

BIOGRAPHICAL DATA BOOK



Class 2019-3

15 April - 17 May 2019

National Defense University



NDU PRESIDENT

Vice Admiral Fritz Roegge, USN

16th President

Vice Admiral Fritz Roegge is an honors graduate of the University of Minnesota with a Bachelor of Science in Mechanical Engineering and was commissioned through the Reserve Officers' Training Corps program. He earned a Master of Science in Engineering Management from the Catholic University of America and a Master of Arts with highest distinction in National Security and Strategic Studies from the Naval War College. He was a fellow of the Massachusetts Institute of Technology Seminar XXI program.



VADM Fritz Roegge, NDU President (Photo by NDU AV)

His sea tours include USS Whale (SSN 638), USS Florida (SSBN 728) (Blue), USS Key West (SSN 722) and command of USS Connecticut (SSN 22).

His major command tour was as commodore of Submarine Squadron 22 with additional duty as commanding officer, Naval Support Activity La Maddalena, Italy.

Ashore, he has served on the staffs of both the Atlantic and the Pacific Submarine Force commanders, on the staff of the director of Naval Nuclear Propulsion, on the Navy staff in the Assessments Division (N81) and the Military Personnel Plans and Policy Division (N13), in the Secretary of the Navy's Office of Legislative Affairs at the U. S. House of Representatives, as the head of the Submarine and Nuclear Power Distribution Division (PERS 42) at the Navy Personnel Command, and as an assistant deputy director on the Joint Staff in both the Strategy and Policy (J5) and the Regional Operations (J33) Directorates.

Roegge completed his first flag officer assignment as the deputy commander, Joint Functional Component Command for Global Strike at U.S. Strategic Command. He then served concurrently as commander, Submarine Group 8; commander submarines, Allied Naval Forces South; deputy commander, U.S. 6th Fleet; and director of operations and intelligence (N3), U.S. Naval Forces Europe-Africa. As a Rear Admiral (Upper Half) he served as director, Military Personnel Plans and Policy Division (N13) with a concurrent period as director, Total Force Manpower Division (N12) on the Navy Staff and then as Commander, Submarine Force, U.S. Pacific Fleet.

VADM Roegge assumed duties as the 16th President of the National Defense University on 25 Sep 2017.

SENIOR FELLOWS

DC, CONUS and WEEK 5 Senior Fellow



GREGORY S. MARTIN **GENERAL** **UNITED STATES AIR FORCE** **(RETIRED)**

Former Commander **Air Force Materiel Command**



Gregory “Speedy” Martin is employed as a Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs.

General Gregory S. Martin retired from the United States Air Force on 1 September 2005 after thirty-five years of active commissioned service. His final duty was as the Commander of the Air Force Materiel Command where he commanded nearly 80,000 personnel who are charged with the responsibility for the Air Force Science and Technology, Acquisition Support, Test and Evaluation and Weapons Systems Sustainment and Logistics missions. During his tenure in this duty, General Martin initiated the most significant organizational and process transformation in the history of the Air Force Materiel Command. Centered around the “Lean Engineering Model”, AFMC achieved unprecedented “on time” maintenance and logistics performance improvements while at the same time reducing costs to the operational commands by 20%.

In his previous assignment, he was the Commander of the United States Air Forces Europe, Air Component Commander US European Command and the Commander for NATO’s Allied Air Forces North. In those capacities, he commanded the United States, Alliance and Coalition Air Forces during Operations Northern Watch (Northern Iraq No-Fly Zone) Joint Forge, Joint Guardian (Bosnia and Kosovo), and Atlas Response (Mozambique Flood Relief). Additionally, he commanded the joint and allied air forces in the European theater of operations as they conducted long range combat employment missions, humanitarian relief, special operations sustainment, and the largest post-WW II combat airdrops as a part of Operations Enduring Freedom and Iraqi Freedom.

A career fighter pilot with more than 4600 flying hours, mostly in the F-4 and the F-15, General Martin flew as a combat ready pilot, flight leader, instructor pilot, operations officer and squadron commander in various assignments throughout the world to include a combat tour in Southeast Asia where he flew 161 combat missions. He also commanded three fighter wings: The 479th Tactical Training Wing and the 33rd and 1st Fighter Wings.

General Martin also had a rich variety of staff assignments which included operations and training, programming and budgeting, joint operations and force planning, joint and Air Force operational requirements and Air Force Acquisition. His senior level positions included being the Vice Director, and acting Director, of the Joint Staff’s J-8 Directorate, Director of Air Force Operational Requirements and Principal Deputy to the Assistant Secretary of the Air Force for Acquisition.

Since retiring, General Martin has performed Senior Mentor duties with the Joint Forces Command. He has served on two Defense Science Board Studies, has been selected as the Chairman of the National Academies Air Force Studies Board, Board of Directors and the MITRE Air Force Advisory Board. He is also a consultant to many defense sector firms (see page 2).

Gen Martin (cont)

Professional History Highlights

Former Commander United States Air Force Materiel Command; Former Commander United States Air Forces Europe; Former Commander NATO's Allied Air Forces North; Chairman, National Academies, Air Force Studies Board, Board of Directors; Chairman, MITRE Air Force Board of Advisors; Senior Mentor, Joint Forces Command; Consultant for several defense and aerospace sector firms

Education

B.S. Geography , U.S. Air Force Academy; M.A., Business Management, Central Michigan University; National War College, Fort Lesley J McNair; Seminar XXI Massachusetts Institute, Of Technology; Advanced Management Program, Duke University

CERTIFICATION OF DIRECTORSHIPS, EMPLOYMENT AND CLIENTS

The following is a complete list of directorships, employment and consulting clients:

I. DIRECTORSHIP AND EMPLOYMENT

Name of Company: Responsibilities/Duties

Alenia NA: Board of Directors—Jun '10-Present

ATAC, LLC: Board of Advisors—Nov '07-Present

CDO Technologies: Strategic Advisory Board—Feb '06-Present

CSC: Transformation Advisory Board—Apr'07-Present

MITRE,: Chairman, AF Advisory Board—May'07-Present

OADS, LLC: Board of Advisors—Sept '07-Present

UNISYS: Defense Advisory Board—Oct '09-Present

PRO BONO

ACE-EXCEL (501c.3): Vice Chair, Board of Trustees—Aug '05-Present

Falcon Foundation (501.c.3): Chairman, Board of Trustees—Oct '09-Present

Air Force Studies Board, National Academies: Chairman, AFSB BoD

NDU NWC Alumni Association: Vice Chairman, BoT—May'09-Present

II. CLIENTS

Name of Company: Services/Duties

Burdshaw Associates: Consultant—Jan '07-Present

Capitol Aerospace Group: Consultant—Feb '10-Present

Council for Logistics Research: Panel and Committee Facilitator—Jan '07-Present

Cyberspace Operations Consulting, LLC: Consultant and Facilitator—May'10-Present

Durango Group Inc., LLC: Consultant—Mar '06-Present

EADS NA: Consultant—May '06-Present

Four Star Group: Consultant, Associate—May '07-Present

GE Aviation, Military Engines: Consultant—Jul '06—Present

Northrop-Grumman Aerospace Systems: Consultant—Nov'05--Present

Northrop-Grumman Technical Systems: Consultant—Oct'10-Present

RWB (Aerospace) Consultants: Consultant—May'06-Present

University of Tennessee: Adjunct Professor—Aug '07-Present

University of Virginia, Darden School of Business: Course Facilitator—Aug '09-Present

JFCOM HQE: Mentor Combatant Command Battle Staffs

NDU Senior Fellow: Facilitate Joint Senior Level Education Programs

DC, CONUS and Week 5 Senior Fellow

PATRICK Z. ALSTON COMMAND SERGEANT MAJOR UNITED STATES ARMY (RETIRED)



Former Command Senior Enlisted Leader United States Strategic Command

Command Sergeant Major Patrick Z. Alston is employed as a Senior Fellow for the National Defense University's Capstone and Keystone programs. He is also a Senior Consultant with Burlington Capital Corporation, a diverse investment management firm located in Omaha, Nebraska.

CSM Pat Alston is a native of Columbus, Georgia. He is a graduate of Columbus High School. After graduation, he subsequently enlisted into the United States Army where he completed Basic Training at Fort Dix, New Jersey.

His initial assignment was at Fort Belvoir, Virginia, as a Medical Specialist. Subsequent assignments include Medical Specialist with 3rd Battalion, 325th Infantry Regiment, and 82nd Airborne Division. In 1984 he reclassified to the Chemical Corps and was assigned as a squad leader with 4th Chemical Company, 2nd Infantry Division; NBC NCO and Squad Leader with Alpha Company, 3rd Battalion, 73rd Armor, 82nd Airborne Division; Battalion NBC NCO with 3rd Battalion, 73rd Armor, 82nd Airborne Division; Senior NBC Operations and Staff NCO with Division Chemical, 82nd Airborne Division; NBC Operations, Staff NCO and Platoon Sergeant with 34th Support Group, Korea; Senior Drill Sergeant with Alpha Company, 82nd Chemical Battalion; Detachment Sergeant for the Contingency Support Detachment (WHITE HOUSE TEAM), 84th Chemical Battalion, U.S. Army Chemical School; Career Advisor/Branch Manager Career Management Field 74D, Total Army Personnel Command (PERSCOM); First Sergeant for Headquarters and Headquarters Company, Soldier Biological Chemical Command and Technical Escort Unit; Battalion CSM of the U.S. Army Technical Escort Battalion in Edgewood, Maryland; Division Chemical Sergeant Major for the 2nd Infantry Division, Korea; Battalion CSM of the 23rd Chemical Battalion, 19th TSC, Korea; CSM of the 23rd Area Support Group, 19th TSC, Korea; 10th Regimental CSM of the Chemical Corps, Command Senior Enlisted Leader, Defense Threat Reduction Agency/STRATCOM Center for Combating WMD and finished his Army career as the Command Senior Enlisted Leader of United States Strategic Command.

His military schools include Command Sergeant Major Course; Sergeant Major Academy (class # 51); First Sergeant Course (CDMT List); Advanced Noncommissioned Officers Course (Honor Grad); Basic Noncommissioned Officers Course (CDMT List); Primary Leadership development Course (CMDT List); Drill Sergeant School (Honor Grad); Airborne School; Air Assault School (Honor Grad); Technical Escort Course (J5) (Honor Grad); Drill Corporal Course; Customs Course; White House Executive Support Course; Executive Operations Course; Hazardous Material Course (Level 1-5); Chemical Weapons Orientation Course Joint Military Intelligence Course on Chemical Affairs; Assignment Manager/PDNCO Course; Administrative Procedures Course (DA Level), Joint Forces Staff College, United States Army Force Management Course and Keystone Course. He is currently a few classes away from receiving his Bachelors of Science Degree in Leadership with a concentration in Management from Trident University.

His awards and decorations include the Defense Superior Service Medal; Legion of Merit (second oak leaf cluster); Defense Meritorious Service Medal; Meritorious Service Medal (first oak leaf cluster); Army Commendation Medal (third oak leaf cluster); the Army Achievement Medal (silver oak leaf cluster); Army Service Ribbons; the National Defense Medal; Combat Medical Badge; Space Badge; Airborne Badge; Air Assault Badge; Drivers Badge; Drill Sergeant Badge; Good Conduct Medal (Silver Clasp, third loop); Overseas Ribbon (Third Oak Leaf Cluster); Armed Forces Expeditionary Medal; Global War on Terrorism Service Medal; and the noncommissioned Officers Professional Development Ribbon (fourth award). CSM Alston is also awarded the CHEMICAL CORPS HIGHEST AWARD "THE ORDER OF THE DRAGON" as well the TRANSPORTATION CORPS "HONORABLE ORDER OF SAINT CHRISTOPHER."

WHEM Field Study Senior Fellow

DOUGLAS FRASER
GENERAL
UNITED STATES AIR FORCE
(RETIRED)

Former Commander
U.S. Southern Command



General Douglas Fraser retired from the U.S. Air Force in January 2013 after a 37 year career.

Since retiring, General Fraser works as Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs. He also works as a global security consultant with several U.S. defense companies. In addition, he participates in security policy discussions with retired Chinese defense officials through a Yale University sponsored U.S.-China Track II Dialogue forum. His last assignment in the U.S. armed forces was as the Commander, U.S. Southern Command, responsible for U.S. military operations in Central and South America and the Caribbean. In this capacity, General Fraser was responsible for leading Department of Defense relief efforts following the 2010 Haiti earthquake.

Prior to commanding U.S. Southern Command, he served as the Deputy Commander, U.S. Pacific Command from 2008-2009. General Fraser commanded operational flying units across the U.S. Air Force at the squadron, group, and wing levels. As a general officer, in addition to US Southern Command, he commanded the US Air Force Space Warfare Center and four different organizations in Alaska -- Alaskan Command, the Alaskan North American Defense Region, Joint Task Force Alaska, and Eleventh Air Force. General Fraser's staff assignments include two tours in the Pentagon, first in the Headquarters US Air Force and then for the Office of the Assistant Secretary of Defense for Strategy, Resources and Requirements and for the Air Force Chief of Staff. He also served as the Executive Assistant to the Commander, U.S. Pacific Command in Hawaii. He holds a bachelors degree in Political Science from the US Air Force Academy and a masters degree in Political Science from Auburn University. Prior to joining the Air Force, he lived in Bogota, Colombia, graduating from high school at Colegio Nueva Granada in 1971. He is also a graduate of the USAF Weapons School, Squadron Officer School, Air Command and Staff College, and the National War College. He is a command pilot with more than 3,300 flying hours, primarily in all variants of the F-15 and the F-16.

Business Affiliations:

Consultant -- The Boeing Company's Phantom Works

Advisory Board Member:

SAAB Defense and Security; Iridium Communications; Northrup Grumman Electronic Systems; Beechcraft Defense Company; and Baptist Health of South Florida

Other Affiliations:

Trustee, USAF Academy Falcon Foundation

National Association of Corporate Directors

Orange Bowl Committee, Honorary Member

Air Force Association, Life Member

National War College Alumni Association, Life Member



Europe Field Study Senior Fellow
WILLIAM “Will” M. FRASER, III
GENERAL
UNITED STATES AIR FORCE
(RETIRED)

Former Commander
U.S. Transportation Command



Will Fraser is employed as a Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs.

General Fraser completed 40 years of commissioned service, as Commander, United States Transportation Command—a Unified, Combatant Command—where he served as the single manager responsible for global air, land, and maritime transport for the Department of Defense. Prior to this assignment, General Fraser was Commander, Air Combat Command, the 34th Vice Chief of Staff of the Air Force, and Assistant to the Chairman of the Joint Chiefs. He has also held a variety of additional command and staff assignments including command of two bomb wings and an operations group. He has over 4300 flight hours in a variety of aircraft and his operational assignments included the B-1, B-2 and the B-52.

General Fraser is a distinguished graduate of the ROTC program at Texas A&M University where he earned his Bachelor of Science degree in Engineering Technology, a University of Northern Colorado graduate with a Master of Science degree in Management Information Systems. Additionally, he completed the National Security Leadership Course National Security Studies at the Maxwell School of Citizenship and Public Affairs at Syracuse University, the Executive Development Program Johnson Graduate School of Management at Cornell University, the Program for Senior Executives in National and International Security John F. Kennedy School of Government Harvard University, and the CIA Senior Intelligence Fellows Program.

General Fraser is President of W.M. Fraser Enterprises LLC and currently serving on the Texas A&M University President’s Corps of Cadets Board of Visitors and Corps of Cadets Association Board of Directors. He is also a member of the Uber Military, aVolt Incorporated and Erudite Advisory Boards, the Gordian Institute and consults for the Northrop Grumman Corporation and is a Strategic Advisor for the Sierra Nevada Corporation.



Pacific Field Study Senior Fellow

WILLIAM L. NYLAND GENERAL UNITED STATES MARINE CORPS (RETIRED)

Former Assistant Commandant United States Marine Corps



General William L. "Spider" Nyland served as the Assistant Commandant of the Marine Corps, Headquarters Marine Corps, Washington, D.C. from September 2002 until September 2005. He retired from active duty 1 November 2005.

General Nyland was commissioned a Second Lieutenant in the Marine Corps under the NROTC program upon graduation from the University of New Mexico in 1968. In addition to attaining an M.S. degree from the University of Southern California (1980), his formal military education includes The Basic School (1968), Naval Aviation Flight Training (NFO) (1969), Amphibious Warfare School (1975), Navy Fighter Weapons School (TopGun) (1977), College of Naval Command and Staff, Naval War College (1981), and Air War College (1988).

After being assigned to VMFA-531, General Nyland was ordered to Vietnam where he flew 122 combat missions with VMFA-314 and VMFA-115. In later tours of duty he flew additional combat sorties in Kosovo, Iraq and Afghanistan. General Nyland had multiple operational squadron tours and saw duty as the Congressional Liaison/Budget Officer, Headquarters, U.S. Marine Corps, Washington, D.C. In 1984 he served as the Operations Officer, Marine Aircraft Group-24, 1st Marine Amphibious Brigade, and he then commanded VMFA-232, the Marine Corps' oldest and most decorated fighter squadron, from July 1985 to July 1987.

General Nyland subsequently served as section chief for the Central Command section, European Command/Central Command Branch, Joint Operations Division, Directorate of Operations (J-3), Joint Staff, Washington, D.C. In July 1990, he assumed command of Marine Aviation Training Support Group (MATSG), Pensacola. Following his command of MATSG he assumed duties as Chief of Staff, 2nd Marine Aircraft Wing (2dMAW) on July 5, 1992, and assumed additional duties as Assistant Wing Commander on November 10, 1992. Promoted to Brigadier General on September 1, 1994, he was assigned as Assistant Wing Commander, 2nd MAW serving in that billet until December 1, 1995.

He served next on the Joint Staff, J-8, as the Deputy Director for Force Structure and Resources, completing that tour on June 30, 1997. He was advanced to Major General on July 2, 1997, and assumed duties as the Deputy Commanding General, II Marine Expeditionary Force, Camp Lejeune, N.C. He served next as the Commanding General, 2d Marine Aircraft Wing, MCAS Cherry Point, North Carolina from July 1998 to June 2000. He was advanced to Lieutenant General on 30 June 2000 and assumed duties as the Deputy Commandant for Programs and Resources, Headquarters, U.S. Marine Corps. He next assumed duties as the Deputy Commandant for Aviation on 3 August 2001. He was advanced to General on 4 September 2002 and assumed his duties as the Assistant Commandant of the Marine Corps on 10 September 2002.

Upon retirement he returned to Pensacola, FL, where he offers consulting services from his home office. He is a former fellow for the Institute of Defense & Business and served in an instructional role for Duke University (College of Continuing Education) in leadership training performed in support of BAE for four years. He is active as a Senior Mentor for the National Defense University in the "Capstone", "Keystone" and "Pinnacle" programs. He formerly served as the Chairman of the Board for the Marine Corps Scholarship Foundation (twice) and as the Chairman for the Marine Corps Toys for Tots Foundation. He also served as The National Commander for the Marine Corps Aviation Association from Jan 2007 - Jan 2010.

Gen Nyland (cont)

SSA Board Positions

GKN Aerospace North America, St. Louis, MO - SSA enacted 27 Mar 2007 – end date unknown

Other Boards and Advisory Positions

Member, Senior Advisory Group for Navigator Development Group, Enterprise, AL – no established end date

Non Profit Boards

Member, Board of Directors Marine Corps Law Enforcement Foundation, New York, NY – no end date established

Member, Board of Directors, Naval Aviation Museum Foundation, National Museum of Naval Aviation, Pensacola, FL

Chairman Emeritus, Marine Corps Scholarship Foundation

Member, Board of Directors, Sacred Heart Health System, Sacred Heart Hospital, Pensacola, FL

Other Positions

Institute for Human Machine Cognition (IHMC) – salaried position as Deputy Director for Defense R&D

CAPSTONE Staff

Gerard “Gerry“ M. Mauer, Jr.
Director
Capstone, Keystone, Pinnacle

Rear Admiral Mauer retired from the Navy in March 2008 after over 31 years of service, which included extensive experience in fleet operations, resource management, technical innovation, Joint Professional Military Education (JPME), interagency coordination, and leading organizational change in NATO and joint commands.



From 2008 to 2011, RADM Mauer was a Group Vice President for Sabre Systems Inc. He was responsible for developing then implementing the corporate strategic plan and managing the Southeast Region’s profit and loss operations, its contracts, corporate business development, human resources programs, and Capability Maturity Model Integration (CMMI) level III attainment. After leaving Sabre Systems, RADM Mauer had positions as an Associate with Burdeshaw Associates, as a Senior Analyst for Wikistrat, as a Board member and Board Treasurer for the Navy Safe Harbor Foundation, and as a representative and the national Co-Chair for the US Global Leadership Coalition’s Veterans for Smart Power.

Admiral Mauer’s last position in the Navy was from 2006 to 2008, when he served as the Commandant, Industrial College of the Armed Forces (ICAF). He was responsible for executing the congressionally mandated and accredited master’s degree senior Professional Military Education curriculum. As a university leader, he directly supported the direction of the National Defense University and was a key member in the development of the University’s strategic plan.

From 2003 to 2006, he served as the NATO Allied Command Transformation’s Director, Joint Experimentation, Exercises, and Assessment, where he developed and implemented NATO’s largest Concept Development and Experimentation program. The scope included creating NATO’s transformation strategic vision and aligning the vision with its concepts and requirements. As a result of his initiatives, NATO rapidly implemented new processes, policies, and systems in support of its forces in Afghanistan and Iraq as well new capabilities to support its political and military infrastructure in NATO headquarters.

From 2001 to 2003, he was the Deputy, Directorate for Information Operations (J39/DDIO), Joint Staff Director of Operations (J-3) where he was responsible for direct coordination with the Office of the Secretary of Defense staff, Combatant Commands, and interagency organizations in their global information operations. In this capacity, his responsibilities also included supervision and operational coordination of the Joint Staff’s Special Technical Operations information system and its programs.

Admiral Mauer graduated from Villanova University and the Naval Postgraduate School. He was a Naval Aviator who commanded Helicopter Antisubmarine Squadrons SEVEN (HS-7) and TEN (HS-10) in addition to assignment as the Commanding Officer of USS NASSAU (LHA 4). He has vast experience at sea with deployments to the Atlantic Ocean, Mediterranean Sea, and Arabian Gulf. Ashore assignments included: Naval Postgraduate School student, Assistant Program Manager for the Naval Air Systems Command SH-60F/H helicopter program (PMA 266), and Training Officer and Instructor Pilot in Helicopter Antisubmarine Squadron ONE (HS-1). He started with Capstone in August of 2016.

Bonnie Swanson
Deputy Director
Capstone / Keystone / Pinnacle



Bonnie Swanson is a native of Ellington, CT and a graduate of Ellington High School. After her freshman year at the University of Connecticut, she enlisted in the USMCR. Upon completing recruit training at Parris Island, SC, Bonnie returned to UCONN to continue her studies and reserve service with 6th Motor Transport Battalion, Providence, RI. In 1988 she graduated from UCONN with a Liberal Arts degree (Sociological and Educational Behavior Development) and accepted her commission in the USMC. After completion of The Basic School in 1989 and her assignment as a Military Police Officer, Bonnie reported to MCAS Cherry Point, NC for duty as a Platoon Commander and Services Officer.

In 1992, Bonnie was assigned as the Operations Officer for Recruiting Station, Baltimore, MD. Serving as an OpsO for 3 years, Bonnie was selected as the 4th Marine Corps District Contact Team Officer, Harrisburg, PA. Leading a team of three Master Gunnery Sergeants, the Contact Team trained over 350 recruiters and command group members within a 7 state area.

In 1997 Bonnie received orders to MCB, Camp Lejeune, NC as the Operations Officer, Provost Marshal's Office. She simultaneously served as the Commanding Officer, Military Police Company (330+ Marines) during this tour.

In May of 2000 after 11 years of service, Bonnie resigned her commission to accompany her husband, CWO4 Bret Swanson, USMC on his orders to Washington, DC. Bret retired from the military in 2002 and currently serves in Acquisition and Logistics within the Department of Defense.

In January of 2001, Bonnie was hired by the National Defense University as the Executive Officer of Capstone. Over the years her position has evolved into a Deputy Director position overseeing three courses, Pinnacle (3 star course), Capstone, and Keystone (Command Senior Enlisted course).

Bonnie has numerous military decorations and has attended many military schools, including the Basic Law Enforcement Academy at Lackland AFB, TX and the Advanced Military Police Academy at Fort McClellan, AL. She is still a record holder at UCONN for many soccer goalkeeping statistics, including the most shutouts in a career (41.5).

In 2005 Bonnie completed a Masters Degree in Organizational Management from the University of Phoenix. In 2008, she and Bret built their retirement home in Capon Bridge, WV – where you can find them EVERY weekend.



United States Army

Colonel DONNIE L. THOMAS
Deputy Director
International Planning
Capstone



Colonel Thomas graduated from Campbell University in Buies Creek, North Carolina as a Distinguished Military Graduate with a Bachelor of Science Degree in Business Administration. Subsequently he received a Regular Army Commission as a Second Lieutenant in the Military Police Corps. He holds a Masters Degree in Public Administration from Troy State University, and a Masters of Strategic Studies from the United States Army War College. Additionally, he attended the FBI National Academy in Quantico, Virginia. His military education includes the Military Police Basic and Advanced Courses, and the Army Command and General Staff College.

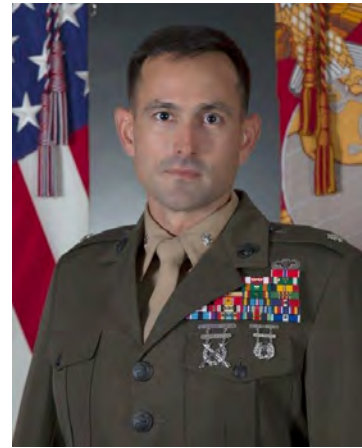
Colonel Thomas military assignments include a wide variety of command and staff positions. He began his career as a Platoon Leader in the 523rd Military Police Company, Aberdeen Proving Ground, Maryland. He was then assigned to the 142nd Military Police Company, Yongsan, Korea, as a Platoon Leader. Upon completion of the Military Police Officer Advanced Course, Colonel Thomas was assigned to Fort Bragg, North Carolina in the 16th Military Police Brigade (Airborne) as the Brigade Operations Officer, followed by company command of the 21st Military Police Company (Airborne). Subsequently, he received an assignment as the Battalion Operations Officer of the 503rd Military Police Battalion (Airborne). After completing his tour at Fort Bragg, Colonel Thomas assumed the positions of Chief, Training Branch, Aide-De-Camp to the Commanding General and Secretary of the General Staff for the Criminal Investigation Command, Fort Belvoir, Virginia. Subsequently, he received an assignment as the Group S3, 701st Military Police Group (CID). Following his attendance at the United States Army Command and General Staff College, he assumed positions of Battalion S3 and Executive Officer, 728th Military Police Battalion, Daegu, Korea. Following his tour in South Korea Colonel Thomas assumed the position of Chief of Military Police Operations, 3rd Army Provost Marshal Office Fort McPherson, Georgia. After serving in 3rd Army, Colonel Thomas returned to South Korea where he commanded the 94th Military Police Battalion, Yongsan Korea. After battalion command, Colonel Thomas deployed ISO Operation Iraqi Freedom where he was assigned as the Deputy Brigade Commander, 8th Military Police Brigade, Schofield Barracks, Hawaii. After Iraq Colonel Thomas commanded the Joint Detention Group, JTF GTMO, Guantanamo Bay, Cuba. After a tour as the Deputy Director of the Joint Security Office and Provost Marshal for United States Central Command, he started with Capstone in 2016.

