

BIOGRAPHICAL INFO BOOK



Class 2025-4

14 JULY – 15 AUGUST 2025

National Defense University



Vice Admiral Peter A. Garvin

President, National Defense University



Vice Adm. Pete Garvin graduated with merit from the United States Naval Academy in 1989 having earned a Bachelor of Science in Aerospace Engineering (Astronautics). He is a 2005 graduate of the National War College, earning a Master of Science in National Security Strategy and a 2015 alumnus of the Massachusetts Institute of Technology Seminar XXI.

Prior to flag rank, operational assignments include service with the “Pelicans” of Patrol Squadron (VP) 45, where he was the 1995 Association of Naval Aviation Pilot of the Year; department head with the “Mad Foxes” of VP-5; navigator aboard USS Kearsarge (LHD 3), where he served as flag navigator for the embarked Amphibious Squadron (PHIBRON) 6; executive and 59th commanding officer of

the “Fighting Tigers” of VP-8; and commander of Patrol and Reconnaissance Wing (CPRW) 10.

Shore assignments include flag lieutenant to Commander, Patrol Wings Atlantic (CPWL), Commander, Task Force (CTF) 84; instructor pilot at the P-3 fleet replacement squadron, VP-30; Washington placement officer at the Bureau of Naval Personnel (PERS 441); executive officer for the director, Operational Plans and Joint Force Development Directorate (J-7), Joint Staff; federal executive fellow at the Council on Foreign Relations (CFR); undersea warfare branch head in the assessments division (N81) and deputy director, unmanned warfare systems (N99) on the Office of the Chief of Naval Operations staff; and executive assistant to the vice chairman, Joint Chiefs of Staff.

Flag officer assignments include service as the 22nd commander of Navy Recruiting Command; commander, Patrol and Reconnaissance Group; the 20th commander of Naval Education and Training Command; and most recently as the 58th President of the United States Naval War College.

His decorations include the Navy Distinguished Service Medal, the Defense Superior Service Medal, the Legion of Merit (five awards), Defense Meritorious Service Medal, Meritorious Service Medal (two awards), Air Medal (two strike/flight) and various personal, unit and campaign decorations.

SENIOR FELLOWS



Thomas, Gary

Gen, USMC (Ret)

CONUS and Week 5 SENIOR FELLOW

Gary Thomas retired as a General after a 37 year career in the United States Marine Corps. His service culminated in his assignment as the Assistant Commandant of the Marine Corps. During his distinguished career, he led service, joint, and multinational organizations both at sea and ashore across all aspects of defense, including full spectrum operations, program management, strategic planning, and resource management.



As a member of the Joint Requirements Oversight Council, he collaborated closely with other senior leaders across the Department of Defense to identify key requirements and prioritize funding for the most important future capabilities for the defense of the United States and its allies.

Mr. Thomas earned a BA in computer science from the University of Texas and an MS in national security strategy from the National War College.



PATRICK Z. ALSTON
COMMAND SERGEANT MAJOR
UNITED STATES ARMY
(RETIRED)



Former Command Senior Enlisted Leader
United States Strategic Command

CONUS and Week 5 SENIOR FELLOW

Command Sergeant Major Patrick Z. Alston is employed as a Senior Fellow for the National Defense University's Capstone and Keystone programs. He is also a Senior Consultant with Burlington Capital Corporation, a diverse investment management firm located in Omaha, Nebraska.

CSM Pat Alston is a native of Columbus, Georgia. He is a graduate of Columbus High School. After graduation, he subsequently enlisted into the United States Army where he completed Basic Training at Fort Dix, New Jersey.

His initial assignment was at Fort Belvoir, Virginia, as a Medical Specialist. Subsequent assignments include Medical Specialist with 3rd Battalion, 325th Infantry Regiment, and 82nd Airborne Division. In 1984 he reclassified to the Chemical Corps and was assigned as a squad leader with 4th Chemical Company, 2nd Infantry Division; NBC NCO and Squad Leader with Alpha Company, 3rd Battalion, 73rd Armor, 82nd Airborne Division; Battalion NBC NCO with 3rd Battalion, 73rd Armor, 82nd Airborne Division; Senior NBC Operations and Staff NCO with Division Chemical, 82nd Airborne Division; NBC Operations, Staff NCO and Platoon Sergeant with 34th Support Group, Korea; Senior Drill Sergeant with Alpha Company, 82nd Chemical Battalion; Detachment Sergeant for the Contingency Support Detachment (WHITE HOUSE TEAM), 84th Chemical Battalion, U.S. Army Chemical School; Career Advisor/Branch Manager Career Management Field 74D, Total Army Personnel Command (PERSCOM); First Sergeant for Headquarters and Headquarters Company, Soldier Biological Chemical Command and Technical Escort Unit; Battalion CSM of the U.S. Army Technical Escort Battalion in Edgewood, Maryland; Division Chemical Sergeant Major for the 2nd Infantry Division, Korea; Battalion CSM of the 23rd Chemical Battalion, 19th TSC, Korea; CSM of the 23rd Area Support Group, 19th TSC, Korea; 10th Regimental CSM of the Chemical Corps, Command Senior Enlisted Leader, Defense Threat Reduction Agency/STRATCOM Center for Combating WMD and finished his Army career as the Command Senior Enlisted Leader of United States Strategic Command.

His military schools include Command Sergeant Major Course; Sergeant Major Academy (class # 51); First Sergeant Course (CDMT List); Advanced Noncommissioned Officers Course (Honor Grad); Basic Noncommissioned Officers Course (CDMT List); Primary Leadership development Course (CMDT List); Drill Sergeant School (Honor Grad); Airborne School; Air Assault School (Honor Grad); Technical Escort Course (J5) (Honor Grad); Drill Corporal Course; Customs Course; White House Executive Support Course; Executive Operations Course; Hazardous Material Course (Level 1-5); Chemical Weapons Orientation Course Joint Military Intelligence Course on Chemical Affairs; Assignment Manager/PDNCO Course; Administrative Procedures Course (DA Level), Joint Forces Staff College, United States Army Force Management Course and Keystone Course. He is currently a few classes away from receiving his Bachelors of Science Degree in Leadership with a concentration in Management from Trident University.

His awards and decorations include the Defense Superior Service Medal; Legion of Merit (second oak leaf cluster); Defense Meritorious Service Medal; Meritorious Service Medal (first oak leaf cluster); Army Commendation Medal (third oak leaf cluster); the Army Achievement Medal (silver oak leaf cluster); Army Service Ribbons; the National Defense Medal; Combat Medical Badge; Space Badge; Airborne Badge; Air Assault Badge; Drivers Badge; Drill Sergeant Badge; Good Conduct Medal (Silver Clasp, third loop); Overseas Ribbon (Third Oak Leaf Cluster); Armed Forces Expeditionary Medal; Global War on Terrorism Service Medal; and the noncommissioned Officers Professional Development Ribbon (fourth award). CSM Alston is also awarded the CHEMICAL CORPS HIGHEST AWARD “THE ORDER OF THE DRAGON” as well the TRANSPORTATION CORPS “HONORABLE ORDER OF SAINT CHRISTOPHER.”

IPACOM Field Study Senior Fellow

Admiral Harry Harris, USN (Ret) Former U.S. Ambassador to the Republic of Korea

Admiral Harris served as the U.S. Ambassador to the Republic of Korea (ROK) from July 2018 to January 2021.



A Naval Flight Officer, he served 40 years in the U.S. Navy, retiring on 1 June 2018. He joined the State Department 3 days later. From May 2015 to May 2018, he commanded the U.S. Pacific Command (USPACOM), now known as the U.S. Indo-Pacific Command (USINDOPACOM). He is the first Asian-American to hold 4-star rank in the U.S. Navy and the first to head USPACOM. He is also the first 4-star from the Navy's Maritime Patrol Aviation community. Prior to USPACOM, he commanded the U.S. Pacific Fleet, the U.S. 6th Fleet, Striking and Support Forces NATO, Joint Task Force Guantanamo, Patrol and Reconnaissance Wing 1, and Patrol Squadron 46. He participated in Operations Attain Document (Libya 1986), Desert Shield/Storm, Southern Watch, Enduring Freedom, Iraqi Freedom, Willing Spirit (Colombian hostage recovery 2008), and Odyssey Dawn (Libya 2011). He has flown over 4400 hours, including over 400 combat hours.

From 2011 to 2013, Harris served as the representative of the Chairman of the Joint Chiefs of Staff to Secretaries of State Hillary Clinton and John Kerry. In this role, he traveled to over 80 different countries with the Secretary and participated in most of the Secretary's meetings with foreign leaders. He also served as the U.S. Roadmap Monitor for the Mid-East Peace Process where he travelled independently and extensively to Israel to meet with Israeli and Palestinian leaders.

Harris' personal decorations include the State Department's Distinguished Honor Award, 2 Defense Distinguished Service Medals, 3 Navy Distinguished Service Medals, 3 Defense Superior Service Medals, 3 Legions of Merit, 2 Bronze Stars, and the Air Medal (1 Strike/Flight). He received the Republic of Korea's Tong-il medal in 2014, Japan's Grand Cordon of the Order of the Rising Sun in 2018, and was made an Honorary Officer of the Order of Australia (AO) as part of the 2018 Special Honors list. He has also been decorated by the governments of France, Mongolia, the Philippines, and Singapore. He has been nationally recognized in the U.S. for his work as a champion of diversity.

Harris was born in Japan, reared in Tennessee and Florida, and graduated from the U.S. Naval Academy in 1978. He holds master's degrees from Harvard's Kennedy School of Government and Georgetown's School of Foreign Service. He did post-graduate studies at Oxford University and completed the Seminar 21 fellowship at MIT. He is a member of the Council on Foreign Relations.

Harris' father served in the U.S. Navy, was a veteran of World War II and the Korean War, and was stationed in Korea and Japan after World War II until he retired in 1958. Harris' mother was Japanese. She moved to Tennessee with her husband and young son in 1958 and became an American citizen in 1974.

Admiral Harris is married to Ms. Bruni Bradley, herself a retired career Naval officer.

Thomas "Tom" Waldhauser

Gen, USMC (Ret)

AFRICA Field Study Senior Fellow



A native of South Saint Paul, Minnesota, General Thomas D. Waldhauser (Ret.) was commissioned in 1976 as an Infantry Officer in the U.S. Marine Corps. Throughout his 43 years of military service, General Waldhauser has led at all levels, including Commanding Officer of 15th Marine Expeditionary Unit (SOC); Commanding General USMC Warfighting Lab; Deputy Commander USMC Combat Development Command; Chief of Staff, U.S. Special Operations Command; Commanding General, First Marine Division; and Deputy Commandant for Plans, Policies, and Operations at Headquarters Marine Corps. He has participated in Operation Desert Storm, Desert Shield, Enduring Freedom, and Iraqi Freedom.

As the Commanding General for both I Marine Expeditionary Forces (I MEF) and U.S. Marine Forces Central Command 1 (MARCENT), General Waldhauser led both wide-ranging organizations simultaneously, and was the last general officer to do so before the role was restructured into 2 separate general officer billets.

He was then selected to serve as Senior Military Assistant to the Secretary of Defense, operating in a highly trusted capacity to advise and shape policies and operational strategies impacting the entire DoD organization.

Subsequently, General Waldhauser was appointed Director of Joint Force Development (J7) for the Joint Chiefs of Staff. During his tenure at the J7, General Waldhauser led the development of joint operations strategies and partnered with U.S. congressional members to develop the Goldwater-Nichols Act Reform.

Prior to retiring from the military in 2019, General Waldhauser was the Combatant Commander for U.S. Africa Command (AFRICOM), where he led all-aspects of U.S. security operations across the entire continent of Africa, spanning 53 nations. In this role, General Waldhauser developed overarching strategies to promote defense, diplomacy, and development throughout the region. Often working with African-nation Presidents and senior officials, General Waldhauser cultivated relationships supporting allied nations while solidifying the U.S. as a preferred partner.

General Waldhauser's post-military career includes a position on the Board of Governors for the Marine Corps Heritage Foundation, as well as a position as a Fellow at National Defense University where he assists with the CAPSTONE course for newly promoted Brigadier Generals and Rear Admirals.

General Waldhauser is a graduate of Bemidji State University and the National War College with an MS in National Security Strategies. His military awards include Defense Superior Service Medal (x3), Legion of Merit with Valor, Bronze Star, Meritorious Service Medal (x4), Navy Achievement Medal (x2), and a Combat Action Ribbon.

Stephen "Steve" Wilson,

Gen, USAF (Ret)

WHEM Field Study Senior Fellow



Stephen Wilson is employed as a Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs.

General Wilson is a retired 4-star U.S. Air Force General with over 39 years of military service. He has extensive operational experience including commanding the largest Wing in the Middle East and commanding and reinvigorating America's nuclear Bombers and Missile forces in Global Strike Command before assuming his duties as the 39th Vice Chief of Staff of the Air Force. As the Vice Chief, he was the senior military officer that managed the organizing, training, and equipping over 685,000 active duty, Guard and Reserve Airmen helping direct strategy, policy, acquisition, technology, personnel and risk management. He served on the Joint Requirements Oversight Council setting the acquisition

requirements for DoD. He helped manage the planning, programming, budgeting and execution of the Air Force's \$205B annual budget.

