



# America's National Guard



**Gen Steve Nordhaus**  
**#30 Chief, National Guard Bureau**

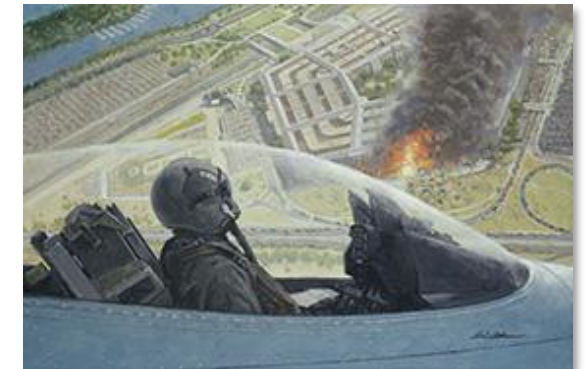


# NATIONAL GUARD HISTORY

- **1636 – National Guard established, the longest-standing military organization in the United States; and the NG has been involved in every major war our Nation has faced.**
- **1903 – The Militia Act signed into law - first federal legislation codifying transformation of state and local militia into the modern National Guard.**
- **1916 – The National Guard transforms from individual state forces to the reserve component of the Army.**
- **1947 – The National Guard is designated as the reserve component of the U.S. Air Force.**
- **1990 – Total Force Policy mandates National Guard deploy alongside the Active Duty in support and combat roles for all future conflicts.**
- **2012 – Chief, National Guard Bureau becomes a member of the Joint Chiefs of Staff and the National Guard Bureau becomes a joint activity of the Department of War.**



*Artist's rendering of the first muster in 1637 at Salem, Massachusetts.*



*An ANG F-16 of the North Dakota 119th Fighter Wing over the Pentagon on September 11, 2001.*



# NATIONAL GUARD TODAY

*An Operational Force providing Combat-Ready Strategic Depth*

## Army National Guard

In >2,500  
communities  
across the US



### Provides 39% of total Army Operational Forces

- Over **325,000** Soldiers
- **1,403** aircraft
- **40%** of Army's Divisions
- **14%** of Army's Expeditionary / Sustainment Commands
- **47%** of Army's Brigade Combat Teams
- **29%** of Army's Special Forces Groups

- **14** Command & Control HQs
- **1** Security Force Assistance Brigade
- **27** Brigade Combat Teams (20 infantry)
- **42** Multifunctional Brigades
- **64** Functional Support Brigades and Groups
- **1,329** firing ranges and **82** training centers
- **11** Cyber Protection Teams

## Air National Guard



### Provides 30% of total Air Force Operational Forces

- Over **108,300** Airmen across 90 Wings
  - **1,053 Aircraft**
  - **38%** of Air Force's Air Refueling capability
  - **30%** of Air Force's Strategic / Tactical Airlift capability
  - **26%** of Air Force's Fighter / Attack capability
  - **94%** of Air Force's NOBLE EAGLE Aerospace Control Alert sites
  - **13%** of Air Force's overseas MQ-9 Reaper UAV capability
- 
- Operates Nation's **only** Survivable & Endurable Strategic Missile Warning and Nuclear Detection capability
  - Provides **30%** of Nation's Strategic Missile Warning capability
  - **16** Cyber Ops SQs provides 2 AF 24/7 Cyber Protection Teams
  - 179th Cyberspace Wing – Cyber-Enabled Air Superiority (CEAS)



# NATIONAL GUARD Toolset

Multi-Purpose & Flexible

## Title 10

Federal C2 / Federal \$

**POTUS / Congress**

**SecWar / Service Secretary**

Examples: WWII, GWOT, OCONUS

## Title 32

State C2 / Federal \$

**SecWar / Service Secretary**

Examples: Fed SW Border, COVID Response, ACA

## State Active Duty (SAD)

State C2 / State \$

**Governor**

Examples: Hurricane / Wildfire / Op Lone Star

War / National Emergency – 12301(a), 12302

Invasion / Rebellion or Danger Thereof / POTUS is unable w/ the regular forces to execute the laws of the U.S. – 12406

Selected Reserve Call-Up assistance in response to a major disaster or emergency (<120 days) – 12304a

Selected Reserve Call-Up other than during war or national emergency (<365 days) – 12304(a)

