



IT DEPENDS

SCHADENFREUDE

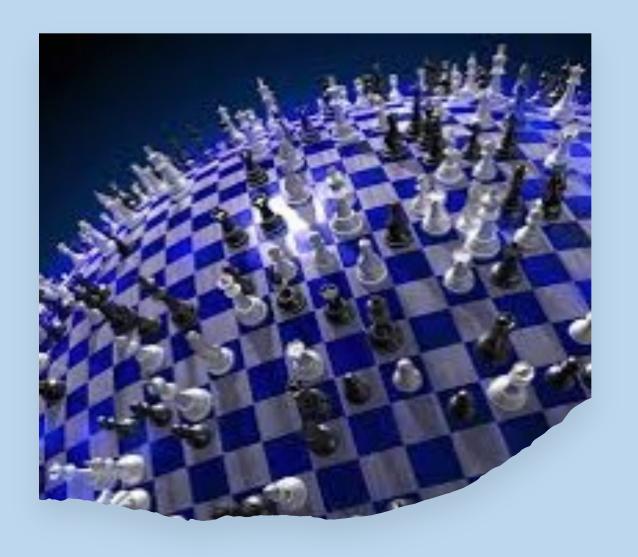




CAPSTONE
NATIONAL DEFENSE
UNIVERSITY
OCTOBER 18, 2023

With Whom Is The USA Playing?

NATO - 30 +1
EUROPEAN UNION 27+1
UN - 192 +1



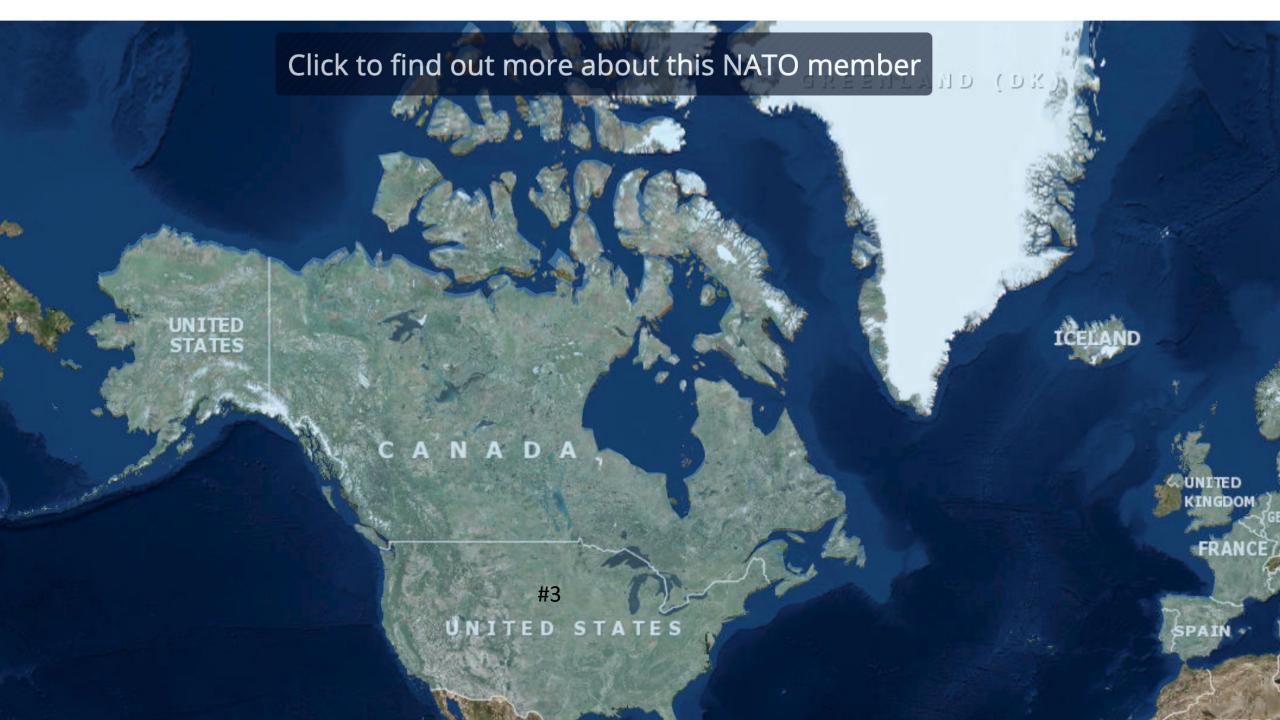
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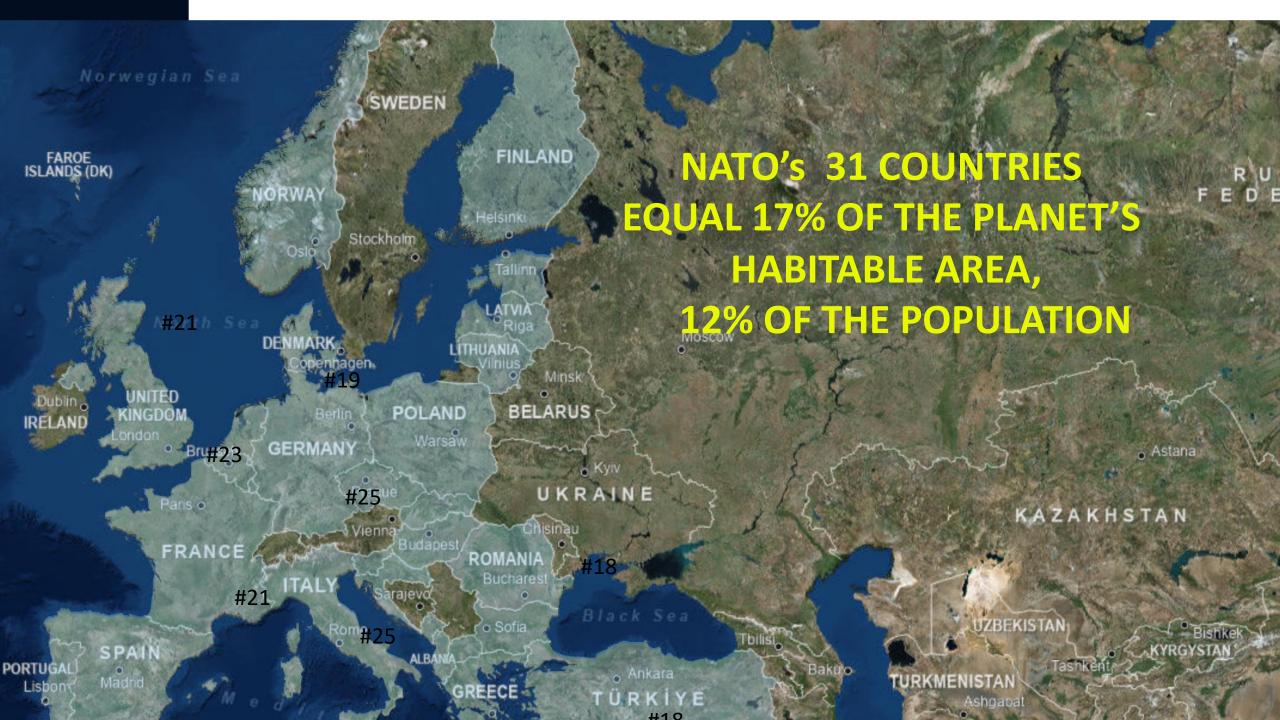
Only 6 of the world's top 25 most populous countries are in NATO