General Wilson was widely acknowledged as the driving force for embracing both innovative technology and new thinking to include the startup of AFWERX, a U.S Air Force program which expands technology, talent, and transition partnerships for rapid and affordable commercial and military capabilities. In 2020, AFWERX was named as one of the Top 20 Best workplaces for Innovators in the World. His many awards and decorations include three Defense Service Medals, the Defense Superior Service Medal, two Legions of Merit, two Bronze Stars, and two Air Medals.

General Wilson is a command pilot with over 4,500 flight hours that includes nearly 700 combat hours. He is a graduate of Texas A&M University and the U.S. Air Force Weapons School. He holds two Master's degrees - one in Engineering Management from South Dakota School of Mines and Technology and one in Strategic Studies from Air University.

CAPSTONE STAFF

Bonnie J. Swanson
Acting Director
Capstone, Keystone, Pinnacle



Bonnie Swanson is a native of Ellington, CT and a graduate of Ellington High School. After her freshman year at the University of Connecticut, she enlisted in the USMCR. Upon completing recruit training at Parris Island, SC, Bonnie returned to UCONN to continue her studies and reserve service with 6th Motor Transport Battalion, Providence, RI. In 1988 she graduated from UCONN with a Liberal Arts degree (Sociological and Educational Behavior Development) and accepted her commission in the USMC. After completion of The Basic School in 1989 and her assignment as a Military Police Officer, Bonnie reported to MCAS Cherry Point, NC for duty as a Platoon Commander and Services Officer.

In 1992, Bonnie was assigned as the Operations Officer for Recruiting Station, Baltimore, MD. Serving as an OpsO for 3 years, Bonnie was selected as the 4th Marine Corps District Contact Team Officer, Harrisburg, PA. Leading a team of three Master Gunnery Sergeants, the Contact Team trained over 350 recruiters and command group members within a 7 state area.

In 1997 Bonnie received orders to MCB, Camp Lejeune, NC as the Operations Officer, Provost Marshal's Office. She simultaneously served as the Commanding Officer, Military Police Company (330+ Marines) during this tour.

In January of 2001, Bonnie was hired by the National Defense University as the Executive Officer of Capstone. Over the years her position has evolved into the Deputy Director of Pinnacle (3 star course), Capstone, and Keystone (Command Senior Enlisted course).

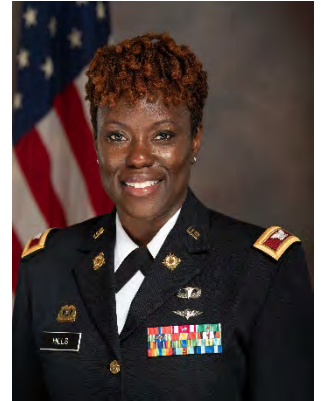
Bonnie has numerous military decorations and has attended many military schools, including the Basic Law Enforcement Academy at Lackland AFB, TX and the Advanced Military Police Academy at Fort McClellan, AL. She is still a record holder at UCONN for many soccer goalkeeping statistics, including the most shutouts in a career (41.5).

In 2005 Bonnie completed a Master's Degree in Organizational Management from the University of Phoenix.

Colonel Crystal Margie Hills

Colonel Crystal Hills is currently a Deputy Director for the Capstone Program, National Defense University.

COL Hills is a 1998 graduate of South Carolina State University, where she received a Bachelor of Arts, summa cum laude, in English. She participated in SC State's ROTC program where she served as Cadet Battalion commander and was subsequently commissioned (Distinguished Military Graduate) as a second lieutenant in the Quartermaster Corps. COL Hills was first assigned to Fort Bragg, N.C., where she held the following positions: executive officer, automotive platoon leader, and technical supply platoon leader in the 503rd Maintenance Company, 1st Corps Support Command. She then served as supply officer and operations officer for the 264th Corps Support Battalion.



In 2003, COL Hills was assigned to Camp Humphreys, Korea, where she served in the following positions under the 23rd Area Support Group: supply and services officer, wartime host nation officer, and commander, 348th Quartermaster Company, 194th Maintenance Battalion. While in command, COL Hills earned the General Douglas MacArthur Leadership Award and was inducted into the Association of Quartermasters' Honorable Order of Saint Martin.

In 2008, COL Hills earned a Master of Arts in English, with honors, from Georgia State University. She then served as an associate professor in the Department of English and Philosophy at the U.S. Military Academy. In 2011, she relocated to Schofield Barracks, Hawaii, and served as the brigade logistics officer for the 45th Sustainment Brigade and the executive officer, Special Troops Battalion, 45th SB. During this tour, she deployed to Kandahar, Afghanistan. Upon redeployment, COL Hills was assigned to U.S. Army Pacific where she served as the command speechwriter. In 2014, COL Hills was reassigned to the Pentagon as the Logistics, special assistant to the director of Army Staff. While there she served on the Army Transition Team. COL Hills left the Pentagon to assume command of Army Field Support Battalion-Africa in Livorno, Italy, serving from 2016 to 2018.

COL Hills then was reassigned to Fort Knox, Kentucky, where she served one year as branch chief, Quartermaster Enlisted Personnel. She then attended war college at National Defense University's Dwight D. Eisenhower School (Washington, D.C.). Here she earned a master's degree in National Security and Resource Strategy (Global Supply Chain and Logistics Management concentration); supported COVID-19 relief efforts with the White House Supply Chain Task Force and as a mentor for John Hopkins' COVID Design Challenge; and also earned a master's degree in business administration from Webster University. In 2020, COL Hills served as senior supply & logistics officer (G4) for the North Atlantic Treaty Organization Rapid Deployable Corps Headquarters in Istanbul, Turkey. While in this position, she was selected as a Defense Ventures Fellow where she aided Structure Capital and defense innovation hubs to leverage dual use technology. In 2021, COL Hills served as a Chief of Staff, Senior Fellow with New America (Washington, D.C.) where she advanced research in the Army's adoption of semi-autonomous warehouses. Most recently, COL Hills commanded the 405th Army Field Support Brigade where her unit provided strategic logistics support to Europe and Africa. As such her unit led the strategic resupply and maintenance mission for Ukrainian support operations.



BIOGRAPHY



UNITED STATES AIR FORCE

Lieutenant Colonel JUSTIN R. GABBARD

Lieutenant Colonel Gabbard is currently Deputy Director, CAPSTONE, National Defense University. He has held two commands. As the Peterson-Schriever Garrison Comptroller he led 340 Comptroller Squadron and Wing Staff Agency members facilitating space and cyber space operations operating at over 14 operation locations with an annual budget of \$155M driving \$1.3B in economic impact. As the Pope Army Airfield Comptroller, he led 27 military and civilian personnel responsible for input and oversight of payroll services to approximately 2,600 military personnel and 100 civilian employees and managed \$101M directly impacting the Global Response Force.

Prior to his command assignments he was the Legislative Liaison Team Chief for the Air Combat Command Commander's Action Group. As a member of the ACC Commander's Action Group, he provided direct staff support to COMACC, preparing briefings, research and analysis to aid ACC leadership in articulating positions on key issues. His efforts supported more than 1,300 aircraft, 32 wings, 14 bases and nearly 170 operating locations worldwide with 98,000 active duty and civilian personnel.



Lieutenant Colonel Gabbard earned his commission from the United States Air Force Academy in 2006. He has deployed in support of Operations IRAQI FREEDOM, ENDURING FREEDOM, and RESOLUTE SUPPORT. Additionally, while serving with NATO his efforts supported Operation UNIFIED PROTECTOR, and various missions in Iraq, Sarajevo, and Kosovo.

EDUCATION

2006 Bachelor of Science in Management, United States Air Force Academy, Colorado
2006 Basic Financial Management Officer Course, Keesler AFB, Mississippi
2007 Air and Space Basic Course, Maxwell AFB, Alabama
2012 Squadron Officer School, Maxwell AFB, Alabama
2014 Financial Management Squadron Officer Course, Keesler AFB, Mississippi
2014 Master of Arts in Military Operational Art & Science, Air University, Alabama
2017 Defense Financial Management and Comptroller School, Air University, Alabama
2019 Master of Arts in Military Operational Art & Science, Marine Corps University, Virginia
2023 Masters of Resource and Strategy, Ft McNair, Virginia

ASSIGNMENTS

1. Aug 06 – Feb 08, Deputy Budget Officer, 2nd Comptroller Squadron, Barksdale AFB, Louisiana
2. Feb 08 – Feb 09, Flight Commander Financial Services, 2 Comptroller Squadron, Barksdale AFB, Louisiana
3. Feb 09 – Feb 10, Lead Program Manager for Ministry of Interior, Multi-National Security Transition Command – Iraq, Baghdad
4. Feb 10 – Jun 10, Financial Commander Financial Services, 2 Comptroller Squadron, Barksdale AFB, Louisiana
5. Jun 10 – Jul 13, Crisis Response Operations Staff Officer, Financial Resources Branch, Allied Joint Force Headquarters Naples, Italy (with duties in Iraq, Sarajevo, and Kosovo)
6. Jul 13 – Jun 15, Major Command Budget Analyst, Air Combat Command, Joint Base Langley Eustis, Virginia
7. Jun 15 – Jun 16, Legislative Liaison Team Chief, ACC CAG, Joint Base Langley Eustis, Virginia

8. Jun 16 – Jun 18, Commander, 43d Comptroller Squadron, Pope Army Airfield, North Carolina
9. Jun 18 – Jun 19, Student, Marine Corps Command and Staff, Quantico, Virginia
10. Jun 19 – Jun 20, Commander, 50th Comptroller Squadron, Schriever AFB, Colorado
11. Jun 20 – Oct 20, Commander, 21st Comptroller Squadron, Peterson, AFB, Colorado
12. Oct 20 – Jun 22 Exercise Branch Chief, SAF/FMBP, Pentagon, Virginia
13. Jun 22 – June 23 Student, Eisenhower Resource & Strategy, Ft McNair, Virginia
14. Jun 23 – Present Deputy Director, CAPSTONE, Ft McNair, Virginia

MAJOR AWARDS AND DECORATIONS

Bronze Star

Defense Meritorious Service Medal (1 oak leaf cluster)

Meritorious Service Medal (3 oak leaf clusters)

Air Force Commendation Medal

Army Commendation Medal

Joint Service Achievement Medal

Joint Meritorious Unit Award (1 oak leaf cluster)

Air Force Outstanding Unit Award (1 oak leaf cluster)

EFFECTIVE DATES OF PROMOTION

Second Lieutenant – May 31, 2006

First Lieutenant – May 31, 2008

Captain – May 31, 2010

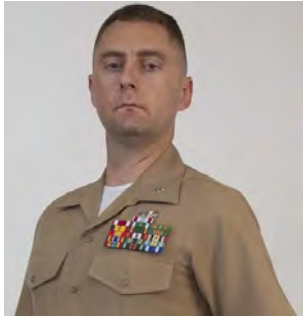
Major – July 1, 2016

Lieutenant Colonel – Oct 1, 2020

(Current as of 6 July 2023)

Lieutenant Colonel Chad A. Buckel

Deputy Director, Capstone – DC Scheduling



Lieutenant Colonel Chad Buckel is a native of Metairie, Louisiana. He graduated from The Citadel with a Bachelor of Arts in History, a Bachelor of Arts in Political Science, and a minor degree in African American Studies. He completed Basic Training, Marine Corps Recruit Depot Paris Island in September 2002 and received his commission through the Platoon Leaders Course program in May 2005. He completed the Infantry Officers Course in March 2006.

LtCol Buckel's assignments in the operating forces include: Rifle Platoon Commander, Weapons Platoon Commander, Battalion Assistant Operations Officer, Rifle Company Commander, Battalion Operations Officer, Regimental Assistant Operations Officer, and Chief of Plans at Marine Forces Command / Marine Forces Northern Command.

Other assignments include: Infantry Advisor to the Royal Saudi Marines and Naval Special Forces, Company Executive Officer and Company Commander at Edson Range, and Planner for a Joint/Combined J35 and J5 at NATO Special Operations HQ.

LtCol Buckel is a graduate of Recruit Training, Paris Island, Field Radio Operators course, The Basic School, Infantry Officers Course, EWS (non-Res), High Risk Personnel Training, Foreign Weapons Instructor, Basic Airborne Course, Maneuver Captains Career Course (MCCC), Joint Fires Officer course, MCMAP Instructor course, MCTOG, Mountain Operations staff planners' course, Naval War College (non-Res), various NATO policy, strategy, and planning schools, the JPME II course, and the School of Advanced Military Studies (SAMS). He also has a Graduate Degree in International Affairs from New England College.

LtCol Buckel currently serves as a Deputy Director DC Scheduling, CAPSTONE.

LtCol Buckel's personal awards include the Joint Service Commendation Medal, Defense Meritorious Service Medal, Meritorious Service Medal, Navy and Marine Corps Commendation Medal with gold star in lieu of second award, the Navy and Marine Corps Achievement Medal with V and gold star in lieu of second award, and the Combat Action Ribbon with gold star in lieu of second award.

LtCol Buckel is married to Chantal Labrie of Quebec, Canada. They have three children.

