

Service Wars



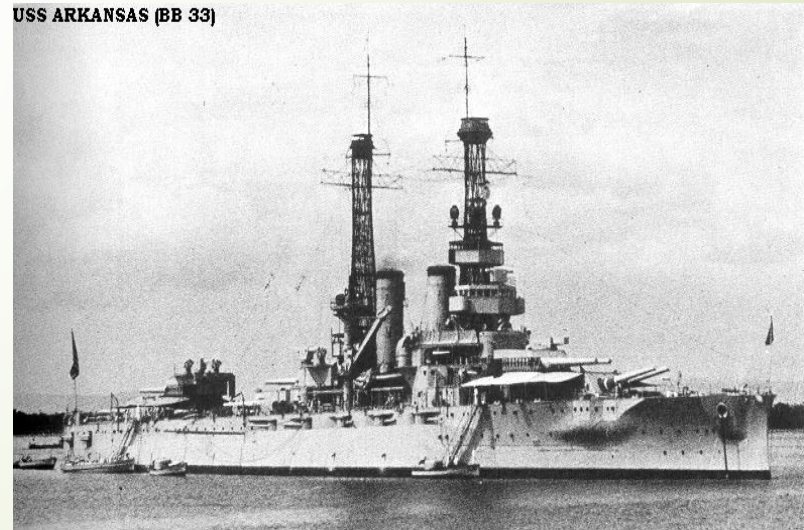
Or: How we got to how we are!

Who are we?

- Very small professional military
- Constitutional limitations
- Washington's admonition
- But....1917....and....Victory?



USS ARKANSAS (BB 33)



The Setting: 1939

Army: Frontier force, very small. Limited budget.
Infantry/Cavalry focus (189K)

Navy: Battleship focus, favored by administration, but expensive. 4 Carriers (125K)

Marines: Overseas/contingency (19K)

Air power: Under control of the army; mission unclear

Coordination?

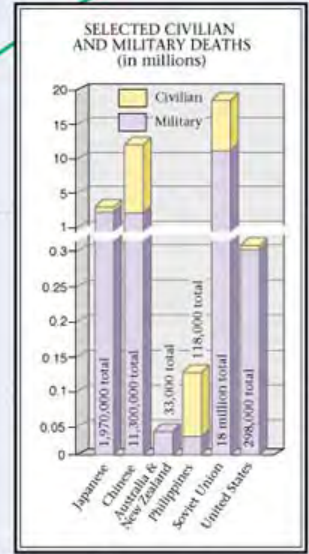
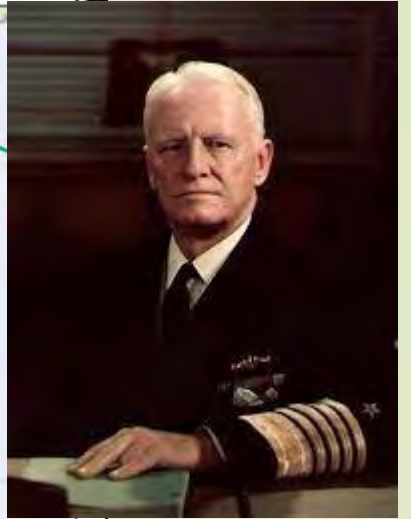
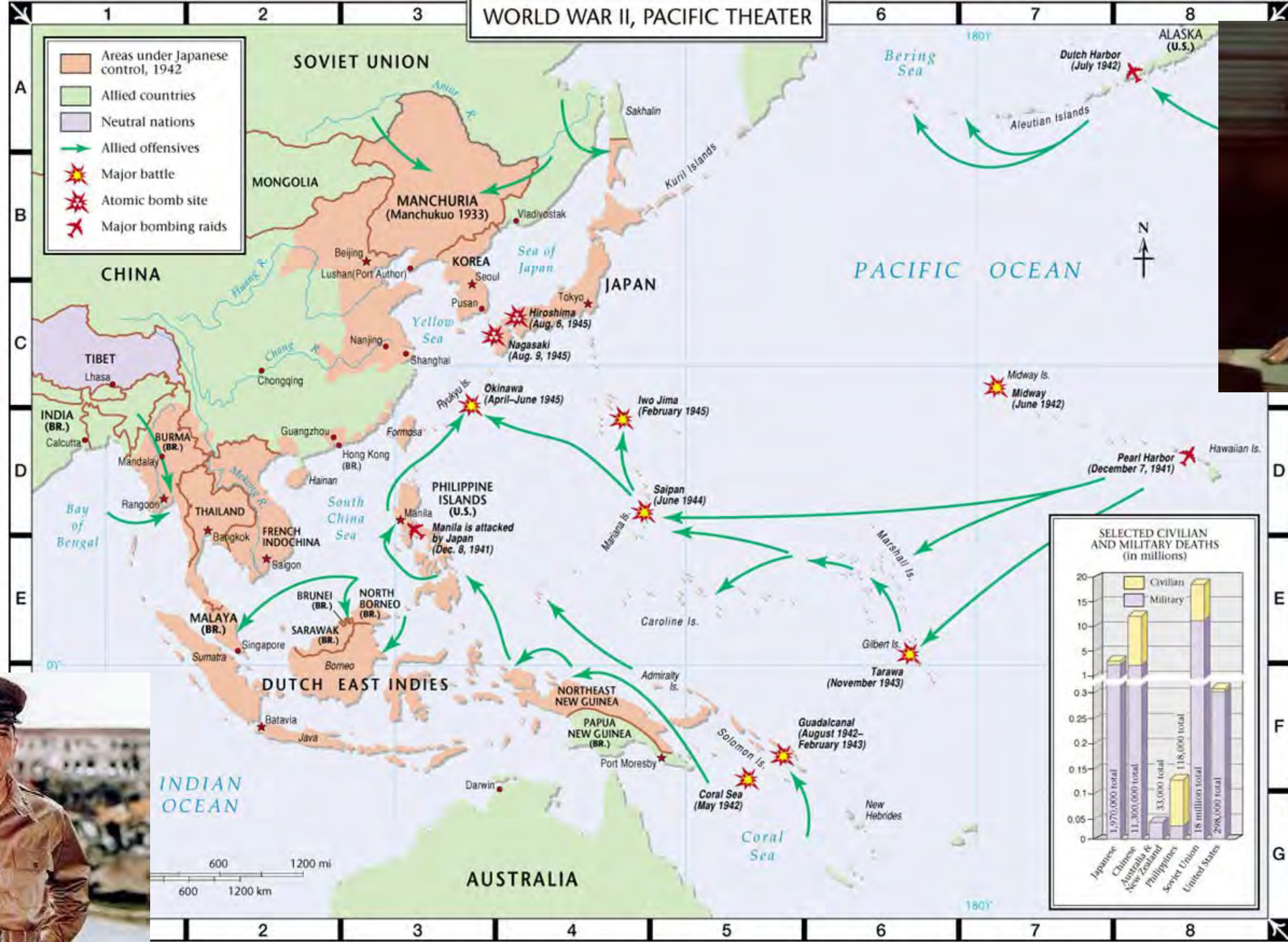