Colonel Thomas awards and decorations include the Defense Superior Service Medal, Bronze Star Medal with two oak leaf clusters, Defense Meritorious Service Medal, Meritorious Service Medal with five oak leaf clusters, Army Commendation Medal with three oak leaf clusters, Army Achievement Medal with two oak leaf clusters, National Defense Service Medal, Humanitarian Service Medal, Army Service Ribbon, Overseas Service Medal, Armed Forces Expeditionary Medal, Global War on Terrorism Medal, Korean National Defense Medal, Iraqi Campaign Medal the Master Parachutist Badge, Air Assault Badge, and the British Parachutist Badge.

Colonel Thomas is married and has four children.

Lt Col George Nunez, USMC

Upon graduating from The Citadel in 1995, George Nunez received a commission in the United States Marine Corps and then completed the Basic Officer and Infantry Officer courses. Within the operating forces, he served with: 3d Battalion, 7th Marine Regiment; 2d Battalion, 2d Marine Regiment; Headquarters Battalion, 2d Marine Division; Marine Corps Security Force Company Guantanamo Bay; 3d Reconnaissance Battalion; Combat Assault Battalion; 1st Battalion, 3d Marine Regiment; 3d Battalion, 3d Marine Regiment; and Headquarters Battalion, 3d Marine Division. His supporting establishment assignments include Infantry Training Battalion, School of Infantry and Headquarters, United States Marine Corps, where he served in the Strategy and Plans Division before his reassignment to the National Defense University's Capstone Program.



George has been conferred a BA in history and Spanish from The Citadel, an MA in management from National University, and an MS in international relations, specializing in national security affairs, from Troy University. He is currently enrolled in Missouri State University's Department of Defense and Strategic Studies and is progressing toward an MS specializing in countering weapons of mass destruction. He is a Fellow of the Center for International Studies, Massachusetts Institute of Technology and a Fellow of the Center for the Study of Weapons of Mass Destruction, National Defense University.

During his military assignments, George attained the following additional designations: Foreign Area Officer, specializing in Latin America, Foreign Security Force Advisor, Fire Support Coordinator, Joint Terminal Attack Controller, and Special Technical Operations Planner. He has participated in exercises and operations in the Western Hemisphere, Europe, Africa, and in West, South, and East Asia.



BIOGRAPHY



UNITED STATES AIR FORCE

LIEUTENANT COLONEL JEFFREY B. WESTPHAL

Colonel Jeffrey B. Westphal is a Deputy Director for CAPSTONE, National Defense University, Fort McNair, District of Columbia. The CAPSTONE program prepares general and flag officers to effectively operate in joint and interagency settings.

Colonel Westphal graduated and received his commission from the United States Air Force Academy in 1999. He is a career Security Forces officer, and has served in a variety of staff and command assignments, including command of a corrections organization, an air mobility control unit during deployed contingency operations, a Security Forces squadron, and the defense forces (base law enforcement and security) at multiple installations. His previous staff assignments include two Air Force major commands, a center, an Army brigade headquarters, a joint task force, a combined joint task force and a combatant command. Additionally, Colonel Westphal is a fully qualified Political-Military Affairs Strategist, previously assigned to US Africa Command as Chief, Office of Security Cooperation, resident at US Embassy Kinshasa, Democratic Republic of the Congo, with concurrent responsibility at US Embassy Brazzaville, Republic of Congo, performing duty as a Foreign Area Officer.



Prior to assuming his current duties, Colonel Westphal served concurrently as the Deputy Director, CJ36 Security and Protection, the Command Antiterrorism Officer, and the Deputy Joint Security Coordinator, Combined Joint Task Force-Operation INHERENT RESOLVE, planning, integrating, and executing protection operations across the Iraq-Syria Combined Joint Operations Area. This included operating the US Central Command Joint Security Coordination Center (CJTF-OIR), the Coalition's Personnel Recovery Coordination Cell, and the command's Mission Assurance Assessment Team, as well as air and missile defense, to include integrating all counter-unmanned aerial system efforts.

EDUCATION

1999 Bachelor of Science, Basic Science, United States Air Force Academy, Colo.

1999 Aerospace Basic Course, Maxwell Air Force Base, Ala.

2005 Squadron Officer School, Maxwell AFB, Ala.

2009 Air Command and Staff College, Maxwell AFB, Ala., by correspondence

2011 Master of Arts, National Security Studies, American Public University, Charles Town, W. Va.

2011 Executive Program in Counter-Terrorism, University of Southern California, Los Angeles, Calif.

2013 Master of Military Operational Art and Science, Air Command and Staff College, Maxwell AFB, Ala.

2017 Joint and Combined Warfighting School, Joint Forces Staff College, Norfolk, Va.

ASSIGNMENTS

1. September 1999–June 2001, Flight Commander, 320th Missile Squadron, F.E. Warren AFB, Wyo.

2. June 2001–January 2002, Officer in Charge, Response Force, and later Officer in Charge, Camper Support, and Nuclear Convoy Commander, 790th Security Forces Squadron, F.E. Warren AFB, Wyo.

3. January 2002–February 2003, Flight Commander and later Air Base Defense Officer, and Officer in Charge, Emergency Services Team, 51 SFS, Osan Air Base, Republic of Korea
4. February 2003–December 2003, Flight Commander, 569th US Forces Police Squadron, Vogelweh, Germany
5. December 2003–February 2005, Flight Commander, then Assistant Operations Officer and later Operations Officer, 568 SFS, Ramstein AB, Germany
6. February 2005–March 2006, Operations Officer, 386th Expeditionary SFS, Ali Al Salem AB, Kuwait
7. March 2006–March 2007, Section Chief, Antiterrorism Assessments, Security Forces Division, Headquarters Air Mobility Command, Scott AFB, Ill.
8. March 2007–May 2008, Executive Officer to Director of Installations and Mission Support, HQ AMC, Scott AFB, Ill.
9. May 2008–May 2010, Commander, Detachment 1, Air Force Security Forces Center, and President, Discipline and Adjustment Board, US Disciplinary Barracks, and Officer in Charge, Crisis and Hostage Negotiation Team, Military Corrections Complex, Fort Leavenworth, Kansas
10. May 2010–June 2010, Special Assistant to Commander, 570th Contingency Response Group, Travis AFB, Calif.
11. June 2010–June 2012, Commander, 570th Global Mobility Readiness Squadron, and Director of Logistics and Base Operating Support (J4), Joint Task Force-Port Opening, US Transportation Command, Travis AFB, Calif. (May 2011–June 2011, Contingency Response Force Advisor, Airfield Synchronization Working Group, Multi-National Force Iraq, Camp Victory, Iraq) (August 2011–September 2011, Deputy Commander [Base Operating Support], 570 CRG, and Defense Force Commander, Ahmed Al Jaber AB, Kuwait)
12. June 2012–September 2013, Student, Air Command and Staff College, Maxwell AFB, Ala.
13. September 2013–February 2015, Deputy Chief and later Chief, Office of Security Cooperation, US Africa Command, US Embassy Kinshasa, DRC (Resident), and US Embassy Brazzaville, ROC (Non-Resident)
14. February 2015–November 2015, Commander, 50 SFS, and Installation Antiterrorism Officer, and Defense Force Commander, Schriever AFB, Colo.
15. November 2015–January 2016, Special Assistant to the Chief, Security Forces Division, HQ Air Force Space Command, Peterson AFB, Colo.
16. January 2016–June 2018, Director of Staff, and Center Section Commander, Air Force Security Forces Center, Joint Base San Antonio-Lackland, Texas (September 2017–April 2018, Deputy Director, Security and Protection, and Command Antiterrorism Officer, Combined Joint Task Force—Operation INHERENT RESOLVE, and Deputy Joint Security Coordinator, Joint Security Areas Iraq and Syria, US Central Command, Camp Arifjan, Kuwait)
17. June 2018–Present, Deputy Director, CAPSTONE, National Defense University, Fort McNair, D.C.

SUMMARY OF JOINT ASSIGNMENTS

1. June 2010–June 2012, Director of Logistics and BOS (J4), JTF-PO, USTRANSCOM, Travis AFB, Calif., as a major
2. September 2013–February 2015, Deputy Chief, and later Chief, OSC, USAFRICOM, US Embassy Kinshasa, DRC (Resident), and US Embassy Brazzaville, ROC (Non-Resident), as a major and a lieutenant colonel
3. September 2017–April 2018, Deputy Director, Security and Protection, and Command Antiterrorism Officer, Combined Joint Task Force—Operation INHERENT RESOLVE, and Deputy Joint Security Coordinator, Joint Security Areas Iraq and Syria, USCENTCOM, Camp Arifjan, Kuwait, as a lieutenant colonel
4. June 2018–Present, Deputy Director, CAPSTONE, NDU, Fort McNair, D.C., as a lieutenant colonel

MAJOR AWARDS AND DECORATIONS

Meritorious Service Medal with four oak leaf clusters
 Joint Service Commendation Medal
 Air Force Commendation Medal with oak leaf cluster
 Air Force Achievement Medal with three oak leaf clusters
 Army Achievement Medal
 Air Force Recognition Ribbon

EFFECTIVE DATES OF PROMOTION

Second Lieutenant June 2, 1999
 First Lieutenant June 2, 2001
 Captain June 2, 2003
 Major January 1, 2009
 Lieutenant Colonel July 1, 2014

Alena Ho

CAPSTONE/KEYSTONE/PINNACLE



Alena is the Office Manager for the CAPSTONE, KEYSTONE, and PINNACLE courses at the National Defense University. In this capacity, she provides daily administrative office support, performs office research, manages student administrative duties, manages all office schedules, and many other functions.

Alena graduated from Florida State University with a Bachelor degree in International Affairs. While there, she participated in a summer study abroad in Tokyo, Japan at Nihon University. Additionally, Alena was awarded the David L. Boren Scholarship to study abroad for a year in Istanbul, Turkey at Koç University. She also spent a summer in Cape Town, South Africa volunteering for Konek Ottery Community Center and as a TA for a fourth grade class at Grassy Park E.C. Primary School. Following graduation from FSU, Alena worked in Belgium as a legal researcher, later returning to the United States to work for the National Language Service Corps as a Member and Mission Support Liaison. Her education and experiences have uniquely prepared her to plan and navigate the dynamic logistical details associated with CAPSTONE travels, within both the US and internationally.

Of Alena's many passions, she most enjoys travelling and learning new languages. In her free time she enjoys yoga, making and viewing art, and practicing her ukulele.

Michael Patykula Keystone / Pinnacle Program Manager

Michael Patykula is the Program Manager for the KEYSTONE and PINNACLE courses at the National Defense University, and he provides daily support to the CAPSTONE Program.

Prior to joining the National Defense University, Mr. Patykula served as the Project Coordinator for the Army Office of Small Business Programs where he provided support to companies seeking contracts with the United States Army. From 2009-2014, Mr. Patykula was an Operations Coordinator for the William J. Perry Center for Hemispheric Defense Studies. In this role, he provided administrative and logistical support for academic programs designed for senior government officials from the Americas.



Mr. Patykula holds a Master of Arts in Strategic Security Studies from the National Defense University, and a Bachelor of Science in Sport Management from West Virginia University.

**Allied Fellows
(15 - 26 Apr 2019)**



Biography

Combined Joint Operations from the Sea Centre of Excellence

Commodore Tom Guy Royal Navy Deputy Director

Tom Guy is fortunate to have enjoyed a broad range of rewarding operational, staff and command roles ashore and afloat from the UK to the Far East. Early appointments included a wide variety of ships, from patrol craft to mine-hunters, frigates, destroyers and aircraft carriers, ranging from fishery protection to counter-piracy and UN embargo operations as well as training and operating with a broad range of NATO allies. Having trained as a navigator and diving officer early on, Tom specialised as an anti-submarine warfare officer and then a Group Warfare Officer. He then went on to command HMS Shoreham, a new minehunter out of build, and then HMS Northumberland, fresh out of refit as one of the most advanced anti-submarine warfare frigates in the world. His time as Chief of Staff to the UK's Commander Amphibious Task Group included the formation of the Response Force Task Group and its deployment on Op ELLAMY (Libya) in 2011 and he later had the great privilege of serving as the Captain Surface Ships (Devonport Flotilla).




Shore appointments have included the Strategy area in the MOD, a secondment to the Cabinet Office, Director of the Royal Naval Division of the Joint Services Command and Staff College, and the role of DACOS Force Generation in Navy Command Headquarters. He has held several Operational Staff appointments, including service in the Headquarters of the Multi National Force Iraq (Baghdad) in 2005. Other operational tours have included the Balkans and the Gulf, both ashore and afloat. In 2016-17 he was the Deputy UK Maritime Component Commander in Bahrain, working alongside the US Fifth Fleet Headquarters. He assumed the role of Deputy Director of the Combined Joint Operations from the Sea Centre of Excellence in September 2017.

A graduate of the UK's Advanced Command and Staff Course, with a Master's Degree from Kings College, Tom is a Younger Brother of Trinity House and a keen sailor (qualified as an Offshore Yachtmaster), as well as being a classic car and bike enthusiast. He is married to Katie who is a sailing instructor and they have two teenage children, both of whom are also keen sailors.



Department Of Defence
**SENIOR LEADERSHIP
 CAREER BRIEF**

| | | | |
|--|---|--|------------------------------|
| Given Names: Matthew Richard | | Surname: PEARSE | CB Updated (date): Jan 19 |
| Rank / Band: Brigadier | Honours and Awards: Member of the Order of Australia; United States Bronze Star Medal | | Post Nominals: AM |
| Present Position: Commander, 1st Brigade | | Location: Darwin, NT | |
| Academic Record: 2007 - Master in Management Studies (Human Resource Management) – UNSW 1992 – Bachelor of Arts (Politics) – Australian Defence Force Academy 2005 – Graduate Diploma of Management (Defence Studies) – University of Canberra | |  | |
| Courses (Non-academic): 2017 – Defence and Strategic Studies Course 2005 – Australian Command and Staff College | | | |
| <p align="center">Personal Biographical Details:</p> <p>Brigadier Pearse has thoroughly enjoyed a diverse career of command, training and staff appointments in Army, Joint and multi-national environments. His strong planning and people skills, and experience in joint and multi-national environments, mean that following Brigade Command he has much to offer Defence in senior roles within MSC, Force Design, HQ JOC or AHQ.</p> <p>He has been married to Tina for 23 years and they have two wonderful children, Mia (18) and Lach (16). As a family they enjoy playing most sports and travelling.</p> | | | |

EMPLOYMENT RECORD (LAST 10 YEARS)

| Date | Rank / Designation | Job Title / Division/Branch / Department |
|--------|--------------------|--|
| Sep 17 | BRIG | Commander, 1 st Brigade |
| Jan 17 | COL | Student, Centre for Defence and Strategic Studies |
| Oct 16 | COL | Acting Commandant, Australian Command and Staff College |
| Jan 15 | COL | Director of Studies, Australian Command and Staff College |
| Nov 13 | COL | Deputy Director Operational Plans, Headquarters ISAF Joint Command |
| Nov 12 | LTCOL | Military Assistant to Chief of Army |
| Jan 10 | LTCOL | Commanding Officer, Headquarters 1st Combat Engineer Regiment |
| Jan 08 | LTCOL | Staff Officer Grade One Doctrine, Land Warfare Development Centre |

Commodore Chris Sutherland

Born in Teulon, Manitoba into a military family, Commodore Chris Sutherland received his first posting to Gimli, five days later. He graduated from the Royal Military College of Canada (RMC) Kingston, in 1991 and drove to Victoria, B.C. to commence his naval career.

He served in HMC Ships IROQUOIS (Op SHARP GUARD), GATINEAU, MONTREAL(SNFL), and CHARLOTTETOWN (Op APOLLO). He served as Executive Officer of HMCS HALIFAX and Sea Training (Atlantic). Commodore Sutherland assumed Command of HMCS MONTREAL in January 2009. Staff positions have included time at NDHQ serving in the Directorate of Maritime Policy, Operations and Readiness, the Strategic Joint Staff (twice) and as Executive Secretary to the Commander of the Royal Canadian Navy. In 2014 he became the Special Advisor to the Commander of Canadian Joint Operations Command. He was appointed Base Commander of CFB Halifax in 2015.



In the spring of 2017, he assumed duties of the Director of Senior Appointments at the new Carling Campus in Ottawa. Commodore Sutherland was posted as the Director General of DGMC in the fall of 2017.

Commodore Sutherland is a graduate of Canadian Forces College Command and Staff Course and National Security Program.

He enjoys hanging out with family, extreme gardening, making veggie smoothies, playing old timer soccer, and participating in other activities to stay in shape.

US Fellows



United States Navy Biography

Rear Admiral Tom Anderson Commander, Naval Surface Warfare Center

Rear Adm. Anderson is a native of North Brunswick, New Jersey. He was commissioned in 1991 through the Naval Reserve Officer Training Corps (NROTC) Program at Boston University where he received a Bachelor of Science in Mechanical Engineering.

At sea, he qualified as a surface warfare officer aboard USS *Capodanno* (FF 1093) where he served as machinery and boilers division officer, and first lieutenant. He also served aboard USS *Arleigh Burke* (DDG 51) as auxiliaries and electrical officer, where he coordinated the first two Chief of Naval Operations availabilities of the DDG 51 Class.

Upon selection to the Engineering Duty Community in 1996, he attended the Naval Postgraduate School where he earned a Master of Science in Mechanical Engineering. He also completed the Total Ship Systems Engineering Curriculum and became a California State Licensed Professional Engineer.



Ashore, he has served in a variety of industrial, fleet, program office and headquarters assignments in ship design and construction, maintenance, budgeting and requirements. He served for 5 years as program manager of the Littoral Combat Ship shipbuilding program (PMS 501). During his tenure he transitioned 2 tier two shipyards from single ship to serial production (facilities, design, and manpower), achieved initial operating capability and conducted live fire test and evaluation for two ship variants, and is largely credited with stabilizing the Littoral Combat Ship shipbuilding program. Additional assignments included: Naval Sea Systems Command executive assistant; Office of the Chief of Naval Operations requirements officer (N86); chief engineer and post-delivery branch head for the DDG 51 Class (PMS 400D); Commander, Naval Surface Forces, Atlantic, mine warfare type desk officer (N43); and Ship Superintendent and Destroyer Designed Guided/Guided Missile Frigate planning yard officer at Supervisor of Shipbuilding, Bath, Maine.

Anderson is commander, Naval Surface Warfare Center and leads more than 17,000 scientists, engineers, technicians and support personnel, both civilian and active duty, stationed at eight Naval Surface Warfare Center divisions. Naval Surface Warfare Center provides research, development, test and evaluation for the future Navy as well as in-service engineering and logistics support for the operational naval forces. Anderson is also assigned additional duties as the Department of Defense Executive Manager for Military Explosive Ordnance Disposal (EOD) Technology and Training, with oversight responsibilities for joint military EOD systems and training.

Anderson's personal awards include the Legion of Merit (two awards), Meritorious Service Medal (three awards), and Joint Service Commendation Medal. He is a member of the Acquisition Professional Community with Level III certifications in Program Management, Production Quality Management, and Systems Engineering.



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL (DR.) SHARON R. BANNISTER

Brig. Gen. (Dr.) Sharon Bannister is the Deputy Assistant Director, Education and Training, Defense Health Agency, Defense Health Headquarters, Falls Church, Virginia. She directs the joint development and sustainment of the Department of Defense medical training initiatives and academic policy, leading 509 staff across two regions with an annual operating budget of \$61.5 million. She is directly responsible for the three medical institutes that graduate over 28,000 enlisted medical personnel annually, provide combat trauma and joint medical operations training to over 260K DoD personnel, and provide leadership training opportunities for approximately 10,000 current leaders of military healthcare organizations. Additionally, as the Assistant Surgeon General for Dental Services, the general provides policy and operational advice to the Air Force Surgeon General on matters involving the dental practice of 1,000 dentists and 2,500 technicians.

Prior to this assignment, General Bannister served as the Deputy Program Officer of the Military Health System Program Management Office, Office of the Assistant Secretary of Defense for Health Affairs, Defense Health Headquarters, Falls Church, Virginia. She was charged with leading and coordinating the DoD's response to all applicable provisions of the National Defense Authorization Act of 2017 within a joint context to drive unprecedented reform to the \$52B Defense Health Program while enhancing the DoD's medical readiness and medically ready force.



EDUCATION

- 1988 Bachelor of Arts, Chemistry, Miami University, Oxford, Ohio
- 1992 Doctor of Dental Surgery, Case Western Reserve School of Dentistry, Cleveland, Ohio
- 1993 Advanced Education in General Dentistry Residency, Wright Patterson Air Force Base, Ohio
- 1994 Top Drill Air National Guard Operational Dental Upgrade Training, Klamath Falls, Ore.
- 1995 Squadron Officer School, Maxwell AFB, Ala., by correspondence
- 1996 Company Grade Officer Professional Development Program, Langley AFB, Va.
- 1999 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
- 2002 Periodontal Residency/Masters of Science, University of Texas Health Science Center, San Antonio
- 2002 Diplomate, American Board of Periodontics
- 2004 Air War College, Maxwell AFB, Ala., by correspondence
- 2009 Industrial College of the Armed Forces/Master of Science in National Resource, Fort Lesley J. McNair, Washington, D.C.
- 2011 Joint Medical Executive Skills CAPSTONE, Arlington, Va.
- 2012 Fellow, International College of Dentists
- 2015 Medical Strategic Leadership Program, Fort Sam Houston, Texas
- 2016 Leadership Development Program Center for Creative Leadership, Greensboro, N.C.
- 2016 Fellow, American College of Dentists

ASSIGNMENTS

1. July 1992 - August 1992, Military Indoctrinated Medical Service Officer, Lackland Air Force Base, Texas
2. August 1992 - August 1993, Advanced Education in General Dentistry Resident, Wright Patterson AFB, Ohio
3. August 1993 - May 1995, General Dental Officer, McChord AFB, Wash.
4. May 1995 - May 1996, General Dental Officer, Moody AFB, Ga.
5. May 1996 - May 1998, General Dental Officer, Langley AFB, Va. (May 1997 - October 1997, Acting Deputy Hospital Commander, General Dental Officer, 4409th Air Base Wing, Southwest Asia)
6. May 1998 - May 1999, General Dental Officer, Lajes Field, Azores
7. June 1999 - June 2002, Periodontal Resident, Wilford Hall Medical Center, Lackland AFB, Texas
8. July 2002 - June 2004, Chief of Periodontics/Deputy Commander Aeromedical Dental Squadron, Maxwell AFB, Ala.
9. June 2004 - June 2005, Director of Post-Graduate Education/Periodontics Flight, Deputy Commander Education Flight; Wilford Hall Medical Center, Lackland AFB, Texas
10. June 2005 - June 2007, Director of Education and Training/Periodontics Flight, Deputy Commander Education Flight; Wilford Hall Medical Center, Lackland AFB, Texas
11. July 2007 - July 2008, Commander, 6th Dental Squadron, MacDill AFB, Fla.
12. August 2008 - June 2009, Student, Industrial College of the Armed Forces, Washington, D.C.
13. July 2009 - April 2012, Commander, 436th Medical Group, Dover AFB, Del. (November 2010 - May 2011, Commander, 376th Expeditionary Medical Group, Southwest Asia)
14. April 2012 - June 2013, Director, Dental Programs and Resources, Air Force Surgeon General, Defense Health Headquarters, Falls Church, Va.
15. June 2013 - July 2014, Special Assistant to the Surgeon General for Military Health System Governance, AF/SG, Defense Health Headquarters, Falls Church, Va.
16. July 2014 - July 2015, Deputy Command Surgeon, Air Education and Training Command, Joint Base San Antonio-Randolph, Texas
17. July 2015 - June 2017, Commander, 79th Medical Wing, JB Andrews, Md.
18. June 2017 - May 2018, Program Officer of the Military Health System Program Management Office, Office of the Assistant Secretary of Defense for Health Affairs, Defense Health Headquarters, Falls Church, Va.
19. June 2018 – present, Deputy Assistant Director, Education and Training/J7, Defense Health Agency and Assistant Surgeon General for Dental Services, AF/SG, Falls Church, Va.

MAJOR AWARDS AND DECORATIONS

Legion of Merit with two oak leaf clusters
Defense Meritorious Service Medal
Meritorious Service Medal with six oak leaf clusters
Air Force Commendation Medal with oak leaf cluster
Air Force Achievement Medal with oak leaf cluster
Joint Meritorious Unit Award
Meritorious Unit Award
Air Force Outstanding Unit Award with three oak leaf clusters
National Defense Service Medal with bronze star
Armed Forces Expeditionary Medal
Global War on Terrorism Expeditionary Medal
Global War on Terrorism Service Medal
Nuclear Deterrence Operations Service Medal
Air Force Expeditionary Service Ribbon with Gold Border
Small Arms Expert Marksmanship Ribbon
Gold Star Lapel Button

EFFECTIVE DATES OF PROMOTION

Captain May 24, 1992
Major May 24, 1998
Lieutenant Colonel May 30, 2003
Colonel May 27, 2007
Brigadier General July 3, 2018

(Current as of August 2018)

BRIGADIER GENERAL MILFORD H. BEAGLE JR.

Brigadier General Milford Beagle Jr., assumed duties as the 51st Commanding General for the U.S. Army Training Center and Fort Jackson, U.S. Army Training and Doctrine Command, on 22 June 2018, after serving as Deputy Commanding General for Support, 10th Mountain Division (Light), Fort Drum, New York.

BG Beagle is a native of Enoree, South Carolina, and commissioned into the Infantry after graduating from South Carolina State University in 1990 as a distinguished military graduate. Brigadier General Beagle has led and commanded troops at every echelon from platoon to brigade. He has soldiered with five regiments, the 3rd U.S. Infantry Regiment (The Old Guard), the 6th Infantry, the 9th Infantry, 35th Infantry and the 41st Infantry Regiment, and with five divisions, the 2nd Infantry Division, the 2nd Armored Division, the 5th Infantry Division, the 10th Mountain Division (Light), and the 25th Infantry Division.



His key staff assignments include service as a planner and operations officer at battalion and brigade level, and as Chief Plans Branch, G3, Eighth Army, Republic of Korea. On the Joint and Army Staff, he served as the Joint Strategic Planner and later Executive Assistant to the Director, J-7, as well as the Division Chief, J-5, Joint Improvised Explosive Device Defeat Organization. On the Army Staff, he served as the Executive Officer to the Vice Chief of Staff of the Army.

BG Beagle's combat and operational experience include Operation Iraqi Freedom, Iraq; Operation Inherent Resolve, Iraq; and Operation Enduring Freedom, Afghanistan.

BG Beagle holds two master's degrees from Kansas State University, Manhattan, Kansas, and the United States Army School of Advanced Military Studies from Fort Leavenworth, Kansas. He also earned the Expert Infantryman Badge, Combat Infantryman Badge, Parachutist Badge, Air Assault Badge, Ranger Tab, Pathfinder Badge and the Army Joint Staff Identification Badge.