Wheeler, Jr. Clifford E. (Cliff)
Program Manager, Keystone & Pinnacle,
clifford.wheeler.civ@ndu.edu, 202-685-4250

Clifford E. Wheeler, Jr. (Cliff) is the Program Manager for the Keystone and Pinnacle programs at CAPSTONE. He is responsible for curriculum development and execution of both courses, to include; planning, administration, assessment of educational objectives and student learning, and review and revision of course curricula as needed.

Cliff is a native of Woodville, MS. He retired from the Army in November 2014 after 28 years in active and reserve service. He began his military service in November 1986 as a 19D Cavalry Scout in the Mississippi Army National Guard. Commissioned as an Armor officer and Distinguished Military Graduate from the Ole Miss Army ROTC program, he entered active duty at Ft. Knox, KY in September 1988.



Cliff served in both staff and leadership positions in Armor and Cavalry units in Germany, Fort Hood, Texas, and Fort Stewart, Georgia. He commanded at the platoon, company, and battalion levels, culminating with command of the 5th Squadron, 7th Cavalry, 3rd Infantry Division from 2006-2008. He served two tours in Iraq, as Brigade Executive Officer for 1st Brigade, 1st Armored Division (2003-2004) and as Squadron Commander of 5-7 Cavalry in Ramadi, Fallujah, and Arab Jabour.

Key staff assignments include the Lieutenants' and Captains' Career Manager at Armor Branch, Army Personnel Command; Exercise Planner at V Corps G3 in Heidelberg, Germany; analyst for the 2006 Quadrennial Defense Review at Department of the Army, G8; and Chief of Officer Distribution at Army Human Resources Command. His final assignment was Deputy Director for Overseas Planning at CAPSTONE, National Defense University.

From 2015 to 2018, Cliff was an organizational and leadership consultant and later an Assistant Vice President and Program Manager at Command Security Corporation in Herndon, Virginia.

Among Cliff's military awards and decorations are the Legion of Merit, the Bronze Star, the Presidential Unit Citation, and the Navy Unit Commendation. He holds a Bachelor of Arts degree in History from the University of Mississippi, and Masters of Science degrees in Adult and Continuing Education from Kansas State University, and in National Resource Strategy from the National Defense University.

Cliff is a passionate volunteer for the Fredericksburg and Spotsylvania National Military Park, the Bristoe Station Battlefield Heritage Park, the National Museum of the United States Army, and the Tragedy Assistance Program for Survivors (T.A.P.S.). He is proud father of three sons; Clifford III, Stuart Ashby, and Morgan.



Deputy Director for Operations

Sarkis Zoubian

Sarkis Zoubian is a native of Charlotte, North Carolina, and is currently the Deputy Director of Operations at Capstone. He graduated from the University of South Carolina – Columbia with a double major in Biological Anthropology and in English and worked at the South Carolina Institute of Archaeology and Anthropology.

After receiving his teaching certificate, he worked as a schoolteacher in the Russian Federation for two years, returning to the U.S. to complete a Master's degree in International Peace and Conflict Resolution at American University's School of International Service in Washington, D.C. He received a Boren Fellowship from the National Security Education Program and studied Russian and Kazakh while living in Kazakhstan for a year.

Sarkis previously worked at NDU's International Student Management Office where he handled the Alumni, Outreach, and Engagement portfolio before transferring to Capstone. In his spare time, he enjoys photography and kayaking, and speaks Russian at a high level while practicing Kazakh.



ALLIED FELLOWS
ATTENDING 14 - 25 JULY

AIR FORCE

AIR COMMODORE AMY BECK

Air Attaché - Washington

Air Commodore Beck joined Air Force in January 1989. She studied electrical engineering at the Australian Defence Force Academy and graduated with Honours. As a junior officer, she undertook design and support of mobile radio systems and Air Traffic systems, as well as the Jindalee Over the Horizon Radar Network. As a Squadron Leader, she supported AP-3C Orion, Air Traffic and Air Defence systems, deployable Information Technology systems and associated operational applications. She also facilitated the successful introduction into service of the Wedgetail E-7A Airborne Early Warning and Control capability.



During an 18-month sabbatical in Canada, then Squadron Leader Beck finalised study to earn the award of a Bachelor of Laws. As a Wing Commander, she commanded the Tactical Fighter Systems Program Office sustaining the F/A-18 and Hawk 127 fleets. She has also had postings to the F-35 Lightning project office, Headquarters Surveillance and Response Group, and Number 42 Wing, supporting E-7A and AP-3C(EW) capability.

From 2017 to 2019 Air Commodore Beck served as an Associate Director on the Board of Defence Health Limited.

In Dec 2018, Wing Commander Beck deployed to NATO Resolute Headquarters in Kabul, Afghanistan. She excelled in the role of Chief Information Assurance and Cyber Security - a role for which she was awarded a commendation by the US Army.

As a Group Captain, she commanded the Airborne Surveillance Control and Intelligence System Program Office, responsible for the sustainment and acquisition of E-7A Wedgetail and preparation for the sustainment and upgrade of MC-55A Peregrine. In 2024, she posted into the Australian Embassy in Washington DC as the Assistant Air and Space Attaché.

Today, Air Commodore Beck is the Air Attaché - Washington within the Australian Embassy in the USA. She is leading engagement with US Department of Defense on air power to advance Australia's relationship with the United States

Air Commodore Beck enjoys hiking and travel. She is fascinated by the growing cybersecurity challenge and reads dystopian fiction. She is married to Glen, an Air Force pilot. Her eldest son Ben has recently graduated from Air Force pilot training. Her youngest son Chris is working as an actuary in Sydney.





Commodore David Filtress Royal Navy

David Filtress joined the Royal Navy as a Warfare Officer in 1999 and the Submarine Service in 2001. His early career saw him serve in SSNs (fast attack submarines) on operations across the North Atlantic, Mediterranean Sea, Middle East and Far East. These early career years at sea were broken by an assignment as Flag Lieutenant to the Navy's Commander Operations in 2003 - 2004. He served as Operations Officer in the SSBN HMS Vengeance for nuclear deterrent patrols, and then the SSN HMS Torbay in the Middle East in 2008 - 2009. Following the Submarine Command Course – 'The Perisher' – in 2010, he returned to nuclear deterrent patrols as XO and Second in Command of HMS Victorious, before taking on a staff assignment as the Submarine Warfare Officers' Career Manager. Selected for promotion to Commander in 2014, he was the Commanding Officer of the SSN HMS Triumph on North Atlantic Operations from 2014 – 2017.

After attending the Advanced Command and Staff Course, David took on the role of Special Capabilities lead from Oct 2018 in the Ministry of Defence's Military Strategic Effects branch. In this role he was responsible for developing options for the global employment of the most sensitive capabilities.

Promoted to Captain in May 2021, he joined the J5 Plans division of the Permanent Joint Headquarters (PJHQ) in Northwood, before moving up to the Joint Force Headquarters (JFHQ) as Chief of Staff in Dec 21 to lead global crisis responses at Extremely High Readiness. He led staff through the crisis response to the Russian invasion of Ukraine.

David completed the UK Higher Command and Staff Course in 2023 and promoted to Commodore Royal Navy. He joined the UK Maritime Operations Centre as Deputy Commander Operations in Aug 2023. In May 2024, following Navy Operations restructuring, he also took on the newly established role of Commander of Submarine Operations, Commanding SSBN and SSN global operations as CTF 345 and CTF 311 on behalf of the Fleet Commander. He is also very proud to serve as the Royal Navy advocate for neurodiversity, part of the Navy inclusion and diversity strategy.

Educated at Sherborne School, David has a BSc(Hons) in Geology from the University of Durham and an MA in Defence Studies from Kings College London. He is a Fellow of the Royal Geographical Survey, a Freeman of the City of London, and a Liveryman of the Worshipful Company of Upholders. He lives with his family in beautiful south Devon.



Brigadier-General Christopher J. Horner, OMM, CD

Commander, 3 Canadian Space Division

Joint Force Space Component Commander

Brigadier-General Christopher Horner joined the Canadian Armed Forces as an Aerospace Controller in 1998, graduated from the Royal Military College of Canada in 2002, and after completing his initial training at Canadian Forces School of Aerospace Control Operations in 2003, he began his career as an Air Battle Manager.

Over the course of the next decade, BGen Horner held various operational positions from deep within NORAD's underground complex of Canadian Air Defence Sector, served as an Air Weapons Officer and Evaluator Senior Director with the United States Air Force E-3 AWACS Program, and finally as Mission Crew Commander and Director of Operations within 21 Aerospace Control and Warning Squadron, North Bay. Operating with Joint and Allied forces around the globe, BGen Horner amassed nearly 1,300 hours on the E-3 AWACS including over 430 combat flight hours supporting Operations ENDURING and IRAQI FREEDOM, in counter-narcotics missions supporting Operation CARRIBE, and both in the air and on the ground throughout the United States and Canada actively supporting Operation NOBLE EAGLE counter-terrorism missions.



Prior to assuming command of the 3 Canadian Space Division and becoming the Canadian Armed Forces Joint Force Space Component Commander in June 2024, BGen Horner was fortunate enough to command the Canadian Joint Warfare Centre, the Canadian Forces School of Aerospace Control Operations, 51 Aerospace Control and Warning Squadron, and serve as Deputy Joint Force Cyber Component Commander.

Apart from his operational focus and command appointments, BGen Horner filled various staff roles at 1 Canadian Air Division Headquarters, the Strategic Joint Staff at National Defence Headquarters, within CAF Strategic Response Team on Sexual Misconduct, within Director General Information Management Operations, and most recently as Special Advisor to the Commander of Canadian Joint Operations Command.

BGen Horner holds a Bachelor of Arts in Business Administration, a Bachelor of Arts (Honours) in Economics and Political Science, a Master of Arts in Defence Management, and a Master of Science in Leadership. He is a graduate of the Canadian Forces College Joint Command and Staff Program and the United States Air Force Air War College.

Together with his spouse and their three boys, BGen Horner tries hard to find balance between hobbies that won't be fatal and life experiences that make great memories. Of all his adventures, those he shares with his family remain his greatest passion.



Brigadier-général Christopher J. Horner, OMM, CD

Commandant de la 3^e Division spatiale du Canada

Commandant de la composante spatiale de la force interarmées

Le brigadier-général (Bgén) Christopher Horner s'est enrôlé dans les Forces armées canadiennes en 1998 en tant que contrôleur aérospatial, puis a obtenu son diplôme du Collège militaire royal du Canada en 2002. Il a terminé son instruction initiale à l'École des opérations de contrôle aérospatial des Forces canadiennes en 2003, avant d'entamer sa carrière comme gestionnaire de combat aérien.

Au cours de la décennie qui a suivi, le Bgén Horner a occupé divers postes opérationnels dans les profondeurs du complexe souterrain du NORAD du Secteur de la défense aérienne du Canada, avant de devenir officier d'armement aérien et directeur principal des évaluateurs pour le programme du système aéroporté de détection et de contrôle E-3 (E-3 AWACS) de la United States Air Force, puis, enfin, commandant d'équipage de mission et directeur des opérations au sein du 21^e Escadron de contrôle et d'alerte (Aérospatiale), à North Bay. Collaborant aux opérations des forces interarmées et alliées partout dans le monde, le Bgén Horner a cumulé près de 1 300 heures de vol à bord de l'E-3 AWACS – dont plus de 430 heures de vol de combat en appui aux opérations ENDURING FREEDOM et IRAQI FREEDOM – dans le cadre des missions antidrogue de l'opération CARRIBE, et il a travaillé en vol et au sol partout aux États-Unis et au Canada pour appuyer activement les missions de lutte contre le terrorisme de l'opération NOBLE EAGLE.

Avant d'assumer le commandement de la 3^e Division spatiale du Canada et de devenir le commandant de la composante spatiale de la force interarmées des Forces armées canadiennes en juin 2024, le Bgén Horner a eu la chance d'agir comme commandant du Centre de guerre interarmées du Canada, de l'École des opérations de contrôle aérospatial des Forces canadiennes et du 51^e Escadron d'entraînement opérationnel de contrôle et d'alerte (Aérospatiale) ainsi que comme commandant adjoint de la composante cybernétique de la force interarmées.

Outre ses fonctions opérationnelles et ses nominations à des postes de commandement, le Bgén Horner a occupé divers postes d'état-major au Quartier général de la 1^{re} Division aérienne du Canada et à l'État-major interarmées stratégique au Quartier général de la Défense nationale ainsi qu'au sein de l'Équipe d'intervention stratégique des FAC sur l'inconduite sexuelle et du Directeur général – Opérations (Gestion de l'information). Plus récemment, il a été conseiller spécial auprès du commandant du Commandement des opérations interarmées du Canada.

Le Bgén Horner est titulaire d'un baccalauréat ès arts en administration des affaires, d'un baccalauréat ès arts spécialisé en économie et sciences politiques, d'une maîtrise ès arts en gestion de la défense et d'une maîtrise en sciences du leadership. Il est diplômé du Programme de commandement et d'état-major interarmées du Collège des Forces canadiennes et du Air War College de la United States Air Force.

Avec son épouse et leurs trois fils, le Bgén Horner s'efforce de trouver l'équilibre entre des passe-temps qui ne sont pas funestes et des expériences de vie qui créent des souvenirs impérissables. De toutes ses aventures, celles qu'il partage avec sa famille demeurent sa plus grande passion.