VICTORY



WORLD WAR II, PACIFIC THEATER



The Size of the Effort—And After

Post WW2: 1945/1947

Army: 8 million/990K

Navy: 3 million/484K

Air Corps: (soon to be AF)/306K

Marines: 474K/92K

We're a "Superpower" but....Who gets the funding?



How did we do?

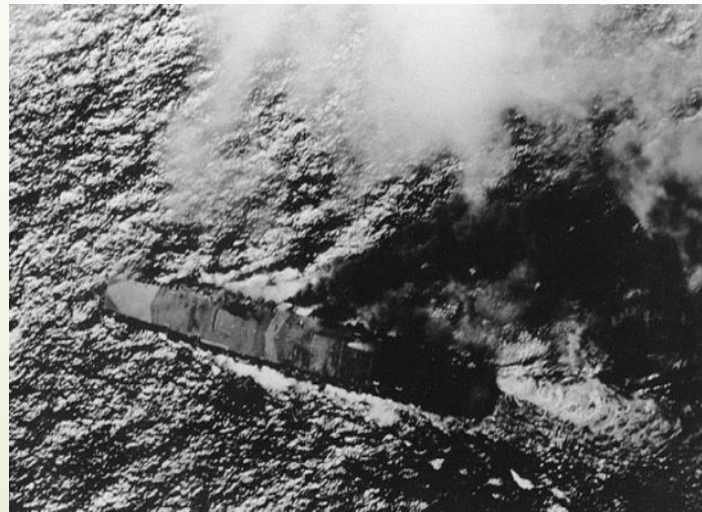


We won!

\$



We won!



We won!

Game Changers



Demobilize??

National Security Act 1947

- Forms JCS
- Forms DOD
- Increase Civ Control

But:

Cuts 14 billion in one year

Instead of massive manpower:
technology





The Superpower Dilemma:

Big Mission, limited funds. Where to be strong?
Where to put our emphasis?