Which are those six countries?

- **USA 3**
 - •TURKEY 18
 - GERMANY 19
 - UNITED KINGDOM 21
 - FRANCE 23
 - **ITALY** 25

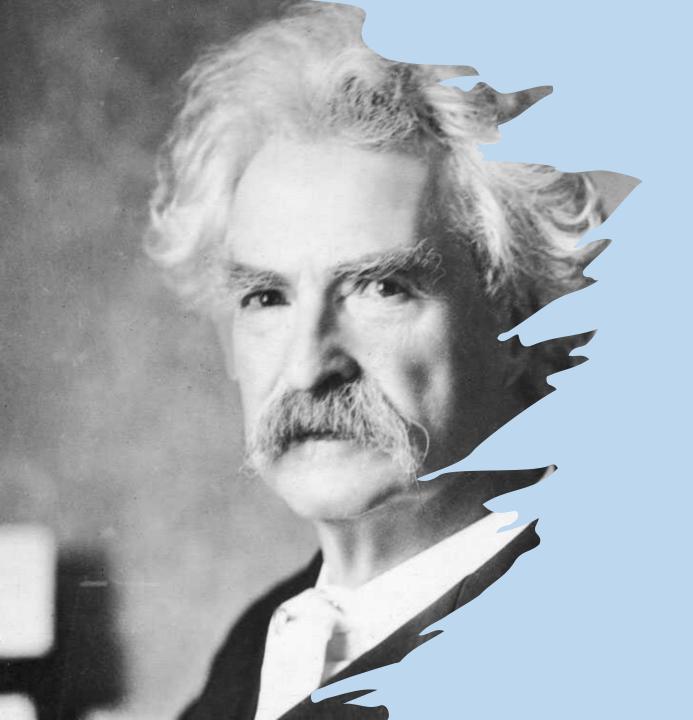




TOP TEN COUNTRIES HAVING THE LARGEST GROSS DOMESTIC **PRODUCT**



WORLD BANK, 7.11.2023



It ain't what you don't know that gets you in trouble.

It's what you know for sure that just ain't so.

SAMUEL CLEMENS 1835-1910





CAPSTONE POLL

WHAT WILL NATO BE IN 10 YEARS?

- ENLARGED ?
- DIMINISHED?
- ·HISTORY ?



NATO TREATY Washington, April 4, 1949

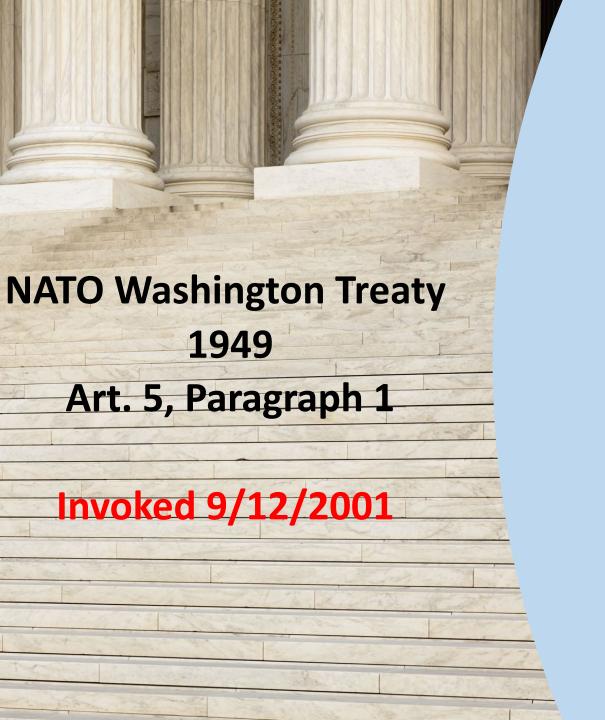
- Articles Media versus reality
- Sovereign Nations
- Consultation Article 4
- Open to the Future Article 10

NATO Treaty, Article 4

 The Parties will consult together whenever, in the opinion of any of them, the territorial integrity, political independence or security of any of the Parties is threatened.

Article 4 has been invoked seven times since the alliance's founding in 1949, according to NATO. It said the most recent instance was on Feb. 24, (2022) when several of its Central European members initiated discussion about Russia's invasion of Ukraine.