Preplanned CCMD Support – 12304b

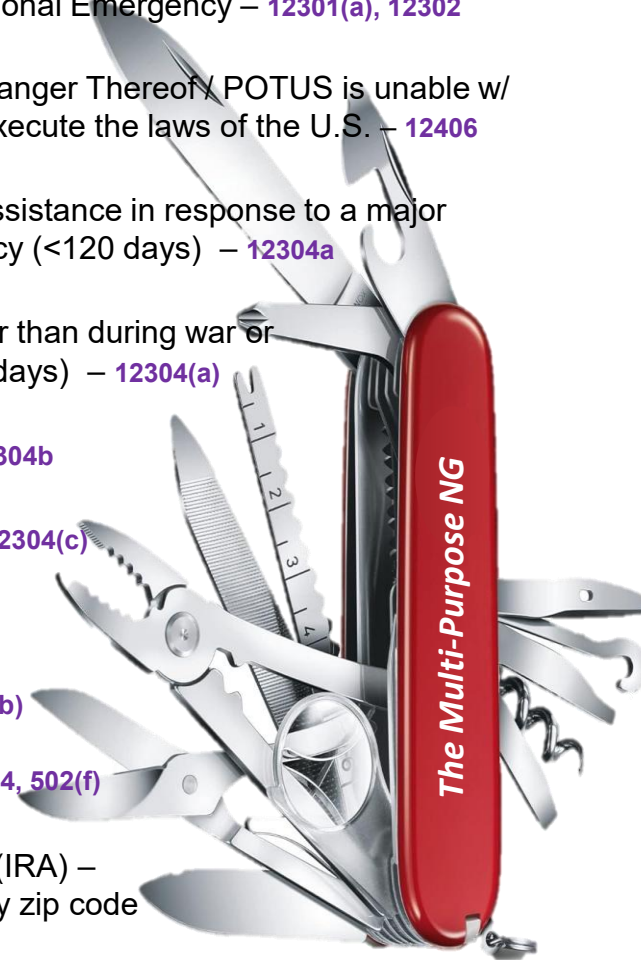
Augment AC for Cyber Event – 12304(c)

Operational Missions – 12301(d)

OCONUS Annual Training – 12301(b)

Homeland Defense & Training – 904, 502(f)

Immediate Response Authority (IRA) – Across 2,500 communities, in every zip code



**NG ≈ 20% of the Joint Force**

### ARNG

39% of Total Army Operational Forces

- 1,403 Aircraft
- 40% of Army Divisions
- 47% of Army Brigade Combat Teams
- 29% of Army Special Forces Groups
- 30% of Army Space Battalions
- 14% of Army Expeditionary & Sustainment Commands

### ANG

30% of Total Air Operational Forces

- 1,053 Aircraft
- 38% of AF Air Refueling
- 30% of AF Strategic-Tactical Airlift
- 26% of AF Fighter-Attack
- 60% of USSF Electronic Warfare
- 16 Cyber Ops SQs = 2x 24/7 AF Cyber Protection Teams

### Homeland (Defense & Response)

- ACA + Tanker Alert
- Civil Support Teams
- Cyber Teams
- Counter Drug
- Ground-Based Missile Defense
- CBRN
- CERF/HRF
- Air Defense Sectors
- Crisis Response