The Arguments:

Air Force: New, Strike capability, atomic weapons

Army: Traditional force, combat proven

Navy: New(ish), strike capability, flexible, atomic weapons (?).

Round 1: Why do we have Marines?



Round 2: 1949, "Revolt of the Admirals"



Round 3: The RIF (1953-1961)



Army: Police
Navy: Transport
Air Force: Warfighting

Enter Hollywood





Response: The Services go Atomic.



Army?



(Good luck)

Game Changers: 1960s



1970s-1980(s)



How Well Does it Work?

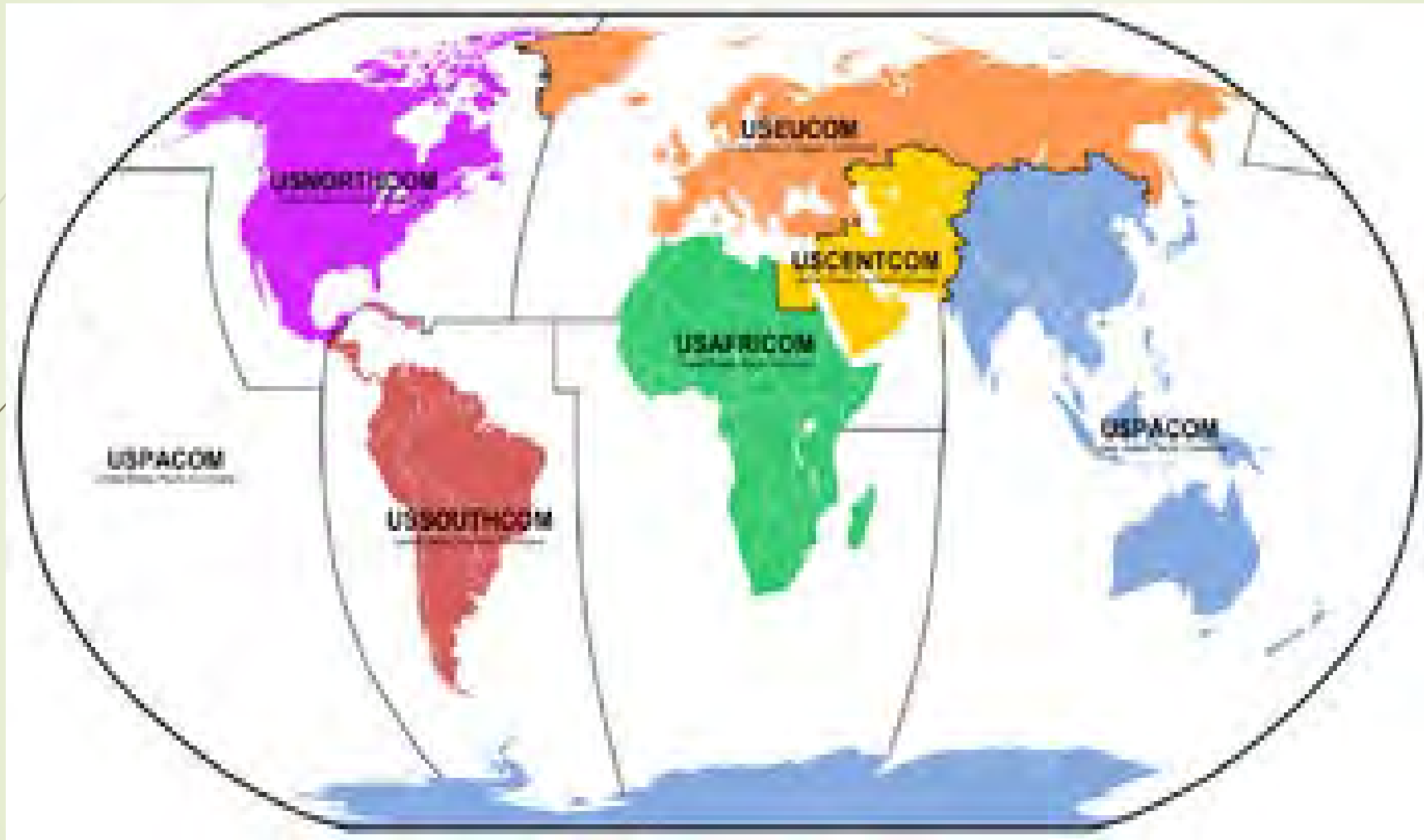


The Answer: Goldwater-Nichols



Military Personnel:
Designation of Joint Duty
Assignments: NSIAD-90-66

U.S. Government
Accountability Office (GAO)









Questions?