New York Times, Nov 16, 2022

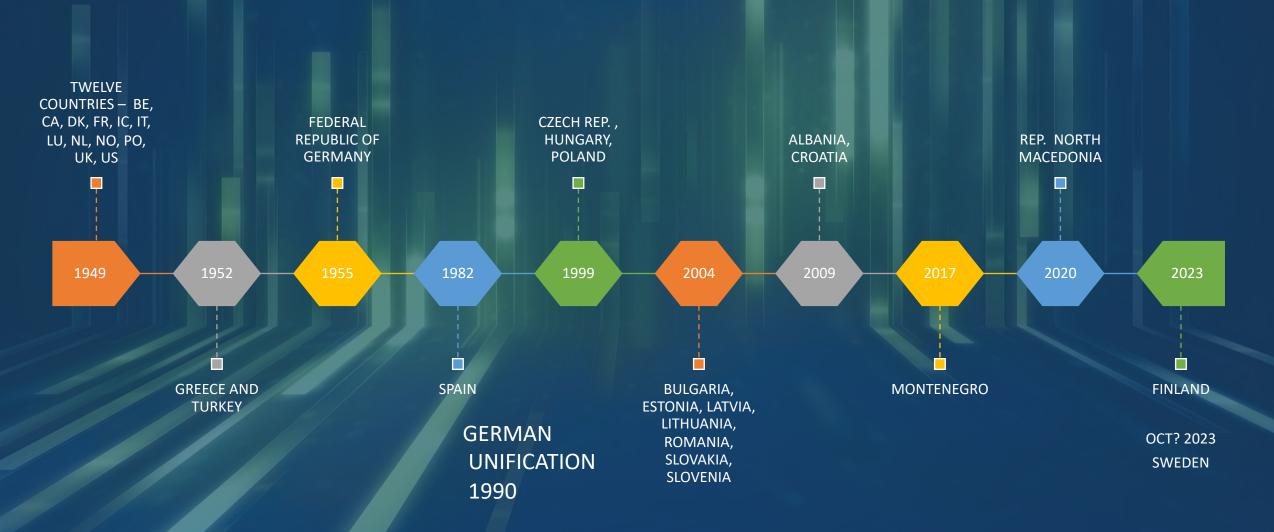


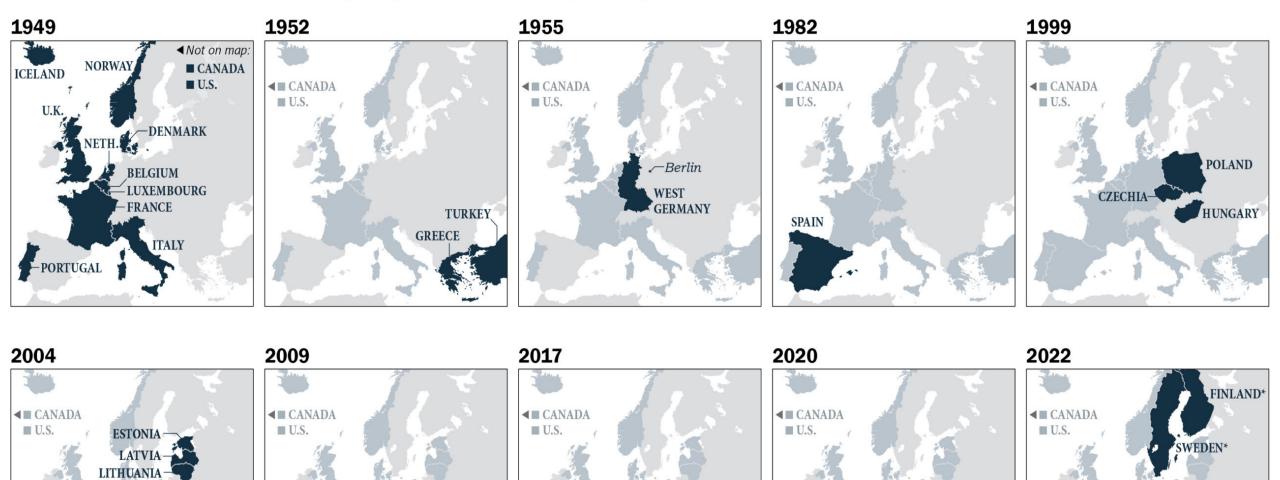
The parties agree that an armed attack against one or more of them in Europe or North America shall be considered an attack against them all, and consequently they agree that, if such an armed attack occurs, each of them, in exercise of the right of individual or collective selfdefense recognised by Article 51 of the Charter of the United Nations, will assist the Party or Parties so attacked by taking forthwith, individually, and in concert with the other Parties, such action as it deems necessary, including the use of armed force, to restore and maintain the security of the North Atlantic area.

FROM MY NATO MEMORABILIA



NATO ENLARGEMENT





MONTENEGRO



SLOVAKIA

BULGARIA-

SLOVENIA-

ROMANIA

CROATIA

ALBANIA

*Applied to join NATO in July 2022. Membership status pending formal ratification of accession agreements.

NORTH

MACEDONIA







NATO basic structure

Civil Organisation International Staff and Committees 2014 **SECGEN Jens STOLTENBERG** Military Organisation International Military Committee **Military Staff**

LT. ADM. Rob BAUER, NLN Chairman, Mil Cte (CMC)

GEN Christopher CAVOLI, USA SACEUR / SACO (COMUSEUCOM)