**Always Ready, Always There – In Competition, Crisis & Conflict**



# CHIEF, NATIONAL GUARD BUREAU (CNGB)

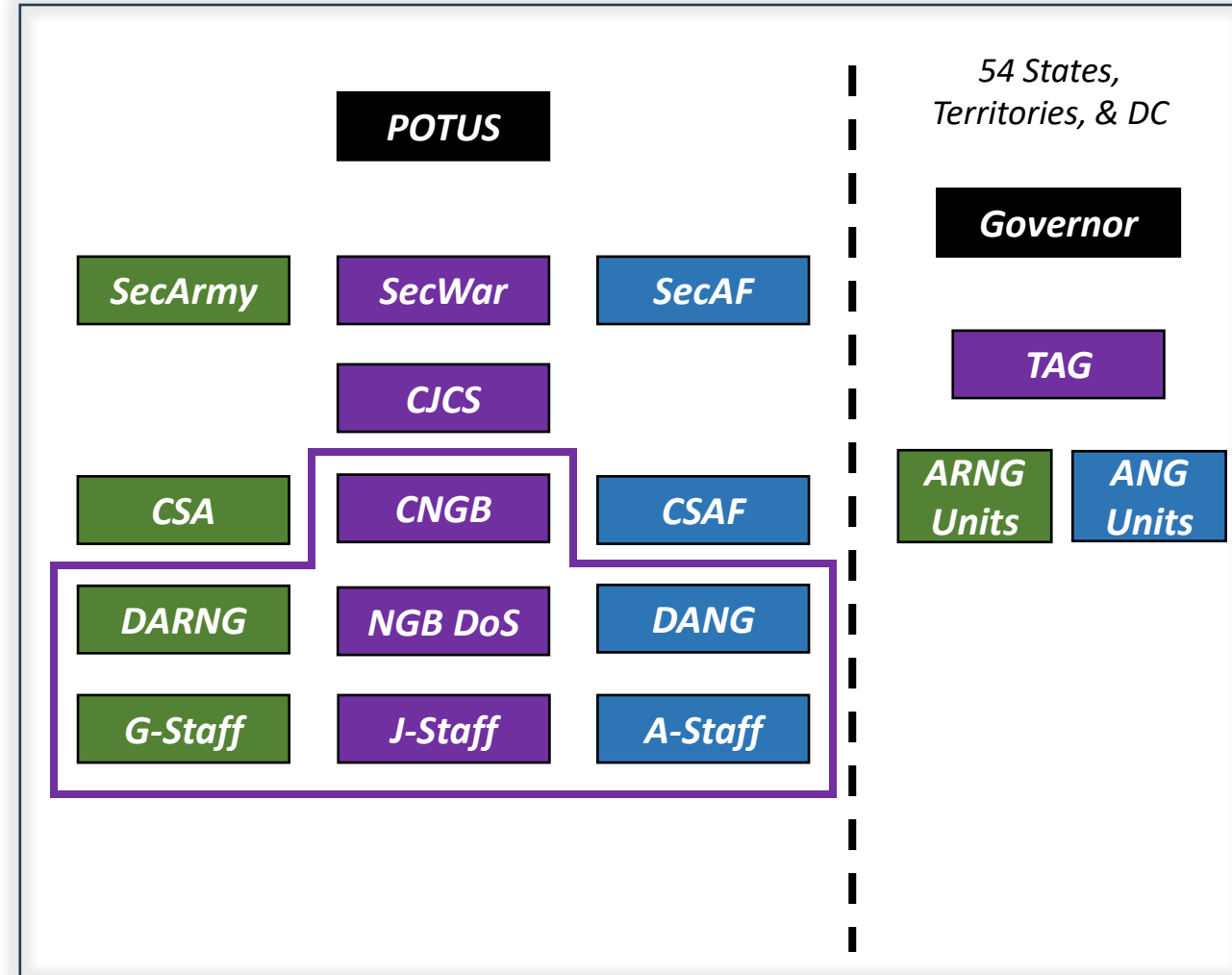
## ROLES & RESPONSIBILITIES

### As a member of the Joint Chiefs of Staff, CNGB:

- Advises the Chairman, Secretary of War, President, National Security Council, and Homeland Security Council
- *Channel of communication for non-Federalized NG forces in support of Homeland Defense and Civil Support missions*
- Advises Army and Air Force Service Secretaries and Service Chiefs as well as Combatant Commanders on National Guard matters

### CNGB is responsible for the organization and operations of the National Guard Bureau, providing:

- Support to the 54 National Guards & representing their interests to Federal agencies
- Army and Air National Guard Policy and Budget development & management to build Readiness across the 54
- *Federal channel of communication to the National Guards of the States, Territories, and the District of Columbia*





# WARFIGHT

## PEACE THROUGH STRENGTH – AN ELITE & LETHAL COMBAT FORCE

*"The Homeland is No Longer a Safe Haven"*

*"Deter Russian Aggression"*

*"Defeat Terrorist Threats"*

*"Long-Term Strategic Competition with PRC"*

*"Sustain Advantages in the Western Hemisphere"*

*"Strengthen Allies and Partnerships and Attract New Partners"*

### HOMELAND DEFENSE & RESPONSE

#### NORTHCOM

##### Homeland Defense, Contingency Missions

Missile Defense, Air Defense, Cyber, ONE ACA, CD, ARO, SWB, SBS

##### Steady-State

Disaster Response Critical Infrastructure Protection, Exercises, SPP/Security Cooperation