Brigadier General Beagle is married and has two children, one an Army Lieutenant and the other a university student.



National Guard

Brigadier General John C. Boyd

**Chief of Staff, Kosovo Forces
Kosovo, APO AE
Since: July 2018**



Brigadier General John C. Boyd is a native of South Burlington, Vermont, graduated from Norwich University in 1988, and was commissioned as a Second Lieutenant in the U.S. Army. He became part of the Vermont Army National Guard in 1993.

Brigadier General Boyd most recently served as the Special Assistant to the Director of the Army National Guard, National Guard Bureau, in Arlington, Virginia. Prior to this assignment, Brigadier General Boyd served as the Chief of Staff to the Deputy Commanding General - Forces Command (FORSCOM), and as the Commander of the 86th Infantry Brigade Combat Team (Mountain).

Brigadier General Boyd also served two combat tours to Afghanistan. From March 2005 to July 2006, he served as the Team Chief for the Embedded Tactical Trainer (ETT) Brigade, a part of Task Force Phoenix. His second combat tour to Afghanistan was from January 2010 to January 2011 where he served as the Deputy Commander, Operations and Security, for the 86th Infantry Brigade Combat Team (Mountain).

Brigadier General Boyd's military education includes the United States Army War College, Joint Combined Warfighter School, Command and General Staff College, Nuclear Weapons Detachment Course, NATO Nuclear Weapons Release Procedures Course, ACE Army Nuclear Target Analysis Procedures Course, MLRS Cadre Course, and Army Strategic Educational Program-Basic. He holds a Master's Degree in Military Management from Touro University (International) and a Master's Degree in Strategic Studies from the United States Army War College.

His awards and decorations include the Legion of Merit, the Bronze Star, and the Meritorious Service Medal. He has earned the Combat Infantryman Badge, the Parachutist Badge, the German Armed Forces Badge for Missile Personnel in Bronze, the Order of Saint Barbara, and the Order of Saint George.



Rear Admiral Frank Mitchell Bradley



RDML Bradley is from Eldorado, Texas and is a 1991 graduate of the United States Naval Academy. He began his career as a SEAL after completing Basic Underwater Demolition school (BUDs/SEAL) Class 179 in 1992.

RDML Bradley has served as a SEAL, commanding at all levels with SEAL Team FOUR, SEAL Delivery Vehicle Team TWO, the Italian Incursori (Italian SEALs) and Naval Special Warfare Development Group (NSWDG), rising from Element Leader to Commanding Officer from 1999 until 2015.

RDML Bradley earned a Masters in Physics from the Naval Postgraduate School in Monterey, CA where he received a provisional patent for his research in 2006.

RDML Bradley's staff duty has included service as JSOC's J-3 Technical Operations Division Chief, the Deputy J-3, the Vice Deputy Director for Global Operations for the Joint Staff (J-3) and most recently as the Executive Officer for the Chairman of the Joint Chiefs of Staff, General Joseph F. Dunford, Jr. He recently assumed the duty as Director of the Transregional Threats Coordination Cell (J-5) where he works with our coalition members to facilitate execution of the Defeat ISIS plan.

RDML Bradley is married to Katherine Bradley of Freeport, Pennsylvania. They have four children Mary Kate, Henry, Frank, and James.



United States Navy Biography

Rear Admiral William E. Chase, III **Deputy Director, Command, Control, Communications, and Computers/Cyber, J6, Joint Staff**

Rear Adm. William E. Chase III is a native of Washington, Missouri. He is a 1990 graduate of the U.S. Naval Academy, where he received a Bachelor of Science with honors in English. He holds a Master of Science from Carnegie Mellon University in Information Technology and a Chief Information Officer certificate.

Chase's sea tours include Helicopter Anti-submarine Squadron Light (HSL 45), where he deployed twice to the Arabian Gulf aboard USS Ingraham (FFG 61), and HSL 49, where he served as maintenance officer and deployed as officer in charge of the HSL Detachment aboard USS Shiloh (CG 67) during Operations Enduring Freedom and Iraqi Freedom.

Ashore, Chase served as Sikorsky SH-60B Fleet Replacement Squadron (FRS) Instructor and Tactical Check Pilot; operations officer for Helicopter Maritime Strike Wing Pacific; deputy assistant chief of staff for Requirements, Innovation and Experimentation at Third Fleet; deputy director for Command, Control, Communications and Cyber at U.S. Pacific Command; and chief of staff Naval Information Forces.

His command tours include Task Force 1010, Naval Network Warfare Command, and Naval Computer and Telecommunications Station Guam. He also served as information warfare commander, Carrier Strike Group 3 with John C. Stennis Strike Group.

Chase was designated a Naval Aviator in 1993 and an Information Professional in 2005. His decorations include the Defense Superior Service Medal, Legion of Merit, Meritorious Service Medal, and Air Medal. He is the recipient of the Commander, Naval Air Forces Leadership Award.



Updated: 27 November 2018



BIOGRAPHY



UNITED STATES AIR FORCE

Col Julian C. Cheater is Commander, 432d Wing and 432d Air Expeditionary Wing, Creech Air Force Base, Nev. He is responsible for all operations and maintenance of the Air Force's first Remotely Piloted Aircraft wing, which flies the MQ-9 Reaper and RQ-170 Sentinel remotely piloted aircraft. The 432d Wing trains pilots, sensor operators, intelligence professionals, and other crew members in the mission to conduct persistent attack and reconnaissance combat operations worldwide. He leads more than 3,700 active duty and government civilians in 20 squadrons and 4 groups.

Col Cheater commissioned from the Air Force Academy in 1994. He has flown in multiple operations including Operations SOUTHERN WATCH, NOBLE EAGLE, ENDURING FREEDOM, FREEDOM'S SENTINEL, INHERENT RESOLVE, NOMAD SHADOW, JUKEBOX LOTUS, JUNIPER GARRETT, and COPPER DUNE. Col Cheater was in the first class of political-military strategists and was a national finalist for the White House Fellowship. Prior to his current assignment, he was the Director of Security Assistance in the Office of Security Cooperation, Iraq.



EDUCATION

- 1994 Bachelor of Science in Political Science, U.S. Air Force Academy, Colorado Springs, Colo.
- 2001 Squadron Officer School, distinguished graduate, Maxwell Air Force Base, Ala.
- 2007 Master of Military Operational Art and Science, distinguished graduate, ACSC, Maxwell AFB, Ala.
- 2008 Master of Airpower Arts and Sciences, School of Advanced Air and Space Studies (SAASS), Air University, Maxwell AFB, Ala.
- 2009 Master of Aviation Science, Aeronautics Specialization, distinguished graduate, Embry-Riddle University.
- 2009 Air War College by correspondence, Air University, Maxwell AFB, Ala.
- 2013 Associate of Arts, graduate with honors, Spanish, Defense Language Institute, Presidio of Monterey, Calif.
- 2014 Dual Masters in Defense and Security, Distinción Unánime (highest honors), Academia Nacional de Estudios Políticos y Estratégicos, Santiago, Chile; 2nd via Inter-American Defense College, Ft. McNair, DC
- 2015 Joint Professional Military Education II, Joint Forces Staff College, Norfolk, VA.
- 2016 Leadership Development Program, Center for Creative Leadership, Colorado Springs, Colo

ASSIGNMENTS

1. July 1994 – December 1994, assistant executive officer, Department of Political Science, U.S. Air Force Academy, Colorado Springs, Colo.
2. December 1994 – December 1995, student, undergraduate pilot training, 14th Flying Training Wing, Columbus AFB, Miss
3. December 1995 – July 1999, C-21 instructor pilot, Chief of Training, Life Support Officer, 12th Airlift Flight, Langley AFB, Va.
4. July 1999 – November 1999, student, T-38 Re-qualification Training and AT-38 Introduction to Fighter Fundamentals, 12th Flying Training Wing, Randolph AFB, Tx.
5. November 1999 – August 2000, student, F-16 Replacement Training Unit, 62d Fighter Squadron, Luke AFB, Ariz.
6. August 2000 – May 2003, F-16 4-ship flight lead, Chief of Scheduling, Squadron Safety Officer, 523d Fighter Squadron, Cannon AFB, N.M.

7. December 1994 – December 1995, student, undergraduate pilot training, 14th Flying Training Wing, Columbus AFB, Miss.
8. December 1995 – July 1999, C-21 instructor pilot, Chief of Training, Life Support Officer, 12th Airlift Flight, Langley AFB, Va.
9. July 1999 – November 1999, student, T-38 Re-qualification Training and AT-38 Introduction to Fighter Fundamentals, 12th Flying Training Wing, Randolph AFB, Tx.
10. November 1999 – August 2000, student, F-16 Replacement Training Unit, 62d Fighter Squadron, Luke AFB, Ariz.
11. August 2000 – May 2003, F-16 4-ship flight lead, Chief of Scheduling, Squadron Safety Officer, 523d Fighter Squadron, Cannon AFB, N.M.
12. May 2003 – September 2003, student, T-38 Pilot Instructor Training, 560th Flying Training Squadron, Randolph AFB, Tx.
13. September 2003 – July 2006, T-38 instructor pilot; Chief of Wing Commander's Action Group; Director of Command and Control; Current Operations Flight Commander; Chief Flight Scheduler, 14th Flying Training Wing, Columbus AFB, Miss.
14. August 2006 – June 2007, student, Air Command and Staff College, Maxwell AFB, Ala.
15. July 2007 – June 2008, student, School of Advanced Air and Space Studies, Maxwell AFB, Ala.
16. June 2008 – July 2009, Deputy Chief of Strategy, 607th Korea Air and Space Operations Center, Osan AB, South Korea.
17. November 2009 – June 2011, MQ-9 instructor pilot, Director of Operations, Director of Combat Operations, 42d Attack Squadron, Creech AFB, Nev.
18. June 2011 – June 2012, MQ-9 instructor pilot/MQ-1 pilot, Commander, 62d Expeditionary Reconnaissance Squadron, Kandahar Airfield, Afghanistan.
19. August 2012 – June 2013, Spanish student, Defense Language Institute, Presidio of Monterey, Calif.
20. July 2013 – June 2014, student, Inter-American Defense College, Fort Lesley J. McNair, Washington DC.
21. August 2014 – May 2016, Commander, 432d Operations Group/432d Expeditionary Operations Group, Creech AFB, Nev.
22. June 2016 – June 2017, Director, Security Assistance, Office of Security Cooperation - Iraq, Baghdad, Iraq.
23. July 2017 – Present, Commander, 432d Wing/432d Air Expeditionary Wing, Creech AFB, Nev.

SUMMARY OF JOINT ASSIGNMENTS

1. June 2016 – June 2017, Director, Security Assistance, Office of Security Cooperation - Iraq, Baghdad, Iraq.

FLIGHT INFORMATION

Rating: Command Pilot

Flight hours: 3,700

Aircraft flown: MQ-1, MQ-9, F-16, T-38, AT-38, C-21

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit

Bronze Star

Meritorious Service Medal with two oak leaf clusters

Air Medal

Aerial Achievement Medal with eight oak leaf clusters

Air Force Commendation Medal with one oak leaf cluster

Air Force Achievement Medal

PUBLICATIONS

"The War Over Warrior: Unmanned Aerial Vehicles and Adaptive Joint Command and Control," SAASS Thesis

EFFECTIVE DATES OF PROMOTION

Second Lieutenant June 1, 1994

First Lieutenant June 1, 1996

Captain June 1, 1998

Major August 1, 2004

Lieutenant Colonel March 1, 2009

Colonel October 1, 2014

Confirmed by Senate for promotion to Brigadier General on December 26, 2018

(Current as of February 2019)

BG Ross Coffman
Director, Next Generation Combat Vehicle - Cross Functional Team (CFT)

BG Coffman is married to Jacqui Coffman and together they have three daughters: Lindsey, Lauren, and Katelyn.

His military career began following graduation from Centre College and being commissioned an Armor Officer from the University of Kentucky's ROTC program.

His company grade years were spent with the 3rd Armored Cavalry Regiment, 2nd Cavalry Regiment, and the NTC Operations Group.

COL Coffman served as a Field Grade with Joint Interagency Task Force South (JIATF-S), the 1st Armored Division, the National Training Center, and twice with the 3rd Infantry Division.

Most recently BG Coffman served as the Deputy Commanding General for Maneuver in the 1st Infantry Division with duty in Eastern Europe.

His civilian education includes a Bachelor degree from Centre College, an MBA from Embry Riddle University, and a Graduate Fellowship at Harvard's Kennedy School of Government.



WILLIAM S. CUNNINGHAM

Chief, Underground Facility Analysis Center (UFAC)



Mr. Cunningham leads a complex intelligence community program with a civilian, military and contractor workforce from across the IC and DoD, engaged in the analysis and characterization of strategic underground facilities. The UFAC provides actionable intelligence to the Joint Staff, Combatant Commanders, senior policymakers, weapon developers and the acquisition community.

Prior to his current position, Scott led the Office of Strategic Plans, Policy and Performance Management at DIA. He was also Intelligence Liaison to the Deputy Secretary of Defense and served in other senior roles in the Directorate for Analysis, enhancing executive production and professional development. He graduated from the Defense Senior Leader Development Program in 2013, culminating in a career-broadening assignment as a speech writer for the 18th Chairman of the Joint Chiefs of Staff.

Scott joined DIA in 2007 as the Senior Intelligence Officer for the Joint Warfare Support Office, where he enhanced tradecraft and product quality for cross-functional topics including operational environment and physical vulnerability analysis, and countering adversary denial and deception. From 2004 to 2007 he led analysis and production at Office of Naval Intelligence as Deputy Director, Air Warfare, and as Chief of the Maritime Counterterrorism Division. Prior to joining ONI, he was a senior executive with *Accenture* where he designed and implemented network-centric business systems, advising clients in high tech and defense.

Mr. Cunningham also served as an active and reserve Navy Intelligence Officer for more than 27 years, retiring with the rank of Captain.

Before joining the intelligence career field he was rated naval aviator, flying the SH-60B Seahawk. Scott graduated from the University of Illinois at Urbana-Champaign with a Bachelor of Arts in Speech Communication. In 2012 he earned a Master of Arts in National Security and Strategic Studies, graduating with distinction from the U.S. Naval War College.



United States Navy Biography

Rear Admiral Rod "Tool" DeWalt Deputy Commander Navy Expeditionary Combat Command

Rear Adm. Rod "Tool" DeWalt graduated from the US Naval Academy in May 1987, he entered basic flight school in Corpus Christi, Texas, completed training in Kingsville, Texas, earning his wings in August 1989. He then completed F/A-18 training with Strike Fighter Squadron (VFA) 125 in Lemoore, California, in August 1990.

DeWalt's active duty tours include his first fleet assignment at VFA 146 where he completed 2 Western Pacific deployments with Carrier Air Wing (CVW) 9 on board USS Nimitz (CVN 69) flying missions in support of Operations Desert Storm & Southern Watch. In March 1994 he reported to the Office of Military Cooperation (OMC) Kuwait as an F/A-18 Instructor Pilot for the Kuwait Air Force and as personal advisor to the Kuwait Air Force Commander. In April 1996 he checked in to Marine Strike Fighter Training Squadron (VMFAT) 101 in El Toro, California, as an Instructor Pilot and Landing Signal Officer (LSO).



In October 1998 he transitioned to the Reserves joining VFA-201 in Fort Worth, Texas, where he served as the Pilot Training Officer, Safety Department Head, Operations Department Head, Admin Department Head, Maintenance Officer and Executive Officer, deploying to the Mediterranean with CVW 8 on board USS Theodore Roosevelt (CVN 71) in support of Operation Iraqi Freedom. In November 2006 he assumed command of Fighter Composite Squadron (VFC) 111 in Key West, Florida, and came back on active duty. In July 2008 he reported to the National War College, Washington D.C., where he earned a Masters of Science in National Security Strategy and an Executive Masters of Business Administration from the Naval Postgraduate School. In September 2009 he joined Deputy Chief of Naval Operations staff and lead the Navy's Air-Sea Battle (ASB) Office until March 2011. From April to June 2011 he served as the CVW Navy Liaison Officer (LNO) in the Coalition Air Operations Center (CAOC), Al Udeid Airbase, Qatar. He then reported to Commander, Navy Region Europe, Africa and Southwest Asia (CNREURAFSWA) in Naples, Italy, and served as the Director of Operations until coming off active duty in May 2012. Subsequently, Rear Adm. DeWalt commanded the Navy Reserve Component of Commander, Navy Installations Command Headquarters (NR CNIC HQ) at the Washington Navy Yard and then US Naval Forces Europe and Africa-Sixth Fleet Maritime Partnership Program (MPP) Det 513, Great Lakes. He then served as Chief Staff Officer, Commander Naval Air Forces Det 1094, North Island, as Deputy Commander, Navy Region Mid-Atlantic Reserve Component Commander, Great Lakes, commanded NR CNIC HQ for a second time before assuming his current role as Deputy Commander, Navy Expeditionary Combat Command in October, 2017.

DeWalt has accumulated 4,615 military flight hours, 45 combat sorties and 380 carrier-arrested landings. His decorations include the Legion of Merit, Meritorious Service Medal, Strike and Flight Air Medal, Joint Commendation Medal, Navy Commendation Medal, Joint Achievement Medal, Navy Achievement Medal, and various campaign and service awards.

Brigadier General Frank Donovan

Joint Special Operations Command Assistant Commander-Marine Corps

Brigadier General Frank Donovan currently serves as the Assistant Commanding General - Marine Corps at the Joint Special Operations Command. In July 2018 Frank finished a two year tour in the Kingdom of Bahrain commanding Naval Amphibious Forces, Task Force 51 / 5th Marine Expeditionary Brigade - known as Task Force 51/5. An infantry and reconnaissance officer, Frank has led Marines and Sailors in all three operational Marine Expeditionary Forces to include commanding a Force Reconnaissance Platoon, Battalion Landing, Marine Expeditionary Unit and Marine Expeditionary Brigade. Frank has served in combat, contingency and expeditionary operations at sea, from the sea and ashore in Southwest Asia, the South Red Sea, Arabian Peninsula, Northeast Africa, Central America and the Western Pacific. Frank also led a Marine Corps Security Forces Detachment in Crete, Greece, a Fleet Antiterrorism Security Team (FAST) platoon, commanded a Marine Corps Recruiting Station in Eastern Pennsylvania, and was Director of the Expeditionary Warfare School. Additionally he led the I Marine Expeditionary Force's Special Operations Training Group - Special Missions Branch and was the executive officer for the Marine Corps Special Operations Command - Detachment One. Staff tours include service as the J35 at the United States Special Operations Command and Joint Staff, J5 Plans Directorate as Division Chief, Transregional Threats Coordination Cell. Frank holds a Bachelor of Arts in Geography from Towson University, a Master of Military Studies from the Marine Corps Command and Staff College, a Master of Strategic Studies from the U.S. Army War College and completed the Harvard Business School's Advanced Management Program. Frank and his wife Kim, a former naval officer, have two children in college.





United States Navy Biography

Rear Admiral Shawn E. Duane Reserve Deputy Commander, Navy Installations Command

A native of Port Washington, New York, RDML Shawn Duane graduated from the State University of New York at Binghamton and earned his commission from Aviation Officer Candidate School in 1989. Duane was designated a naval aviator in 1991.

Flying the S-3B Viking, Duane deployed with Sea Control Squadron 32 (VS-32) embarked aboard USS AMERICA (CV-66) and USS George Washington (CVN-73) to the Persian Gulf, Mediterranean and Adriatic in support of Operations DELIBERATE FORCE and SOUTHERN WATCH.



In 1997, he transferred to Training Squadron Eighty-Six (VT-86) as an advanced instructor pilot at NAS Pensacola. In 2000 he transitioned to the reserve component and served as the XO of VT-4 Squadron Augment Unit (SAU) and then Commanding Officer of the VT-10 “Wildcats” SAU.

Subsequent command tours include NR Commander Naval Forces Europe and Africa/U.S. 6th Fleet Maritime Partnership Program Detachment 413 and NR Commander Strike Force Training- Atlantic in Norfolk, Virginia. Non-command tours include 6th Fleet Detachment 802 and service as the Deputy Commander, for Navy Region Southeast Reserve Component.

Duane’s deployed experience includes a 2014 assignment as Chief of Staff for Combined Joint Task Force- Horn of Africa (CJTF-HOA), based in Djibouti, Africa. Selected for Flag in 2016, Duane served as Vice Commander for US Naval Forces Europe/Africa-SIXTH FLEET based in Naples, Italy.

He has Master’s Degree in Joint Warfare from the USAF Air Command and Staff College and is Joint Qualified.

RDML Duane has flown over 6,000 flight hours in various military aircraft and accumulated 349 carrier arrested landings and a single bolter. He has been awarded the Defense Superior Service Medal, Legion of Merit [3], Meritorious Service Medal [2], Air Medal, and various campaign and unit awards.



Brigadier General Mike Eastman

Deputy Director for Operations, Joint Staff J-3



BG Mike Eastman is currently serving as Deputy Director for Operations, Joint Staff J-3, and will soon assume duties as Deputy Director for Future Joint Force Development, Joint Staff J-7.

BG Eastman graduated from the United States Military Academy in 1991 and was commissioned into the Field Artillery. His operational assignments have included a range of artillery and fire support positions with the 25th Infantry Division, battery command in the 4th Infantry Division, battalion command in the 1st Armored Division, and command of the 75th Field Artillery Brigade. He has deployed in support of Operation Enduring

Freedom, Operation Iraqi Freedom, Operation Spartan Shield, and most recently in support of Operation Inherent Resolve.

Between operational assignments, BG Eastman served as Assistant Professor of Political Science at the United States Military Academy, Aide-de-Camp to the Deputy Commanding General of United States Army Europe, Special Assistant to the Director, Office of Military Cooperation-Afghanistan, Special Assistant to the Chief of Staff of the Army, Chief of Staff of the Army Senior Fellow, Senior Fellow at the Institute of World Politics, Executive Officer to the Commanding General of Army Cyber Command, and Special Assistant to the Director, Office of Business Transformation.

BG Eastman holds a Masters of Military Arts and Science from the Army Command and General Staff College, as well as a Masters of Science and PhD(ABD) in Political Science from the Massachusetts Institute of Technology. He also attended the British Higher Command and Staff Course. His awards and decorations include the Legion of Merit, Bronze Star, and the Meritorious Service Medal.

He is married to Hai Eastman, and the proud father of three children, Christy (26), Katie (22), and Jack (18).



National Guard

Brigadier General Lee M. Ellis

**Assistant Chief of Staff, J-4 (Wartime), United States Forces, Korea and
Deputy U4 (Wartime), United Nations Command
Seoul, AA
Since: October 2017**



SOURCE OF COMMISSIONED SERVICE OCS

EDUCATIONAL DEGREES

Auburn University Main Campus - BS - Accounting
Auburn University Main Campus - MBA - Business Administration
United States Army War College - MSS - Strategic Studies

MILITARY SCHOOLS ATTENDED

United States Army War College
Joint Task Force Commanders Course (NORTHCOM)
AntiTerrorism/Force Protection Level IV (AT/FP LVL IV)
Defense Support of Civil Authorities Course

FOREIGN LANGUAGE(S) None Recorded

| <u>PROMOTIONS</u> | <u>DATE OF APPOINTMENT</u> |
|-------------------|----------------------------|
| 2LT | 27 Jun 87 |
| 1LT | 26 Jun 90 |
| CPT | 20 May 93 |
| MAJ | 14 Jan 99 |
| LTC | 17 Jun 03 |
| COL | 3 Dec 09 |
| BG | 1 Nov 16 |

| <u>FROM</u> | <u>TO</u> | <u>ASSIGNMENT</u> |
|-------------|-----------|---|
| Oct 17 | Present | Assistant Chief of Staff, J-4 (Wartime), United States Forces, Korea and Deputy U4 (Wartime), United Nations Command, Seoul, AA |
| Oct 16 | Sep 17 | Deputy Commander, 167th Theater Sustainment Command, Anniston, Alabama |
| Oct 15 | Oct 16 | Black Sea Area Support Team Director, Mihail Kogalniceanu Airbase, Mihail Kogalniceanu, Romania |
| Oct 13 | Oct 15 | Commander, 31st Chemical Biological Radiological Nuclear Brigade and Commander of Task Force Operations of the Command and Control, Chemical, Biological, Radiological, Nuclear Response Element-Bravo, Tuscaloosa, Alabama |
| Sep 12 | Oct 13 | G3, 167th Theater Sustainment Command, Anniston, Alabama |
| Nov 11 | Sep 12 | Support Operations Officer, 167th Theater Sustainment Command, Anniston, Alabama |
| Nov 09 | Nov 11 | Distribution Management Chief, 167th Theater Sustainment Command, Anniston, Alabama |

| | | |
|--------|--------|---|
| May 08 | Oct 09 | Commander, 1103rd Combat Sustainment Support Battalion, Eufaula, Alabama |
| May 07 | May 08 | Commander, 1103rd Combat Sustainment Support Battalion, Taji, Iraq |
| Feb 07 | May 07 | Commander, 1103rd Combat Sustainment Support Battalion, Eufaula, Alabama |
| Feb 06 | Feb 07 | Deputy Commander, 122nd Corps Support Group, Selma, Alabama |
| Jun 04 | Jan 06 | POL & Water Division Chief, 167th Theater Support Command, Anniston, Alabama |
| Nov 03 | May 04 | G4, Headquarters, Headquarters Detachment 62nd Troop Command, Montgomery, Alabama |
| Jul 03 | Oct 03 | Strategic Analyst, J-5/7 National Guard Bureau, Arlington, Virginia |
| Apr 03 | Jul 03 | G4, Headquarters, Headquarters Detachment 62nd Troop Command, Montgomery, Alabama |
| May 02 | Apr 03 | Executive Officer, Headquarters, Headquarters Company, 31st Support Battalion, Enterprise, Alabama |
| Nov 00 | May 02 | S3, Headquarters, Headquarters Company, 31st Support Battalion, Enterprise, Alabama |
| Nov 98 | Nov 00 | Combat Service Support Automation Management Officer, Headquarters, Headquarters Company, 31st Support Battalion, Enterprise, Alabama |
| Apr 98 | Nov 98 | Signal Officer, Headquarters, Headquarters Company, 31st Support Battalion, Enterprise, Alabama |
| Jan 97 | Apr 98 | Commander, Alpha Company (Supply and Transportation), 31st Support Battalion, Northport, Alabama |
| Jul 95 | Jan 97 | Signal Officer, Headquarters, Headquarters Company, 31st Support Battalion, Enterprise, Alabama |
| Feb 93 | Jul 95 | S2, Headquarters, Headquarters Company, 31st Support Battalion, Enterprise, Alabama |
| Jul 91 | Feb 93 | Signal Officer, Headquarters, Headquarters Company, 31st Support Battalion, Enterprise, Alabama |
| Jan 91 | Jul 91 | Brigade Class V Officer, Headquarters, Headquarters Company, 31st Support Battalion, Enterprise, Alabama |
| Sep 88 | Jan 91 | Brigade Class III Officer, Headquarters, Headquarters Company, 31st Support Battalion, Enterprise, Alabama |
| Jun 87 | Sep 88 | Communications-Electronics Staff Officer, Headquarters, Headquarters Company, 31st Support Battalion, Enterprise, Alabama |

SUMMARY OF JOINT ASSIGNMENTS

| | <u>DATE</u> | <u>GRADE</u> |
|---|------------------|-------------------|
| Assistant Chief of Staff, J-4 (Wartime), United States Forces, Korea and Deputy U4 (Wartime), United Nations Command, Seoul, AA | Oct 17 - Present | Brigadier General |

SUMMARY OF OPERATIONAL ASSIGNMENTS

| | <u>DATE</u> | <u>GRADE</u> |
|--|-----------------|--------------------|
| Commander, 1103rd Combat Sustainment Support Battalion, Taji, Iraq | May 07 - May 08 | Lieutenant Colonel |

US DECORATIONS AND BADGES

Legion of Merit

Bronze Star Medal

Meritorious Service Medal (with 4 Bronze Oak Leaf Clusters)

Army Commendation Medal (with 2 Bronze Oak Leaf Clusters)

Air Force Commendation Medal

Army Achievement Medal

Army Reserve Components Achievement Medal (with 1 Silver and 3 Bronze Oak Leaf Clusters)

National Defense Service Medal (with Service Star)

Iraq Campaign Medal

Global War on Terrorism Service Medal

Humanitarian Service Medal

Armed Forces Reserve Medal (with Silver Hourglass Device and "M" Device)

Army Service Ribbon
Overseas Service Ribbon
Alabama Commendation Medal
Alabama Veterans Service Medal
Alabama National Emergency Service Medal (with 9/11 Device)
Alabama Special Service Ribbon
Alabama Faithful Service Medal (with 1 Silver and 2 Bronze Saint Andrew's Crosses)
Alabama Basic Training Ribbon
Saint Andrew's Crosses
Alabama Basic Training Ribbon
Combat Action Badge

CIVILIAN OCCUPATION

Previous - Senior Vice President, Compliance and Information Security Officer, CS STARS a Marsh and McLennan Company, Atlanta, Georgia

PROFESSIONAL MEMBERSHIPS AND ACHIEVEMENTS

Association of Quartermasters (National and George Watson Chapter)
Chemical Corp Regimental Association (National and FT McClellan Chapter)
National Guard Association of the United States and of Alabama

OTHER ACHIEVEMENTS

Order of Saint Martin (Honorable)
Order of the Dragon (Honorable)

As of: 5 Jun 18

The date of publication indicated on this biography reflects the most recent update. It does not necessarily reflect the date of printing.