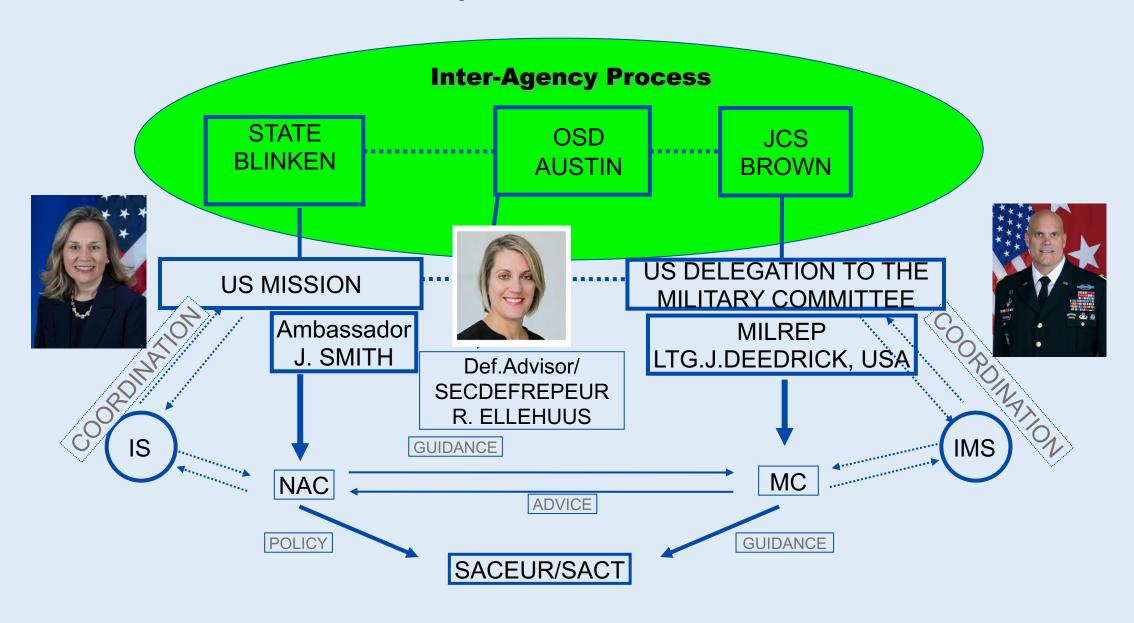
Strategic commands



GEN Philippe LAVIGNE FRAF, SACT

2021

United States Representation at NATO HQ





NATO Decision Making

- Consensus
- •Silence
 Procedure
- Footnoting



NATO BUDGET

- Allies agreed NATO's civil and military budgets for 2023 at a meeting of the North Atlantic Council on Wednesday (14 December 2022). The civil budget is set at €370.8 million, and the military budget is set at €1.96 billion, representing a 27.8% and 25.8% increase, respectively, over 2022
- Seven countries contribute a total of approximately 74%, ranging from 5-16%
 - US, GE, UK, FR, IT, CA, SP





"Our world is contested and unpredictable. The Russian Federation's war of aggression against Ukraine has shattered peace and gravely altered our security environment.

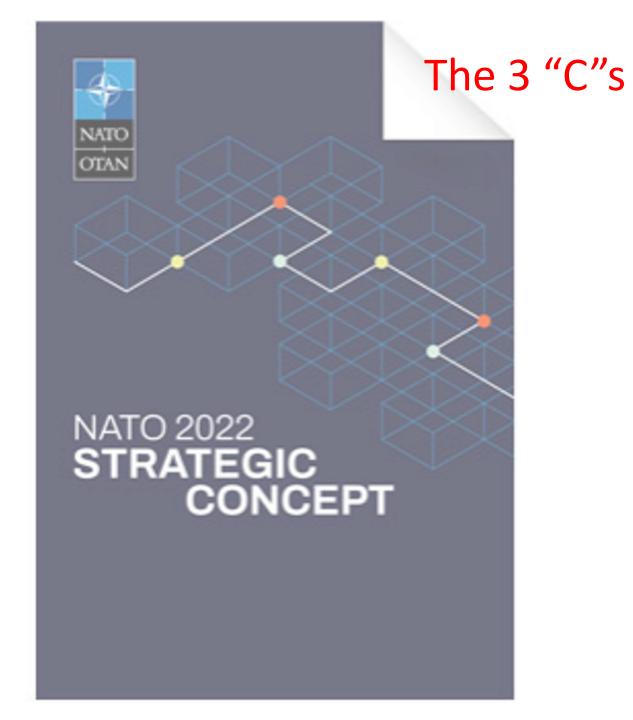
A strong, independent Ukraine is vital for the stability of the Euro-Atlantic area.

We also face the persistent threat of terrorism, in all its forms and manifestations. Pervasive instability, rising strategic competition and advancing authoritarianism challenge the Alliance's interests and values.

Strategic Environment

- NOT AT PEACE
- Authoritarian actors challenge our interests, values and democratic way of life
- The Russian Federation is the most significant and direct threat to Allies' security
- Terrorism, in all its forms and manifestations, is the most direct asymmetric threat
- Conflict, fragility and instability in Africa and the Middle East directly affect our security
- The People's Republic of China's (PRC) stated ambitions and coercive policies challenge our interests, security and values







PACING / GROWING CHALLENGES

China's rise

Restrictive state with major international goals

Russia's war

Economically vulnerable, yet attacking and expansionist

Islam's struggle

Collateral damage to the West

USA leadership and endurance

Global realignments and transactional relations

Continuing or
Rising illiberal leadership
HU, TU, PL, US, SK

Rising anti-Semitism, racism
US, HU, GE, FR

Trade war

Divide among North
Americans and Europeans,
China



NATO SUMMIT COMMUNIQUE, 7/11/2023

https://www.nato.int/cps/en/natohq/official texts 217320.htm

90 paragraphs, to which Sweden agreed with this phrase: "The NATO Invitee associates itself with this Communiqué."

- Read it to get a sense of NATO language, considering that 31 countries governments agreed to the chosen language.
- Present also were heads of state and government of Australia, Japan, New Zealand, and the Republic of Korea, and the President of the European Council and the President of the European Commission.

SACT and SACO



Current NATO Missions and Operations - 2023

KOSOVO - KFOR – 4500#, 27 nations, from 1999, safe and secure environment, support and coordinate the international humanitarian effort, civil presence, support the development of a stable, democratic, multi-ethnic and peaceful Kosovo,, support the development of the Kosovo Security Force

MARITIME SECURITY

Standing Naval Forces = MARITIME GROUPS (2), MINE COUNTERMEASURES GROUPS (2), in Atlantic, Baltic, North Mediterranean, Black sea
Sea Guardian – Mediterranean, maritime security capacity-building, situational awareness and counter-terrorism, from Nov 2016

Aegean Sea – assist migrant and refugee crisis – from February 2016, NATO has

deployed a maritime force to conduct reconnaissance, monitoring and surveillance of crossings

NATO MISSION IRAQ – From 2018 -non-combat advisory and capacity-building mission that aims to strengthen Iraqi security institutions and forces

COOPERATION with AFRICAN UNION – from 2005, airlift and sealift assistance to Sudan, Somalia, LNO in Ethiopia

NATO support to TURKIYE earthquake relief – from 2023, three temporary relief sites, numerous airlift missions of temporary shelters, supplies

4 Multinational Battlegroups

ESTONIA:

United Kingdom

Belgium

Denmark

France

Iceland

LITHUANIA:

Germany

Belgium

Czech Republic

Iceland

The Netherlands

Norway

LATVIA:

Canada Albania

Czech Republic

Italy

Montenegro

Poland Slovakia Slovenia Spain

POLAND:

United States

Croatia Romania

United Kingdom

Framework Nation

Contributing Nation

Valid as of 23 April 2019



HQ Multinational Corps North-East

HQ Multinational Division North-East

POLAND

HE ESTONIA

LITHUANIA

ELBLAG



NATO Enhanced Forward Presence



TURKISH PRESIDENT ERDOGAN, NATO SECGEN STOLTENBERG
SWEDISH PRIME MINISTER KRISTERSSON
JULY 10, 2023







European Press Cartoons



What about UKRAINE?