BIOGRAPHY



Mark D. Lorriman-Hughes

Air Commodore, Royal Air Force

Deputy Director of Intelligence

Headquarters

United States Central Command

MacDill AFB, Tampa, Florida 33621

AIR COMMODORE MARK LORRIMAN-HUGHES CBE BSC (Hons) MA MA MSc RAF

Air Commodore Mark Lorriman-Hughes was commissioned into the Royal Air Force as an Intelligence Officer in 1998 having graduated from the University of Liverpool. As a junior officer he served: in the Permanent Joint Headquarters Intelligence Division; as the Intelligence Officer on 54(F) Sqn; as the Ops Officer in the national imagery intelligence agency; as a Flight Commander delivering Initial Officer Training at the Royal Air Force College Cranwell; and finally as the Joint Helicopter Force (Afghanistan) Intelligence Officer.

On promotion to Squadron Leader in 2007 he was posted to Washington DC as the UK Liaison Officer to the National Geospatial-Intelligence Agency (NGA); followed by a posting to the Air Warfare Centre where he took command of the Air Intelligence Centre; a subsequent return to Afghanistan as Officer Commanding the UK Defence's National Intelligence Centre in Kabul; and finally served as the Chief of Staff in a Defence Intelligence 2* outer office; during this last tour Mark completed a MA in Intelligence and Security Studies.

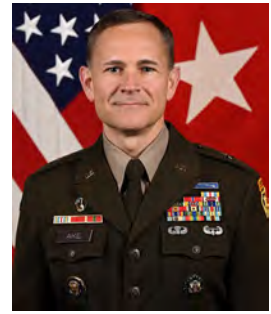
Promotion to Wing Commander in 2013, saw him complete the Advanced Command and Staff Course at the Joint Services Command and Staff College Shrivenham, including the MA in Defence Studies, followed by a role as SO1 J2 within the Joint Force Headquarters. Subsequently Mark completed an eight-month operational tour embedded within US staffs in the Air Operations Centre in Qatar; where he acted as the Deputy Chief of the Intelligence Division, for which he was awarded the OBE in 2018. On completion Mark was selected to command 1 Intelligence, Surveillance and Reconnaissance Wing.

In 2019 Mark was selected for promotion to Group Captain and posted once again to the Permanent Joint Headquarters Intelligence Division as Deputy Chief Operations. He was subsequently selected for command and assumed the prestigious role of Station Commander RAF Waddington in January 2022, during which time he completed a MSc in Leadership with Cranfield University. In 2024 Mark graduated from the Higher Command and Staff Course, and having been selected for promotion to Air Commodore he is currently posted to be Deputy Director of the Intelligence Division in US CENTCOM. In June 2024 Mark was awarded a CBE in the King's Birthday Honours List.

Air Commodore Lorriman-Hughes is married to Vicki, a qualified Teacher of the Deaf, and they have three children, Alexander, Madeleine, and Anya. His interests include playing and watching all sports but predominantly rugby, football and basketball, and playing such with his children. He also remains an avid supporter of Gloucester Rugby Club and Liverpool Football Club...well someone has to be!

FELLOWS

Brigadier General Adam K. Ake
Deputy Director for Operations, Ops Team 4,
Joint Staff J-3



BG Ake was commissioned in 1997 from West Point, where he graduated first in both academic and overall standing. After two years of graduate study as a Rhodes Scholar at Oxford University, he was assigned to the 2nd Infantry Division in Korea, where he served as a scout and support platoon leader in the division's cavalry squadron. He then served in a succession of staff and command assignments at Ft. Lewis, Washington, culminating as Assistant (later Acting) Secretary of the General Staff, I Corps, before leaving active duty to attend law school in 2004.

BG Ake joined the Army National Guard and was assigned as a plans officer with the Joint Force Headquarters-Washington until moving to Maryland in 2007. In 2008, BG Ake deployed to serve on General Petraeus' special staff in the Multi-National Force-Iraq HQ as Rule of Law Advisor and liaison to Iraq's Chief Justice. From 2012-14, he commanded 1-175th Infantry (Light), assigned to the 28th Inf. Division, then served as Initiatives Group Chief for the 29th Inf. Division Commander before beginning a yearlong active-duty fellowship in the Chief of Staff of the Army's Strategic Studies Group in July 2015. In August 2016, he mobilized and deployed first as the Deputy J3, Combined Joint Operations Center-Jordan in Amman, and then moved to Camp Arifjan, Kuwait, to serve as the Task Force Spartan/29th Inf. Division's Dep. Chief of Staff.

Following resident senior service college at the National Defense University (NDU)'s College of International Strategic Affairs in 2017-18, he spent two years on the National Security Council Staff as a Director for Defense Policy and Strategy. Joining the Army Reserve in August 2020, BG Ake served as a training division branch chief until taking command of the 646th Regional Support Group in Madison, Wisconsin, from 2021-23. Subsequently, he served as Deputy Commander, 103d Sustainment Command (Expeditionary), in Des Moines, Iowa, until May 2024, when he returned to active duty and assumed his current role on the Joint Staff.

In civilian life, BG Ake is an Assistant United States Attorney in the District of Maryland where he prosecutes federal criminal felony cases. Previously, he served as an Associate Deputy General Counsel for International Affairs at the Department of Defense and as a law clerk to then-Chief Judge Sentelle of the United States Court of Appeals for the D.C. Circuit.

BG Ake holds a BS (Economics and International/Strategic History) from the U.S. Military Academy, an MBA and M.St. (Strategic History) from Oxford University, and a JD and LLM (Intellectual Property Law and Policy) from the University of Washington.

Since 1998, BG Ake has been married to COL (Dr.) Julie Ake, an Army infectious disease physician and the Director of the Military HIV Research Program in Silver Spring, Maryland. They have four children, the oldest of whom graduated from West Point in 2024 and will serve with the 173d Infantry Brigade at Vicenza, Italy, following Ranger school. Their son is a college sophomore and they have two young daughters (12 and 9) at home.



BIOGRAPHY



UNITED STATES AIR FORCE

COLONEL ARIEL G. BATUNGBACAL

Col. Ariel G. Batungbacal is Director, Intelligence, Surveillance and Reconnaissance Operations, Office of the Deputy Chief of Staff for ISR and Cyber Effects Operations, Headquarters U.S. Air Force, the Pentagon, Arlington, Virginia. She directs policy, guidance and oversight for the global Air Force ISR enterprise; leads the development of future Air Force ISR concepts and capabilities; and directs Air Force ISR Chief Information Office activities. She also manages the Air Force's Information Warfare portfolio. She oversees the \$72 billion Air Force ISR and IW enterprises, impacting 73,000 Airmen.

Col. Batungbacal earned her commission from the University of Maryland at College Park. As a career intelligence officer, her assignments have spanned the tactical, operational, and strategic levels of war throughout multiple theaters of operation. Previously appointed a White House Fellow, she has also served in multiple Joint assignments. Col. Batungbacal deployed in support of contingency operations, to include Iraqi Freedom, Enduring Freedom, Freedom's Sentinel, and Inherent Resolve.

Prior to this assignment, Col. Batungbacal commanded the National Air and Space Intelligence Center, Wright-Patterson Air Force Base, Ohio. This was the U.S. Air Force's sole service intelligence center – one of only six in the Department of Defense – comprised of a nearly 3,800- member workforce globally. She oversaw \$1.8 billion in center facilities and executed a \$747 million operating budget, with NASIC serving as the primary DoD producer of scientific and technical foundational intelligence for the characterization and all-source collection of the integration of air, space, cyber, and C4ISR threats.



EDUCATION

- 2001 Bachelor of Arts, Chinese, University of Maryland at College Park, Md.
- 2001 Bachelor of Arts, Government/Politics, University of Maryland at College Park, Md.
- 2001 Advanced Certificate in Multi-Track Diplomacy, Center for International Development & Conflict Management, University of Maryland at College Park, Md.
- 2005 Master of Diplomacy, Norwich University, Vt.
- 2007 Squadron Officer School, Maxwell Air Force Base, Ala.
- 2012 Executive Masters in Leadership, Georgetown University, Washington, D.C.
- 2012 Air Command and Staff College, by correspondence
- 2013 White House Fellow (Senior Development Education), Washington, D.C.
- 2014 Air War College, by correspondence
- 2018 Master of Science, National Security Strategy, National War College, Washington, D.C.

ASSIGNMENTS

1. May 2001 – September 2002, student, Intelligence Officer Applications Course, Goodfellow Air Force Base, Texas
2. September 2002 – October 2003, Chief, Combat Plans, 607th Air Intelligence Squadron, Osan Air Base, Korea
3. October 2003 – July 2004, Deputy Chief, Intelligence Weapons & Tactics, 31st Operations Support Squadron, Aviano AB, Italy





BIOGRAPHY



UNITED STATES AIR FORCE

4. July 2004 August 2005, Chief of Intelligence, 555th Fighter Squadron, Aviano AB, Italy (August 2005 – January 2006, Chief of Intelligence, 555th Expeditionary Fighter Squadron, Balad AB, Iraq)
5. April 2006 – June 2010, Chief, Intelligence Operations, Space & Missile Systems Center, Los Angeles AFB, Calif. (May 2007 – November 2007, Analyst, Joint Task Force, Balad AB, Iraq) (April 2009 – April 2010, Deputy Chief, ISR Operations Team, 609th Air Operations Center, Qatar)
6. June 2010 – March 2012, Joint Staff J2 Branch Chief, Middle East Strategy, the Joint Staff, Washington D.C.
7. March 2012 – August 2012, Deputy Executive Assistant to Director of Intelligence, the Joint Staff, Washington D.C.
8. August 2012 – September 2013, White House Fellow, Washington, D.C.
9. September 2013 – December 2013, Director of Operations, 361st Intelligence, Surveillance, Reconnaissance Group, Hurlburt Field, Fla.
10. December 2013 – June 2015, Director of Operations, 25th Intelligence Squadron, Hurlburt Field, Fla. (October 2014 – January 2014, Detachment Commander, Detachment 1, Bagram Air Base, Afghanistan)
11. June 2015 – June 2017, Commander, 450th Intelligence Squadron, Ramstein AB, Germany
12. July 2017 – June 2018, Student, National War College, Washington, D.C.
13. June 2018 – June 2020, Military Assistant to Assistant Secretary for Policy of International Security Affairs, Office of Secretary of Defense, Pentagon, Washington D.C.
14. July 2020 – June 2022, Commander, Air and Cyberspace Intelligence Group, National Air and Space Intelligence Center, Wright-Patterson AFB, Ohio
15. June 2022 – July 2024, Commander, National Air and Space Intelligence Center, Wright-Patterson AFB, Ohio
16. July 2024 – present, Director, ISR Operations, Office of the Deputy Chief of Staff for ISR and Cyber Effects Operations, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.

SUMMARY OF JOINT ASSIGNMENTS

1. June 2010 – March 2012, Joint Staff J2 Branch Chief, Middle East Strategy, the Joint Staff, Washington D.C., as a major
2. March 2012 – August 2012, Deputy Executive Assistant to Director of Intelligence, the Joint Staff, Washington D.C., as a major
3. June 2018 – June 2020, Military Assistant to Assistant Secretary for Policy of International Security Affairs, Office of Secretary of Defense, Washington D.C., as a colonel

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal
Legion of Merit with oak leaf cluster
Defense Meritorious Service Medal
Meritorious Service Medal with three oak leaf clusters
Joint Service Commendation Medal with oak leaf cluster
Air and Space Commendation Medal
Air and Space Achievement Medal
Air Force Commendation Medal
Air Force Achievement Medal with one oak leaf cluster
Combat Readiness Medal
National Defense Service Medal
Afghanistan Campaign Medal
Iraq Campaign Medal
Global War on Terrorism Service Medal
Korean Defense Service Medal
Military Outstanding Volunteer Service Medal
NATO Medal





BIOGRAPHY



UNITED STATES AIR FORCE

OTHER ACHIEVEMENTS

2011 Office of the Director of National Intelligence - National Intelligence Meritorious Unit Citation

2013 Secretary of Labor Exceptional Service Award

2014 25th Air Force Field Grade Officer of the Year

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 25, 2001

First Lieutenant May 1, 2003

Captain May 1, 2005

Major June 1, 2011

Lieutenant Colonel Feb. 1, 2015

Colonel March 1, 2019

(Current as of April 2025)





BIOGRAPHY DEFENSE INTELLIGENCE AGENCY DEFENSE INTELLIGENCE SENIOR LEVEL

MINDI D. BUSH

Counsel to the Inspector General



Ms. Bush was appointed to the Defense Intelligence Senior Level in April 2022 with the DIA Office of the Inspector General (OIG). She serves as Counsel to the DIA Inspector General. She supports OIG's mission of promoting the efficiency, effectiveness, and integrity of DIA operations and activities, ensuring compliance with applicable law and policies. She provides advice on whistleblower protection, intelligence oversight, fiscal and contract law, and administrative and criminal law. She is also responsible for all OIG congressional engagements.

Ms. Bush joined the DIA Office of General Counsel in January 2010 as a Supervisory Associate General Counsel working for the Operations and Analysis Directorate, advising on complex and novel issues regarding one of DoD's most critical enabling capabilities. As the senior counsel in that office, she advised on a broad range of legal issues associated with national-level requirements. In August 2021, she was selected as the inaugural counsel supporting the Strategic Competition Group within the Deputy Director for Global Integration, where she facilitated cross-agency synchronization of efforts to operate effectively in strategic competition.