### PACING CHALLENGE

#### PACOM

Exercises, SPP/Security Assistance/ Security Cooperation

#### EUCOM

Contingency Operations (KFOR, EDI, OAR)

Exercises, SPP/Security Assistance/ Security Cooperation

#### SOUTHCOM

Contingency Operations (JTF GTMO, CD)

Exercises, SPP/Security Assistance/ Security Cooperation

#### AFRICOM

Contingency Operations (CJTF-HOA)

Exercises, SPP/Security Assistance/ Security Cooperation

#### CENTCOM

Contingency Operations (OSS, OIR, MFO)

Exercises, SPP/Security Assistance/ Security Cooperation

### ACRONYMS

ACA: Aerospace Control Alert

ARO: Air Refueling Operations

CJTF-HOA: Combined Joint Task Force-Horn of Africa

CD: Counter Drug

EDI: European Deterrence Initiative

JTF GTMO: Joint Task Force Guantanamo

KFOR: Kosovo Forces

MFO: Multinational Force & Observers

NCR: National Capitol Region

OAR: Operation Atlantic Resolve

OEF: Operation Enduring Freedom

OIR: Operation Inherent Resolve

ONE: Operation Noble Eagle

OSS: Operation Spartan Shield

SBS: Southern Border Security

SPP: State Partnership Program

SWB: Southwest Border



# HOMELAND

## Defense and Response

### Homeland Defense

- Operation Noble Eagle **Guarding the Nation 24/7**
- Developed in **response to 9/11**
- Since 9/12/2001 - **61,000+** sorties
- NG Fighters, Tankers, C2, and Air defense



### T10 Southern Border Protection

- National Guard support via JTF-NORTH since inception
- Reinforcing new & evolving border missions
- Providing T10 Federal support to local, state, and federal law enforcement efforts



### TX NG: Op LONE STAR (SAD)

- Securing the TX border by preventing, detecting, and interdicting transnational criminals between ports of entry in 53 counties



### AZ NG: Immigration Law Enforcement Support (SAD)

- Augmenting County Sheriff's & Municipal Police to ensure US territorial integrity



### FL NG: Op VIGILANT SENTRY (SAD)

- Supporting State Law Enforcement with coastal aerial reconnaissance
- Operating critical detection sensors along Florida Keys



### Homeland Response

- Severe Weather, Wildfire Support, CBRN Prevention & Response
- Missions Supported: Search & Rescue, Point of Distribution Ops, Route Clearance, Debris Removal