Allies have also reaffirmed that Ukraine will become a member of NATO and agreed to remove the requirement for a Membership Action Plan.

"This will change Ukraine's membership path from a two-step process to a one-step process," said the Secretary General, adding: "we will issue an invitation for Ukraine to join NATO when Allies agree that conditions are met."



"The bottom of the barrel..."

In remarks at the annual Warsaw Security Forum (October 2023), Adm. Rob Bauer, the head of NATO's Military Committee, warned that European arsenals are emptying.

"We give away weapons systems to Ukraine, which is great, and ammunition, but not from full warehouses. We started to give away from half-full or lower warehouses in Europe," Bauer said. "The bottom of the barrel is now visible."







Add to your international success:

- Lean in with your curiosity to understand the cultures
- Ensure you are understood
- Consistency across allies
- Politesse
- Hone your networking skills

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Understand these for multicultural success

NATO is not the USA.

History lives.

Listen strategically.

Consider the person who is **not** speaking.

Perception equals reality.

Rhetoric does not equal resources.

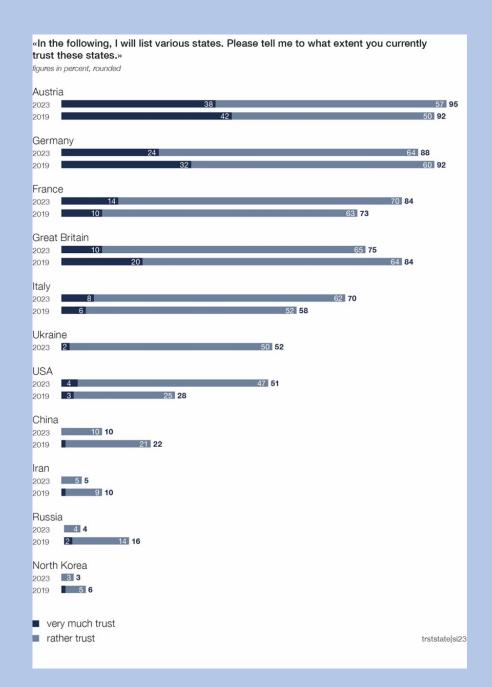
Listen for what is not said.

Read for what is not written.

Perception does not equal reality.

A Poll of SWISS Citizens

2023 IUS
 International
 Conference
 De Rosa, Szvircsev
 Tresch,
 Oct 13,2023

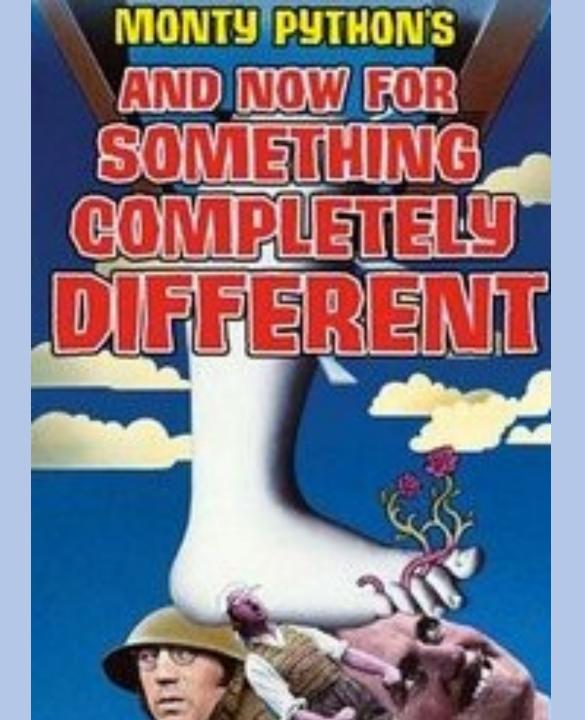


What does success look like to YOU?

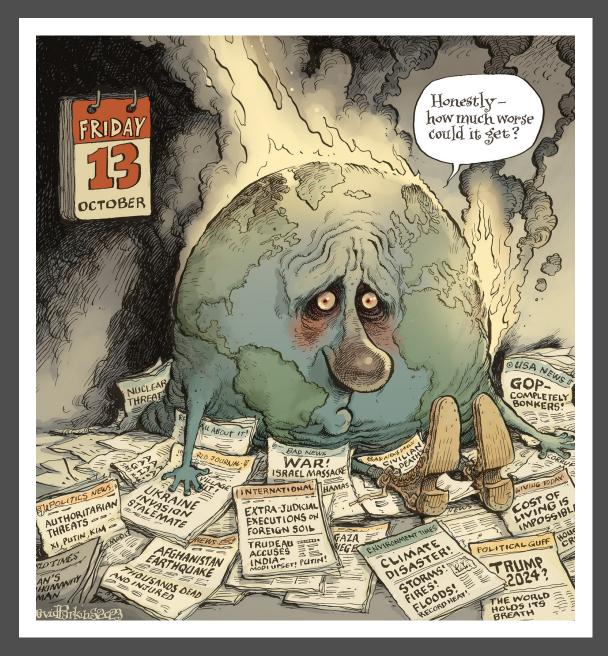
What is the art of the possible?



- Your Role: You are a NATO head of government.
- You agreed at the last NATO summit to expend a minimum of 2% of your country's GDP, requiring an increase.
- Challenge: You are the head of a coalition. Given the impact such expenditures may have on your other programs, your coalition may fail, requiring a new election.
 - Do you seek additional revenue in order to meet or exceed the NATO goal?
 - Do you decrease your defense expenditures to meet your other goals?
 - Do you reassess and publicize a potential threat to NATO which aligns with your desired expenditures?