Prior to joining DoD, Ms. Bush worked as an assistant counsel at the Naval Criminal Investigative Service (NCIS) and is a plank owner of their National Security Law Unit. While at NCIS, Ms. Bush advised on counterespionage, counterintelligence, and combating terrorism investigations and operations. Ms. Bush served on active duty in the United States Navy for five years in the Judge Advocate General's Corps.

Ms. Bush has been awarded the DIA Exceptional Civilian Service Medal, the Department of the Navy Superior Civilian Service Award, the Navy and Marine Corps Achievement Medal, and the Navy and Marine Corps Commendation Medal.

Ms. Bush graduated *cum laude* from Miami University with a Bachelor of Arts in sociology. She earned her Juris Doctor in 1994 from the Washington College of Law, American University, graduating *cum laude*. She earned a Master of Science in National Resource Strategy from the Dwight D. Eisenhower School for National Security and Resource Strategy, National Defense University in 2016.

Ms. Bush lives in the National Capital Region with her husband. She has two adult sons, two adult stepchildren, and a 13-year-old grandson.

May 2025

RDML DARYLE D. CARDONE, USN

Director, Operations and Plans (N3) Office of the Chief of Naval Operations

RDML Daryle D. Cardone is a native of Nanticoke, Pennsylvania. He earned a Bachelor of Music in Music Education from Wilkes University in Wilkes-Barre, Pennsylvania in 1993. He holds a Masters of Arts in National Security and Strategic Studies from the Naval War College. He received his commission through the Officer Candidate School program in December 1995. He is also a graduate of the Navy Fighter Weapons School (TOPGUN) Air Intercept Controller course and the Carrier Airborne Early Warning Weapons School (CAEWWS).

Operational assignments include two tours with Airborne Command and Control Squadron 125 (VAW-125), two tours with Airborne Command and Control Squadron 121 (VAW-121), and as Executive Officer aboard USS GEORGE WASHINGTON (CVN 73) during her Refueling and Complex Overhaul. His command tours include Airborne Command and Control Squadron 121, USS LEWIS B. PULLER (ESB 3) forward deployed to Bahrain, and USS RONALD REAGAN (CVN 76) forward deployed to Yokosuka, Japan.



Shore assignments include tours as an instructor with VAW-120 and as a plank owner of the Hawkeye Weapons and Tactics Unit, Atlantic. He has served on the staff of the Chief of Naval Operations as Special Assistant to the Director, Flag Officer Management and Distribution (N00F), in Washington, D.C., and as Executive Officer at VAW-120, the Hawkeye and Greyhound community Fleet Replacement Squadron. RDML Cardone also served in the Office of the Secretary of Defense as the Navy Military Assistant the DoD Executive Secretary and as a Trip Coordinator for the Secretary and Deputy Secretary of Defense. During his tour at OSD, he became a Joint Qualified Officer and selected for the Aviation Nuclear Officer program. After his tour at USS RONALD REAGAN, RDML Cardone served in the Office of the Chief of Naval Operations as Aircraft Carrier Branch Head and Acting Deputy Director for Air Warfare Division (N98). He is currently serving as Director of Operations and Plans (N3) at the Office of the Chief of Naval Operations.

RDML Cardone has flown over 2,800 flight hours and made over 700 carrier-arrested landings. He has flown more than 120 combat missions in support of Operations DELIBERATE FORGE, SOUTHERN WATCH, ENDURING FREEDOM, and IRAQI FREEDOM. He is authorized to wear the Defense Superior Service Medal, the Legion of Merit (two awards), Meritorious Service Medal (four awards), Strike Flight Air Medal (Bronze Numeral Four), and various personal, unit, service and campaign decorations.



Futures and Concepts Center
Army Futures Command
Fort Eustis, VA

BG Kendall Clarke,
Deputy Director / Chief of Staff, FCC

BG Kendall Clarke is a native of Richmond, Virginia and was commissioned into the infantry upon graduation from the Virginia Military Institute in 1995.

BG Clarke holds a Master of Science degree from the National War College and a Master of Arts degree from Webster University.

BG Clarke has served in a host of leadership capacities from the Platoon to the Brigade level. He served previously in the 10th MTN Division, 1st Armored Division, 1st Infantry Division, 1st Cavalry Division, 101st ABN Division (AASLT), United States Central Command, the Joint Staff (PENT) and the Army Staff (PENT).

BG Clarke has deployed to operations in Sinai Egypt, JTF-Bravo-Soto Cano Air Base, Honduras, Afghanistan, and the Southwest Border. He commanded 1-41IN, 3IBCT, 1AD, and 3IBCT, 10th MTN DIV (LI). His military awards and decorations include the Defense Superior Service Medal, Legion of Merit, Bronze Star Medal, Defense Meritorious Service Medal, Army Commendation Medal, Army Achievement Medal, the Ranger Tab, EIB, CIB, Parachutists Badge, and Air Assault Badge.

BG Clarke and wife Veronica have one child, Veronica Jazmine.



Bring the Hammer!



United States Army

Colonel (Promotable) JOHN K. CURRY

**Deputy Provost Marshal General
Office of the Provost Marshal General
United States Army
2800 Army Pentagon 1E596
Washington, DC 20310-2800
Since: August 2024**



SOURCE OF COMMISSIONED SERVICE ROTC

EDUCATIONAL DEGREES

University of Notre Dame – BS – Civil Engineering
Webster University – MA – Business and Organizational Security Management
Georgetown University – MPM – Policy Management
United State Army War College – MSS – Strategic Studies

MILITARY SCHOOLS ATTENDED

Military Police Officer Basic and Advanced Courses
United States Army Command and General Staff College
United States Army War College

FOREIGN LANGUAGE(S) None recorded

PROMOTIONS DATE OF APPOINTMENT

2LT	16 May 99
1LT	29 Nov 00
CPT	1 Oct 02
MAJ	1 Mar 08
LTC	1 May 14
COL	1 Nov 19

FROM TO ASSIGNMENT

Aug 24	Present	Deputy Provost Marshal General, Office of the Provost Marshal General, United States Army, Washington, DC
Jul 22	Jul 24	Chief, Contingency Operations Division, Operations, Readiness and Mobilization Directorate, Office of the Deputy Chief of Staff, G-3/5/7, United States Army, Washington, DC
Jul 20	Aug 22	Commander, 89th Military Policy Brigade, Fort Hood, Texas
Aug 19	Jul 20	Director Academic Operations, United States Army War College, Carlisle Barracks, Pennsylvania
Jul 18	Jul 19	Strategic Advisor, Combined Security Transition Command - Afghanistan, Operation RESOLUTE SUPPORT, Afghanistan
Jul 17	Jul 18	Student, United States Army War College, Carlisle Barracks, Pennsylvania
Jun 15	May 17	Commander, 503rd Military Police Battalion, Fort Bragg, North Carolina
Jun 14	Jun 15	Provost Marshal, 82nd Airborne Division, Fort Bragg, North Carolina
Jun 13	Jun 14	Installation Provost Marshal, 163rd Military Police Detachment, Fort Campbell, Kentucky
Dec 12	Jun 13	Executive Officer, 716th Military Police Battalion, 89th Military Police Brigade, III Corps, Fort Campbell, Kentucky

Jun 11	Dec 12	Operations Officer, 716th Military Police Battalion, Fort Campbell, Kentucky, and Operation ENDURING FREEDOM, Afghanistan
Jun 09	Jun 11	Strategic Planner, Office of the Provost Marshal General, Washington, DC
Apr 07	Jun 09	Operations Officer, Deputy Director for Special Operations, J-3, Joint Staff, Washington, DC
Oct 06	Apr 07	Assistant Operations Officer, 709th Military Police Battalion, 18th Military Police Brigade, 21st Theater Support Command, Germany
Oct 05	Oct 06	Civil Military Officer, 709th Military Police Battalion, 18th Military Police Brigade, 21st Theater Support Command, Germany and Operation IRAQI FREEDOM, Iraq
Apr 04	Oct 05	Commander, 615 Military Police Company, 793rd Military Police Battalion, 18th Military Police Brigade, V Corps, Germany
Jul 03	Apr 04	Assistant Operations Officer, 18th Military Police Brigade, 1st Armored Division, V Corps, Germany and Operation IRAQI FREEDOM, Iraq
Nov 01	Jun 02	Platoon Leader, 545th Military Police Company, III Corps, 1st Cavalry Division, Fort Hood, Texas
Feb 00	Nov 01	Platoon Leader, 411th Military Police Company, III Corps, 1st Cavalry Division, Fort Hood, Texas

SUMMARY OF JOINT ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Strategic Advisor, Combined Security Transition Command - Afghanistan, Operation RESOLUTE SUPPORT, Afghanistan	Jul 18 - Jul 19	Lieutenant Colonel
Operations Officer, Deputy Director for Special Operations, J-3, Joint Staff, Washington, DC	Apr 07 - Jun 09	Major

SUMMARY OF OPERATIONAL ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Strategic Advisor, Combined Security Transition Command - Afghanistan, Operation RESOLUTE SUPPORT, Afghanistan	Jul 18 - Jul 19	Lieutenant Colonel
Operations Officer, 716th Military Police Battalion, Operation ENDURING FREEDOM, Afghanistan	Jan 12 - Dec 12	Major
Civil Military Officer, 709th Military Police Battalion, Operation IRAQI FREEDOM, Iraq	Nov 05 - Nov 06	Captain
Assistant Operations Officer, 18th Military Police Brigade, Operation IRAQI FREEDOM, Iraq	Oct 03 - Feb 04	Captain

US DECORATIONS AND BADGES

Legion of Merit (with 1 Bronze Oak Leaf Cluster)
 Bronze Star Medal (with 2 Bronze Oak Leaf Clusters)
 Defense Meritorious Service Medal
 Meritorious Service Medal (with 3 Bronze Oak Leaf Clusters)
 Joint Service Commendation Medal
 Army Commendation Medal (with 1 Bronze Oak Leaf Cluster)
 Army Achievement Medal
 Senior Parachutist Badge
 Parachutist Badge
 Air Assault Badge
 Joint Chiefs of Staff Identification Badge
 Army Staff Identification Badge



United States Navy Biography

Captain Jereal “JD” Dorsey



Captain Jereal Dorsey received his commission through the Naval ROTC program at North Carolina State University after earning a Bachelor of Arts Degree in Mass Communications in December 1999. He also holds advanced degrees in Mass Communications and Media Studies from San Diego State University and in National Security Strategy from the National Defense University.

He earned his Surface Warfare Officer designation during his initial tour aboard the USS Saipan (LHA 2) shortly after completing a deployment to the U.S. Navy's 6th Fleet area of operations. CAPT Dorsey then applied for lateral transfer and was accepted into the Public Affairs Officer community.

He has successfully completed staff PAO tours at Commander, Task Force-76/Amphibious Group One/Amphibious Forces 7th Fleet in Sasebo, Japan; Commander, Navy Expeditionary Combat Command (NECC); Expeditionary Strike Group Three/Task Force 158; U.S. Joint Forces Command (JFCOM); USS Harry S. Truman (CVN 75); Commander, Naval Surface Forces Atlantic; and on the staff of the Chairman of the Joint Chiefs of Staff. He has also served as the Officer in Charge of Navy Public Affairs Element-East, the Assistant Chief of Information (ACI) for Media Operations and Plans in the Navy's Office of the Chief of Information (CHINFO), and the Special Assistant for Public Affairs/Director of Strategic Communication for the Secretary of the Navy. CAPT Dorsey currently serves as the Special Assistant for Public Affairs to the Chairman of the Joint Chiefs of Staff and Director of Public Affairs for the Joint Staff.

CAPT Dorsey is a Joint Qualified Officer and has earned his Accreditation in Public Relations + Military Communication (APR+M) from the Public Relations Society of America and Universal Accreditation Board. He has attended the Senior Executives in National and International Security course at the Harvard Kennedy School, the Strategic Communications and Public Relations Program at the International School of Communication in London, the Navy Senior Leader Seminar at Naval Post Graduate School, and the Joint Senior Public Affairs Officer Course at DINFOS.



U.S. Army Recruiting Command

Fort Knox, Kentucky

Brigadier General Sara Dudley

Deputy Commanding General - Operations



Brigadier General Sara Dudley was commissioned in 1998 as a Second Lieutenant in the U.S. Army Finance Corps. Prior to her last assignment in U.S. Army John F. Kennedy Special Warfare Center and School (USAJFKSWCS), she served in the Army Budget Office as the Director, Operations and Support within the Army Secretariat. Before heading to that position in the Pentagon, she held the position of Chief of Staff, U.S. Army Special Operations Command (USASOC).

Dudley's military education and training includes the U.S. Army Finance Officer Basic and Advance Courses, the Combined Arms Staff Service School, the Army Cost Management Certification Course, a Command and General Staff College Interagency Fellowship at the National Counterterrorism Center (NCTC), an Army War College Fellowship at Yale University and the Joint Professional Military Education Course at the Joint Forces Staff College.