Over 4,600 NG Man-Years Executed Across Multiple State-Led Operations in 2024

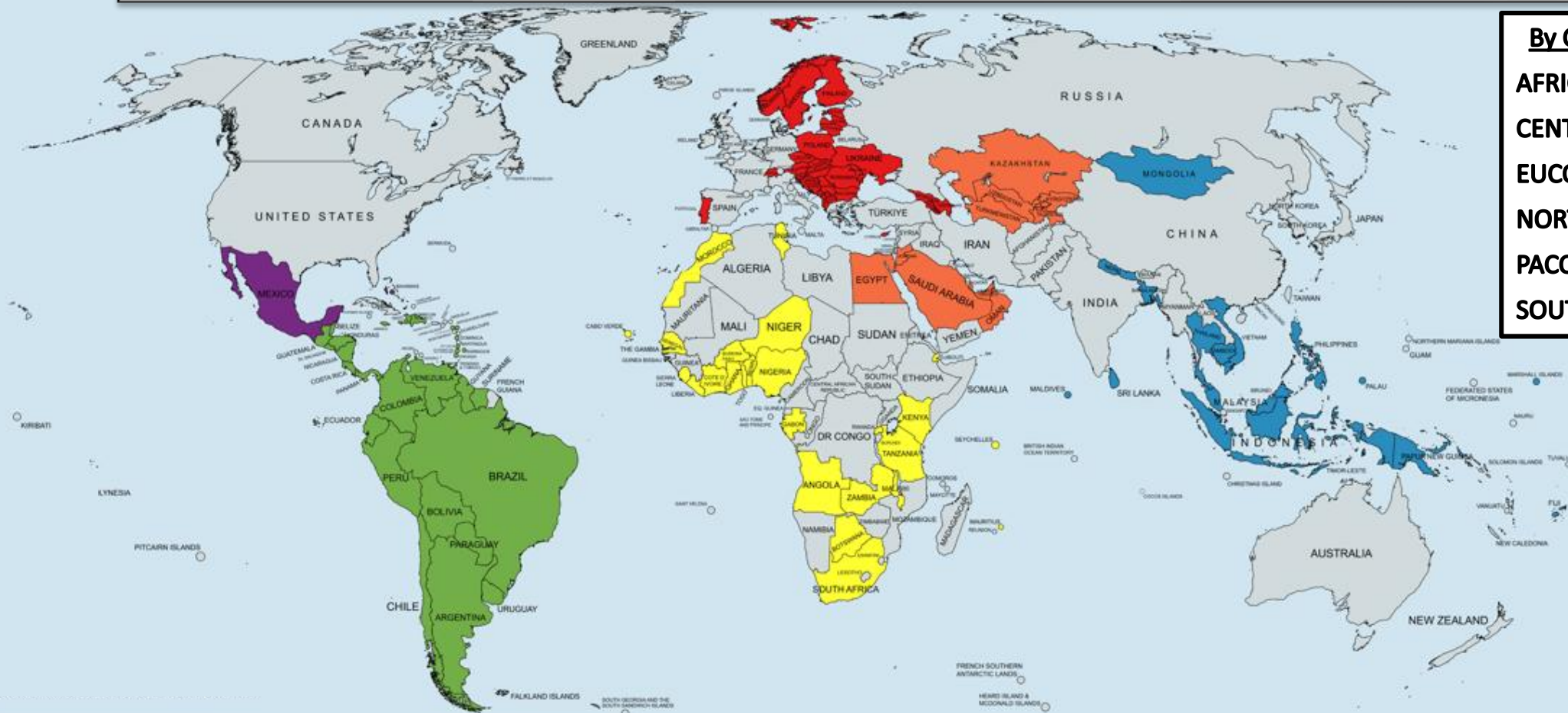


# PARTNERSHIPS

## NATIONAL GUARD STATE PARTNERSHIP PROGRAM

### 116 PARTNER NATIONS

Partnered with 59% of the world's nations at <1% of Security Cooperation Budget



#### By Combatant Command:

|           |             |
|-----------|-------------|
| AFRICOM:  | 25 partners |
| CENTCOM:  | 11 partners |
| EUCOM:    | 30 partners |
| NORTHCOM: | 2 partners  |
| PACOM:    | 18 partners |
| SOUTHCOM: | 30 partners |

*High Return on Investment – Global Assurance & Deterrence*



# Your National Guard

*Always Ready, Always There*

**433,000 Strong – An Elite & Lethal Warfighting & Response Force:**

## **A Proven Combat Force:**

- Serving Globally – alongside the Joint Force, our Allies and Partners
- Serving at Home – Homeland Defense & Homeland Response Missions
- Responding to help Citizens in time of Crisis – Saving Lives, Mitigating Human Suffering, and Protecting Property



## **Return on Investment:**

- 20% of the Joint Force at 4% of the DoW Budget
- 39% of total Army Operational Forces
- 30% of total Air Force Operational Forces

***The face of the Nation's Military across 2,500 Communities and 54 States, Territories and the District of Columbia—Combat Ready, Lethal, and Poised for Crisis Response***

***An Elite & Lethal Warfighting & Response Force – Stronger Together, Stronger Tomorrow***



# Department of War State Partnership Program (SPP)





# Mission

***Mission Statement: SPP supports the security cooperation objectives of the United States and Geographic Combatant Commands (GCC) by developing enduring relationships with partner countries and carrying out activities to build partner capacity, improve interoperability, and enhance U.S. relations, while increasing the readiness of the U.S. and partner forces to meet emerging challenges.***

- SPP is a Department of War (DoW) Security Cooperation Program
- State Department Concurrence
- Managed by the National Guard Bureau
- Executed by the States, Territories, and District of Columbia in coordination with the GCC and Partner Nation Embassy
- Sourced by the National Guards (NG) of the U.S. States, Territories, and District of Columbia



*Royal Thai Air Force service members prepare for takeoff on a Washington National Guard UH-60M Black Hawk helicopter as part of Enduring Partners 2025 at Korat Royal Thai Air Force Base, Thailand,*