Let's take a break





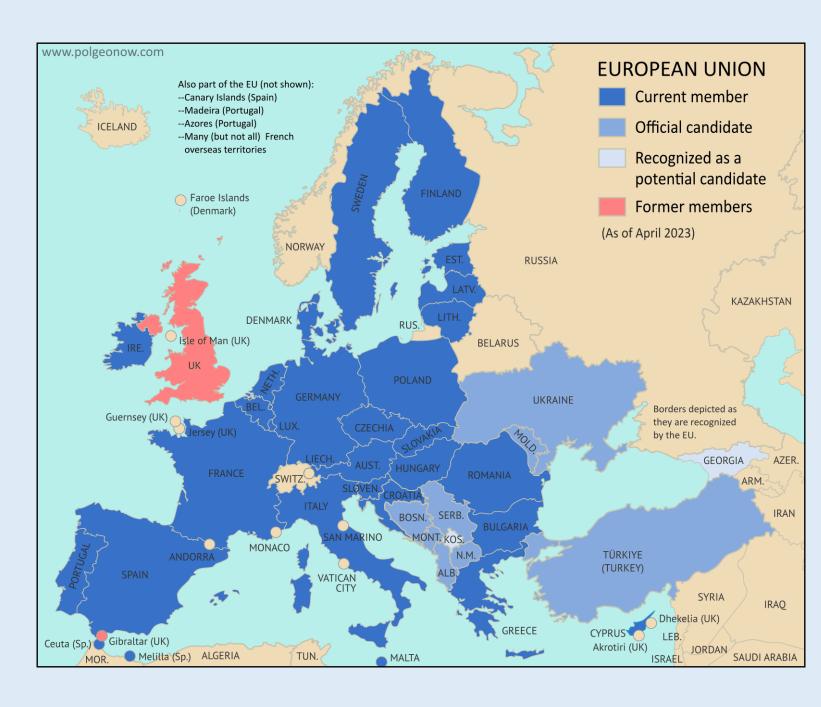


Europe's Not What It Used To Be

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The European Union July 2023

- 27 countries
- •24 official languages
- •448 m. population









"Joining the EU is the best way to protect our democracy and our institutions," Moldovan **President Maia** Sandu

Moldovan rally 5.21.2023 61% favor joining the EU







Freedom of Movement

- No police or customs checks at borders between most EU countries
- Controls strengthened at the EU's external borders
- More cooperation between police from different EU countries

Schengen **6/14/1985**



The Schengen area EU Schengen states ■ Non-Schengen EU states Non-EU Schengen states AT Austria BE Belgium BG Bulgaria CH Switzerland Cyprus CZ Czech Republic Germany DK Denmark Estonia AÇORES (PT) EL Greece ES Spain MADERA (PT) FI Finland CANARIAS (ES) France HR Croatia HU Hungary IE Ireland Iceland IT Italy LI Liechtenstein Lithuania LT Luxembourg LV Latvia MT Malta RO NL Netherlands NO Norway PL Poland Portugal RO Romania SE Sweden SI Slovenia SK Slovakia United Kingdom

Five Points to Remember About the EU

- 1. The member states rule.
- 2. The EU does NOT want to be NATO.
- 3. EU bodies, procedures, and law are labyrinthine.
- 4. The EU does not always speak with one voice
- 5. The EU does not do democracy well





Three Key Actors and Voices

The European Parliament

- Voice of the People

ROBERTA MITSOULA, President of the European Parliament

The European Council

- Voice of the Member States

CHARLES MICHEL, President of the

European Council

The European Commission

- Promoting the common interest

URSULA VAN DER LEYEN, President of the European Commission,



High Representative for Foreign Affairs and Security

Josep Borrell Fontelles

- Manages Common Foreign and Security Policy
- VP of European Commission
- Chairs Foreign Affairs Council
- Heads EU External Action Service



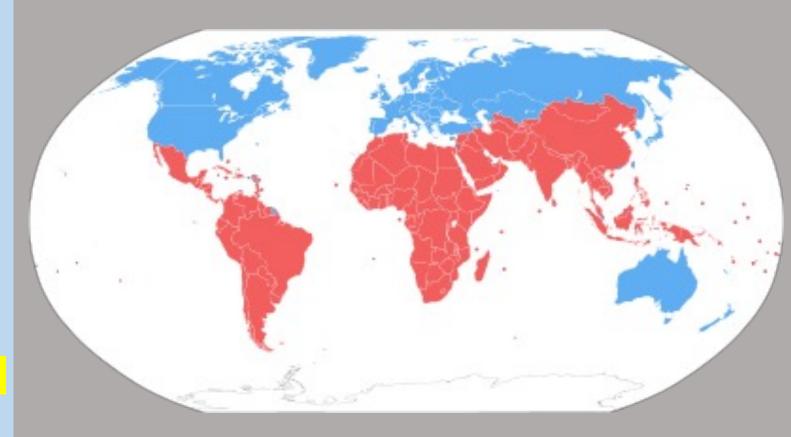
JOSEP BORELL - MUNICH SECURITY CONFERENCE — 2.19.2023

Three major challenges:

First, our credibility as a global player: this is what we call geopolitical Europe;

Second, our strategic responsibility as security and defence provider;

Third, our engagement with partners around the world and to preserve or even to re-build trustful cooperation with many of the so-called Global South.



China: Press remarks by High Representative Josep Borrell after concluding his visit to the country. OCT 15, 2023

... since the war in Ukraine, Europe has become a geopolitical power. We started being a trade power, after [being] an economic power. Now, the war in Ukraine has converted us in a geopolitical power, not just an economic one and we want to talk with China from this approach. Do not look at the European Union relations through the lens of the relations with others.

...for us Russia represents a huge threat for our security and that we are committed to support Ukraine facing the Russian invasion and asking China to take into consideration this very tough position from our side, considering Russia as a security threat for the whole European Union.

...we have to rebalance our economic bilateral relations. We have a huge deficit that has increased 60% in the last years. And this should not be the consequence of just a competitive disadvantage between the European Union and China.