Dudley has held numerous positions throughout her career, including unique financial management positions within the National Counter-Terrorism Center Directorate of Strategic Operations and Plans, the Joint Special Operations Command, the Combined Joint Forces Land Component Command-Operation Inherent Resolve in Baghdad, and the Army Budget Office. Additionally, she served as an Economics instructor at the U.S. Military Academy and as a Finance Officer in the First Infantry Division, the 101st Infantry Division, and 176th Finance Battalion.

Dudley has a Bachelor of Science in Economics from the U.S. Military Academy and holds a Master's in Business Administration from Harvard University, Masters in Financial Integrity from Case Western Reserve Law School, and a Crypto-currency Certification from the Massachusetts Institute of Technology (MIT).

Dudley has been married to Greg Dudley since 2007 and are blessed to have a beautiful daughter. Greg is a practicing corporate tax certified public accountant (CPA) and their daughter is an avid lacrosse and soccer player. The whole family enjoys being outdoors, traveling, and the arts.



BIOGRAPHY

UNITED STATES AIR FORCE

BRIGADIER GENERAL DAVID C. EPPERSON

Brig Gen David C. Epperson is the Special Assistant to the Chief of Staff of the Air Force, Headquarters U.S. Air Force, Pentagon, Washington, D.C. In this role, he leads the Implementation Task Force which is responsible for the development and standup of the Unit of Action defining the Air Force's future Force Presentation model.

Brig Gen Epperson received his commission in 1997 through the United States Air Force Academy. Throughout his career, he employed combat airpower from Kunsan, Shaw, Hill, Nellis, Bagram, and Spangdahlem. He commanded the 16th Weapons Squadron, the 455th Expeditionary Operations Group, the 455th and 405th Air Expeditionary Groups, and the 52nd Fighter Wing. Brig Gen Epperson previously served as the Director of Checkmate and on the Joint Staff as the Special Projects and Innovation Division Chief.

Prior to assuming his current position, he was Director of Current Operations, Headquarters U.S. Air Force, the Pentagon, Washington, D.C. He is a command pilot with more than 3,000 flying hours and is a graduate of the United States Air Force Weapons School and the Marine Corps School of Advanced Warfighting. He has flown combat missions in operations SOUTHERN WATCH, IRAQI FREEDOM, FREEDOM'S SENTINEL and NATO's Resolute Support mission.



EDUCATION

1997 Bachelor of Science in Civil Engineering, United States Air Force Academy, Colo.
2002 Squadron Officer School, Maxwell AFB, Ala.
2005 United States Air Force Weapons Instructor Course, F-16, Nellis AFB, Nev.
2007 Master of Science in Management, American Military University
2007 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
2010 Masters of Military Operational Art and Science, Air Command and Staff College, Maxwell AFB, Ala.
2011 Master of Operational Studies, School of Advanced Warfighting, Marine Corps Base Quantico, Va.
2012 Air War College, Maxwell AFB, Ala., by correspondence
2016 Master of Science in National Resource Strategy, Eisenhower School, NDU, Ft McNair, Washington, D.C.
2018 Foreign Politics, International Relations, and the National Interest Fellowship, Seminar XXI, MIT
2021 Enterprise Leadership Seminar, University of North Carolina
2023 Leading Strategically, Center for Creative Leadership, Colorado Springs, Colo.
2025 Disruptive Technology Course for Senior Leaders, National Intelligence University, Bethesda, Md.

ASSIGNMENTS

1. August 1997–January 1998, Special Assistant to the Commander, 715th Air Mobility Squadron, Travis AFB, Calif.
2. February 1998–May 1999, Student, Undergraduate Pilot Training, Laughlin AFB, Texas
3. June 1999–February 2000, Student F-16 Fighting Training Unit, Luke AFB, Ariz.

4. March 2000–March 2001, F-16 Pilot, Assistant Air-to-Ground Weapons, 80th Fighter Squadron, Kunsan AB, Republic of South Korea
5. March 2001–January 2004, F-16 Instructor Pilot, Functional Check Pilot, Chief of Scheduling, Assistant Chief of Weapons and Tactics, 79th Fighter Squadron, Shaw AFB, S.C.
6. January 2004–August 2006, F-16 Standardization and Evaluation Pilot, Instructor Pilot, Functional Check Flight Pilot, Chief of Weapons and Tactics, Chief of Standardization and Evaluation, 34th Fighter Squadron, Hill AFB, Utah
7. August 2006–July 2009, F-16 Weapons Instructor Course Instructor Pilot, Chief of USAF Weapons School Safety, Flight Commander, Chief of Weapons and Tactics (332nd Air Expeditionary Wing, Balad AB, Iraq), 16th Weapons Squadron, Nellis AFB, Nev.
8. July 2009–June 2010, Air Command and Staff College, Maxwell AFB, Ala.
9. July 2010–June 2011, Student, School of Advanced Warfighting, MCB Quantico, Va.
10. June 2011–September 2012, Checkmate Airpower Strategist, Headquarters Air Force/A5XK, Pentagon, Va.
11. September 2012–July 2015, Commander, Director of Operations, 16th Weapons Squadron, Nellis AFB, Nev.
12. August 2015–June 2016, Student, Eisenhower School, National Defense University, Ft. McNair, Washington D.C.
13. July 2016–July 2018, Chief Special Projects and Innovation Division, Deputy Division Chief Counter Proliferation Unified Collection, J39, Joint Staff, Pentagon, Washington, D.C.
14. August 2018–March 2019, Commander, 455th Expeditionary Operations Group, Bagram Airfield, Afghanistan
15. March 2019–June 2019, Commander, 455th Air Expeditionary Group, Bagram Airfield, Afghanistan
16. June 2019–September 2019, Commander, 405th Air Expeditionary Group, Bagram Airfield, Afghanistan
17. September 2019–July 2021, Commander, 52nd Fighter Wing, Spangdahlem AB, Germany
18. August 2021–June 2023, Director, Checkmate, A3, Headquarters U.S. Air Force, Pentagon, Washington, D.C.
19. June 2023–July 2024, Director, Current Operations, A3, Headquarters U.S. Air Force, Pentagon, Washington, D.C.
20. July 2024–Present, Special Assistant to the Chief of Staff of the Air Force, Headquarters U.S. Air Force, Pentagon, Washington, D.C.

SUMMARY OF JOINT ASSIGNMENTS

1. July 2016–July 2018, Chief Special Projects and Innovation Division, Deputy Division Chief Counter Proliferation Unified Collection, J39, Joint Staff, Pentagon, Washington, D.C., as a colonel.

FLIGHT INFORMATION

Rating: Command Pilot

Flight hours: More than 3,000; 731 combat hours

Aircraft Flown: AT-38B, C-130J, EC-130H, F-15, F-16C/CG/CJ/CM, T-37, T-38A

Primary Aircraft: F-16

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit with oak leaf cluster

Bronze Star Medal

Meritorious Service Medal with four oak leaf clusters

Air Medal with three "C" devices, one silver and three bronze oak leaf clusters

Aerial Achievement Medal with two oak leaf clusters

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 28, 1997

First Lieutenant May 28, 1999

Captain May 28, 2001

Major Nov. 1, 2006

Lieutenant Colonel March 1, 2012

Colonel May 1, 2017

Brig Gen July 2, 2023

(Current as of March 2025)

Mobilization Assistant to the Commander, U.S. Indo-Pacific Command

Major General Christopher K. Faurot, USAF

Maj. Gen. Christopher K. Faurot is the Mobilization Assistant to the Commander, United States Indo-Pacific Command. He is the principal advisor responsible for effective integration of the Reserve Component in support of the Combatant Commander's theater campaign plan.

General Faurot was born in Honolulu, Hawaii and is a 1989 graduate of the United States Merchant Marine Academy where he earned a Bachelor's Degree in Marine Transportation. He has served in a variety of positions at the squadron, group, wing, and headquarters level and flown as an Aircraft Commander, Mission Commander, Instructor Pilot, and Evaluator Pilot. Prior to his current assignment General Faurot, was the Commander, Guam Air National Guard.



General Faurot is a Command pilot with over 2,600 hours in the C[1]17A, F-22A, F-15A/B/C/D, T-38, and T-37 aircraft, including combat sorties in support of Operations Provide Comfort II and Southern Watch.

(as of April 2025)



Brigadier General Adolfo Garcia

Legislative Assistant to the Commandant of the Marine Corps

Brigadier General Garcia is the Legislative Assistant to the Commandant of the Marine Corps. In this role he coordinates the Marine Corps' engagements with Congress to communicate the Commandant's legislative priorities. Before his current assignment, Brigadier General Garcia served as the Commanding General for MCIEAST-MCB Camp Lejeune.

As a career artillery officer, he commanded from the platoon to the regimental level, including Commanding Officer 1st Battalion 11th Marines in support of OPERATION ENDURING FREEDOM and Commanding Officer 14th Marine Regiment. He held various fire support billets from the battalion level to the Marine Expeditionary Force level. He deployed to Al Anbar province in support of OPERATION IRAQI FREEDOM while serving as Fires and Effects Coordinator for Regimental Combat Team-1 and to Helmand Province, Afghanistan in support of OPERATION ENDURING FREEDOM as the Division Fire Support Coordinator for 1st Marine Division (FWD).



His several staff tours include serving as the Assistant Chief of Staff G-3 Operations at I Marine Expeditionary Force and the Principal Deputy Legislative Assistant to the Chairman of the Joint Chiefs of Staff, where he worked with the House and Senate Armed Services and Defense Appropriations Committees. Additionally, he served as the Military Secretary to the 38th Commandant of the Marine Corps and the Director of the Marine Corps Liaison Office to the House of Representatives.

Originally from Texas, he is a Distinguished Naval Graduate of Texas A&M University, where he earned a Bachelor of Science degree in Civil Engineering. He holds a Master of Science degree in National Security Strategy from the National War College in Washington, D.C., and a Master of Science degree in Systems Analysis from the Naval Postgraduate School. He served as a Commandant of the Marine Corps National Fellow at Exxon Mobil Corporation.



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL BRIDGET V. GIGLIOTTI

Brig. Gen. Bridget V. Gigliotti is the Director, Air Force General Officer Management, Headquarters U.S. Air Force, Washington, D.C. She leads the team responsible for planning and executing general officer force management across Air Force and joint organizations. Her office provides operational support to all general officers including development, assignments, promotions, training, and retirements.

Brig. Gen. Gigliotti was commissioned in May 1997 upon graduation from the U.S. Air Force Academy. She has commanded at the squadron, group and wing levels and has held various staff assignments on the Air Staff and Joint Staff. Prior to her current position, Brig. Gen. Gigliotti was the Director, Air Force Colonel Management.

EDUCATION

1997 Bachelor of Science, U.S. Air Force Academy, Colorado Springs, Colo.
2002 Squadron Officer School, Maxwell Air Force Base, Ala.
2011 Marine Corps Command and Staff College, Marine Corps Base, Quantico, Va.
2011 Master of Military Studies, Marine Corps Command and Staff College, Marine Corps Base Quantico, Va.
2014 Air War College, Maxwell AFB, Ala.
2014 Master of Strategic Studies, Air War College, Maxwell AFB, Ala.

ASSIGNMENTS

1. July 1997–June 1999, Section Commander, 552nd Logistics Support Squadron, Tinker Air Force Base, Okla.
2. June 1999–October 1999, Executive Officer, 552nd Logistics Group, Tinker AFB, Okla.
3. October 1999–April 2001, Chief, Customer Support, 82nd Mission Support Squadron, Sheppard AFB, Texas
4. April 2001–August 2003, Executive Officer, 80th Flying Training Wing, Sheppard AFB, Texas
5. August 2003–June 2004, Chief, Military Equal Opportunity, 48th Fighter Wing, RAF Lakenheath, United Kingdom
6. June 2004–April 2005, Chief, Protocol, 48th Fighter Wing, RAF Lakenheath, United Kingdom
7. April 2005– June 2006, Military Personnel Flight Commander, 48th Mission Support Squadron, RAF Lakenheath, United Kingdom
8. June 2006–April 2007, Chief, General Officer Utilization, Air Force General Officer Management, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.
9. April 2007–June 2008, Chief, General Officer Promotions, Air Force General Officer Management, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.
10. June 2008–July 2010, Aide-de-Camp, Chairman of the Joint Chiefs of Staff, The Joint Staff, the Pentagon, Arlington, Va.
11. July 2010–June 2011, Student, Marine Corps Command and Staff College, Marine Corps Base Quantico, Va.
12. June 2011–June 2013, Commander, 11th Force Support Squadron, Joint Base Andrews, Md.
13. July 2013–May 2014, Student, Air War College, Maxwell AFB, Ala.
14. June 2014–October 2015, Executive Officer to the AF/A1, Deputy Chief of Staff, Manpower, Personnel and Services, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.
15. October 2015–July 2016, Action Officer, Directorate of Military Force Management Policy, Deputy Chief of Staff, Manpower, Personnel, and Services, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.
16. July 2016–July 2018, Commander, 37th Training Group, Joint Base San Antonio-Lackland, Texas
17. July 2018–July 2019, Director, Manpower, Personnel, and Services, Headquarters Air Mobility Command, Scott AFB, Ill.
18. July 2019–July 2021, Commander, Joint Base McGuire-Dix-Lakehurst and 87th Air Base Wing, Joint Base McGuire-Dix-Lakehurst, N.J.
19. July 2021–July 2023, Director, Air Force Colonel Management Office, Deputy Chief of Staff, Manpower, Personnel and Services, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.
20. July 2023–present, Director, Air Force General Officer Management Office, Deputy Chief of Staff, Manpower, Personnel and Services, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.