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BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL DAMON S. FELTMAN

Brig. Gen. Damon S. Feltman is the Mobilization Assistant to the Commander, 14th Air Force, Air Force Space Command; and Deputy Joint Force Space Component Commander, U.S. Strategic Command, Vandenberg Air Force Base, California. He advises the Commander on optimal employment of the total force to conduct missile warning, space superiority, space situational awareness, satellite operations, space launch and range operations to provide tailored, responsive, local and global space effects in support of national, USSTRATCOM and combatant commander objectives.



Brig. Gen. Feltman graduated from Mississippi State University in 1991 and received his commission through the Air Force ROTC program. He has served in a variety of command, staff, and unit positions. As a member of the Office of Secretary of Defense staff, he managed training and education policy affecting 1.1 million Guardsmen and Reservists. In addition, he has also served as the Executive Officer for the 100-person Air Staff office and 1,500-person major command headquarters of the dual-hatted Chief of the Air Force Reserve and Commander, Air Force Reserve Command. Brig. Gen. Feltman has led operations crews for three different satellite programs, was the senior crew commander for an intercontinental ballistic missile squadron, and was the space strategy and plans officers for an Air Operations Center squadron. He has also served as an instructor and curriculum developer at Air University, and the Commander of the 310th Space Wing at Schriever AFB.

Prior to his current assignment, Brig. Gen. Feltman served as the Vice Commander of 10th Air Force, headquartered at Naval Air Station Joint Reserve Base Fort Worth, Texas. In his civilian capacity, Brig. Gen. Feltman is a civil servant for the Department of the Air Force.

EDUCATION

1991 Bachelor of Business Administration, Information Systems and Quantitative Analysis, Mississippi State University
 1996 Squadron Officer School, Maxwell AFB, Ala.
 2001 Master of Science, Space Studies, University of North Dakota
 2003 Air Command and Staff College (correspondence)
 2008 Reserve Component Advanced Joint Professional Military Education, National Defense University, Norfolk, Va.
 2009 Air Force Reserve Command Leadership Today and Tomorrow Seminar, Washington, D.C.
 2009 Air War College (correspondence)
 2010 Master of Strategic Studies, Air War College, Maxwell AFB, Ala.
 2012 Reserve Component National Security Course, National Defense University, Washington, D.C.
 2012 NATO Senior Officer Policy Course, NATO School, Oberammergau, Germany
 2013 Air Force Senior Leader Development Education, Senior Manager Course in National Security Leadership, George Washington University, Washington, D.C.
 2014 Air Force Senior Leader Development Education, Middle East and South Asia Foreign Policy Seminar, Alan L. Freed Associates, Washington, D.C.
 2014 Air Force Senior Leader Development Education, Leadership Enhancement Course, Center for Creative Leadership, Greensboro, N.C.
 2015 NATO Reserve Senior Officer Course, NATO School, Oberammergau, Germany
 2016 Air Force Senior Leader Development Education, China and South Asia Foreign Policy Seminar, Alan L. Freed Associates, Washington, D.C.

ASSIGNMENTS

1. December 1992 - April 1996, Assistant to the Wing Commander; Squadron Executive Officer; Chief, Defense Meteorological Satellite Program Training; and Defense Support Program/DMSPP Crew Commander, 1st Space Operations Squadron, Falcon AFB, Colo.
2. May 1996 - November 1999, Flight Commander; Squadron Command Post Commander; Crew Commander; and Deputy Crew Commander, 319th Missile Squadron, F. E. Warren AFB, Wyo.
3. November 1999 - October 2003, Flight Commander, 37th Student Squadron, Air and Space Basic Course, Maxwell AFB, Ala.
4. October 2003 - December 2004, Joint Space Experimentation Officer, Policy and Requirements Directorate, USSTRATCOM, Offutt AFB, Neb.
5. January 2005 - July 2006, Space Strategy and Plans Officer, 710th Combat Operations Squadron, Langley AFB, Va.
6. August 2006 - July 2009, Chief, Air Combat Command and Air Force Space Command-Gained Branch, and Command Space and Unmanned Aerial Systems Operations Functional Manager, Headquarters, Air Force Reserve Command, Robins AFB, Ga.
7. August 2009 - May 2010, Student, Air War College, Maxwell AFB, Ala.
8. September 2010 - June 2012, Commander, 19th Space Operations Squadron, Schriever AFB, Colo.
9. June 2012 - May 2013, Executive Officer to the Chief of Air Force Reserve, Pentagon, Washington, D.C., and Executive Officer to the Commander, Air Force Reserve Command, Robins AFB, Ga.
10. May 2013 - June 2014, Deputy Director, Training Programs Management, Office of the Assistant Secretary of Defense for Reserve Affairs, Pentagon, Washington, D.C.
11. July 2014 - September 2016, Commander, 310th Space Wing, Schriever AFB, Colo.
12. October 2016 - October 2018, Vice Commander, 10th Air Force, NAS Fort Worth JRB, Texas
13. October 2018 - present, Mobilization Assistant to the Commander, 14th Air Force, Air Force Space Command; and Deputy Joint Force Space Component Commander, U.S. Strategic Command, Vandenberg AFB, Calif.

JOINT ASSIGNMENTS

1. October 2003 - December 2004, Joint Space Experimentation Officer, Policy and Requirements Directorate, USSTRATCOM, Offutt AFB, Neb.
2. May 2013 - June 2014, Deputy Director, Training Programs Management, Office of the Assistant Secretary of Defense for Reserve Affairs, Pentagon, Washington, D.C.

MAJOR AWARDS AND DECORATIONS

Legion of Merit

Defense Meritorious Service Medal with one oak leaf cluster

Meritorious Service Medal with four oak leaf clusters

Joint Meritorious Unit Award

EFFECTIVE DATES OF PROMOTION

Second Lieutenant August 12, 1991

First Lieutenant January 8, 1994

Captain January 8, 1996

Major January 8, 2003

Lieutenant Colonel August 2, 2007

Colonel June 15, 2012

Brigadier General March 26, 2018

(Current as of October 2018)



Brigadier General Alex Fink
Commanding General
4th Sustainment Command (Expeditionary)
Joint Base San Antonio, Texas

Since September 2016



A native of Oregon, Missouri, Brigadier General Alex Fink attended the University of Missouri where he was commissioned a Second Lieutenant through Army ROTC in 1990. He began his career as a Field Artillery Platoon Leader in the 4th Infantry Division at Fort Carson, Colorado. He transitioned to the Illinois Army National Guard in 1994 and then to the United States Army Reserve in 1998.

General Fink's command assignments include the NATO Forward Support Base for Headquarters, Resolute Support, Kabul, Afghanistan; the 649th Regional Support Group, Cedar Rapids, Iowa; the Logistics Civil Augmentation Program (LOGCAP) Support Brigade, Rock Island Arsenal, Illinois; the 2nd Battalion, 383rd Regiment (CS/CSS), Leavenworth, Kansas and Fort Hood, Texas; and Headquarters and Headquarters Company, 3rd Corps Support Command, Des Moines, Iowa and Balad, Iraq.

Other significant assignments include Deputy Commanding Officer for the 89th Sustainment Brigade, S4 Logistics Officer for the 561st Regional Support Group, Executive Officer for the 394th Combat Sustainment Support Battalion, and Operations Officer for 2nd Battalion, 122nd Field Artillery.

General Fink has a Master of Business Administration from the University of Illinois and a Master of Strategic Studies from the U.S. Army War College. He is an Army Logistician and a Joint Qualified Officer. His awards and badges include the Bronze Star Medal, the Defense Meritorious Service Medal, the Army Meritorious Service Medal, the Parachutist Badge, and the Combat Action Badge.

General Fink lives in Des Moines, Iowa with Janet, his wife of over 26 years. They have three children, Jack, Caroline, and Henry. In his civilian career, he has over 20 years of experience as a marketing and business strategy leader. He currently serves as an Account Director for Bader Rutter where he leads the marketing and digital communications team for the Pioneer brand of Corteva Agriscience.



United States Navy Biography

Rear Admiral Brian P. Fort **Commander, Navy Region Hawaii/Commander, Naval Surface Group Middle Pacific**

Rear Adm. Brian Fort is a native of Little Rock, Arkansas, and a graduate of the University of Arkansas with a Bachelor of Science in Electrical Engineering. Following commissioning through Officer Candidate School, he completed nuclear power training at Orlando, Florida, and Ballston Spa, New York. He earned a master's degree from the Naval War College in National Security and Strategic Studies and is also a graduate of the Joint Forces Staff College.



Fort's initial sea tour was aboard the Norfolk-based USS Bainbridge (CGN 25) as the Machinery Two Division officer and reactor training assistant. As a department head he served as operations officer in the Pearl Harbor-based USS Ingersoll (DD 990) and USS Lake Erie (CG 70). Returning to the East Coast, he served in USS Nimitz (CVN 68) as main propulsion assistant and then immediately returned back to Hawaii in the wake of 9/11 to serve as executive officer in USS Port Royal (CG 73). Fort commanded the Norfolk-based USS Gonzalez (DDG 66), deploying as part of Standing NATO Maritime Group 2. He then commanded Destroyer Squadron 26, serving as the sea combat commander for the Eisenhower Carrier Strike Group.

Ashore, Fort served as the U.S. Naval and Exchange officer to the Royal Navy at the Britannia Royal Naval College in Dartmouth, England. Following his tour onboard Port Royal, he served as executive officer of the Navy Nuclear Power Training Unit, Charleston, South Carolina, as the Navy Federal Executive Fellow at the George Washington University Elliot School of International Affairs and on the Joint Staff, J-7, as the Adaptive Planning Branch chief in the Joint Operational War Plans Division. He also commanded the Navy Nuclear Power Training Unit, Ballston Spa and served on the staff of Commander, Naval Surface Force Atlantic as the director of the Commander's Action Group.

His personal awards include the Legion of Merit (three awards), Defense Meritorious Service Medal, Meritorious Service Medal (three awards), Navy and Marine Corps Commendation Medal (five awards), the Navy and Marine Corps Achievement Medal and various unit and campaign medals.

Updated: 26 June 2017



Brigadier General Omuso D. George, U.S. Army
Director, Operations and Support, Army Budget Office
Office of the Assistant Secretary of the Army (Financial Management and Comptroller)

Brigadier General (BG) Omuso D. George hails from Hempstead, NY and holds a Bachelor of Science in Economics from the United States Military Academy, West Point, NY, where he received his commission in 1991. He also holds a Master of Science in Management Information Systems from Bowie State University, a Master of Education from National Louis University, and a Master of Strategic Studies from the U.S. Army War College. BG George's military education and training includes: ADA Officer Basic Course, Finance Officer Advanced Course, Planning, Programming, Budgeting and Execution Systems (PPBES) Course, the Army Command and General Staff College, and the Army War College. He is a Level Three Certified Department of Defense Financial Management Professional, Lean Six Sigma Green Belt and a Certified Defense Financial Manager (CDFM).

He assumed his current duties as the Director, Operations and Support in the Army Budget Office (ABO) on 1 August 2017. His current duties entail budget formulation, presentation and management of the Army's Operations and Maintenance (OMA), Military Personnel (MPA) and Army Working Capital Fund (AWCF) appropriations. He most recently served as the Executive Officer (XO) to the Assistant Secretary from July 2016 to July 2017. From June 2014 – July 2016, BG George served as the Assistant Chief of Staff, G8, for III Corps, Fort Hood, Texas, including deployment with the III Corps Headquarters as the CJ8 Director (Chief Financial Officer) in support of Combined Joint Task Force, OPERATION INHERENT RESOLVE in Kuwait and Iraq from September 2015 to June 2016. From August 2013 – June 2014, BG George served as the XO to the Military Deputy for Budget in the Office of the Assistant Secretary of the Army (Financial Management and Comptroller).

From July 2012 – June 2013, BG George deployed as the Director of NATO Financial Contributions/Financial Controller for NATO Training Mission-Afghanistan/Combined Security Transition Command-Afghanistan (NTM-A/CSTC-A) in support of Operation Enduring Freedom. This assignment included oversight of the NATO Afghan National Army Trust Fund, a \$715 million fund established by NATO in support of the Afghan National Army, comprised of donor contributions from 23 nations.

From July 2009 – July 2011, BG George commanded the U.S. Army Recruiting Battalion, New York City, overseeing active Army and U.S. Army Reserve recruiting operations in NYC, Long Island and Westchester County, covering an area with a total population of over 11 million people. Following this assignment, he attended the U.S. Army War College and graduated in June 2012.

From 2008 – 2009, BG George served as the Deputy Director for Resource Management, Gulf Region Division, U.S. Army Corps of Engineers, Baghdad, Iraq, assisting as a member of a financial management team in the oversight of \$36 billion in Iraqi reconstruction funds.

From 2005 – 2008, BG George was assigned as the Military Assistant for Pay and Compensation, Office of the Assistant Secretary of the Army for Manpower and Reserve Affairs, serving as the principal advisor for military pay, compensation, and incentive programs, and later as the primary Military Assistant to the Assistant Secretary of the Army.

Initially commissioned as an Air Defense Artillery Officer, BG George's earliest assignments included duty as a Vulcan and Stinger Platoon Leader, Battery Maintenance Officer, and Battery XO at Fort Bliss, TX and Fort Riley, KS. In 1995, BG George transferred to the Army Finance Corps and subsequently served in financial management command and staff assignments at Fort Riley, Bad Kreuznach, Germany and Heidelberg, Germany through 2002. From 2003 – 2005, he served as the XO, 176th Finance Battalion, Yongsan Garrison, South Korea.

BG George's military awards and decorations include: the Legion of Merit (with Oak Leaf Cluster), the Bronze Star (with Oak Leaf Cluster), the Defense Meritorious Service Medal, the Meritorious Service Medal (3 Oak Leaf Clusters), Army Commendation Medal (3 Oak Leaf Clusters), Army Achievement Medal (1 Oak Leaf Cluster), National Defense Service Medal, Global War on Terrorism Medal, Korea Defense Service Medal, Afghanistan Campaign Medal, Iraqi Campaign Medal, Overseas Service Ribbon, Army Staff Identification Badge, the Parachutist Badge, and the U.S. Army Finance Corps Regimental Distinguished Member of the Regiment Medallion for distinguished service.

BG George's wife of 27 years is the former Monica Benning, from Paterson, NJ, who is a Department of the Army Civilian employed at the National Guard Bureau in Arlington, Virginia. They have a daughter, Amaya, a 2015 graduate of Cornell University. BG George is a member of the Military Officers Association of America, the Association of the United States Army, and the American Society of Military Comptrollers.



Andrew (Andy) J. Hayden

National Geospatial-Intelligence Agency (NGA)
Deputy Director for Intelligence,
Analytic Operations/Analysis Directorate

Mr. Andy Hayden was assigned as the Deputy Director for Intelligence, Analysis Operations (AO) in the Analysis Directorate, National Geospatial-intelligence Agency (NGA) in June 2016. In this capacity, he ensures that the analytic resources of 25 analytic units (17 NGA Support Teams and eight Offices) are aligned with the GEOINT Program of Analysis, National Intelligence Priorities

Framework, National Intelligence Strategy, and the National Defense Strategy. He oversees efforts to instantiate structured observation management, data strategies, and advanced analytic techniques across the analytic enterprise. He is responsible for advancing mission management, achieving more integration, and establishing more efficient collaboration.

Prior to June 2016, Mr. Hayden served in several leadership positions within the Analysis Directorate focused on a variety of missions. As the Director of the Time-Dominant Operations Center (TDOC), he led a regionally-dispersed organization focused on national-level, world-wide indications and warning issues and high current interest topics. As the Deputy in the Office of Targeting and Transnational Issues, he oversaw the geospatial-intelligence analytic missions on cyber, underground facilities, C4I, energy, economics, transportation infrastructure, environmental security, and targeting. As Division Chief, Integrated Work Group-Iran, he established and led the Agency's efforts to focus and improve the GEOINT effort against critical key intelligence questions on Iran through innovative organizational and tradecraft initiatives. From March 2008 to December 2011, Mr. Hayden held leadership positions within NGA's Office of Counterterrorism providing worldwide support to our special forces' and clandestine mission partners' counterterrorism operations and sensitive human and technical collection activities, which included a deployment to Afghanistan. From November 2003 to February 2008, Mr. Hayden served in the TDOC as a Branch Chief and an Intelligence Director.

Mr. Hayden started his career in the Intelligence Community at the National Photographic Intelligence Center in 1985 as an imagery analyst. He worked a number of analytic issues focused on the former Soviet Navy, naval construction, denial and deception practices, and Iran--along with various crises such as Desert Storm and the Balkans. Amidst numerous years doing actual imagery analysis, Mr. Hayden was selected for rotations as an instructor at NGA's College and served in the Office of Imagery Policy, handling international agreements and military release and disclosure issues. He also served as the NGA representative to the National Intelligence Council (NIC) and on the DCI's Strategic Warning Committee from 2001-2003.

Mr. Hayden graduated with honors from James Madison University, earning a Bachelor of Arts in History and Political Science. He received the Meritorious Civilian Service Award for his work at the NIC, the Joint Civil Service Commendation for Operation Enduring Freedom, the Global War on Terrorism Award, and numerous Meritorious Unit Citations. He is married with three boys and cheers for the Green Bay Packers despite no familial connection to Wisconsin whatsoever.



BIOGRAPHY

UNITED STATES AIR FORCE



BRIGADIER GENERAL MICHELLE L. HAYWORTH

Brig. Gen. Michelle L. Hayworth is the Vice Commander, Twenty-fourth Air Force; Vice Commander, Air Forces Cyber; and Vice Commander, Joint Force Headquarters-Cyber, Joint Base San Antonio-Lackland, Texas. She is responsible to the commander for the Air Force's component Numbered Air Force providing Air Force component and combatant commanders with trained and ready cyber forces which plan and conduct cyberspace operations.

Twenty-fourth Air Force and AFCYBER personnel build, operate, secure, defend and extend the Air Force portion of the Department of Defense global network. Joint Force Headquarters-Cyber personnel perform operational planning as part of coordinated efforts to support Air Force component and combatant commanders and, upon the approval of the President and/or the Secretary of Defense, the execution of offensive cyberspace operations. The general assists the commander in directing the activities of two cyberspace wings and the 624th Operations Center, all headquartered at JBSA-Lackland, Texas.



General Hayworth was commissioned through Officer Training School. She has held assignments on the joint staff, wing, major command, and field operating agency level in Pacific Air Forces, U.S. Air Forces in Europe-Air Forces Africa, Air Combat Command and Air Force Space Command.

EDUCATION

1992 Bachelor of Science, Mathematics, University of Nebraska at Omaha, Omaha
1996 Master of Arts, Computer Resources and Information Management, Webster University, St Louis
1997 Squadron Officer School, by correspondence
1999 Squadron Officer School, distinguished graduate, Maxwell Air Force Base, Ala.
2001 Master of Arts, Organizational Management, George Washington University, Washington D.C.
2003 Air Command and Staff College, by correspondence
2005 Master of Military Operational Art and Science, distinguished graduate, Air Command and Staff College, Maxwell AFB, Ala.
2007 Air War College, by correspondence
2011 Master of Strategic Studies, graduate with academic distinction, Air War College, Maxwell AFB, Ala.
2014 Air Force Enterprise Leadership Seminar, Kenan-Flagler Business School, University of North Carolina, Chapel Hill, N.C.

ASSIGNMENTS

1. January 1994–December 1996, Command, Control, Communications, and Computer Concepts Development Officer and Executive Officer, Headquarters Air Force Communications Agency, Scott AFB, Ill.
2. January 1997–July 1999, Operations Officer and Commander, Mission Systems Flight, 1st Communications Squadron, Langley AFB, Va.

3. August 1999–May 2001, Air Force Intern, the Pentagon, Arlington, Va.
4. June 2001–May 2002, Commander, Base Systems Flight, 1st Combat Communications Squadron, Ramstein Air Base, Germany.
5. June 2002–May 2003, Commander, Combat Support Flight, 1st Combat Communications Squadron, Ramstein AB, Germany.
6. June 2003–June 2004, Special Action Officer to Commander, United States Air Forces in Europe, Ramstein AB, Germany.
7. July 2004–May 2005, Student, Air Command and Staff College, Maxwell AFB, Ala.
8. June 2005–June 2007, Commander, 354th Communications Squadron, Eielson AFB, Alaska.
9. June 2007–June 2008, COCOM Liaison Officer, the Joint Staff, C4 Systems Directorate, the Pentagon, Arlington, Va.
10. June 2008–June 2009, Deputy Division Chief, COCOM Support Division, the Joint Staff, C4 Systems Directorate, the Pentagon, Arlington, Va.
11. July 2009–May 2010, Commander, 15th Communications Squadron, Hickam AFB, Hawaii
12. May 2010–July 2010, Commander, 747th Communications Squadron, JB Pearl Harbor-Hickam, Hawaii
13. July 2010–July 2011, student, Air War College, Maxwell AFB, Ala.
14. July 2011–July 2013, Commander, 690th Network Support Group, JBSA-Lackland, Texas.
15. August 2013–July 2015, Director, Communications, Headquarters USAFE-AFA, Ramstein AB, Germany
16. July 2015–July 2017, Commander, 688th Cyberspace Wing, JBSA-Lackland, Texas.
17. July 2017–June 2018, Deputy Director of Integrated Air, Space, Cyberspace and ISR Operations, Headquarters AFSPC, Peterson AFB, Colo.
18. June 2018-present, Vice Commander, 24th AF; Vice Commander, AFCYBER; and Vice Commander, JFHQ-C, JBSA-Lackland, Texas

MAJOR AWARDS AND DECORATIONS

Legion of Merit with two oak leaf clusters
Defense Meritorious Service Medal
Air Force Meritorious Service Medal with four oak leaf clusters
Air Force Commendation Medal with three oak leaf clusters
Air Force Achievement Medal
National Defense Service Medal
Global War on Terrorism Expeditionary Medal
Global War on Terrorism Service Medal

EFFECTIVE DATES OF PROMOTION

Second Lieutenant July 28, 1993
First Lieutenant July 28, 1995
Captain July 28, 1997
Major Dec. 1, 2003
Lieutenant Colonel Sept. 1, 2007
Colonel Sept. 1, 2011
Brigadier General July 3, 2018

(Current as of August 2018)



Brigadier General David M. Hodne assumed duties of Chief of Infantry on 16 July 2018. In addition to his responsibilities within the U.S. Army's Training and Doctrine Command (TRADOC), Brigadier General Hodne also serves as the Director for the Soldier Lethality Cross Functional Team (CFT) under the newly established U.S. Army Futures Command (AFC).

Commissioned in the Infantry from the U.S. Military Academy in 1991, Brigadier General Hodne holds a Bachelor of Science degree majoring in Aerospace Engineering and a Master of Arts in Military Studies in Unconventional Warfare from American Military University. He is a graduate of the U.S. Army Command and General Staff College and completed a U.S. Army War College Fellowship at Georgetown University.

Brigadier General Hodne served in Ranger, Stryker, Cavalry, Mechanized and Light Infantry formations and has extensive experience in both conventional and special operations. His command assignments at every echelon from Company through Brigade includes command of two battalions in combat; 3rd Squadron, 4th U.S Cavalry in Iraq, and 2nd Battalion, 75th Ranger Regiment in Afghanistan. Following command of a Stryker Brigade Combat Team at Fort Carson, CO, Brigadier General Hodne served as the Executive Officer to the Commanding General of U.S. Central Command (USCENTCOM). Prior to assuming his current duties at Fort Benning, he most recently served as the Deputy Commanding General for Maneuver for the 4th Infantry Division and Fort Carson.

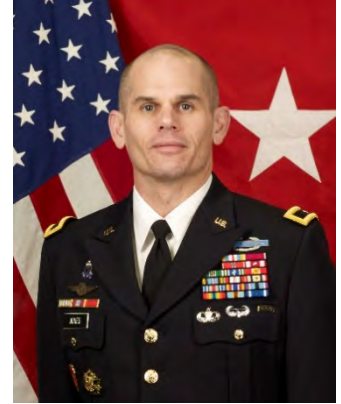
Brigadier General Hodne's awards and decorations include the Defense Superior Service Medal; three Legions of Merit; four Bronze Star Medals; the Purple Heart; four Meritorious Service Medals; the Joint Service Commendation Medal; three Army Commendation Medals; the Air Force Commendation Medal; the Navy and Marine Corps Commendation Medal; the Ranger Tab; the Combat and Expert Infantryman's Badges; the Master Parachutist Badge (with Bronze star); the Air Assault Badge; and Israeli, Canadian, Australian and Brazilian Parachutist Badges. His units earned two Valorous Unit Awards, two Joint Meritorious Unit Awards, and the Meritorious Unit Commendation for actions in combat. Lastly, Brigadier General Hodne is also a Distinguished Member of the 75th Ranger Regiment.

Brigadier General Omar J. Jones IV

Chief of Public Affairs, United States Army

BG Omar Jones was commissioned into the infantry in 1992 from the United States Military Academy at West Point, New York.