# SPP History

- Established in 1993 to assist ten former Soviet Union and Yugoslav countries
- SPP is authorized by law (Section 341 of Title 10, United States Code) and governed by DoD Instruction 5111.20
- Focused on building partner military capacity and defense capability through relationship building
- Includes 116 partner nations
- Will grow 2-3 partners per year from 2026-2029



1992: Then-Chief of the NGB, Lt Gen John B Conaway, lays a wreath at the Freedom Monument in Riga, Latvia



Maj. Gen. Matthew P. Beevers and Maj. Gen. Javier Sandoval Duenas, Deputy Chief of Military Doctrine of the National Defense Joint Headquarters Staff (EMCDN) sign a letter of intent formalizing the agreement for Mexico to join the SPP.



# What Does SPP Do?

## Engagement Priorities:

- Military Professional Development
- Building Partner Capacity
- Cyber Security
- Preparedness



*Kansas Army National Guard Soldiers conduct medical training with Soldiers from the Republic of Armenia during Exercise Eagle Partner Aug . 2025*

## Tailored approach per country:

- Developed with GCC and Embassy
- NG Bilateral Affairs Officer at each post (Resources driven)
- Senior Leader engagements
- Subject Matter Expert exchanges
- Familiarization visits
- Cooperative training and exercises
- Co-deployments



# SPP Strengths

## ***-Building Relationships, Access and Influence-***

- **Best return on investment**
  - **Less than 1% of the \$6B Security Cooperation budget**
  - **20-30% of all GCC engagements are SPP**
- **Key Leader Engagement with Presidents, Prime Minister, Minister of Defense, Chief of Defense**
- **Supports Country Team, Partner Nation and GCC Objectives (5 Year Plan)**
- **Whole of Society approach (Diplomatic, Informational, Military, and Economic)**
  - **Beyond Defense**
  - **Civic Institutions (Governance, Economics, Law Enforcement)**
  - **Academia**
  - **Medical community**
  - **Humanitarian Assistance / Disaster Reduction**



# SPP Map



## National Guard State Partnership Program

116 Partner Nations



| EUROM (30)         |       |      |
|--------------------|-------|------|
| Albania            | NJ    | 2001 |
| Armenia            | KS    | 2002 |
| Austria            | VT    | 2021 |
| Azerbaijan         | OK    | 2002 |
| Bosnia Herzegovina | MD    | 2003 |
| Bulgaria           | TN    | 1993 |
| Croatia            | MN    | 1996 |
| Cyprus             | NI    | 2022 |
| Czech Republic     | TX/NE | 1993 |
| Estonia            | MD    | 1993 |
| Finland            | VA    | 2024 |
| Georgia            | GA    | 1994 |
| Greece             | FL    | 2026 |
| Hungary            | OH    | 1993 |
| Kosovo             | IA    | 2011 |
| Latvia             | MI    | 1993 |
| Lithuania          | PA    | 1993 |
| Moldova            | NC    | 1996 |
| Montenegro         | ME    | 2006 |
| North Macedonia    | VT    | 1993 |
| Norway             | MN    | 2023 |
| Poland             | IL    | 1993 |
| Portugal           | IL    | 2025 |
| Romania            | AL    | 1993 |
| Serbia             | OH    | 2005 |
| Slovakia           | IN    | 1993 |
| Slovenia           | CO    | 1993 |
| Sweden             | NY    | 2024 |
| Switzerland        | CO    | 2025 |
| Ukraine            | CA    | 1993 |

### Notes:

1. Regional Security System (RSS) is comprised of seven member nations: Antigua and Barbuda, Barbados, Dominica, Grenada, Saint Kitts and Nevis, Saint Lucia, and Saint Vincent and the Grenadines