Second Lieutenant
May 28, 1997



First Lieutenant
May 28, 1999



Captain
May 28, 2001



Major
January 01, 2007



Lieutenant Colonel
December 01, 2010



Colonel
May 01, 2016



Brigadier General
December 05, 2023



SUMMARY OF JOINT ASSIGNMENTS

1. June 2008-July 2010, Aide-de-Camp, Chairman of the Joint Chiefs of Staff, The Joint Staff, the Pentagon, Arlington, Va.

MAJOR AWARDS AND DECORATIONS

Legion of Merit with oak leaf cluster

Defense Meritorious Service Medal

Meritorious Service Medal with four oak leaf clusters

Air Force Commendation Medal with oak leaf cluster

Air Force Achievement Medal with oak leaf cluster

(Current as of May 2024)



Rear Admiral (Lower Half) Amanda Goeller



Rear Admiral (Lower Half) Amanda Goeller is the deputy director of the NOAA Commissioned Officer Corps (NOAA Corps) and Deputy Director for Operations for the NOAA Office of Marine and Aviation Operations (OMAO).

RDML Goeller has more than 20 years of service in the NOAA Corps. Most recently, she served as the commanding officer of the NOAA Marine Operations Center-Atlantic with the responsibility of safety and operations of NOAA's nine Atlantic-based research vessels and crew, oversight of shore side facilities management ranging from New Castle, New Hampshire to Gulfport, Mississippi, as well as onboarding three new facilities in Newport, Rhode Island, Charleston, South Carolina and Gulfport, Mississippi.

Prior to reporting to her shore command, RDML Goeller served as commanding officer of [NOAA Ship Bell M. Shimada](#), a Fisheries Survey Vessel homeported in Newport, Oregon, and a vessel to which she is proudly a plankowner. Her sea assignments include a wide range of operational experience from the Atlantic to the Pacific. She has served ashore as chief of staff for the OMAO deputy director for operations, and positions within NOAA's Commissioned Personnel Center, Marine Operations, and NOAA Fisheries.

RDML Goeller holds a Bachelor's of Science degree in Marine Science with a minor in Mathematics from Eckerd College and a Master's of Science in Environmental Policy and Management with a concentration in Public Administration from American Military University. Believing in continual learning, growth, and improvement she is also a graduate of NOAA's Leadership Competencies Development Program and Harvard Kennedy School's Senior Executive Fellows Program.



1st Mission Support Command, U.S. Army Reserve

353 Citizen-Soldier Way
Fort Buchanan, Puerto Rico 00934-4608



Biography

BG Carlos E. Gorbea **Commanding General**

Brigadier General Carlos Gorbea assumed command of the 1st Mission Support Command on 30 July 2023. He was born and raised in San Juan, Puerto Rico and commissioned into the Army Corps of Engineers through the Princeton University ROTC program in June 1998.

BG Gorbea's early active-duty assignments included key roles with the 54th Engineer Battalion in Germany, where he served as a Combat Engineer Platoon Leader, Company Executive Officer, and Battalion S-1 (Adjutant). In 2004, he joined the Army Reserve in the 8th Brigade, 98th Division of Training as an Assistant Military Science Professor for the ROTC program at the Massachusetts Institute of Technology (MIT). In October 2004, he mobilized to a combat tour in Iraq as a Military Training Team Advisor for the 5th Division Iraqi Army in Fallujah, Iraq. After returning from Iraq, BG Gorbea attended the John F. Kennedy Special Warfare Center and School where he joined the Army Civil Affairs branch upon graduating. He has held command positions in Civil Affairs units at various levels, from company to brigade, including commanding the 361st Civil Affairs Brigade, where he led missions across dozens of countries throughout Europe. Prior to assuming command of the 1st Mission Support Command, he was tasked with establishing the newly formed 163rd Regional Support Group. BG Gorbea has held leadership roles at both U.S. European Command (EUCOM) and U.S. Southern Command (SOUTHCOM), serving as a Joint Engineer Operations and Plans Officer at the U.S. European Command J4 and as a Security Assistance Officer at the U.S. Southern Command J7/9.



Throughout his military service, he has received numerous decorations, including the Legion of Merit and the Bronze Star. BG Gorbea has a distinguished academic background, with a bachelor's degree in mechanical and aerospace engineering from Princeton University, a master's in Inter-American Defense and Security Studies from the Inter-American Defense College in Washington, D.C., an MBA from MIT Sloan School of Management, and a PhD in mechanical engineering from the Technical University of Munich. While completing his graduate studies in Germany, he worked as an engineer at BMW, developing hybrid and electric vehicles.

BG Gorbea is multilingual, fluent in English, Spanish, German, Portuguese, and Dutch. He is a licensed Mechanical Engineer and an active member of the Puerto Rico College of Engineers and Surveyors. He resides in Fort Buchanan, Puerto Rico with his wife Andrea Hermann and their children Rafael and Estella.



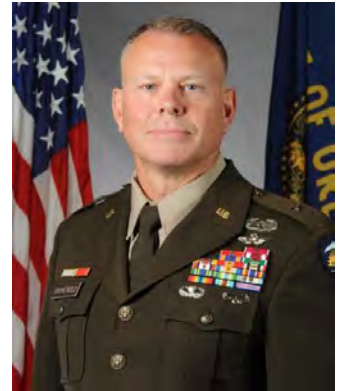
BRIGADIER GENERAL ALAN R. GRONEWOLD

THE ADJUTANT GENERAL

OREGON NATIONAL GUARD

Brigadier General Alan R. Gronewold assumed the duties of the 32nd Adjutant General for the Oregon National Guard in November 2023.

A Minnesota native, Brigadier General Gronewold earned his commission from the United States Military Academy at West Point in 1996. After completing Initial Entry Rotary Wing training in 1997, he began his career in the Regular Army, in positions of increasing responsibility and spanning multiple locations from Korea, Louisiana, Germany, Iraq, and Afghanistan.



Prior to assuming the duties of The Adjutant General, Brigadier General Gronewold served in numerous key Oregon Army National Guard assignments such as the Land Component Commander from May 2023 to November 2023. From April 2022 to May 2023, he served as the Land Component Chief of Staff and from November 2019 to October 2022, served as the Commander, 41st Infantry Brigade Combat Team.

Brigadier General Gronewold's joint and operational assignments include serving as Brigade Commander, 40th Expeditionary Combat Aviation Brigade under Combined Joint Task Force, Operation Inherent Resolve (2021-2022), as Battalion Executive Officer, 2-641 Aviation Regiment in Iraq (2008-2009), as a company commander in Afghanistan (2004-2005), and as a platoon leader in Iraq (2003-2004).

His education includes a Bachelor of Science degree in Environmental Science from the United States Military Academy and a Master of Science in Strategic Studies from the United States Army War College.

Brigadier General Gronewold's awards and decorations include the Legion of Merit with combat device, the Bronze Star Medal, the Meritorious Service Medal, the Air Medal, and the Army Commendation Medal. Additionally, he is a graduate of the Army's Air Assault School, Airborne School, and is a Master Army Aviator, qualified on multiple rotary wing and fixed wing airframes. He has more than 2,600 total flight hours and 334 combat flight hours flown throughout his career.

Brigadier General Gronewold and his wife Rebecca have a son and reside in Sublimity, Oregon.



Brig. Gen. George 'Chris' Hackler Deputy Commanding General

Brig. Gen. George 'Chris' Hackler assumed the role of Deputy Commanding General of the U.S. Army Combat Capabilities Development Command (DEVCOM) on July 31, 2024. In this role, Hackler serves as the principal military advisor to the DEVCOM commander, enabling the effective operations of the headquarters and the command, as one unified Enterprise. He serves as DEVCOM's primary representative to enable the operationalizing of Science & Technology through persistent experimentation efforts, focused excursions, and Concept Required Capabilities. Additionally, he serves as the DEVCOM champion for data analytics.

He concurrently serves as the Senior Commander of the U.S. Army Natick Soldier Systems Center located in Natick, Massachusetts. In this role, Hackler serves as the primary DEVCOM representative conducting outreach in Massachusetts and the New England area.

Hackler grew up in Missouri and started his military career as an enlisted combat engineer in the Missouri Army National Guard. He was commissioned in the Infantry in December of 1994.

His civilian education includes a bachelor's degree in biology from the University of Missouri-Columbia, a master's degree in logistics science from the U.S. Air Force Institute of Technology, a master's degree in operations research from Kansas State University, and a master's degree in strategic studies from the U.S. Army War College. His military education includes

the Infantry Officer Basic and Advanced Courses, U.S. Air Force Air Command and Staff College, and the Senior Service College.

Hackler most recently served as the commander of the U.S. Army Operational Test Command (OTC) at Fort Cavazos, Texas, a subordinate command of the U.S. Army Test and Evaluation Command. He has served in a variety of maneuver assignments including: 1/506th IN in the Republic of South Korea (1); 87th IN at Fort Drum, NY (1); 1st BDE HQs and CAV at Fort Cavazos, TX (2-5); Observer/ Controller at the National Training Center Fort Irwin, CA; Infantry Captain's Career Course Small Group Instructor at Fort Moore, GA; and Border Transition Team Sinjar, Iraq.

In 2007, Hackler transitioned to the Operations Research/Systems Analysis (ORSA) functional area and has served in ORSA assignments at the U.S. Army Human Resources Command, TRADOC Analysis Center, HQDA DCS G-8/PA&E, HQDA DCS G-3, and the Combined

Security Transition Command-Afghanistan.

His awards and decorations include the Legion of Merit (1OLC), Bronze Star Medal, the Defense Meritorious Service Medal, Meritorious Service Medal (4OLC), Army Commendation Medal (2OLC), Army Achievement Medal (5OLC), Combat Infantryman Badge, Expert Infantryman Badge, Parachutist Badge, Air Assault Badge, Ranger Tab, and the Army Staff Badge.



BIOGRAPHY

UNITED STATES AIR FORCE



BRIGADIER GENERAL CHRISTOPHER J. HOBBS

Brig. Gen. Christopher J. Hobbs is the Mobilization Assistant to the Commander of the Air Force Life Cycle Management Center (AFLCMC), Wright-Patterson Air Force Base, Ohio. AFLCMC is responsible for total life cycle management of all aircraft, engines, munitions, electronic, computer, network, cyber, and agile combat support systems. The center employs more than 28,000 people and has a budget of over \$300 billion.

Prior to his current assignment, Brig. Gen. Hobbs served as the Mobilization Assistant to the Director of Logistics, Civil Engineering, Force Protection, and Nuclear Integration, Headquarters Air Force Materiel Command, Wright-Patterson Air Force Base, Ohio. In this role, he assisted the Director regarding policy and procedures for field and depot-level aircraft and commodities maintenance, nuclear weapon systems sustainment, software engineering, conventional munitions, logistics plans, transportation, supply chain operations and management, civil engineering, force protection and logistics information technology activities. Brig. Gen. Hobbs also assisted the Director as the lead command integrator for lifecycle sustainment, product support and acquisition logistics across the Air Force weapon systems portfolio. Furthermore, he assisted the directorate in providing infrastructure and functional support to the United States Space Force.

Brig. Gen. Hobbs entered the Air Force through the Reserve Officer Training Corps program at the Virginia Military Institute in 1997. He has held a variety of positions in aerospace sustainment management.



EDUCATION

1997 Bachelor of Arts degree in English, Virginia Military Institute, Lexington, Va.
1999 Master of Arts degree in Management, Webster University, St. Louis, Mo.
2001 Squadron Officer School, Maxwell AFB, Ala., by correspondence
2009 Master of Business Administration, Auburn University, Auburn, Ala.
2010 Master of Military Operational Art and Science, Air Command and Staff College, Maxwell AFB, Ala.
2011 Joint Air and Space Senior Staff Officer Course, Hurlburt Field, Fla.
2013 Air War College, Maxwell AFB, Ala., by seminar
2016 Master of Science in National Resource Strategy, The Eisenhower School, Ft. McNair, Washington, DC
2021 Enterprise Leadership Seminar, Kenan-Flagler School of Business, UNC, Chapel Hill, N.C.
2022 Enterprise Perspective Seminar, Allen L. Freed Associates, Washington, DC
2022 Strategic Mindset Seminar, Stimson Associates, Inc., Alexandria, Va.
2024 Leading Data and Artificial Intelligence-Enabled Organizations, Johns Hopkins University, Laurel, Md.
2025 Continuous Improvement and Innovation Executive Seminar, Durham, N.C.