Following basic officer training at Fort Benning, Georgia, he was assigned to the 82nd Airborne Division, where he led three platoons, served as a battalion staff officer, and deployed to the Mexican border in support of Joint Task Force 6 and to Panama for Operation Safe Haven.



Starting in December 1996, he served in the 1st Cavalry Division at Fort Hood, Texas, where he served as a brigade staff officer and commanded two companies. He deployed as a rifle company commander to Bosnia-Herzegovina in support of Operation Joint Forge. After advanced civil schooling, BG Jones served as a strategist on the Army Staff.

In 2004, BG Jones was assigned to 1st Stryker Brigade Combat Team, 25th Infantry Division, Fort Lewis, Washington as a battalion operations officer. He deployed in support of Operation Iraqi Freedom and conducted combat operations in Baghdad, Fallujah, and Mosul. Upon redeployment, BG Jones was assigned as a battalion executive officer and later as the brigade operations officer.

In April 2006, the brigade reflagged to the 2nd Stryker Cavalry Regiment and restationed to Vilseck, Germany. BG Jones served as the Regimental Operations Officer, Executive Officer, then Deputy Commanding Officer. He deployed to Iraq with the Regiment in support of Operation Iraqi Freedom. BG Jones then commanded 2nd Squadron, 2nd Stryker Cavalry Regiment from January 2009 to July 2011 and deployed to Afghanistan in support Operation Enduring Freedom.

After graduating from the National War College, BG Jones commanded 2nd Brigade Combat Team, 4th Infantry Division and deployed to Kuwait in support of Operation Spartan Shield.

Following brigade command, he served as the Executive Officer to the Commanding General, U.S. Central Command at MacDill Air Force Base in Tampa, Florida. Later, he served as the Deputy Commanding General for Operations of the 7th Infantry Division at Joint Base Lewis McChord.

BG Jones is a graduate of Infantry Officer Basic Course, Infantry Officer Advanced Course, Combined Arms and Services Staff School, and Command and General Staff College. Additionally, he holds a bachelor's degree in Operations Research from the U.S. Military Academy, a master's degree in Public Administration from Harvard University, and a master's degree in National Security Strategy from the National War College.

BG Jones is currently serving as the Chief of Public Affairs of the United States Army.



BIOGRAPHY

UNITED STATES AIR FORCE

MAJOR GENERAL GARY W. KEEFE

Major General Gary W. Keefe is currently assigned as The Adjutant General, Massachusetts National Guard. He oversees the strategic direction, administration and operation of the Massachusetts National Guard with an annual budget of \$450 million to ensure over 9000 joint soldiers, airmen and civilians are trained, equipped and mission-ready to support national security objectives overseas as well as protect life and property and preserve peace, order and public safety as directed in times of natural disaster and civil emergency within Massachusetts.



General Keefe received his commission in 1986 through the Reserve Officer Training Corps program at Norwich University. Once commissioned he served as a Ground Launched Cruise Missile Launch Officer with the 71st Tactical Missile Squadron, Florennes Air Base, Belgium. He completed his active duty service in 1992 as a Peacekeeper Inter-Continental Ballistic Missile Combat Crew Flight Commander, and Evaluator with the 90th Strategic Missile Wing, Francis E. Warren Air Force Base, Wyoming. In 1992, he joined the Massachusetts Air National Guard with the 104th Fighter Wing as an Active Guard/Reservist. He has held the positions of Logistics Plans and Programs Chief, Supply Management Officer, Aircraft Maintenance Officer, Logistics Group Commander, Maintenance Group Commander, and Mission Support Group Commander. In 1999, during Operation ALLIED FORCE, General Keefe served as the Expeditionary Logistics Group Commander for the presidentially activated 104th Expeditionary Operations Group, Birgi Air Base, Trapani, Italy. He commanded 420 United States Air Forces Europe personnel comprised from the Air National Guard's 104th Fighter Wing, 110th Fighter Wing and the 124th Fighter Wing, as well as personnel from the United States Air Force, and Air Force Reserve. In 2003 during Operation ENDURING FREEDOM and Operation IRAQI FREEDOM, General Keefe served as the 387th Expeditionary Logistics Group Commander at a classified location in South West Asia. He commanded in excess of 800 United States Central Command personnel and was responsible for all aircraft maintenance and logistics activities associated with A/OA-10 Aircraft and Predator Remotely Piloted Aircraft missions throughout the Air Campaign. Prior to his current assignment, General Keefe served as the Director of Manpower, Personnel and Human Resources (J1) for the Massachusetts National Guard, the Massachusetts Air National Guard Director of Staff, Vice Chief of the Massachusetts National Guard Joint Staff, Assistant Adjutant General-Air and Commander of the Massachusetts National Guard.

EDUCATION

1986 Norwich University, Bachelor of Science, Business Administration, Northfield, Vermont

1991 Lesley University, Master of Science, Management, Cambridge, Massachusetts

2003 United States Air War College, Maxwell Air Force Base, Alabama

2009 National Defense University, North Atlantic Treaty Organization Staff Officer Development Course, Fort Lesley McNair, Washington, District of Columbia

2011 Harvard University, Kennedy School of Government, General and Flag Officer Homeland Security Executive Seminar, Cambridge, Massachusetts

2011 United States Northern Command, Joint Task Force Commander Training Course, Peterson Air Force Base, Colorado

2011 National Defense University, Reserve Component National Security Course, Fort Lesley McNair, Washington, District of Columbia

2011 United States Northern Command, Dual Status Commander Orientation Course, Peterson Air Force Base, Colorado

2011 Harvard University, Kennedy School of Government, United States – Russia Security Program, Cambridge, Massachusetts

2012 Air Force Smart Operations for the 21st Century (AFSO21), University of Tennessee, Knoxville, Tennessee

2012 United States Air Force Senior Leader Orientation Course (SLOC), Joint Base Andrews, District of Columbia and Joint Base San Antonio, Texas

2012 Chairman Joint Chiefs of Staff, Level IV Antiterrorism Executive Seminar, Booze Allen Hamilton Conference Center, McLean, Virginia

2012 Senior Reserve Component Officer Course, United States Army War College, Carlisle Barracks, Pennsylvania

2013 Harvard University, Kennedy School of Government, Senior Executives in National and International Security Program, Cambridge, Massachusetts

2014 George C. Marshall Center – European Center for Security Studies, Senior Executive Seminar; “Adapting Our Strategies to Counter Evolving Transnational Terrorist Threats from al-Qaeda, its Affiliates and Advocates”; Garmisch, Germany

2015 Syracuse University, Maxwell School of Citizenship & Public Affairs, National Security Studies Fellows Management Course, Syracuse, New York

2017 University of North Carolina Kenan-Flagler Business School, Air Force Enterprise Leadership Seminar (AF ELS), Chapel Hill, North Carolina

2017 United States Air Force Advanced Senior Leadership Development Program (ASLDP), Strategic Engagement Seminar (SES), Warrenton, Virginia

2018 Harvard University, Kennedy School of Government, Executive Certificate in Public Leadership, Cambridge, Massachusetts

ASSIGNMENTS

1. January 1987 – May 1987, Student, Ground Launched Cruise Missile (GLCM) Initial Qualification Training, 868th Tactical Missile Training Squadron, Davis-Monthan Air Force Base, Arizona
2. May 1987 – June 1988, Deputy Combat Crew Commander, Ground Launched Cruise Missile (GLCM), 71st Tactical Missile Squadron, Florennes Air Base, Belgium
3. June 1988 – October 1988, Student, Peacekeeper Intercontinental Ballistic Missile (ICBM) Combat Crew Undergraduate Missile Training, 4315th Combat Crew Training Squadron, Vandenberg Air Force Base, California
4. October 1988 – November 1989, Deputy Missile Combat Crew Commander, Peacekeeper Intercontinental Ballistic Missile (ICBM), 400th Strategic Missile Squadron, 90th Strategic Missile Wing, F.E. Warren Air Force Base, Wyoming
5. November 1989 – April 1991, Missile Combat Crew Commander, Peacekeeper Intercontinental Ballistic Missile (ICBM), 400th Strategic Missile Squadron, 90th Strategic Missile Wing, F.E. Warren Air Force Base, Wyoming
6. April 1991 – August 1992, Standardization and Evaluation/Missile Combat Crew Commander, 90th Operations Group, 90th Missile Wing, F.E. Warren Air Force Base, Wyoming
7. August 1992 – October 1994, Chief, Logistics Plans and Programs, 104th Logistics Group, 104th Fighter Wing, Barnes Air National Guard Base, Westfield, Massachusetts
8. October 1994 – October 1996, Supply Management Systems Officer, 104th Logistics Squadron, 104th Logistics Group, 104th Fighter Wing, Barnes Air National Guard Base, Westfield, Massachusetts
9. October 1996 – November 1998, Aircraft Maintenance Officer, 104th Maintenance Squadron, 104th Logistics Group, 104th Fighter Wing, Barnes Air National Guard Base, Westfield, Massachusetts
10. November 1998 – May 2002, Commander, 104th Logistics Group, 104th Fighter Wing, Barnes Air National Guard Base, Westfield, Massachusetts

11. May 2002 – September 2005, Commander, 104th Maintenance Group, 104th Fighter Wing, Barnes Air National Guard Base, Westfield, Massachusetts
12. September 2005 – January 2007, Commander, 104th Mission Support Group, 104th Fighter Wing, Barnes Air National Guard Base, Westfield, Massachusetts
13. January 2007 – August 2008, Director, Human Resources (J1), Massachusetts National Guard, Massachusetts Joint Force Headquarters, Milford, Massachusetts
14. August 2008 – May 2009, Director of Staff/Vice Chief of Joint Staff, Massachusetts National Guard, Massachusetts Joint Force Headquarters, Milford, Massachusetts
15. July 2009 – February 2011, Retired, United States Air Force
16. February 2011 – December 2012, Assistant Adjutant General-Air, Massachusetts National Guard, Massachusetts Joint Force Headquarters, Hanscom Air Force Base, Bedford, Massachusetts
17. December 2012 – February 2014, Commander, Massachusetts Air National Guard, Massachusetts Joint Force Headquarters, Hanscom Air Force Base, Bedford, Massachusetts
18. February 2014 – May 2016, Chief of Staff, Massachusetts Air National Guard, Massachusetts Joint Force Headquarters, Hanscom Air Force Base, Bedford, Massachusetts
19. June 2013 – June 2016, (Dual Hat Assignment) Air National Guard Assistant to Commander, Air Force Material Command, Wright-Patterson Air Force Base, Ohio
20. May 2016 – Present, The Adjutant General, Massachusetts National Guard, Massachusetts Joint Force Headquarters, Hanscom Air Force Base, Bedford, Massachusetts
21. April 2018 – Present, Co- Chairman, Air Reserves Policy Committee and Major Command Air Reserve Forces Policy and Advisory Council, Appointment from Secretary of the Air Force (Honorable Heather Wilson), Headquarters USAF, SAF, Pentagon, District of Columbia

OPERATIONAL DEPLOYMENTS

- 1995 – Operation DENY FLIGHT/DELIBERATE FORCE
- 1999 – Operation ALLIED FORCE
- 2000 – Operation SOUTHERN WATCH
- 2003 – Operation ENDURING FREEDOM /Operation IRAQI FREEDOM

AWARDS AND DECORATIONS

- Distinguished Service Medal
- Legion of Merit (with 1 Bronze Oak Leaf Cluster)
- Bronze Star Medal (with 1 Bronze Oak Leaf Cluster)
- Meritorious Service Medal
- Air Force Commendation Medal (with 2 Bronze Oak Leaf Clusters)
- Army Commendation Medal
- Air Force Achievement Medal (with 1 Bronze Oak Leaf Cluster)
- Air Force Outstanding Unit Award (with Valor, 1 Silver and 2 Bronze Oak Leaf Clusters)
- Air Force Organizational Excellence Award (with 1 Bronze Oak Leaf Cluster)
- Combat Readiness Medal (with 1 Bronze Oak Leaf Cluster)
- National Defense Service Medal (with 1 Bronze Service Star)
- Kosovo Campaign Medal (with 1 Bronze Service Star)
- Global War on Terrorism Expeditionary Medal
- Global War on Terrorism Service Medal
- Armed Forces Service Medal
- Military Outstanding Volunteer Service Medal
- Nuclear Deterrence Operations Service Medal (with “N” Device)
- Air Force Overseas Ribbon Short Tour
- Air Force Expeditionary Service Ribbon (with Gold Frame)
- Air Force Longevity Service Award Ribbon (with 1 Silver Oak Leaf Cluster)
- Armed Forces Reserve Medal (with Silver Hourglass, M Device and Numeral 2)
- Small Arms Expert Marksmanship Ribbon
- Air Force Training Ribbon
- NATO Medal (with 1 Bronze Star)
- Massachusetts Medal of Merit
- Massachusetts Service Medal (with 3 Bronze Star)

Massachusetts Desert Storm Ribbon
Massachusetts Defense Expeditionary Ribbon
Massachusetts Defense Service Ribbon (with 2 Bronze Stars)
Massachusetts Emergency Service Ribbon (with 3 Silver Stars, and 1 Bronze Star)
United States Army, Association of Quartermasters, The Honorable Order of Saint Martin

USAF OCCUPATIONAL BADGES

Senior Missile Operations
Senior Aircraft Maintenance
Senior Supply/Fuels
Senior Logistics Plans

PROFESSIONAL MEMBERSHIPS & AFFILIATIONS

Adjutant Generals Association of the United States
National Guard Association of the United States
National Guard Association of Massachusetts
Veterans of Foreign Wars Post 8006, Life Member
American Legion Post #28
Association of the United States Army
Air Force Association
Ancient and Honorable Artillery Company of Massachusetts
The Military Order of the World Wars, Boston Chapter
Yankee Division Alumni Association
Commissioner to Administer Oaths to Public Officers, Commonwealth of Massachusetts
Board of Directors, National Guard Association of the United States
Board of Corporators, Florence Bank, Florence, Massachusetts

EFFECTIVE DATES OF PROMOTION

Second Lieutenant 16 May 1986
First Lieutenant 18 September 1988
Captain 18 September 1990
Major 18 October 1994
Lieutenant Colonel 7 January 2001
Colonel 22 July 2004
Brigadier General (Line) 4 October 2011
Major General (Line) 28 January 2016

(Current as of February 2019)



BIOGRAPHY

UNITED STATES AIR FORCE



BRIGADIER GENERAL JEFFREY R. KING

Brig. Gen. Jeffrey R. King is the Director of Logistics, Engineering and Force Protection, Headquarters Pacific Air Forces, Joint Base Pearl Harbor- Hickam, Hawaii. He is responsible for oversight, policy, guidance, training, and resources in support of 45,000 PACAF personnel in ten wings and three numbered air forces. Additionally, he manages aircraft maintenance, munitions, transportation, supply, fuels, civil engineering, and anti-terrorism/force protection to support 396 total force combat aircraft and \$42.3 billion of infrastructure. He directly supports deployment, basing, sustainment, and redeployment of Air Force component forces across the spectrum of engagements and operations throughout the theater.



General King entered the Air Force in 1993 after receiving his commission as a distinguished graduate of the Air Force ROTC program at Loyola Marymount University. He is a career aircraft maintenance officer with broadening through the Acquisitions and Logistics Experience Exchange Tour program.

General King has commanded at the Squadron, Group, and Wing levels, and has served in a variety of maintenance, logistics, and acquisitions positions at the Wing, Center and Headquarters Air Force levels. He has deployed in support of Operations Southern Watch, Northern Watch, and Iraqi/Enduring Freedom.

EDUCATION

- 1993 Bachelor of Arts in business administration, Loyola Marymount University, Los Angeles
- 2000 Squadron Officer School, distinguished graduate, Maxwell Air Force Base, Ala.
- 2001 Master of Arts in Business Administration, Old Dominion University, Norfolk, Va.
- 2006 Master of Science in military operational art and science, Air Command and Staff College, Maxwell AFB, Ala.
- 2012 Master of Science in national security strategy, National War College, Fort Leslie J. McNair, Washington, D.C.
- 2015 Leadership Development Program, Center for Creative Learning, Colorado Springs, Colo.

ASSIGNMENTS

1. Oct 1993 - May 1995, Officer-in Charge, Aircraft Maintenance Flight and Fabrication Flight Commander, 1st Equipment Maintenance Squadron, Langley AFB, Va.
2. May 1995 - March 1996, Chief of Gold Flag, 1st Logistics Support Squadron, Langley AFB, Va.
3. March 1996 - May 1997, Sortie Support Flight Commander, 27th Fighter Squadron, Langley AFB, Va.
4. May 1997 - April 2000, Sortie Generation Flight Commander, 67th Fighter Squadron, Kadena AB, Japan
5. April 2000 - June 2001, F-16 Support Systems Team Chief, F-16 SPO, Wright-Patterson AFB, Ohio
6. June 2001 - June 2002, Assistant to the Commander, Aeronautical Systems Center, Wright-Patterson AFB, Ohio
7. June 2002 - June 2003, F-22 Site Activation Team Lead, F-22 SPO, Wright-Patterson AFB, Ohio
8. June 2003 - September 2003, Maintenance Operations Flight Commander, 33rd Maintenance Operations Squadron, Eglin AFB, Fla.
9. September 2003 - August 2005, Maintenance Operations Officer, 33rd Aircraft Maintenance Squadron, Eglin AFB, Fla.
10. August 2005 - July 2006, student, Air Command and Staff College, Maxwell AFB, Ala.
11. July 2006 - June 2008, Commander, 3d Component Maintenance Squadron, Elmendorf AFB, Alaska
12. July 2008 - May 2010, Chief, Congressional Branch and Chief, Logistics Panel Branch, Deputy Chief of Staff for Logistics, Installations, and Mission Support, HQ USAF, Arlington, Va.
13. June 2010 - July 2011, Chief, Execution Team, SECAF/CSAF Executive Action Group, HQ USAF, Arlington, Va.
14. August 2011 - June 2012, student, National War College, Fort Leslie J. McNair, Washington, D.C.
15. July 2012 - July 2013, Commander, 455th Expeditionary Maintenance Group, Bagram Airfield, Afghanistan
16. August 2013 - May 2015, Commander, 18th Maintenance Group, Kadena AB, Japan
17. June 2015 - July 2017, Commander, 78th Air Base Wing, Robins AFB, Ga.
18. August 2017 - April 2018, Associate Director of Resource Integration, Deputy Chief of Staff for Logistics, Engineering and Force Protection, HQ USAF, Arlington, Va.
19. May 2018 - present, Director of Logistics, Engineering and Force Protection, Headquarters Pacific Air Forces, Joint Base Pearl Harbor-Hickam, Hawaii

MAJOR AWARDS AND DECORATIONS

Legion of Merit with oak leaf cluster

Bronze Star Medal

Meritorious Service Medal with five oak leaf clusters

Air Force Commendation Medal with valor device and oak leaf cluster

Air Force Achievement Medal with oak leaf cluster

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 7, 1993

First Lieutenant July 16, 1995

Captain July 16, 1997

Major Nov. 1, 2003

Lieutenant Colonel Sept. 1, 2007

Colonel July 1, 2012

Brigadier General Aug. 17, 2018

(Current as of August 2018)



United States Navy Biography



Rear Admiral John S. Lemmon
**Commander, Naval Air Warfare Center Aircraft Division/
Assistant Commander for Research and Engineering,
Naval Air Systems Command**

Rear Adm. John Lemmon is a native of Champaign, Illinois and a 1988 graduate of the U. S. Naval Academy with a Bachelor of Science degree. He earned a Master of Science in Systems Engineering from the Naval Post Graduate School. Lemmon is also a graduate of the U.S. Naval Test Pilot School, Class 107.

After earning his wings as a naval aviator in 1990, he flew the E-2C Hawkeye in support of operations aboard USS Forrestal (CV 59), USS Theodore Roosevelt (CVN 71), and USS John F. Kennedy (CV 67). He also served as commander, Task Group 67.8, Horn of Africa, in support of irregular warfare contingency operations.

His flight test experience includes tours at Naval Air Warfare Center Aircraft Division, Patuxent River, Maryland, where he worked on numerous upgrades to E-2 and C-2 aircraft, and later as Chief Test Pilot and Commanding Officer of Air Test and Evaluation Squadron TWO ZERO (VX 20).

His multiple acquisition tours include serving as the program manager for both the E-2/C-2 Airborne Tactical Data System Program Office (PMA-231) and the Air Warfare Mission Area; from the Air Program Office (PMA-298). He also completed an assignment at the Naval Air Depot, North Island, California, and served as the Executive Assistant to the Assistant Secretary of the Navy for Research, Development, and Acquisition. In his previous assignment, he served as Vice Commander, Naval Air Systems Command.

He has logged 324 carrier arrested landings and over 3,400 flight hours in multiple aircraft models, including turboprop, jet, helicopter, multi-engine, piston, tail-wheel, and sailplane.

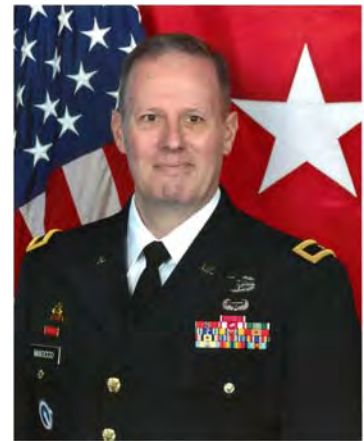
Lemmon assumed his current position as Commander, Naval Air Warfare Center Aircraft Division and Assistant Commander for Research and Engineering, Naval Air Systems Command, in September 2018.



United States Army Reserve

Brigadier General FREDERICK R. MAIOCCO

**Commander (TPU)
7th Mission Support Command /
Deputy Commanding General
21st Theater Support Command
Kaiserslautern, Germany 09227-5000
Since: August 2017**



SOURCE OF COMMISSIONED SERVICE USMA

EDUCATIONAL DEGREES

United States Military Academy – BS – No Major
Washington State University – MBA – Business
Washington State University – PhD – Education
United States Army War College – MSS – Strategic Studies

MILITARY SCHOOLS ATTENDED

Armor Officer Basic Course
Transportation Officer Advanced Course
Combined Arms and Services Staff School
Advanced Joint Professional Military Education
United States Army Command and General Staff College
United States Army War College

FOREIGN LANGUAGE(S) None recorded

| <u>PROMOTIONS</u> | <u>DATE OF APPOINTMENT</u> |
|-------------------|----------------------------|
| 2LT | 28 May 86 |
| 1LT | 28 Nov 87 |
| CPT | 1 Nov 90 |
| MAJ | 31 Oct 97 |
| LTC | 1 Dec 04 |
| COL | 25 Nov 09 |
| BG | 1 Aug 14 |

FROM TO ASSIGNMENT

| | | |
|--------|---------|--|
| Aug 17 | Present | Commander, 7th Mission Support Command/Deputy Commanding General, 21st Theater Support Command, Germany |
| Aug 14 | Jul 17 | Commander, 85th United States Army Reserve Support Command (West), Arlington Heights, Illinois and Deputy Commanding General, United States Army Reserve Support Command, First Army Division (West), Fort Hood, Texas |
| Sep 13 | Aug 14 | Liaison Officer, 76th Operational Response Command, Bothell, Washington |
| Aug 12 | Sep 13 | Deputy Commander, 364th Sustainment Command (Expeditionary), Marysville, Washington (Jul-Sep 13, non-rated) |
| Jul 12 | Aug 12 | Deputy Commander, 364th Sustainment Command (Expeditionary), Marysville, Washington |
| Jul 11 | Jun 12 | Support Operations Officer, 364th Sustainment Command (Expeditionary), OPERATION ENDURING FREEDOM, Kuwait |
| Dec 09 | Jul 11 | Commander, 654th Regional Support Group, Tacoma, Washington |
| Oct 07 | Nov 09 | Commander, 4th Battalion (Senior Reserve Officer Training Corps), 414th Regiment, Fort |

Lewis, Washington (Oct-Nov 09, non-rated)

Jan 06 Oct 07 Instructor, 10th Battalion (Command and General Staff College), Phoenix, Arizona

Oct 04 Dec 05 Executive Officer, 457th Transportation Battalion, OPERATION IRAQI FREEDOM, Iraq

Mar 03 Mar 04 Chief, Technical/Instructor Writer, 6th Brigade (Professional Development), 104th Division (Institutional Training), Aurora, Colorado

Apr 95 Mar 03 Control Group

Aug 94 Apr 95 Operations Officer, 7th Corps Support Group, Germany

Jan 93 Aug 94 Commander, 11th Transportation Company (Heavy Equipment Transport), Germany

Sep 91 Jan 93 Operations Officer, Movement Control Team-Rotterdam, 27th Transportation Battalion (Movement Control), Holland

Apr 91 Sep 91 Student, Transportation Officer Advanced Course, Fort Eustis, Virginia

Mar 90 Apr 91 S4, 1st Battalion, 68th Armor, Germany (Feb-Apr 91, non-rated)

Jun 89 Mar 90 Support Platoon Leader, 1st Battalion, 68th Armor, Germany

Nov 88 Jun 89 Platoon Leader, Company C, 1st Battalion, 68th Armor, Germany

Nov 86 Nov 88 Platoon Leader, Company A, 3d Battalion, 68th Armor, Fort Carson, Colorado

May 86 Nov 86 Student, Armor Officer Basic Course, Fort Knox, Kentucky

SUMMARY OF OPERATIONAL ASSIGNMENTS

| | <u>DATE</u> | <u>GRADE</u> |
|---|-----------------|--------------------|
| Support Operations Officer, 364th Sustainment Command (Expeditionary), OPERATION ENDURING FREEDOM, Kuwait | Jul 11 - Jun 12 | Colonel |
| Executive Officer, 457th Transportation Battalion, OPERATION IRAQI FREEDOM, Iraq | Oct 04 - Dec 05 | Lieutenant Colonel |

US DECORATIONS AND BADGES

Legion of Merit

Bronze Star Medal (with 1 Bronze Oak Leaf Cluster)

Meritorious Service Medal (with Silver Oak Leaf Cluster)

Army Commendation Medal

Army Achievement Medal (with 1 Bronze Oak Leaf Cluster)

Combat Action Badge

Air Assault Badge



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL ROBERT J. MARKS

Brig Gen Robert J. Marks is the Air Mobility Command Surgeon and Chief of the Air Force Nurse Corps, serving at Scott Air Force Base, Illinois. As chief medical consultant to the Commander, Air Mobility Command, he ensures maximum combat readiness, operational health, and efficient delivery of health care to 448,000 beneficiaries.

He provides guidance on medical capabilities through plans, operational policies, military specific medical training, consultation, and financial management. General Marks oversees the health care services provided by 6,250 medical personnel at 11 military treatment facilities and two aeromedical evacuation squadrons. He oversees a medical budget of \$781 million and assets exceeding \$1.6 billion. As Command Surgeon, General Marks is responsible for clinical oversight of the Air Force global aeromedical evacuation system which is a keystone of our national en route care capabilities. En route care consists of care for combat casualties from the point of injury on the battlefield all the way to definitive care at U.S.-based military medical centers. The general leads clinical operations capability development and sets research priorities for aeromedical evacuation and the transformational Air Force Critical Care Air Transport Teams and Tactical Critical Care Evacuation Teams. As Chief of the Air Force Nurse Corps, he creates and evaluates nursing policies and programs for 19,000 active-duty, Guard and Reserve nursing personnel. He interacts with Air Staff, Joint Staff, DOD, VA and civilian healthcare organizations to ensure the highest caliber of nursing care and personnel.