BORRELL COMMENTS IN CHINA, CONTINUED

But despite the differences, we believe that there is still a space for cooperation and the most important challenges that the world is facing cannot be solved without a strong engagement with China.

The first one is climate change. China is burning as much coal as the rest of the world together, in spite of the strong development of renewables in China's energy mix. The increase of coal powered electricity production in China is offsetting the reduction in the rest of the world. So, [there is] no way of solving the climate change problem without a strong engagement and partnership with China.

We can say the same thing about the level of debt of the emerging countries and the possibility of having a new debt crisis on the way. We have to look at that because China has become the biggest creditor of the emerging economies.







Key Officials

The European Parliament

- Voice of the People

ROBERTA MITSOULA, President of the European Parliament

The European Council

- Voice of the Member States

CHARLES MICHEL, President of the

European Council

The European Commission

- Promoting the common interest

URSULA VAN DER LEYEN, President of the European Commission,



European Parliament

705 Members of European Parliament (MEPs)

- Sit by party, not nationality
- Only directly elected part of EU
- Elected to 5 year terms
- Seats appointed by MS' population

Political powers

- Approves appointment of Commission
- Censure/fire Commission

Legislative powers

• Shares power with Council on some issues

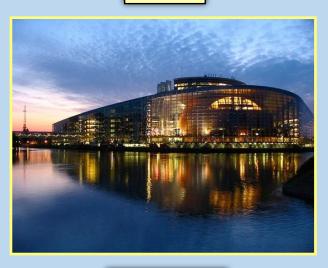
Budgetary powers

- Must approve EU budget
- Modify certain EU expenditures
- •2 BN Euro budget (ca. 2.18 BN US\$)

Voting age: 18 (AUSTRIA, MALTA 16)



Brussels



Strasbourg

This briefing, published by the European Parliamentary Research Service, aims to provide a broad range of key facts and figures about the European Parliament. Its many graphics offer a picture of the Parliament's Members and the institution's structures and activity in the current parliamentary term (July 2019 to June 2024) and in previous 5-year terms since direct elections were introduced in June 1979.

European Parliament, 2019-2024

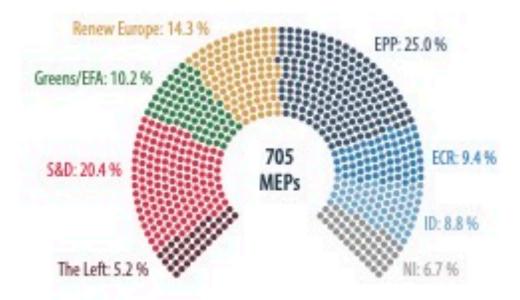
Size of the political groups

Number of Members in each political group as of 1 May 2023



Proportion of Members in each political group

Share of the total 705 Members in the Parliament by political group.





THE EUROPEAN COUNCIL

The European Council defines the EU's overall political direction and priorities and sets the EU's policy agenda. It usually adopts conclusions during European Council meetings which identify issues of concern and actions to take. It does not negotiate or adopt EU laws.



Members of the **European Council**

The members of the European Council are the heads of state or government of the 27 EU member states, the European Council President and the President of the European Commission.



The European Commission

Commission is the EU's executive arm and runs the Union day-to-day

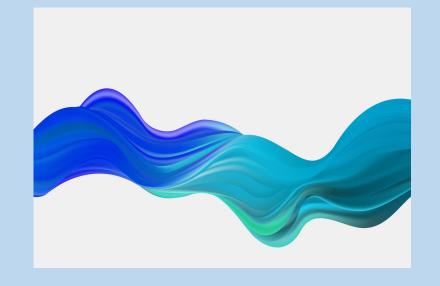
- 27 Members (one per MS) 5 year term
- Has power of the purse
- "Guardian of the treaties"
- Significant power player internationally
 - Actions binding abroad (esp. in US)
- Will enforce any new Euro regulations
- Commissioners are appointed by EU members, do not represent member states' views
- Can negotiate and act on its own

6 EU Commission priorities for 2019-24

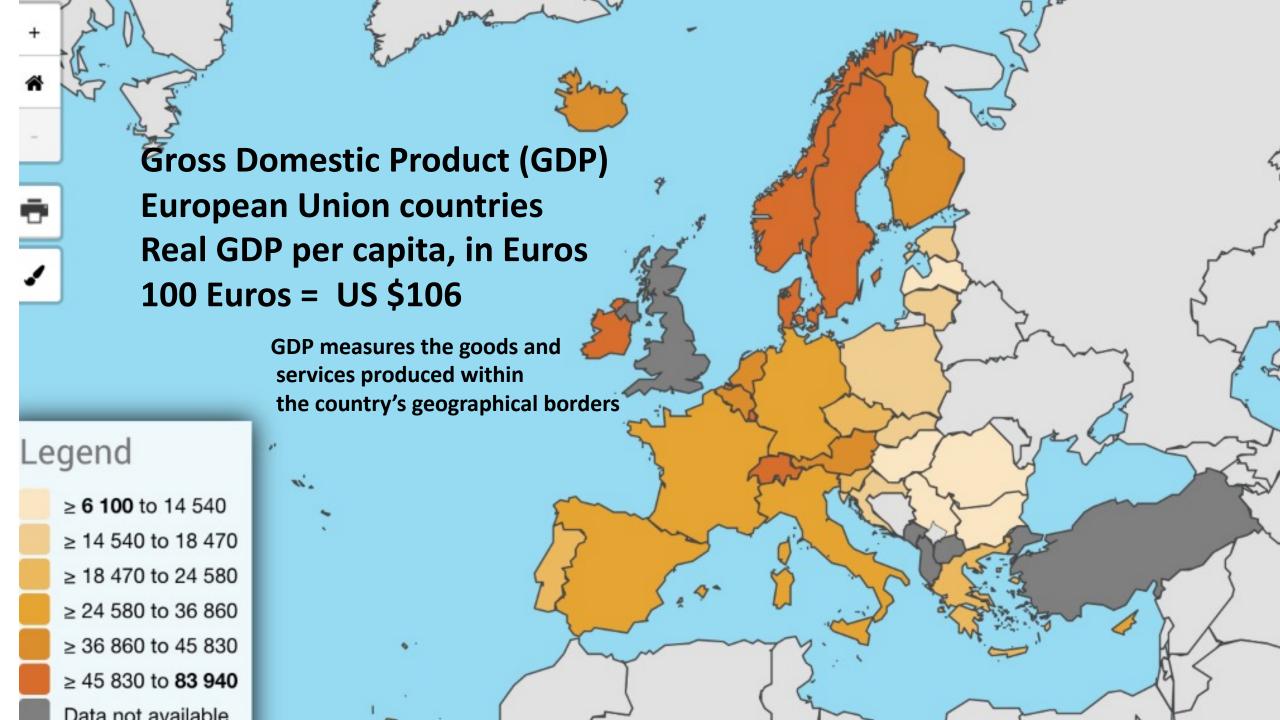
- 1. Europe aims to be the first climate-neutral continent.
- 2. The EU's digital strategy will empower people with a new generation of technologies.
- 3. The EU must create a more attractive investment environment, and growth that creates quality jobs, especially for young people and small businesses.
- 4. The EU will strengthen its voice in the world by championing multilateralism and a rules-based global order.
- 5. Europe must protect the rule of law if it is to stand up for justice and the EU's core values.
- 6. We need to give Europeans a bigger say and protect our democracy from external interference such as disinformation and online hate messages.