\* Indicates a dormant relationship

### SOUTHCOM (30<sup>1</sup>)

|                    |    |      |             |    |      |                                       |       |      |
|--------------------|----|------|-------------|----|------|---------------------------------------|-------|------|
| Argentina          | GA | 2016 | Ecuador     | KY | 1996 | Panama                                | MO    | 1996 |
| Belize             | LA | 1996 | El Salvador | NH | 2000 | Paraguay                              | MA    | 2001 |
| Bolivia            | MS | 1999 | Guatemala   | AR | 2002 | Peru                                  | WV    | 1996 |
| Brazil             | NY | 2018 | Guyana      | FL | 2003 | Regional Security System <sup>1</sup> | FL/VI | 2006 |
| Chile              | TX | 2008 | Haiti       | LA | 2011 | Suriname                              | SD    | 2006 |
| Colombia           | SC | 2012 | Honduras    | PR | 1998 | Trinidad and Tobago                   | DE    | 2004 |
| Costa Rica         | NM | 2006 | Jamaica     | DC | 1999 | Uruguay                               | CT    | 2000 |
| Dominican Republic | PR | 2003 | Nicaragua   | WI | 2003 | Venezuela *                           | FL    | 1998 |



CAO: 10 Apr 2026

### AFRICOM (25)

|               |    |      |                        |     |           |              |     |      |
|---------------|----|------|------------------------|-----|-----------|--------------|-----|------|
| Angola        | OH | 2024 | Ghana                  | ND  | 2004      | Rwanda       | NE  | 2019 |
| Benin         | ND | 2014 | Kenya                  | MA  | 2015      | Senegal      | VT  | 2008 |
| Botswana      | NC | 2008 | Liberia / Sierra Leone | MI  | 2009 / 24 | Seychelles   | TBD | 2025 |
| Burkina Faso  | DC | 2018 | Malawi / Zambia        | NC  | 2023      | South Africa | NY  | 2003 |
| Cabo Verde    | NH | 2021 | Mauritius              | TBD | 2025      | Tanzania     | NE  | 2024 |
| Côte d'Ivoire | PA | 2025 | Morocco                | UT  | 2003      | Togo         | ND  | 2014 |
| Djibouti      | KY | 2015 | Niger                  | IN  | 2017      | Tunisia      | WY  | 2004 |
| Gabon         | WV | 2023 | Nigeria                | CA  | 2006      |              |     |      |

### NORTHCOM (2)

|         |    |      |
|---------|----|------|
| Bahamas | RI | 2005 |
| Mexico  | CA | 2025 |

### CENTCOM (11)

|                      |       |      |
|----------------------|-------|------|
| Egypt                | TX    | 2020 |
| Jordan               | CO    | 2004 |
| Kazakhstan           | AZ    | 1993 |
| Kyrgyzstan           | MT    | 1996 |
| Oman                 | AZ    | 2022 |
| Qatar                | WV    | 2018 |
| Kingdom Saudi Arabia | IN/OK | 2024 |
| Tajikistan           | VA    | 2003 |
| Turkmenistan         | MT    | 2021 |
| United Arab Emirates | TX    | 2025 |
| Uzbekistan           | MS    | 2012 |

### INDOPACOM (18)

|                      |       |            |
|----------------------|-------|------------|
| Bangladesh           | OR    | 2008       |
| Cambodia             | ID    | 2008       |
| Indonesia            | HI    | 2006       |
| Malaysia             | WA    | 2017       |
| Marshall Islands     | NE/GU | 2025       |
| Mongolia             | AK    | 2003       |
| Nepal *              |       | 2019       |
| Palau                | GU    | 2024       |
| Papua New Guinea     | WI    | 2020       |
| Philippines          | GU/HI | 2000       |
| Sri Lanka / Maldives | MT    | 2020/21    |
| Thailand             | WA    | 2002       |
| Timor-Leste          | RI    | 2020       |
| Tonga / Fiji / Samoa | NV    | 2014/18/23 |
| Vietnam              | OR    | 2012       |



# How are Partnerships Developed?

## Request

Requests State Partnership

Endorses partnership concept

Endorses partnership concept  
& provides request(s) to  
OSW/JS

Selects which country(ies)  
and forwards to CNGB

Provides information  
and nomination  
packets to the states

Requesting  
Nation

US Ambassador

Combatant  
Commander

OSW Partnership  
Strategy  
Joint Staff J5

Chief, National  
Guard Bureau

States self-nominate

## Approval

Approves of state partner –  
Partnership activities begin

Endorses partner selection &  
notifies requesting country

Endorses partner selection &  
coordinates with US Ambassador

SECWAR ICW SECSTATE Makes  
Selection and Tasks States

Coordinates w/ OSW(P) & JCS J5;  
Performs selection analysis and  
nominates state partner