General Marks was born in Wichita Falls, TX and graduated from Northside High School in Fort Smith, AR. He earned a Bachelor of Science in Nursing from Kansas Newman College in 1989, and a Masters in Management from Webster University in 1997. He and his wife Kim are parents of three adult children.

Prior to this assignment, General Marks served as the Command Surgeon for Air Force Material Command, Wright-Patterson Air Force Base, Ohio.

EDUCATION

1989 Bachelor of Science Nursing, Kansas Newman College, Wichita, Kan.

1995 Squadron Officer School, Maxwell AFB, Ala.

1997 Master of Management, Webster University, St Louis, Mo.

2002 Air Command and Staff College, Maxwell AFB, Ala.

2002 Master of Military Operations and Science degree, Air University, Maxwell AFB, Ala.

2003 Air War College, by seminar.

2007 Executive Resource Fellow, SDE in-residence equivalent

2009 Joint Medical Executive Skills Medical Executive Skills Capstone Course

2010 Interagency Institute for Federal Healthcare Executives

2015 Joint Medical Strategic Leadership Program

ASSIGNMENTS

1. August 1989 - July 1992, Staff Nurse Medical ICU, Wilford Hall Medical Center, Lackland AFB, Texas
2. July 1992 - July 1995, Nurse Manager, Primary and Acute Care Clinics, Griffiss AFB, NY
3. July 1995 - July 1997, Instructor Flight Nurse, 375 AES, Scott AFB, Ill.
4. July 1997 - July 1999, Chief, AE System and Program Requirements, HQ Air Mobility Command, Scott AFB, Ill.
5. July 1999 - July 2001, Health Care Integrator, 15th Medical Operations Squadron, Hickam AFB, Hawaii
6. August 2001 - June 2002, Student, Air Command and Staff College, Maxwell AFB, Ala.
7. June 2002 - July 2004, Emergency Service Flight Commander and Operations Officer, 96th Medical Operations Squadron, Eglin AFB, Fla.
8. August 2004 - June 2006, Commander, 18th Medical Operations Squadron, Kadena AB, Japan
9. July 2006 - June 2007, Strategic Resources Fellow, HQ Air Education and Training Command, Randolph AFB, Texas
10. June 2007 - August 2008, Commander, 43rd Aeromedical Evacuation Squadron, Pope AFB, N.C.
11. August 2008 - July 2011, Commander, 72d Medical Group, Tinker AFB, Okla.
12. August 2011 - February 2013, Chief, Medical Operations Division, USAFE, Ramstein AB, Germany
13. February 2013 - August 2016, Deputy Command Surgeon, HQ Pacific Air Forces, Hickam AFB, Hawaii
14. August 2016 - June 2018, Command Surgeon, HQ Air Force Material Command, Wright-Patterson AFB, Ohio
15. June 2018 - Present, Command Surgeon, HQ Air Mobility Command, Scott AFB, Ill.

FLIGHT INFORMATION

Rating: Command Flight Nurse

Flying hours: 1000+

Aircraft: C-9, C-17, KC-135 and C-130

MAJOR AWARDS AND DECORATIONS

Legion of Merit with one oak leaf cluster

Bronze Star

Meritorious Service Medal w/six oak leaf clusters

Aerial Achievement Medal

Air Force Commendation Medal with one oak leaf cluster

Army Commendation Medal with one oak leaf cluster

Air Force Achievement Medal with one oak leaf cluster

Army Achievement Medal

CURRENT NATIONAL CERTIFICATIONS

Board of Certification for Emergency Nursing

EFFECTIVE DATES OF PROMOTION

First Lieutenant 14 July 1989

Captain 3 June 1991

Major 1 July 1999

Lieutenant Colonel 1 April 2003

Colonel 1 August 2007

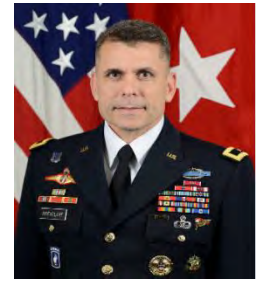
Brigadier General 4 June 2018

(Current as of July 2018)



BRIGADIER GENERAL MATTHEW W. McFARLANE

**Senior Military Assistant to the Deputy Secretary of Defense
Office of the Secretary of Defense**



Brigadier General Matt W. McFarlane received his commission in the Infantry through ROTC in 1992. His first assignment was with 2d Battalion, 5th Cavalry Regiment at Fort Hood, TX where he served as a Bradley platoon leader and Company Executive Officer. Following his assignment at Fort Hood, then Lieutenant McFarlane served as a platoon leader in the 2d Ranger Battalion at Fort Lewis, WA.

Upon completion of the Infantry Officer Advance Course, BG McFarlane served in the 82d Airborne Division at Fort Bragg, NC, where he commanded a Rifle Company in 2d Battalion, 505th PIR. He served with the 1st Ranger Battalion at Hunter Army Airfield, GA as the Battalion Air Officer and Logistics Officer from April 2000 to June 2002.

BG McFarlane attended the Command and General Staff College (CGSC) at Fort Leavenworth, KS, from July 2002 to June 2003, and after CGSC, he served at the 2d Ranger Battalion at Fort Lewis, WA as a Battalion Liaison Officer, Operations Officer, and Executive Officer. In October, 2005, he transferred to the Pentagon, where he served as the Aide to the Secretary of the Army. BG McFarlane commanded 1st Battalion (Airborne), 503d Infantry Regiment at Vicenza, Italy from September 2008 to June 2011.

Upon completion of the National War College in June of 2012, BG McFarlane moved to Joint Base Elmendorf Richardson, AK where he commanded the 4th Brigade (Airborne), 25th Infantry Division from December 2012 to November 2014. Following command he moved to Fort Bragg, NC and then to the Pentagon serving as the Executive Officer to the FORSCOM Commanding General and to the Chief of Staff of the Army. In July 2016, he returned to Fort Bragg where he served as the Deputy Commanding General for Operations of the 82d Airborne Division. In July 2017, he returned to the Pentagon and is currently serving as the Senior Military Assistant to the Deputy Secretary of Defense.

BG McFarlane holds a Bachelor's of Business Administration Degree from James Madison University. He also holds Master's Degrees in Management from Webster University, Policy Management from Georgetown University and National Security and Strategic Studies from the National War College. Additionally, he is a MIT Seminar XXI Fellow. He has multiple operational and combat deployments in support of operations in Albania, Kosovo, Afghanistan, and Iraq.

His awards and decorations include the Legion of Merit with 3 oak leaf clusters, Bronze Star Medal with 2 oak leaf clusters, Meritorious Service Medal with 3 oak leaf clusters, Army Commendation Medal for Valor, Army Commendation Medal with 3 oak leaf clusters, Joint Service Achievement Medal, and the Army Achievement Medal with 4 oak leaf clusters. He has also earned the Kosovo Campaign Medal, Afghanistan Campaign Medal, Iraq Campaign Medal, and Global War on Terrorism Expeditionary Medal, Combat Infantryman Badge with star, Expert Infantryman Badge, Master Parachutist Badge, Pathfinder Badge, and Ranger Tab.

He is married to the former Kelly Bradt of Fairfax, VA. He and his wife have two sons, Collin and Ryan.



CAPTAIN BRENDAN C. MCPHERSON

CHIEF OF STAFF

COAST GUARD THIRTEENTH DISTRICT



Captain McPherson is the Chief of Staff of the Coast Guard Thirteenth District headquartered in Seattle, where he directs more than 2,000 Coast Guard men and women responsible for executing Coast Guard missions throughout the Pacific Northwest, including the states of Washington, Oregon, Idaho and Montana.



Captain McPherson has 29 years of service including nearly 12 years cumulative sea time aboard six cutters, including Commanding Officer of cutters MIDGETT, VIGOROUS and BARANOF. Staff assignments included Chief of the Response Division (DR) and Chief of the Enforcement Branch (DRE) for the Coast Guard Seventh District in Miami, Press Assistant to the Commandant of the Coast Guard in Washington, D.C., Chief of Strategic Communications in the Headquarters Office of Governmental and Public Affairs, Public Affairs Officer for the Atlantic Area/Fifth District in Portsmouth, Virginia, and an assignment to the Seventh District Tactical Law Enforcement Team (D7 TACLET) in Miami, Florida.

In addition to his regular duties, Captain McPherson was assigned to several joint and interagency unified commands in response to national contingency operations. Following the terrorist attacks of September 11, 2001, he was responsible for leading public affairs efforts for all Coast Guard forces within the Atlantic Area and U.S. Maritime Defense Zone Atlantic. In 2002, Captain McPherson deployed to Joint Task Force Guantanamo Bay, Cuba (JTF GTMO) Joint Information Center in support of Global War on Terror (GWOT) detention operations. Captain McPherson also served as Press Secretary to the Principal Federal Official for disaster response and recovery operations in the aftermath of hurricanes Katrina and Rita along the Gulf Coast in 2005.

A native of Bradley Beach, New Jersey, Captain McPherson graduated with Honors from the U.S. Coast Guard Academy in 1989 with a Bachelor of Science degree in Management. Captain McPherson earned a Master of Arts degree in Public Relations from the University of North Carolina – Chapel Hill School of Journalism and Mass Communication and holds a Master of Arts degree in National Security and Strategic Studies from the U.S. Naval War College in Newport, Rhode Island. His personal awards include six Coast Guard Meritorious Service Medals (with “O” device), two Coast Guard Commendation Medals (with “O” device), one Navy Commendation Medal, and two Coast Guard Achievement Medals.

Captain McPherson is married to Barbara M. McPherson (Aldino) of Avon-by-the-Sea, NJ. Barbara, a graduate of St. Rose High School and Seton Hall University, is a Registered Nurse at Harborview Medical Center, a Level 1 Trauma Center in Seattle. They have four children: Brendan , Erin, Mary and Meghan.



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL DAVID N. MILLER, JR.

Brig. Gen. David N. Miller Jr. is the Director of Plans, Programs and Financial Management, Headquarters Air Force Space Command, Peterson Air Force Base, Colorado. As the Command's Chief Financial Officer, Planner and Programmer, General Miller is responsible for a \$10B Operations & Maintenance, and Investment budget that provides agile, integrated and resilient space and cyberspace capabilities for the joint force and the nation. His 120-person team provides resource planning, programming and budget execution; develops the Space Program Objective Memorandum; provides Financial Planning, Accounting and Audit Services, for over 30,000 space personnel. He is also responsible for overseeing the planning, programming and budget execution for the Command's Special Access Program and security activities.



General Miller entered the Air Force in 1993 and is a graduate of Lafayette College in Easton, PA. He has commanded America's Airmen at the wing, group and squadron level and has held a range of operational leadership and staff positions to include Minuteman III ICBM senior evaluator, Space-Based Infrared System Weapons and Tactics Flight Commander, Air Staff Space Control Division Chief, Joint Space Operations Center Combat Operations Division Chief, Military Assistant to the Under Secretary of the Air Force, and the Senior Advisor to the Prime Minister's Office and the Iraqi Ministry of Interior.

Prior to his current position, he was the commander of the 460th Space Wing, Buckley Air Force Base, CO. The wing ensures combat-ready Airmen provide warning, surveillance and installation operations for America and her allies. In addition to its global responsibilities, the wing hosts more than 95 tenant organizations and over 14,000 people on the installation.

EDUCATION

1993 Bachelor of Arts degree in Anthropology and Sociology, Lafayette College, Easton, PA.

1997 Squadron Officers School, Maxwell AFB, AL.

1997 Master's in Business Administration, with Honors, Regis University, Denver, CO.

2001 US Air Force Weapons School, Academic Award and Best Paper Honors, Nellis AFB, NV.

2004 Air Command and Staff College, Maxwell AFB, AL., by correspondence

2005 Distinguished Graduate, Master's degree in National Security and Strategic Studies, College of Naval Command and Staff, Naval War College, Newport, RI.

2006 Master's degree in Airpower Arts and Science, School of Advanced Air and Space Studies, Maxwell AFB, AL.

2008 Air War College, Maxwell AFB, AL., by correspondence
2013 Distinguished Graduate, Master of Science degree in National Security Strategy, National War College, Fort Lesley J. McNair, Washington, DC.
2015 Leadership Enhancement Program, Center for Creative Leadership, Greensboro, NC.
2016 Enterprise Perspective Seminar, Alan Freed Associates, Washington DC.
2017 China and East Asia Seminar, Alan Freed Associates, Washington DC.

ASSIGNMENTS

1. July 1993 - May 1994, Gold Bar Recruiter, AFROTC Det 485, Rutgers University, New Brunswick, NJ.
2. May 1994 - September 1994, Outstanding Performer, Undergraduate Missile Training, Vandenberg AFB CA.
3. September 1994 - September 1998, ICBM operator, instructor and Senior Stan/Eval Crew Commander, 321st Missile Squadron and 90th Operations Group, F.E. Warren AFB, WY
4. September 1998 - May 2000, Weapons and Tactics Flight Commander, 2d Space Warning Squadron, Buckley ANGB, CO.
5. May 2000 - June 2001, Executive Officer, 21st Operations Group, Peterson AFB, CO.
6. July 2001 - December 2001, student, US Air Force Weapons School Space Division, Nellis AFB, NV.
7. December 2001 - March 2002, Chief, Weapons and Tactics, 21st Operations Group, Peterson AFB, CO.
8. March 2002 - June 2005, Chief of Strategy Plans, PACAF AOC and Legislative Liaison, PACAF Commander's Action Group, Hickam AFB, HI.
9. July 2005 - June 2006, Student, College of Naval Command and Staff, Newport, RI.
10. July 2006 - June 2007, Student, School of Advanced Air and Space Studies, Maxwell AFB, AL.
11. June 2007 - June 2008, Chief, Space Control Division, HQ Air Force, Pentagon, Washington, DC.
12. June 2008 - August 2009, Chief, Combat Operations Division, 614 AOC/JSpOC, Vandenberg AFB, CA.
13. September 2009 - June 2011, Commander, 2d Range Operations Squadron, Vandenberg AFB, CA.
14. June 2011 - July 2012, Military Assistant to the USECAF, Pentagon, Washington, DC.
15. July 2012 - June 2013, Student, National War College, Fort McNair, Washington, DC.
16. June 2013 - June 2015, Commander, 21st Operations Group, Peterson AFB, CO.
17. July 2015 - August 2016, Senior Advisor to the Prime Minister's Office and Minister of Interior, U.S. Embassy, Baghdad Iraq.
18. August 2016 – January 2018, Commander, 460th Space Wing, Buckley Air Force Base, CO.
19. January 2018 – Present, Director, Plans, Programs and Financial Management, Headquarters Air Force Space Command, Peterson AFB, CO.

OPERATIONAL CERTIFICATIONS

Minuteman III ICBM, DSP/SBIRS Crew Commander, Chief, Combat Operations, Air and Space Operations Center/Joint Space Operations Center, Operations Director / Forward Observer - Western Range, Space Control Crew Commander

SUMMARY OF JOINT ASSIGNMENTS

1. July 2015 – July 2016, Senior Advisor to the Prime Minister's Office and the Ministry of Interior, U.S. Embassy, Baghdad Iraq, as a colonel.

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 29, 1993
First Lieutenant June 18, 1995
Captain June 18, 1997
Major November 1, 2003
Lieutenant Colonel September 1, 2007
Colonel July 1, 2012
Brigadier General August 17, 2018

(Current as of September 2018)

Brigadier General James S. Moore
Commanding General, 593^d Expeditionary Sustainment Command
Joint Base Lewis-McChord, WA



Brigadier General James Moore assumed duties as Commanding General, 593^d Expeditionary Sustainment Command (ESC) on June 14, 2017. BG Moore is a native of Philadelphia, Pennsylvania, and a Distinguished Military Graduate of the Virginia State University ROTC Program (commissioned in May 1989).

BG Moore has served in various command and staff positions throughout his career to include: Executive Officer to the Commanding General, U.S. Army Materiel Command (AMC) and Chief Operations and Plans (CHOPS), HQs AMC G-3/4, Current Operations Division, Huntsville, AL; Commander 404th Army Field Support Brigade, Joint Base Lewis-McChord, WA; Logistics Branch Head, Joint Deployment and Sustainment Division, NATO Allied Command Transformation, Norfolk, VA; Quartermaster Branch Chief for the Enlisted Personnel Management Directorate, Army Human Resources Command, Alexandria, VA; Commander, 1st Battalion, 402nd Army Field Support Brigade, Balad, Iraq; Executive Officer to the Director J9, also Operations Officer for the J9 Integration Group, and Logistics Action Officer in the Joint Deployment Process Office (JDPO), U.S. Joint Forces Command (JFCOM); Executive Officer to Director, Concept Development and Experimentation, Army Capabilities Integration Center (ARCIC), and as Logistics Action Officer, Capabilities Development Directorate, ARCIC, TRADOC, Fort Monroe, VA; Battalion Executive Officer and Support Operations Officer, 203rd Forward Support Battalion, 3d Brigade, 3d Infantry Division, Fort Benning, GA (OIF-I); Executive Officer to the Director of Plans, Operations, and Logistics Automation Directorate, and Action Officer/Briefer Logistics Operations Center (LOC), HQDA G4, Pentagon, Washington, DC; Defense Logistics Agency (DLA)/Army Quartermaster Internship Training Program at Fort Belvoir, VA; Commander, 542d Maintenance Company, 44th Corps Support Battalion (CSB), 593d Corps Support Group (CSG), Chief Supply and Services Branch, Support Operations Section, 44th CSB, Chief General Materiel Branch and Corps Class IX Officer, 20th Support Center (CMMC), Fort Lewis, WA; and Platoon Leader and Plans and Operations Officer, 22d Area Support Group, Vicenza, Italy.

Brigadier General Moore's military education includes: the Joint Advanced Warfighting School (JAWS), Joint Forces Staff College, Norfolk, VA (class of 2011), Command and General Staff College (CGSC) (class of 2002), Joint and Combined Warfighting School (JPME) Phase II course, and the Quartermaster Officers Basic and Advanced Course.

Brigadier General Moore graduated Cum Laude with a Bachelor of Science Degree in Business Information Systems from Virginia State University, Master's Degree in Public Administration from Troy State University, and a Master's Degree in Joint Campaign Planning and Strategy from the Joint Forces Staff College.

Brigadier General Moore's awards and decorations include: Legion of Merit w/OLC, Bronze Star Medal w/OLC, Defense Meritorious Service Medal w/OLC, Meritorious Service Medal w/5 OLC, Joint Services Commendation Medal, Army Commendation Medal, Joint Services Achievement Medal, Army Achievement Medal, National Defense Service Medal w/OLC, Armed Forces Expeditionary Medal, Iraqi Campaign Medal, Global War on Terrorism Expeditionary and Service Medals, Army Service Ribbon, Overseas Ribbon, Army Staff Identification Badge, Army Presidential Unit Citation, Joint Meritorious Unit, Army Meritorious Unit Commendation, and Army Superior Unit Award w/OLC. Brigadier General Moore has been awarded the Honorable Order of Saint Martin, the Ordnance Order of Samuel Sharpe, the Honorable Order of Saint Christopher, Distinguished Member of the US Army Quartermaster Regiment, and Demonstrated Master Logistician.

Brigadier General Moore is married to the former Brenda M. Collins of Bloomfield, CT. They have 3 adult children.



MARINE CORPS SYSTEMS COMMAND

HOME OF THE MARINE CORPS ACQUISITION PROFESSIONALS



BRIGADIER GENERAL ARTHUR J. PASAGIAN COMMANDER MARINE CORPS SYSTEMS COMMAND



Brigadier General A.J. Pasagian of New York City, N.Y., enlisted in the Marine Corps in April 1987. After graduating recruit training at Parris Island, South Carolina, he entered a commissioning program and was commissioned a second lieutenant in May 1990.

Brigadier General Pasagian's assignments as a logistician in the operating forces include platoon commander, detachment commander, company executive officer, squadron logistics officer, brigade support group executive officer, and battalion executive and commanding officer. He deployed with the 11th Marine Expeditionary Unit during Operation Continue Hope in Somalia, and with Brigade Service Support Group-2 in support of Operations Enduring Freedom and Iraqi Freedom.

Other assignments include the Command, Control, Communications, Computers and Intelligence Directorate at Marine Corps Systems Command in Quantico, Virginia, in 1999-2002, and as Requirements Officer for future expeditionary warfare ship programs at the N75/85 Division of the Navy staff from 2005-2007. He then served as Program Manager for Infantry Combat Equipment from 2007-2010 and as Director of the Marine Corps Operational Test and Evaluation Activity from 2011-2014. Brigadier General Pasagian was assigned as Military Assistant to the Assistant Secretary of Defense for Acquisition in the Office of the Secretary of Defense from 2014-2016. Brigadier General Pasagian served as Marine Corps Systems Command Chief of Staff, in his most recent assignment from 2016-2018.

He is a graduate of the City University of New York (1990) in New York City, the Naval Postgraduate School (1999) at Monterey, California, and the Eisenhower School (2011) at the National Defense University in Washington, D.C. Brigadier General Pasagian holds a Bachelors Degree in History and Masters Degrees in Information Technology Management, and National Resource Strategy.

In May 2018, Brigadier General Pasagian was selected as commander of Marine Corps Systems Command.



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL JEFFREY PENNINGTON

Brig. Gen. Jeffrey T. Pennington is the Mobilization Assistant to the Commander and President, Air University, Maxwell Air Force Base, Alabama. He assists in providing full spectrum education, research and outreach at every level through professional military education, professional continuing education and academic degree granting. He assists in leading the intellectual and leadership center of the U.S. Air Force, graduating more than 50,000 resident and 120,000 non-resident officers, enlisted and civilian personnel each year. Additionally, he assists with officer commissioning through Officer Training School and the Reserve Officer Training Corps.



General Pennington graduated from the Kansas State University with a Bachelor of Science in industrial engineering. His active duty assignments include completion of undergraduate pilot training at Williams AFB, Arizona, in 1989. He was initially assigned to the 344th Air Refueling Squadron at Seymour-Johnson AFB, North Carolina, flying KC-10s and T-38s. General Pennington joined the Air Force Reserve in 1997 as an Air Reserve Technician. He has served both as a group and wing commander.

As a civilian, General Pennington is the Director of Staff, Headquarters Air Force Reserve Command, Robins AFB, Georgia.

EDUCATION

1988 Bachelor of Science in industrial engineering, Kansas State University, Manhattan
 1995 Squadron Officer's School, distinguished graduate, Maxwell AFB, Ala.
 2004 Air Command and Staff, by correspondence
 2005 Air War College, by correspondence
 2010 Advanced Joint Professional Military Education, Joint Forces Staff College, Norfolk, Va.
 2012 Master of Arts, National Security Studies, American Military University, Manassas, Va.
 2014 Reserve Component National Security Course, National Defense University, Fort McNair, Washington, D.C.

2016 Senior Joint Information Operations Applications Course, LeMay Center, Maxwell AFB, Ala.

ASSIGNMENTS

1. November 1988 - November 1989, Undergraduate Pilot Training, 99th Flight Training Squadron, Williams AFB, Ariz.
2. December 1989 - April 1991, Pilot, KC-10, 344th Air Refueling Squadron, Seymour Johnson AFB, N.C.
3. April 1991 - July 1992, Standardization/Evaluation Liaison Officer, 344th Air Refueling Squadron, Seymour Johnson AFB, N.C.
4. July 1992 - July 1993, Aircraft Commander, KC-10A, 344th Air Refueling Squadron, Seymour Johnson AFB, N.C.
5. August 1993 - April 1994, Instructor Aircraft Commander, 344th Air Refueling Squadron, Seymour Johnson AFB, N.C.
6. April 1994 - August 1994, Standardization/Evaluation Aircraft Commander, 744th Air Refueling Squadron, Seymour Johnson AFB, N.C.
7. September 1994 - September 1995, Standardization/Evaluation Aircraft Commander, 9th Air Refueling Squadron, Travis AFB, Calif.
8. September 1995 - March 1997, Combat Crew Training School Instructor Aircraft Commander, 60th Operations Support Squadron, Travis AFB, Calif.
9. March 1997 - May 2001, Aircraft Operations Officer, 70th Air Refueling Squadron, Travis AFB, Calif.
10. May 2001 - February 2007, Operations Officer, 70th Air Refueling Squadron, Travis AFB, Calif.
11. February 2007 - October 2010, Commander, 452nd Operations Group, March Air Reserve Base, Calif.
12. October 2010 - May 2012, Commander, 911th Airlift Wing, Pittsburgh International Airport Air Reserve Station, Pa.
13. May 2012 - January 2014, Commander, 433rd Airlift Wing, Joint Base San Antonio-Lackland, Texas
14. January 2014 - May 2015, Director of Staff, 22nd Air Force, Dobbins ARB, Ga.
15. May 2015 - August 2016, Individual Mobilization Augmentee to the Commander, 78th Air Base Wing, and Installation Commander, Robins AFB, Ga.
16. August 2016 - February 2018, Mobilization Assistant to the Commander, Curtis E. LeMay Center for Doctrine Development and Education, Maxwell AFB, Ala.
17. March 2018 - present, Mobilization Assistant to the Commander and President, Air University, Maxwell AFB, Ala.

SUMMARY OF JOINT ASSIGNMENTS

September 2011- April 2012, Division Chief, Plans, Programs and Analysis, U.S. Central Command Deployment Distribution Operations Center, Camp Arifjan, Kuwait, as a colonel

FLIGHT INFORMATION

Rating: Command pilot

Flight Hours: more than 5,600

Aircraft Flown: T-37, T-38, KC-10A, KC-135, C-17, C-130H, C-5A

MAJOR AWARDS AND DECORATIONS

Legion of Merit with oak leaf cluster

Defense Meritorious Service Medal

Meritorious Service Medal with four oak leaf clusters

Air Medal

Aerial Achievement Medal with three oak leaf clusters

Air Force Commendation Medal with two oak leaf clusters

Air Force Achievement Medal

Joint Meritorious Unit Award with oak leaf cluster

Air Force Outstanding Unit with "V" device, silver and three bronze oak leaf clusters

Combat Readiness Medal with silver and two bronze oak leaf clusters

Air Force Recognition Ribbon

Southwest Asia Service Medal with three stars

Kosovo Campaign Medal

Global War on Terrorism Expeditionary Medal

Global War on Terrorism Service Medal
Korean Defense Service Medal
Nuclear Deterrence Operations Service Medal
Air Force Expeditionary Service Ribbon with gold border and two oak leaf clusters
Kuwait Liberation Medal, Kingdom of Saudi Arabia
Kuwait Liberation Medal, government of Kuwait

EFFECTIVE DATES OF PROMOTION

Second Lieutenant Aug. 12, 1988
First Lieutenant Aug. 12, 1990
Captain Aug. 12, 1992
Major Aug. 1, 2000
Lieutenant Colonel Sept. 30, 2004
Colonel Feb. 22, 2008
Brigadier General Dec. 2, 2017

(Current as of March 2018)

Rear Admiral Douglas Perry **Commander, Submarine Group 9**

Rear Adm. Douglas Perry graduated from the United States Naval Academy in 1989 with a bachelor's degree in aerospace engineering and also holds a master's degree in civil engineering from Marquette University.