EU BUDGET 2023*

€186 BN EUROS (197 BN US \$) 1 EURO=\$1.06



*NOT A SUMMATION OF 28 COUNTRIES' BUDGETS





Summit of EU Heads of State and Governments

- Held at least 4 times a year, Mar, Jun, Oct, Dec in Brussel – 6 per year since 2008
- Sets the overall guidelines for EU policies

The Euro – a single European currency

1 Euro = US \$ 1.06 OCT 17, 2023

- No fluctuation risk and foreign exchange cost
- More choice and stable prices for consumers
- Closer economic cooperation between EU countries

•Coins: one side with national symbols, one side common

Notes: no national side





THE EUROPEAN CENTRAL BANK

- Ensures price stability
- Controls money supply and decides interest rates
- Supervises that banks are safe
- Works independently from governments

CHRISTINE LAGARDE PRES., ECB





The U.S. and European economies are deeply intertwined. According to U.S. Bureau of Economic Analysis data, the transatlantic economy—including the 27 EU member states and non-EU countries such as the United Kingdom (UK), Norway, and Switzerland—typically generates close to \$6 trillion per year in foreign affiliate sales and directly employs around 10 million workers on both sides of the Atlantic.

The United States and the EU are each other's largest overall trade and investment partners.

CRS, Archick, Feb 2023



Challenges Facing the EU

Russian war against Ukraine Rising energy prices, Increase in EU defense, energy, climate policies, EU enlargement

Covid 19 Pandemic lingering effects

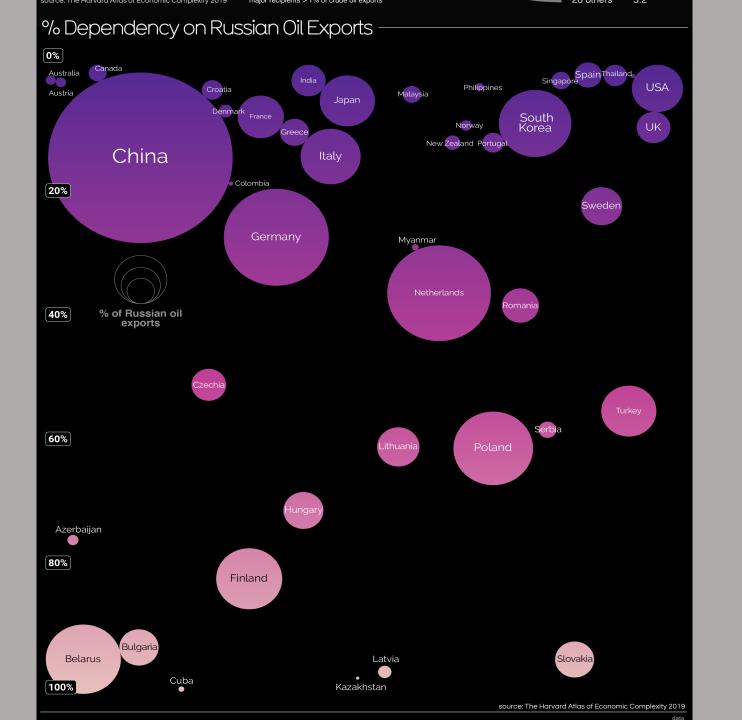
Democratic backsliding, populist or anti-EU political parties

Post Brexit challenges increase tension with the UK

Migration

Complex relations with China





Tartu Latvia Laudona Rězekne Kaliningrad, Klaigeda Daugavpils Lithuania Russia Kaunas Maladzyechna Koszalin Elblag Minsk Lomza Bialystok Belarus orzów Wielkopolski Poland Poznan Brest Warsaw Брэст Zielona Gora Biala Podlaska Lodz Radom Lublin

Russia

- Kaliningrad (larger than Conn.)
- Ukraine
- Syria
- Gas production and distribution
- Election / media attacks

 A protest against the right-wing government of Prime Minister Viktor Orban in Budapest, Hungary.

Laszlo Balogh/Getty Images





US – EU Relations

- President Biden has committed to partnering with the EU on a wide range of global concerns, and the conflict in Ukraine has bolstered U.S.-EU ties.
- The United States and the EU have demonstrated steadfast support for Ukraine's territorial integrity and have cooperated extensively in imposing sanctions on Russia and other responses.
- Other issues, including managing relations with Russia and China in the years ahead, also may test the U.S.-EU partnership.
- EU concerns persist about ongoing U.S. political polarization and whether a future U.S. Administration would maintain current U.S. policies toward Russia, Ukraine, and the EU.

• CRS, Feb 2023

FOR MORE INFORMATION

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WWW.NATO.INT

WWW.EUROPA.EU

The Past is Important

Let us raise a standard to which the wise and honest can repair.

We have a great dream. It started way back in 1776, and God grant that America will be true to her dream.

Whatever America hopes to bring to pass in the world must first come to pass in the heart of America.

George Washington

Martin Luther King, Jr.

Dwight D. Eisenhower