He first served at sea as a division officer and Navy diver onboard USS Pittsburgh (SSN 720), executive officer/operations officer onboard Submarine NR-1, and executive officer of USS Maine (SSBN 741). His deployment experience spans the Caribbean and Mediterranean, Gulf of Mexico, Atlantic and Pacific. As commanding officer of USS Pasadena (SSN 752) from October 2006 to February 2009, he led the ship on highly successful deployments to the Eastern and Western Pacific.

Perry served as commander, Submarine Development Squadron 5 where he led Submarine Force development of unmanned systems tactics and employment, and commanded the Navy's squadron of Seawolf-Class Fast Attack submarines. Prior to his current assignment, he served as Director, Joint and Fleet Operations, U.S. Fleet Forces Command.

Ashore, he served as a branch chief for Director Undersea Warfare, on the Joint Staff as the Combatant Commander Joint Exercise Engagement Division Chief and subsequent chief of staff for the director of Joint Force Development; executive assistant to Commander, Submarine Forces Pacific Fleet; deputy commander, Submarine Squadron 7; congressional liaison in the Navy Office of Legislative Affairs at the Pentagon; a Naval ROTC instructor at Marquette University; and as the Submarine Force Atlantic Chief of Staff.

Perry is currently serving as Commander, Submarine Group 9 in Silverdale, WA.





United States Navy Biography

Rear Admiral Fred I. Pyle Deputy Director of Plans, Policy, Strategy and Capabilities U.S. European Command

Rear Adm. Fred Pyle is a native of McAlisterville, Pennsylvania. He is a 1990 graduate of the Pennsylvania State University.

At sea he served in the USS South Carolina (CGN 37) as fire control officer and first lieutenant, Cruiser Destroyer Group 2 as flag lieutenant, USS Porter (DDG 78) as operations officer, USS Lake Champlain (CG 57) as operations officer, Porter as executive officer, USS Winston S. Churchill (DDG 81) as commanding officer and Destroyer Squadron 2 as commodore. During these at-sea tours, he made numerous deployments to the European, Central and Pacific Command Areas of Operation.



Ashore he attended the Naval Post Graduate School and the Industrial College of the Armed Forces. He served in the Office of Budget on the Secretary of the Navy staff as a budget analyst, United States Joint Forces Command as flag secretary, the Surface Warfare Directorate on the Navy staff as the budget branch head and as executive assistant to the deputy chief of naval operations for integration of capabilities and resources.

He is entitled to wear the Legion of Merit, Defense Meritorious Service, Meritorious Service, Navy Commendation, Navy Achievement and Good Conduct Medals.

Updated: 7 September 2017



BIOGRAPHY

UNITED STATES AIR FORCE



BRIGADIER GENERAL GEORGE M. REYNOLDS

Brig. Gen. George M. "Moose" Reynolds is Vice Commander of the 25th Air Force, Joint Base San Antonio-Lackland, Texas. He is responsible to the Commander for providing multisource intelligence, surveillance and reconnaissance products, applications, capabilities and resources; electronic warfare and integrating cyber ISR forces and expertise. The 25th Air Force includes the 70th, 363rd and 480th ISR Wings, the 9th Reconnaissance Wing, 55th Wing, 319th Air Base Wing, the Air Force Technical Applications Center and all Air Force cryptologic operations. These units include more than 29,000 Airmen worldwide providing flexible collection, analysis, weapons monitoring and operational intelligence to joint warfighters and the national intelligence community.



Prior to his current assignment, General Reynolds was the Air Force Military Fellow, Council on Foreign Relations, New York. He participated in a competitively selective education program focused on national security policy research and strengthening relationships with civilian academic and policy communities. Previously, General Reynolds commanded a flying training squadron, four expeditionary squadrons, an operations group and a wing. He has served on the numbered air force, center, air and joint staffs.

General Reynolds received his commission from the U.S. Air Force Academy in 1992. He is a command pilot with more than 2,400 flying hours in the RC-135V/W, OC-135B, WC-135W, EC-130E/H, C-130E/H, T-38 and T-37. He has flown combat missions in operations Enduring Freedom and Iraqi Freedom.

EDUCATION

1992 Bachelor of Science in Ops Research, U.S. Air Force Academy, Colorado Springs, Colo.
 1993 Bachelor of Science in Meteorology, Pennsylvania State University, State College
 1995 Master in Business Administration, Gonzaga University, Spokane, Wash.
 1996 Squadron Officers School, Maxwell Air Force Base, Ala.
 1999 Master of Arts in Organizational Management, George Washington University, Washington, D.C.
 2004 Air Command and Staff College, by correspondence
 2006 AF Institute of Technology, Master of Science in Ops Research, Wright-Patterson AFB, Ohio
 2007 Air War College, by correspondence

2011 Air War College, Master of Strategic Studies, Maxwell AFB, Ala.
 2016 Center for Creative Leadership, Leadership Development Program, Greensboro, N.C.
 2016 Enterprise Leadership Seminar, Kenan-Flagler Business School, University of North Carolina at Chapel Hill

ASSIGNMENTS

1. June 1992 - May 1993, student, Penn State University, State College
2. May 1993 - July 1996, Wing Weather Officer, 92nd Operations Support Squadron, Fairchild AFB, Wash.
3. July 1996 - July 1997, Staff Weather Officer, Tanker Airlift Control Center, Scott AFB, Ill.
4. July 1997 - May 1999, Air Force Intern, Acquisition and Testing, Office of the Undersecretary of Defense, and Directorate of Weather, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.
5. June 1999 - July 2001, student, Euro-NATO Joint Jet Pilot Training and C-130 Initial Training, Sheppard AFB, Texas and Little Rock AFB, Ark.
6. August 2001 - June 2002, EC-130H pilot, 41st Electronic Combat Squadron, Davis-Monthan AFB, Ariz.
7. June 2002 - August 2003, Executive Officer, 355th Wing, Davis-Monthan AFB, Ariz.
8. September 2003 - July 2004, EC-130H aircraft commander and Assistant Director of Operations, 41st Electronic Combat Squadron, Davis-Monthan AFB, Ariz.
9. August 2004 - May 2005, Chief of Staff, 355th Wing, Davis-Monthan AFB, Ariz.
10. June 2005 - June 2006 student, Air Force Institute of Technology, Wright-Patterson AFB, Ohio
11. July 2006 - June 2007, Chief of Staff and Director, Commander's Action Group, 12th Air Force (Air Forces Southern), Davis-Monthan AFB, Ariz.
12. June 2007 - March 2008, Director of Ops, 43rd Electronic Combat Squadron, Davis-Monthan AFB, Ariz.
13. March 2008 - March 2010, Commander, 42nd Electronic Combat Squadron, Davis-Monthan AFB, Ariz.
14. March 2010 - June 2010, Deputy Commander, 55th Electronic Combat Group, Davis-Monthan AFB, Ariz.
15. June 2010 - May 2011, student, Air War College, Maxwell AFB, Ala.
16. May 2011 - June 2013, Chief, Cyber Operations Division, Directorate for Global Operations (J39), Joint Staff, the Pentagon, Arlington, Va.
17. June 2013 - May 2015, Commander, 55th Electronic Combat Group, Davis-Monthan AFB, Ariz.
18. June 2015 - Jun 2017, Commander, 55th Wing, Offutt AFB, Neb.
19. June 2017 - June 2018, Air Force Military Fellow, Council on Foreign Relations, New York
20. June 2018 - present, Vice Commander, 25th Air Force, JB San Antonio-Lackland, Texas.

SUMMARY OF JOINT ASSIGNMENTS

May 2011 - June 2013, Chief, Cyber Operations Division, Directorate for Global Operations (J39), Joint Staff, the Pentagon, Arlington, Va., as a colonel

BADGES

Senior Weather Occupational Badge

FLIGHT INFORMATION

Rating: Command Pilot

Flight hours: More than 2,400

Aircraft flown: RC-135V/W, OC-135B, WC-135W, EC-130E/H, C-130E/H, T-38 and T-37

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit with oak leaf cluster

Meritorious Service Medal with four oak leaf clusters

Air Medal with two oak leaf clusters

Aerial Achievement Medal

Commendation Medal with oak leaf clusters

Achievement Medal oak leaf clusters

Air Force Outstanding Unit Award with "V" device

OTHER ACHIEVEMENTS

1995 Air Mobility Commander, Company Grade Officer Weather Officer of the Year

2001 Distinguished graduate, C-130 pilot training
2003 National Winner of the Arthur S. Flemming Award

PUBLICATIONS

“Inventory Management of Officers with Advanced Academic Degrees: The Case for a New Approach”, Air and Space Power Journal, w/Lt Col Staats and Maj Troxell, summer 2007
“Protesting War: Comparing Afghanistan to Vietnam”, Small Wars Journal, October 2011
“Small Airports Could Soon Be Doomed Thanks to America’s Growing Pilot Shortage”, Fortune Magazine, October 2017
“Taking Stock of the Treaty on Open Skies”, Council on Foreign Relations, November 2017
“How Representative is the All-Volunteer U.S. Military?”, Council on Foreign Relations, April 2018

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 27, 1992
First Lieutenant May 27, 1994
Captain May 27, 1996
Major Dec. 1, 2002
Lieutenant Colonel Dec. 1, 2006
Colonel May 1, 2012
Brigadier General Aug. 2, 2018

(Current as of August 2018)

Since August 2018, Mr. Jeffrey (Jeff) S. Robinson has served as a DoD Representative to the US Strategic Command. In addition, Mr. Robinson is a DoD senior lead for determining and executing support for the new US Space Command, slated for establishment in 2019.

Until July 2018, Mr. Robinson served as Director, DoD Special Representative Japan, where he led hundreds of service, civilian, contractor and foreign personnel in providing critical support and solutions to senior US/Japanese officials, Pacific-theater missions, and allied militaries. The Japanese government recognized him with its highest awarded medal for defense cooperation in 2018.

Mr. Robinson began his career in DoD in 1983 and over three decades has held numerous analytic, management, staff and watch positions.

In the wake of 9/11, Mr. Robinson served as a senior CT expert where he identified and implemented innovative solutions to increase DoD language capability. He led one of those identified solutions, as the Director, National Virtual Translation Center (NVTC). Under Mr. Robinson's leadership, the NVTC evolved from a domestic start-up operation, to an internationally-based, core U.S. national capability, then to the recommended translation solution for the entire U.S. government. He received an Exceptional Achievement Award in 2011.

Mr. Robinson graduated from the University of Maryland in 1986 and Johns Hopkins University (MBA) in 2002 and is a graduate of several DoD mid- and senior-level leadership programs.

He and his wife, Lori, are natives of upstate New York. Mr. Robinson has three married children, two daughters and a son, who live in Iowa, Illinois and Virginia, respectively. Granddaughter Ava arrived in November 2017 and grandson AJ in August 2018.

Case number (RES-2019-00611)



Brigadier General K. Todd Royar
Deputy Commanding General, Support
101st Airborne Division (Air Assault)
Fort Campbell, KY

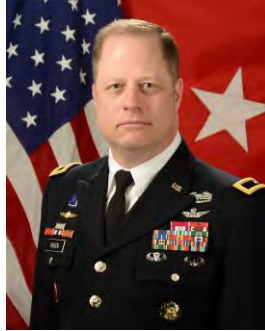


Brigadier General Todd Royar is a native of Iowa City, Iowa and a 1988 graduate of the United States Military Academy and an Army Aviation Officer. He most recently served as the Chief of Staff for U.S. Army Aviation and Missile Command.

BG Royar has commanded at every level from Company to the Brigade level. He commanded E/5-17 Cavalry in the 2nd Infantry Division, D/1-10 Cavalry in the 4th Infantry Division, and 2-17 Cavalry (-) in the 101st Air-borne Division (Air Assault). He commanded the 1st Battalion, 1st Aviation Regiment in the 1st Infantry Division, which was later reflagged to 4/3 Armored Cavalry Regiment and with which he deployed to Operation Iraqi Freedom from 2007 to 2009. Most recently, he commanded 159th Combat Aviation Brigade, 101st Airborne Division (Air Assault) and deployed the Brigade to Operation Enduring Freedom from 2011 to 2012.

His principal staff assignments include: Division Chief, Partnership Coordination Division Joint Staff J5; Deputy Chief of Staff, 101st Airborne Division (Air Assault), G5 101st Airborne Division (Air Assault); Brigade Operations Officer, 101st Aviation Brigade, Squadron Executive Officer and Operations Officer, 2-17 Cavalry, and Brigade Adjutant (Personnel Officer), 4th Brigade (Aviation), 4th Infantry Division.

His education includes a Bachelor of Science Degree in Mechanical Engineering and Masters Degrees in Advanced Military Studies from the Command and General Staff College, Business Administration from Baker University, and National Security and Strategic Studies from the Naval War College. He is a graduate of the Aviation Officer Basic and Armor Officer Advanced Courses, the Army's Command and General Staff College, School of Advanced Military Studies, and the Naval War College.



Brigadier General Walter T. Rugen
Director Future Vertical Lift Cross Functional Team
U.S. Army Futures Command

Brigadier General Walter Rugen was born and raised in Onalaska, Wisconsin, and was commissioned through the United States Military Academy at West Point, NY in 1989.

His first assignment was as an aviation platoon leader, Camp Page, Republic of Korea. In 1992, he was assigned to 9-101st Aviation Battalion (Air Assault) at Fort Campbell, KY where he served in a variety of positions and commanded B/9-101st. BG Rugen was then assigned to the 160th Special Operations Aviation Regiment (Airborne) in 1995, where he served as an MH-60K platoon leader and company operations officer in D/1-160 SOAR (A). From 2000-2002 he commanded D/160th SOAR (A) at Roosevelt Roads Naval Air Station, Puerto Rico and flew extensively in Central/South America and the Caribbean. In 2003 he transitioned to become the battalion operations officer for 3rd Battalion 160th SOAR (A) at Hunter Army Airfield, GA, where he deployed to Operation Iraqi Freedom and Operation Enduring Freedom.

In 2005 he was assigned as a strategic plans officer in the J5 at the United States Special Operations Command at MacDill Air Force Base, FL. In 2007 BG Rugen commanded 3rd Battalion, 160th Special Operation Aviation Regiment and again deployed to both Iraq and Afghanistan. From 2009-2011 BG Rugen was assigned to the Army Staff in the aviation directorate at the Pentagon, where worked on multiple strategic issues affecting Army Aviation. In 2011 he was designated an Army Fellow and served at the Center for Strategic and International Studies in Washington, DC. From 2012-2014 he commanded the 2nd Combat Aviation Brigade in the Republic of Korea. He then transitioned back to the Pentagon where he became the Chief Army Aviation Force Development Division in the Army G8 from 2014- 2016. From 2016-2017 he served as the Director of Materiel in HQDA G8 before serving as the 7th Infantry Division Deputy Commanding General - Support at Joint Base Lewis-McChord, Washington from 2017-2018. Currently BG Rugen is the Director of U.S. Army Futures Command's Future Vertical Lift Cross Functional Team, Redstone Arsenal, Alabama.

BG Rugen's awards and decorations include the Legion of Merit, the Bronze Star with Oak Leaf Cluster, Defense Meritorious Service Medal, Meritorious Service Medal with three Oak Leaf Clusters, Air Medal with numeral 4, Joint Service Commendation Medal, Army Commendation Medal, Army Achievement Medal, National Defense Service Medal with bronze star, Afghanistan Campaign Medal (w/ 3 service stars), Iraq Campaign Medal (w/ 4 service stars), the Global War on Terrorism Expeditionary and Service Medals, the Korean Defense Service Medal, the Combat Action Badge, the Master Aviator Badge, the Parachutist Badge, the Air Assault Badge, the Army Staff Badge and Dominican Republic Parachutist Badge.

BG Rugen is married to the former Ms. Leigh Anne Boling and they have three wonderful children, Victoria, Jacob and Wesley.



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL SHARON A. SHAFFER

Brigadier General Sharon A. Shaffer is the Commander, Air Force Legal Operations Agency (AFLOA), Joint Base Andrews, Maryland. As the Judge Advocate General's Corps' only G-Series commander, she is responsible for the command and control of a 900-member organization of legal professionals composed of officers, enlisted members, civilian attorneys, paralegals and support staff, operating at 76 locations worldwide. She is responsible for assisting The Judge Advocate General in the administration of military justice throughout the Air Force, and defending the Air Force in civil litigation before federal and state courts and administrative boards. She is also responsible for training Air Force legal professionals through The Judge Advocate General's School, and providing legal information technology support to Air Force legal offices worldwide. Additionally, AFLOA is organized around a system of Field Support Centers of legal specialists. They include legal experts in military justice, commercial litigation, contract law, aircraft accident investigations, environmental law, labor law, medical law, utility litigation, tort law, and the Air Force Claims Service Center.



Brigadier General Shaffer was commissioned as an Air Force officer through the direct appointment program and entered active duty on 5 February 1990. She has served as a Circuit Trial Counsel, Circuit Defense Counsel, Military Judge, and Staff Judge Advocate for Air Force Reserve Command, Pacific Air Forces, and Air Combat Command. In 2003, Brigadier General Shaffer was selected as the first Deputy Chief Defense Counsel for the Office of Military Commissions and assigned to represent one of the first four detainees charged in the Global War on Terrorism. Brigadier General Shaffer has tried over 150 courts-martial as trial and defense counsel and presided as a military judge in 160 general and special courts-martial.

Brigadier General Shaffer is licensed to practice law before the Supreme Court of the State of Michigan, the United States Air Force Court of Criminal Appeals, United States Court of Appeals for the Armed Forces, and the United States Supreme Court.

EDUCATION

- 1985 Bachelor of Arts degree in Political Science and German, Kansas State University, Manhattan, KS
- 1989 Juris Doctor, Western Michigan University Cooley Law School, Lansing, MI
- 1992 Squadron Officer School, Maxwell Air Force Base, AL
- 1998 Air Command and Staff College, Maxwell Air Force Base, AL
- 2003 Air War College, by correspondence
- 2013 Joint Air and Space Operations Senior Staff Course, Hurlburt Field, FL

ASSIGNMENTS

(Current as of June 2018)

1. March 1990 – February 1992, Assistant Staff Judge Advocate, Air Force Military Training Center, Lackland AFB, TX
2. February 1992 – March 1994, Circuit Trial Counsel, Second Judicial Circuit, Maxwell AFB, AL
3. March 1994 – July 1995, Circuit Defense Counsel, First Judicial Circuit, Bolling AFB, Washington D.C.
4. July 1995 – July 1997, Chief, Accessions and Recruiting Branch, Office of The Judge Advocate General, The Pentagon, Washington D.C.
5. July 1997 – June 1998, Student, Air Command and Staff College, Maxwell AFB, AL
6. June 1998 – October 2000, Deputy Staff Judge Advocate, Dover AFB, DE
7. October 2000 – July 2003, Military Judge, USAF Eastern Circuit Trial Judiciary, Bolling AFB, Washington D.C.
8. July 2003 – January 2005, Deputy Chief Defense Counsel, Office of Military Commissions, Office of the Secretary of Defense, The Pentagon, Washington D.C.
9. January 2005 – July 2006, HQ AF/JAA, Legal Advisor for SAF/IGS, The Pentagon, Washington D.C.
10. July 2006 – June 2007, Chief, Military Justice Division, HQ USAFE, Ramstein AB, Germany, & Deputy Staff Judge Advocate, Headquarters Third Air Force
11. June 2007 – July 2008, Deputy Staff Judge Advocate, Headquarters, United States Air Forces in Europe, Ramstein AB, Germany
12. July 2008 – June 2010, Staff Judge Advocate, Headquarters, Air Force Reserve Command, Robins AFB, GA
13. June 2010 – June 2012, Director of Staff/Chief, TJAG Action Group, Office of The Judge Advocate General, The Pentagon, Washington D.C.
14. June 2012 – August 2016, Staff Judge Advocate, Headquarters Pacific Air Forces, Joint Base Pearl-Harbor Hickam, HI
15. August 2016 – May 2018, Staff Judge Advocate, Headquarters Air Combat Command, Joint Base Langley-Eustis, VA
16. May 2018 – Present, Commander, Air Force Legal Operations Agency (AFLOA), Joint Base Andrews, MD

MAJOR AWARDS AND DECORATIONS

- 1987 American Jurisprudence Award/Constitutional Law, Thomas M. Cooley Law School
- 1991 Company Grade Officer of the 2nd Quarter, Lackland Air Force Base, TX
- 1991 Company Grade Officer of the Year, Lackland Air Force Base, TX
- 1991 Air Force Association Company Grade Officer of the Year
- 1991 Outstanding Young Judge Advocate of the Year, Air Training Command
- 2004 President's Commendation, National Association of Criminal Defense Lawyers
- 2005 Roger N. Baldwin Medal of Liberty Winner - ACLU
- 2005 Joe A. Callaway Award for Civic Courage

Legion of Merit with three oak leaf clusters

Defense Meritorious Service Medal

Meritorious Service Medal with four oak leaf clusters

Air Force Commendation Medal with one oak leaf cluster

Air Force Outstanding Unit Award with one oak leaf cluster

Air Force Organizational Excellence Award with four oak leaf clusters & one silver leaf cluster

Small Arms Expert Marksmanship Ribbon

EFFECTIVE DATES OF PROMOTION

(Current as of June 2018)

| | |
|-------------------|-----------------|
| First Lieutenant | 5 February 1990 |
| Captain | 5 August 1990 |
| Major | 1 February 1997 |
| Lt Colonel | 1 August 2002 |
| Colonel | 1 May 2007 |
| Brigadier General | 18 May 2018 |

FORMAL PRESENTATIONS, LECTURES

April 2013: Defence Legal Joint Legal Issues Workshop, Puckapunyal, Australia: **Presenter: “Current Issues in Sexual Assault & Special Victims Counsel Program”**

October 2006: The George Washington Law Review Symposium on “The New Face of Armed Conflict”: **Presenter: “Practitioner’s Views from Guantanamo”**

October 2006: National Association of Women Judges: 28th Annual Conference: **Keynote Speaker, “Women Judges at War”**

December 2005: United States Air Force Academy; **Presenter: “Loyalties as a Military Officer vs Loyalties to the Constitution”**

June 2005: Interview on 60 Minutes with Ed Bradley; **“Defending Terrorists”**

March 2005: Supreme Court Fellows Presentation; **Presenter: “Military Justice vs Military Commissions – Mounting Defense Challenges”**

May 2004: Sudan Bar Association & Judiciary; Khartoum, Sudan; **Presenter: “The American Judicial System”**

Brigadier General Roberta L. Shea, USMC

Acting Deputy Assistant Secretary of Defense Asian and Pacific Security Affairs East Asia

Brigadier General Shea enlisted in the Marine Corps in January 1985. Trained as a ground support equipment mechanic, she served with 2d Marine Aircraft Wing at Marine Corps Air Station Cherry Point, NC. She was commissioned from the U.S. Naval Academy in 1991 and was assigned as a communications officer.

BGen Shea's operational assignments have included: platoon commander and company commander with 2d Landing Support Battalion, 2d Force Service Support Group in Camp Lejeune, NC; company commander with Marine Wing Communications Squadron-38, 3d Marine Aircraft Wing, San Diego, CA; S-6 Officer for the 22d Marine Expeditionary Unit (Special Operations Capable) for deployments to Afghanistan and Iraq; Director of the Commander's Initiatives Group for the Commander, International Security Assistance Forces, Afghanistan; Assistant Chief of Staff G-6, 3d Marine Aircraft Wing, San Diego, CA; and Commanding Officer, I MEF Headquarters Group, Camp Pendleton, CA.



Her duties in the supporting establishment have included duty as a series commander, company commander, and battalion commander with 4th Recruit Training Battalion, and the Assistant Director of the Drill Instructor School, MCRD Parris Island, SC; as a White House Fellow and Special Assistant to the Homeland Security Advisor, The White House, Washington, DC; as a Strategic Analyst with the Strategic Initiatives Group, Headquarters, Marine Corps; as the Director, Commandant's Staff Group, Headquarters, Marine Corps; and the Deputy Commandant of Midshipmen, U.S. Naval Academy, Annapolis, MD.

BGen Shea assumed her current duties as Acting Deputy Assistant Secretary of Defense for East Asia in July 2017. BGen Shea holds a Master of Science in Computer Information Systems from Boston University (2000) and a Master of Science in National Resource Strategy from ICAF (2011). Her military education includes graduating as an honor graduate from both the Marine Corps Basic Communications Officers Course and the Amphibious Warfare School, and as the Commandant's Distinguished Graduate from the Industrial College of the Armed Forces, National Defense University. Her awards include the Legion of Merit, Bronze Star, Meritorious Service Medal, the Joint Commendation Medal; Navy-Marine Corps Commendation Medal, Navy-Marine Corps Achievement Medal, the Outstanding Volunteer Service Medal, and the Combat Action Ribbon.



Brigadier General Mark T. Simerly, USA

Commander, DLA Troop Support



BG Mark T. Simerly assumed command of the Defense Logistics Agency, Troop Support on July 11, 2017. Under his leadership, DLA Troop Support annually provides more than \$17 billion worth of subsistence, clothing and textiles, construction and equipment, pharmaceuticals, medical supplies and equipment, as well as industrial repair parts for America's warfighters and other valued customers worldwide. To accomplish this mission, BG Simerly oversees a global workforce of approximately 2,900 civilian and military personnel.

BG Simerly was commissioned as a lieutenant of Air Defense Artillery and awarded a Bachelor of Arts Degree as a Distinguished Military Graduate from the University of Richmond. He holds a Master's of Science in National Resource Strategy from the National Defense University and a Master's of Military Arts and Sciences Degree from

the United States Army Command and General Staff College.

Command assignments include the 4th Sustainment Brigade, Ft. Hood, Texas from January 2012 to August 2013; 704th Brigade Support Battalion, 4th Brigade Combat Team, 4th Infantry Division at Ft. Hood, Texas, when the unit reflagged as the 27th Brigade Support Battalion, 4th Brigade Combat Team, 1st Cavalry Division and deployed to Tallil, Iraq from June 2008 to June 2009.

Key staff assignments include Combined Arms Support Command Director of Capabilities Development and Integration at Fort Lee, Virginia from August 2015 to June 2017; III Corps Assistant Chief of Staff, G4 at Ft. Hood, Texas from February 2014 to July 2015; United States Forces-Afghanistan Director of Logistics, J4, in Kabul, Afghanistan from August 2013 to February 2014; Assistant Chief of Staff, G3, U.S. Army Operational Test Command from July 2011 to January 2012; Senior Combat Service Support Observer Controller at the Joint Readiness Training Center, Ft. Polk, Louisiana from September 2009 to July 2011.

His military education includes the Air Defense Officer Basic Course, the Combined Logistics Advanced Course, the Command and General Staff College, the Industrial College of the Armed Forces, and the Army Force Management School.

BG Simerly's awards and decorations include the Legion of Merit with two Oak Leaf Clusters, Bronze Star with one Oak Leaf Cluster, Defense Meritorious Service Medal with one Oak Leaf Cluster, Meritorious Service Medal with four Oak Leaf Clusters, Army Commendation Medal with two Oak Leaf Clusters, Army Achievement Medal, National Defense Service Medal, 2nd Award, Armed Forces Expeditionary Medal, Armed Forces Service Medal, Global War on Terrorism Service Medal, and the Army Meritorious Unit Award.

BRIGADIER GENERAL FRANK H. STOKES

Director of Plans, Programs, and Requirements, Air National Guard Readiness Center, Andrews AFB, Maryland

Brigadier General Frank H. Stokes serves as the Director of Plans, Programs and Requirements for the Air National Guard Readiness Center, Joint Base Andrews, Maryland. As a principal adviser to the Director, Air National Guard, he advocates and integrates the Air National Guard's \$10 billion annual appropriation into the U.S. Air Force and Department of Defense's strategic planning and programming processes. He leads a team that plans for future Air National Guard roles and missions and how best to integrate with active and reserve components. The Directorate supports more than 106,000 Guard members, 90 wings and 174 geographically separated units throughout the 50 states, three territories, and the District of Columbia.



A native of Duluth, Minnesota, General Stokes has served in multiple locations as a mission commander and instructor pilot in the F-15 and F-16. He has held command positions at the squadron, group and wing levels and while deployed to Afghanistan. Prior to his current assignment, General Stokes served within the Operations and Training Directorate on the National Guard Joint Staff and as a Deputy Director for Strategy, Engagement, and Programs for U.S. Africa Command in Stuttgart, Germany. General Stokes is a command pilot with more than 4,400 hours in single seat fighters.

EDUCATION:

1983 University of Minnesota, Bachelor of Science with distinction, Aerospace Engineering and Mechanics, Minneapolis, Minnesota
1984 University of Minnesota, Master of Science, Aerospace Engineering and Mechanics, Minneapolis, Minnesota
1988 Squadron Officer School, by correspondence
1997 Air Command and Staff College, by correspondence
2000 Air War College, by correspondence
2003 Maintenance Officer Qualifying Course, Sheppard Air Force Base, Texas
2005 Anti-Terrorism Force Protection Level IV, Tysons Corner, Virginia
2006 Joint Air and Space Operations Senior Staff Course, Peterson Air Force Base, Colorado

2013 Joint Task Force Commander's Training Course, Peterson Air Force Base, Colorado
2014 Syracuse University, National Securities Studies Management Course, Syracuse, New York
2014 Harvard Kennedy School, General and Flag Officer Homeland Security Executive Seminar, Cambridge, Massachusetts
2016 George C. Marshall Center Senior Executive Seminar, Garmisch, Germany
2017 Senior Leader Orientation Course, Washington D.C.
2018 Regional Studies Seminar, Washington D.C.
2018 Joint and Combined Warfighting School, Joint Forces Staff College, Norfolk, Virginia

ASSIGNMENTS:

1. May 1984 – May 1985, Undergraduate Pilot Training, 47th Flying Training Wing, Laughlin Air Force Base, Texas
2. May 1985 – August 1985, Fighter Lead-in Training, 479th Tactical Training Wing, Holloman Air Force Base, New Mexico
3. August 1985 – January 1986, F-15 Initial Qualification Training, 405th Tactical Training Wing, Luke Air Force Base, Arizona
4. January 1986 – January 1988, F-15 Pilot, Electronic Combat Pilot, 9th Tactical Fighter Squadron, Holloman Air Force Base, New Mexico
5. January 1988 – October 1988, Chief, Standardization and Evaluation, 9th Tactical Fighter Squadron, Holloman Air Force Base, New Mexico
6. October 1988 – May 1990, Flight Commander and F-15 Instructor Pilot, 426th Tactical Fighter Training Squadron, Luke Air Force Base, Arizona
7. May 1990 - April 1991, Flight Commander and F-15 Instructor Pilot, 555th Tactical Fighter Training Squadron, Luke Air Force Base, Arizona
8. April 1991 – April 1993, F-16 Pilot, 179th Fighter Squadron, Duluth, Minnesota
9. April 1993 – December 1994, Weapons & Tactics Officer, F-16 Instructor Pilot, 148th Operations Group, Duluth, Minnesota
10. January 1995 – October 1997, Air Operations Officer, Flight Commander, 148th Operations Group, Duluth, Minnesota
11. November 1997 – October 1998, Operations Officer, 179th Fighter Squadron, Duluth, Minnesota
12. November 1998 – October 2000, Commander, 179th Fighter Squadron, Duluth, Minnesota
13. November 2000 – October 2002, Vice Commander, 148th Fighter Wing, Duluth, Minnesota
14. November 2002 – January 2007, Commander, 148th Maintenance Group, Duluth, Minnesota
15. January 2007 – May 2007, Commander, 455th Maintenance Group, Bagram Air Base, Afghanistan

16. May 2007 - November 2007, Commander, 148th Maintenance Group, Duluth, Minnesota
17. November 2007 – March 2009, Vice Commander, 148th Fighter Wing, Duluth, Minnesota
18. March 2009 – October 2015, Commander, 148th Fighter Wing, Duluth, Minnesota
19. October 2015 – April 2016, Chief Current Operations, National Guard Bureau, Arlington, Virginia
20. April 2016 – April 2018, Deputy Director, Strategy Plans and Programs Directorate, United States Africa Command, Stuttgart, Germany
21. April 2018 – Present, Director, Plans, Programs, and Requirements, Air National Guard Readiness Center, Andrews AFB, Maryland

FLIGHT INFORMATION:

Rating: Command Pilot

Flight Hours: 4,400+

Aircraft Flown: F-15, F-16, T-37, T-38

SUMMARY OF JOINT ASSIGNMENTS:

1. October 2015 – April 2016, Chief of Current Operations, National Guard Joint Staff, Arlington, Virginia
2. April 2016 – April 2018, Deputy Director Strategy, Engagement, and Programs, United States Africa Command, Stuttgart, Germany

AWARDS AND DECORATIONS:

Defense Superior Service Medal

Legion of Merit

Bronze Star

Defense Meritorious Service Medal

Meritorious Service Medal (with 3 Bronze Oak Leaf Clusters)

Air Medal

Air Force Commendation Medal (with 2 Bronze Oak Leaf Clusters)

Air Force Achievement Medal

Air Force Meritorious Unit Award

Air Force Outstanding Unit Award (with 4 Bronze Oak Leaf Clusters)

Combat Readiness Medal (with 4 Bronze Oak Leaf Clusters)

National Defense Service Medal (with 1 Bronze Service Star)

Afghan Campaign Medal (with 1 Bronze Service Star)

Global War on Terrorism Service Medal

Air Force Overseas Ribbon Short
Air Force Expeditionary Service Ribbon (with Gold Border)
Air Force Expeditionary Service Ribbon
Air Force Longevity Service Award Ribbon (with 4 Bronze Oak Leaf Clusters)
Armed Forces Reserve Medal (with Silver Hourglass and "M" Device)
Small Arms Expert Marksmanship Ribbon
Air Force Training Ribbon

EFFECTIVE DATES OF PROMOTION:

Second Lieutenant, 24 June 1983
First Lieutenant, 10 December 1985
Captain, 10 December 1987
Major, 14 October 1994
Lieutenant Colonel, 22 November 1998
Colonel, 30 January 2003
Brigadier General, 21 April 2016

(current as of Oct, 2018)



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL ALICE WARD TREVINO

Brigadier General Alice W. Trevino is the Commander, Air Force Installation Contracting Agency, Air Force Installation and Mission Support Center, Air Force Materiel Command, Wright-Patterson Air Force Base, Ohio. She leads an over 700 personnel agency with a total contract portfolio of \$55 billion. In this capacity, she directs enterprise-wide installation strategic sourcing efforts for the Air Force and oversees \$9.1 billion in annual obligations in mission and installation requirements. Her contracting authority extends worldwide across AFICA in support of eight major commands and their 77 units. Additionally, she is designated as the Commander of a Joint Theater Support Contracting Command upon activation. General Trevino also directs the contract execution in support of Defense Technical Information Center, Air Force Medical Support Agency, Air Force Medical Operations Agency and Air Force Civil Engineer Center.

Prior to this assignment, she served as the principal military assistant to the Deputy Secretary of Defense, the Pentagon, Arlington, Va. Additionally, she has served as the Commander of Defense Contract Management Agency Western Region, a warranted procuring contracting officer for major defense acquisition programs, deputy director of contracting for Air Force Life Cycle Management Center, and the senior contracting official for Afghanistan. She has also commanded contracting squadrons at the base and major command specialized levels; and joint units at both the group and wing levels. She is a joint qualified officer who served with U.S. Transportation Command and has deployed extensively in support of combat, humanitarian assistance and peace-keeping/enforcement operations to Croatia, Turkey, Oman, Kuwait, and Afghanistan.



EDUCATION

- 1993 Bachelor of Science in management, U.S. Air Force Academy, Colorado Springs, Colo.
- 1997 Master of Arts in procurement and acquisitions management, Webster University, St. Louis, Mo.
- 1997 Master of Arts in human resources development, Webster University, St. Louis, Mo.
- 1998 Squadron Officer School, Air University, Maxwell AFB, Ala.
- 2003 Air Command and Staff College, by correspondence
- 2007 Distinguished graduate, Master of Business Administration, Naval Postgraduate School, Calif.
- 2008 Joint and Combined Warfighting School, Joint Forces Staff College, Norfolk Naval Base, Va.
- 2008 Air War College, by correspondence
- 2012 Distinguished graduate, Master of Science in national resource strategy, Industrial College of the Armed Forces, Fort Lesley J. McNair, Washington, D.C.

2012 Senior Acquisition Course, Industrial College of the Armed Forces, Fort Lesley J. McNair, Washington, D.C.
2015 Enterprise Perspective Seminar, Alan L. Freed Associates, Washington, D.C.
2017 Leadership Development Program, Center for Creative Leadership, Greensboro, N.C.

ASSIGNMENTS

1. August 1993 - March 1996, Acquisition Officer, Communications Systems Program Office, Scott AFB, Ill.
2. April 1996 - March 1997, Contracts Manager, Human Systems Program Office, Brooks AFB, Texas
3. April 1997 - February 1999, Contracting Officer and Acting Chief, Services Branch, Operational Contracting, 311th Human Systems Wing, Brooks AFB, Texas
4. February 1999 - May 2000, Chief of Operational Contracting, 425th Air Base Squadron, Izmir Air Station, Turkey
5. June 2000 - June 2002, Contracting Officer and Contracts Manager, Military Satellite Communications Terminal Programs Office, Hanscom AFB, Mass.
6. June 2002 - July 2004, Chief of Major Command Investigations and Chief of Training Development and Support, Secretary of the Air Force, Office of the Inspector General, Complaints Resolution Directorate, Washington D.C.
7. July 2004 - May 2006, Commander, 35th Contracting Squadron, Misawa Air Base, Japan
8. June 2006 - December 2007, Student, Naval Postgraduate School, Monterey, Calif.
9. January 2008 - March 2008, Student, Joint Forces Staff College, JCWS, Norfolk Naval Base, Va.
10. March 2008 - June 2010, Executive Officer and Deputy Chief of Distribution Process Owner (DPO) Program Integration Branch; Strategy, Policy, Programs and Logistics Directorate (TCJ5/4), US Transportation Command, Scott AFB, Ill.
11. June 2010 - July 2011, Commander, Air Education and Training Command Contracting Squadron, Directorate of Logistics, Installations and Mission Support, Headquarters Air Education and Training Command, Randolph AFB, Texas
12. July 2011 - June 2012, student, Industrial College of the Armed Forces, National Defense University, Fort Lesley J. McNair, Washington, D.C.
13. June 2012 - February 2013, Deputy Director for Contracting, Air Force Life Cycle Management Center, Wright-Patterson AFB, Ohio
14. March 2013 - March 2014, Senior Contracting Official-Afghanistan, U.S. Central Command Joint Theater Support Contracting Command, New Kabul Compound, Kabul, Afghanistan
15. April 2014 - May 2014, Special Assistant to the Director for Contracting, Air Force Life Cycle Management Center, Wright-Patterson AFB, Ohio
16. June 2014 - May 2016, Commander, Defense Contract Management Agency Twin Cities, Bloomington, Minn.
17. June 2016 - August 2017, Commander, DCMA Western Region, Carson, Calif.
18. September 2017 - May 2018, Principal Military Assistant to the Deputy Secretary of Defense, the Pentagon, Arlington, Va.
19. May 2018 - present, Commander, Air Force Installation Contracting Agency, Air Force Installation and Mission Support Center, Air Force Materiel Command, Wright-Patterson AFB, Ohio

SUMMARY OF JOINT ASSIGNMENTS

1. March 2008 - June 2010, Executive Officer and Deputy Chief of DPO Program Integration Branch; Strategy, Policy, Programs and Logistics Directorate, U.S. Transportation Command, Scott AFB, Ill., as a major and lieutenant colonel
2. March 2013 - March 2014, Senior Contracting Official-Afghanistan, USCENTCOM Joint Theater Support Contracting Command, Kabul, Afghanistan, as a colonel
3. June 2014 - May 2016, Commander, DCMA Twin Cities, Bloomington, Minn., as a colonel
4. June 2016 - May 2018, Commander, DCMA Western Region, Carson, Calif., as a colonel
5. September 2017 - May 2018, Principal Military Assistant to the Deputy Secretary of Defense, the Pentagon, Arlington, Va., as a colonel

MAJOR AWARDS AND DECORATION

Defense Superior Service Medal with two oak leaf clusters
Defense Meritorious Service Medal with two oak leaf clusters
Meritorious Service Medal with five oak leaf clusters
Joint Service Commendation Medal with two oak leaf clusters
(Current as of September 2018)

Air Force Commendation Medal with two oak leaf clusters
Air Force Achievement Medal with oak leaf cluster
Joint Meritorious Unit Award with three oak leaf clusters

PUBLICATIONS

Co-author, "Employing Organizational Modeling and Simulation of the KC-135 Depot's Flight Controls Repair Cell,"
Defense Acquisition Review Journal, April 2008

PROFESSIONAL CERTIFICATIONS

2000 Contracting, Level III
2001 Certified Federal Contracts Manager, National Contract Management Association
2010 Program Management, Level I

EFFECTIVE DATES OF PROMOTION

Second Lieutenant June 2, 1993
First Lieutenant June 2, 1995
Captain June 2, 1997
Major September 1, 2003
Lieutenant Colonel September 1, 2008
Colonel October 1, 2013
Brigadier General October 2, 2018



Ahsha Tribble, PhD
Deputy Regional Administrator
U.S Department of Homeland Security
FEMA Region II

Dr. Ahsha Tribble has been named the Deputy Regional Administrator for FEMA Region II, with oversight for the strategic and operational aspects of regional disaster response and recovery, mitigation and preparedness in New York, New Jersey, Puerto Rico, and the US Virgin Islands.

From September 2017 – September 2018, Dr. Tribble was deployed to Puerto Rico following Hurricane Maria as the Power Sector Chief for Response and the Infrastructure Chief for Recovery.

Previously, Dr. Tribble served as the Deputy Regional Administrator for the FEMA Region IX Office which covered California, Arizona, Nevada and Hawaii as well as the territories of American Samoa and Guam, the Commonwealth of the Northern Mariana Islands, Federated States of Micronesia, and the Republic of the Marshall Islands.

Before joining FEMA, Dr. Tribble served as the Senior Advisor to Department of Energy (DOE) Secretary Moniz and was focused on identifying, strengthening, and integrating DOE strategies and policies for emergency preparedness and response, security, and resilience, as it related to DOE facilities and assets across the nation's energy infrastructure.

Prior to her tenure at DOE, Dr. Tribble served more than three years on the White House National Security Council (NSC) Staff, including interim service as Deputy Homeland Security Advisor; Senior Director for Response; and Director of Critical Infrastructure Protection and Resilience. She led or supported White House response coordination and operational policy for major disasters including Hurricanes Sandy and Irene; the Japanese earthquake, tsunami and nuclear disaster; major flooding on the Mississippi River and in Colorado; numerous tornados; and the deadly West Texas chemical plant explosion. She has traveled with President Obama and Vice President Biden to disaster areas to provide technical support on Federal response activities. Dr. Tribble also led the development Presidential policies for Critical Infrastructure Security and Resilience, National Special Security Events, and Chemical Facilities Safety and Security.

Prior to joining NSC, Dr. Tribble spent ten years in the National Oceanic and Atmospheric Administration (NOAA). As Senior Policy Advisor for Weather and Climate, she oversaw scientific, operational, strategy and policy matters related to domestic and international climate services and the provision of weather services. She led the national coordination and planning for hurricane forecast operations for the Deepwater Horizon Oil Spill and conducted routine White House briefings on weather emergencies. Dr. Tribble worked at the National Hurricane Center in Miami, and served as Technical Chief of Staff and Senior Science Advisor to the NOAA Deputy Administrator. Throughout the Bush Administration, she was on the delegation that represented the U.S. at the United Nations Framework Convention on Climate Change Conference of Parties for policy develop and multi-lateral negotiations.

She received a B.S. in Math from Florida A&M University, an M.S. in Meteorology from Florida State University, and a Ph.D. in Meteorology from the University of Oklahoma.



United States Navy Biography

Rear Admiral Darin K. Via Deputy Chief, of Medical Operations (M3) Bureau of Medicine and Surgery

Rear Adm. Darin K. Via is a native of Illinois. He holds a Bachelor of Science degree in Biology from Millikin University. Via enlisted in the U.S. Navy Reserve in 1985 as a Hospital Corpsman. In 1987 he was discharged and entered active duty as an Ensign at Uniformed Services University of the Health Science, where he earned a Doctor of Medicine in 1991. Via completed a Master of Health Care Delivery Science from Dartmouth College in 2014.

Via's professional training includes a transitional internship and anesthesiology residency at the National Naval Medical Center and a trauma anesthesia fellowship at the R. Adams Cowley Shock Trauma Center, University of Maryland. He is qualified as an undersea and diving medical officer.

He has served in various positions throughout Navy Medicine to include staff anesthesiologist, National Naval Medical Center and Naval Medical Center Portsmouth (NMCP); vice chairman, Uniformed Services University; chairman, Department of Anesthesiology, NMCP; operative support service line leader, NMCP; director for Surgical Services, NMCP; deputy commander, NMCP; and commanding officer, NMCP.



Operationally, he served as department head, Mobile Diving and Salvage Unit TWO; command surgeon, Combat Support Squadron EIGHT; department head USNS Comfort (TAH-20) during Operation Nobel Eagle; department head, Fleet Hospital Three, 1st FSSG, Camp Viper, Iraq during Operation Iraqi Freedom; and commanding officer, NATO Role Three, Multi-national Medical Unit and commander, Task Force Medical South, Kandahar, Afghanistan during Operation Enduring Freedom. Via also served as the command surgeon, U.S. Pacific Fleet, where he directed and oversaw all force health protection, warfighter mission medical readiness, and strategic medical efforts in the Pacific. Via was selected the first Navy medical officer to serve as U.S. Central command surgeon responsible for all Health Services Support in theater and was the sole advisor to the commander on all medical matters in the most kinetic combatant command. During his tour at U.S. Central Command he was also selected to serve as the commanding officer, Navy Administrative Element, U.S. Central Command.

His professional activities include being a certified physician executive and associate professor, Uniformed Services University. He has prior service as an American Board of Anesthesiology Oral Board examiner and has held numerous leadership positions within the American Society of Anesthesiologists and the Uniformed Services Society of Anesthesiologists.

He currently serves as the deputy chief of medical operations (M3) Bureau of Medicine and Surgery.

Brigadier General Benjamin T. Watson

Commanding General, Marine Corps Installations East- Marine Corps Base Camp Lejeune



BGen Watson graduated from Cornell University in 1991 with a BA in History and was commissioned through the NROTC program. After completing The Basic School and Infantry Officer Course, he reported to 3rd Battalion, 8th Marine Regiment in Camp Lejeune, NC where he served as a Rifle Platoon Commander, Weapons Platoon Commander, and Executive Officer with Company K, completing deployments with both the 24th and 26th MEU(SOC).

BGen Watson's other operational assignments include: Commanding Officer, Weapons Company, 2nd Battalion, 6th Marines and Operations Officer, 2nd Battalion, 6th Marines from 1999-2002, during which time he deployed with both the 22nd and 24th MEU(SOC), participating in Operations Provide Promise and Deny Flight in and around the former Yugoslavia, as well as Operation Dynamic Response in Kosovo; G-3 Future Operations Planner, I Marine Expeditionary Force (Forward) from 2006-2007 in support of Operation Iraqi Freedom, during which time he also served with Regimental Combat Team-7; G-3 Plans Officer, 1st Marine Division from 2007-2008; Commanding Officer, 3rd Battalion, 1st Marines from 2008-2011, during which time he deployed as Battalion Landing Team 3/1 on a 31st MEU deployment, and then deployed again to Garmsir District, Helmand Province, Afghanistan in support of Operation Enduring Freedom; Assistant Division Commander, 2nd Marine Division, from 2016-2017. From 2017-2018, BGen Watson served as Commanding General of Task Force Southwest, deploying to Helmand Province, Afghanistan from January to November 2018.

His service outside the operating forces includes duty as a tactics instructor at The Basic School from 1995-1997, and as an instructor at the Infantry Officer Course from 1997-1998. From 2002-2005, he served as an instructor and faculty advisor at the Expeditionary Warfare School. From 2012-2013, he served in the Office of the Secretary of Defense as Senior Military Assistant to the Assistant Secretary of Defense for Asian & Pacific Security Affairs. From 2013-2014, he was reassigned to the Immediate Office of Secretary of Defense Chuck Hagel for duty as Special Assistant to the Chief of Staff. BGen Watson served as the Commanding Officer of Marine Barracks, Washington D.C. (8th & I) from 2014-16. In December 2018, he assumed his current duties as Commanding General MCIEAST/MCB Camp Lejeune.

BGen Watson is a graduate of the Marine Corps Summer Mountain Leaders Course, Amphibious Warfare School, Marine Corps Command & Staff College (Non-Resident), Marine Corps School of Advanced Warfighting, and the National War College.

BGen Watson's personal decorations include the Defense Superior Service Medal (2), Legion of Merit, Bronze Star with "V," Meritorious Service Medal (2), Navy and Marine Corps Commendation Medal (3), and Combat Action Ribbon (2).



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL CRAIG D. WILLS

Brigadier General Craig D. Wills is the Deputy Chief of the Office of Security Cooperation-Iraq. The Office of Security Cooperation-Iraq conducts security cooperation and security assistance activities in support of an increasingly unified, democratic, stable and self-reliant Iraq. General Wills was commissioned in 1990 upon completion of the Reserve Officer Training Corps program at the University of Arizona. He is a Command Pilot with more than 2,500 hours of flying time, primarily in the F-15C and F-15E. Prior to his current assignment, General Wills was the Director of Strategy, Plans and Programs at Headquarters Pacific Air Forces. He previously commanded the 39th Air Base Wing at Incirlik Air Base, Turkey, the 47th Operations Group at Laughlin AFB, Texas and the 493rd Fighter Squadron at RAF Lakenheath, United Kingdom. He has been a Fellow at Harvard University and served on the Seventh Air Force and United States Forces Korea Staffs.



EDUCATION

- 1990 Bachelor of Arts, Political Science, University of Arizona, Tucson, Ariz.
- 1997 Squadron Officers School, Air University, Maxwell AFB, Ala.
- 2003 Master of Military Operational Arts and Science, Air University, Maxwell AFB, Ala.
- 2003 Air Command and Staff College, Maxwell AFB, Ala.
- 2004 Master of Airpower Arts and Science, School of Advanced Air and Space Studies, Maxwell AFB, Ala.
- 2006 Air War College, correspondence, Maxwell AFB, Ala.
- 2009 Fellow, Weatherhead Center for International Affairs, Harvard University, Cambridge, Mass.
- 2009 USAF Enterprise Leadership Seminar, Darden School of Business, University of Virginia, Charlottesville, Va.
- 2010 USAF Leadership Enrichment Program, Center for Creative Leadership, Greensboro, N.C.
- 2015 Joint Professional Military Education, Phase II, Joint Forces Staff College, Norfolk, Va.
- 2017 Combined Forces Air Component Commander Course, Maxwell AFB, Ala.

ASSIGNMENTS

1. March 1991 - May 1992, student, Specialized Undergraduate Navigator Training, Mather AFB, Calif.
2. May 1992 - May 1993, student, F-15E Initial Qualification Training, Luke AFB, Ariz.
3. May 1993 - September 1995, F-15E Instructor Weapons Systems Officer and Assistant Chief of Weapons, RAF Lakenheath, United Kingdom

4. September 1995 - March 1997, Distinguished Graduate, Euro-NATO Joint Jet Pilot Training and Introduction to Fighter Fundamentals, Sheppard AFB, Texas
5. March 1997 - August 1997, Outstanding Graduate, F-15C Initial Qualification Training, Tyndall AFB, Fla.
6. October 1997 - August 2000, F-15C Instructor Pilot, Flight Commander, 71st Fighter Squadron, Langley AFB, Va.
7. August 2000 - August 2002, F-15C Instructor Pilot, Flight Commander, and Assistant Director of Operations, 2nd Fighter Squadron, Tyndall AFB, Fla.
8. August 2002 - June 2003, student, Air Command and Staff College, Maxwell AFB, Ala.
9. July 2003 - June 2004, student, School of Advanced Air and Space Studies, Maxwell AFB, Ala.
10. July 2004 - July 2005, Director, 7th Air Force Strategy Division, Korea Air Operations Center, Osan AB, Republic of Korea
11. September 2005 - July 2008, F-15C Evaluator Pilot, Assistant Director of Operations, Director of Operations, and Commander, 493rd Fighter Squadron, RAF Lakenheath, United Kingdom
12. Aug 2008 - June 2009, Fellow, Weatherhead Center for International Affairs, Harvard University, Cambridge, Mass.
13. July 2009 - July 2011, Commander, 47th Operations Group, Laughlin AFB, Texas
14. July 2011 - July 2013, Deputy Assistant Chief of Staff, Operations, United States Forces Korea
15. July 2013 - July 2015, Commander, 39th Air Base Wing, Incirlik Air Base, Turkey
16. August 2015 - July 2016, Executive Officer to the Commander, Pacific Air Forces, Joint Base Pearl Harbor-Hickam, Hawaii
17. July 2016 – February 2018, Director of Strategy, Plans and Programs, Headquarters Pacific Air Forces, Joint Base Pearl Harbor-Hickam, Hawaii
18. March 2018 - Present, Deputy Chief, Office of Security Cooperation-Iraq, US Embassy Baghdad, Iraq

FLIGHT INFORMATION

Rating: Command Pilot

Flight Hours: More than 2,500

Combat Hours: 252

Aircraft Flown: T-6A, T-37, T/AT-38, T-43, F-15C/D/E

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit with one oak leaf cluster

Meritorious Service Medal with four oak leaf clusters

Air Medal with two oak leaf clusters

Aerial Achievement Medal with oak leaf cluster

SUMMARY OF JOINT ASSIGNMENTS

July 2011 - July 2013, Deputy Assistant Chief of Staff, Operations (DJ3), United States Forces Korea, Yongsan Army Garrison, Republic of Korea, as a Colonel

March 2018 – Present, Deputy Chief, Office of Security Cooperation-Iraq, US Embassy Baghdad, Iraq, as a Brigadier General

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 11, 1990

First Lieutenant October 14, 1992

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| Captain | October 14, 1994 |
| Major | November 1, 2001 |
| Lieutenant Colonel | May 1, 2005 |
| Colonel | October 1, 2008 |
| Brigadier General | January 1, 2016 |

(Current as of March 2018)