ASSIGNMENTS

1. June 1997 – June 1998, Assistant Flight Commander, Sortie Generation, 437th Aircraft Generation Squadron, Charleston AFB, S.C.
2. June 1998 – June 1999, Flight Commander, Fabrication Flight, 437th Equipment Maintenance Squadron, Charleston AFB, S.C. (April – May 1999 and June – July 1999: Aircraft Maintenance Officer, 437th Expeditionary Logistics Squadron, Ramstein Air Base, Germany)
3. June 1999 – June 2000, Assistant Maintenance Supervisor, 637th Aircraft Maintenance Squadron, Charleston AFB, S.C.
4. June 2000 – June 2001, Officer in Charge, Wing Protocol, 437th Airlift Wing, Charleston AFB, S.C.
5. June 2001 – May 2005, Officer in Charge, Aircraft Maintenance Unit, 315th Aircraft Maintenance Squadron, Charleston AFB, S.C. (December 2001 – March 2002: Aircraft Maintenance Officer in Charge, 437th Aerospace Expeditionary Group, Morón Air Base, Spain and Rhein Mein Air Base, Germany)

6. May 2005 – June 2009, Maintenance Operations Officer, 315th Maintenance Group, Charleston AFB, S.C. (May 2006 – September 2006: Maintenance Operations Officer, 8th Expeditionary Air Mobility Squadron, Al Udeid Air Base, Qatar and March 2008 – June 2009: Element Chief, Air Advisory and Training Division, United States Air Forces Central, Shaw AFB, S.C.)

7. June 2009 – July 2010, Student, Air Command and Staff College, Maxwell AFB, Ala.

8. January 2010 – December 2010, Commander, 94th Maintenance Squadron, Dobbins ARB, Ga.

9. December 2010 – August 2014, Joint Base Strategic Coordinator, Joint Base Charleston, S.C. (August 2010 – August 2011: Senior Program Analyst, Business Transformation Agency, Arlington, Va. and August 2011 – September 2012: Element Chief, Air Advisory and Training Division, United States Air Forces Central, Shaw AFB, S.C. and September 2012 – April 2013: Director of Staff, 451st Air Expeditionary Wing, Kandahar Airfield, Afghanistan)

10. August 2014 – August 2015, Deputy Commander, 315th Maintenance Group, Joint Base Charleston, S.C.

11. August 2015 – June 2016, Student, The Eisenhower School, NDU, Fort McNair, Washington, DC

12. June 2016 – February 2019, Senior Officials Inquiries Officer, Secretary of the Air Force Inspector General, Pentagon, Washington, DC

13. February 2019 – March 2022, Commander, 459th Maintenance Group, Joint Base Andrews, Md. (December 2019 – October 2020: Deputy Chief, Air Force Readiness Division, Pentagon, Washington, DC and October 2020 – December 2021: Director, Personnel Force Innovation, Defense Finance and Accounting Service, Indianapolis, Indiana)

14. March 2022 – November 2023, Mobilization Assistant to the Commander, Ogden Air Logistics Complex, Hill AFB, Utah

15. November 2023 – March 2025, Mobilization Assistant to the Director of Logistics, Civil Engineering, Force Protection, and Nuclear Integration, Headquarters Air Force Materiel Command, Wright-Patterson AFB, Ohio.

16. March 2025 – Present, Mobilization Assistant to the Commander, Air Force Life Cycle Management Center, Wright-Patterson AFB, Ohio.

SUMMARY OF JOINT ASSIGNMENTS

1. August 2010 – August 2011, Senior Program Analyst, Business Transformation Agency, Arlington, Va., as a lieutenant colonel

2. October 2020 – December 2021, Director, Personnel Force Innovation, Defense Finance and Accounting Service, Indianapolis, Ind., as a colonel

MAJOR AWARDS AND DECORATIONS

Legion of Merit
Defense Meritorious Service Medal
Meritorious Service Medal with eight oak leaf clusters
Joint Service Commendation Medal
Air Force Commendation Medal with three oak leaf clusters
Air Force Achievement Medal with two oak leaf clusters

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 28, 1997
First Lieutenant May 28, 1999
Captain May 28, 2001
Major May 28, 2005
Lieutenant Colonel Aug 20, 2010
Colonel May 2, 2016
Brigadier General January 31, 2024

(Current as of March 2025)



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL MITCHELL R. JOHNSON

Brig Gen Mitchell R. Johnson is the North Dakota National Guard Adjutant General and Director of the North Dakota Department of Emergency Services (NDDDES) at Bismarck, N.D. The department provides 24/7 emergency communications and resource coordination with more than 50 lead and support agencies, private enterprise, and voluntary organizations to assist local jurisdictions in disaster and emergency response activities. It administers federal disaster recovery program and the Homeland Security Grant Program. NDDDES also manages the Emergency Management Assistance Compact (EMAC) that serves as a national clearinghouse through which member states may request and provide mutual aid assistance.

Brig Gen Johnson was commissioned in May 1997 through ROTC at Michigan Tech, Houghton, Mich. He was selected for an Air Force Institute of Technology Civilian Institution Program and earned his Master's Degree in 1998. Upon completion of pilot training, General Johnson served in multiple flying assignments in AMC, AETC, and AFSOC during his 12 years on active duty. He commanded at the Wing, Group and Squadron level, and flew tactical aircraft, special operations attack and remotely piloted aircraft deployments. Prior to his assignment, General Johnson served as the Chief of Staff – Air for Joint Force Headquarters. He is a native of Central Minnesota.



EDUCATION

1997 Bachelor of Science, Mechanical Engineering, Michigan Technological University, Houghton, Mich.
1998 Master of Science, Aerospace Engineering, AFIT Civilian Institution, University of Colorado, Colorado Springs, Colo.
2003 Squadron Officer school, Distinguished Graduate, Maxwell Air Force Base, Ala.
2007 Air Command and Staff College, by correspondence
2016 Air War College, by correspondence

ASSIGNMENTS

1. June 1997 – June 1998, AFIT Civilian Institution Program, Peterson AFB, Colo.
2. June 1998 – September 1999, Undergraduate Pilot Training, Vance AFB, Okla.
3. September 1999 – January 2002, C-130 Pilot, Chief of Flying Safety, 50 Airlift Squadron, Little Rock AFB, Ark.
4. January 2002 – June 2005, T-37 IP, Flight Commander, Wing SATAF Officer, Vance AFB, Okla.
5. June 2005 – February 2009, AC-130U Aircraft Commander, Chief of Plans, Hurlburt Field, Fla.
6. February 2009 – February 2010, MQ-1 Instructor Pilot, Flight Commander, Hector IAP, Fargo, N.D.
7. February 2010 – November 2011, Operations Officer, 119th Operations Support Squadron, Hector IAP, Fargo, N.D.
8. November 2011 – May 2012, Commander, 177th Airlift Squadron, Hector IAP, Fargo, N.D.
9. May 2012 – October 2014, Commander, 119th Operations Support Squadron, Hector IAP, Fargo, N.D.
10. November 2014 – March 2016, Commander, 178th Reconnaissance Squadron, Hector IAP, Fargo, N.D.
11. March 2016 – August 2018, Commander, 119th Operations Group, Hector IAP, Fargo, N.D.





BIOGRAPHY



UNITED STATES AIR FORCE

12. August 2018 – March 2021, Vice Commander, 119th Wing, Hector IAP, Fargo, N.D.
13. March 2021 – January 2024, Commander, 119th Wing, Hector IAP, Fargo, N.D.
14. February 2024 – April 2024, Deputy Chief of Staff, Air, JFHQ, Fargo, N.D.
15. May 2024 – September 2024, Chief of Staff, Air, JFHQ, Fargo, N.D.
16. September 2024 – Present, The Adjutant General, North Dakota, Bismarck, N.D.

MAJOR AWARDS AND DECORATIONS

Legion of Merit with oak leaf cluster
Meritorious Service Medal with two oak leaf clusters
Air Medal with seven oak leaf clusters
Aerial Achievement Medal with four oak leaf clusters
Air and Space Commendation Medal with oak leaf clusters
Air and Space Achievement Medal
Air Force Combat Action Medal

EFFECTIVE DATES OF PROMOTION

Second Lieutenant June 16, 1997
First Lieutenant June 16, 1999
Captain June 16, 2001
Major April 1, 2007
Lieutenant Colonel November 30, 2011
Colonel May 25, 2017
Brigadier General April 30, 2024

(Current as of September 2024)



Rear Admiral Justin A. Kubu

Deputy Commander, Combined Joint Task Force - Horn of Africa



Rear Admiral Justin Kubu was raised in Anderson, SC. He graduated from The Citadel with a Bachelor of Science degree in Business Administration and was commissioned through the Naval ROTC Program in 1995. He earned a Master of Science degree in Operations Research from the Naval Post Graduate School and a Masters of Arts degree in National Security and Strategic Studies from the U.S. Naval War College.

Rear Admiral Kubu's sea duty assignments include Division Officer tours in USS COLE (DDG 67) and Department Head tours in USS LASSEN (DDG 82). He commanded USS CHAFEE (DDG 90), USS PRINCETON (CG 59) and Amphibious Squadron SEVEN.

Ashore, he served on the CNO Staff as campaign analyst in Assessments Division (N81), warfighting capabilities analyst in the Force Structure, Resources and Assessment Directorate (J8) of the Joint Staff, Director for Fleet Training (N72) at Surface Warfare Schools Command in Newport, Rhode Island, Executive Assistant to Commander, Naval Surface and Mine Warfighting Development Center and Director for Operations/N3 on the staff of Commander, U.S. Pacific Fleet.

His personal awards include the Legion of Merit, the Defense Meritorious Service Medal, the Meritorious Service Medal and various other personal, unit and service awards.



BRIGADIER GENERAL MATTHEW A. LEARD

Brig. Gen. Matthew A. Leard is the Director of Plans, Programs, Requirements and International Affairs, Headquarters Air Education and Training Command, Joint Base San Antonio-Randolph, Texas. He is responsible for planning and programming a \$7.6 billion annual budget, which supports 60,000 personnel who recruit, train, and educate U.S. Air Force Airmen and international partners across 22 installations. He also develops AETC's inputs to the Program Objective Memorandum, leads AETC Strategic Planning, and manages flying training and technical training operational capability requirements.

He also coordinates on, implements and executes Department of Defense and Air Force international training and education policies and programs. He provides functional oversight of active, Guard and Reserve organizations that provide flight and technical training, professional military education, and advanced academic degrees to more than 9,000 international students annually from 169 countries. In addition, he advocates for these organizations' budgetary and manning requirements, exercising executive-level management of a training and education programs budget of \$650 million and military sales contracts with an open value of nearly \$12 billion.

Prior to his current position, Brig. Gen. Leard was the Chief of Staff, Headquarters AETC. As Chief of Staff, he was the principal advisor to the Commander and Deputy Commander. He supervised implementation of command decisions, plans and policies for a staff of nearly 1,100 military members and civilian employees and oversaw the headquarters' \$255 million budget.

Brig. Gen. Leard is a 1998 graduate of Midwestern State University in Wichita Falls, Texas. He earned his commission through Officer Training School in 1999. His operational assignments have included wing, squadron and detachment command and staff officer duties at Headquarters U.S. Transportation Command, Headquarters U.S. Air Force and Headquarters Air Mobility Command.

Brig. Gen. Leard is a command pilot with more than 4,500 hours in the C-17A, C-21A, C-5M, KC-46A, KC-10, KC-135R, T-1A, T-6A and T-37B. His deployed experience includes Expeditionary Airlift Squadron commander duties and numerous C-17A and C-21A combat missions in support of Operations Joint Forge, Joint Guardian, Northern Watch, Enduring Freedom and Iraqi Freedom.

EDUCATION

1998 Bachelor of Science, Criminal Justice and Political Science, Midwestern State University, Texas

1999 Officer Training School, Maxwell Air Force Base, Ala.

2000 Joint Specialized Undergraduate Pilot Training, Vance AFB, Okla.

2005 Squadron Officer School, Maxwell AFB, Ala.

2006 Program in Advanced Security Studies, George C. Marshall European Center for Security Studies, Garmisch, Germany

2010 Air Command and Staff College, Maxwell AFB, Ala., by correspondence

2011 Master of Military Arts and Sciences, Air Command and Staff College, Maxwell AFB, Ala.

2012 Air War College, Maxwell AFB, Ala., by correspondence

2019 Joint and Combined Warfighting School JPME-II, Joint Forces Staff College, Norfolk, Va.

2020 U.S. Air Force Enterprise Leadership Seminar, Kenan-Flagler School of Business, University of North Carolina at Chapel Hill

ASSIGNMENTS

1. February 1999–May 2000, Student, Joint Specialized Undergraduate Pilot Training, Vance Air Force Base, Okla.

2. August 2000–June 2003, C-21A Instructor Pilot, Flight Commander and Scheduler, 86th Operations Group, Detachment 1, Stuttgart Army Airfield, Germany

3. October 2003–April 2007, C-17A Instructor Pilot, Executive Officer 437th Operations Group, Chief Operations Plans, Wing Plans, Assistant Chief of Tactics, 14th Airlift Squadron, Charleston AFB, S.C.

4. April 2007–June 2009, Programmer, Global Mobility Division, Deputy Chief of Staff, Plans and Programs, Headquarters U.S.



EFFECTIVE DATES OF PROMOTION

Second Lieutenant
February 26, 1999

First Lieutenant
February 26, 2001

Captain
February 26, 2003

Major
October 09, 2008

Lieutenant Colonel
November 01, 2012

Colonel
May 01, 2017

Brigadier General
May 01, 2024



Air Force, the Pentagon, Arlington, Va.

5. June 2009–June 2010, Execution Team Chief, Secretary of the Air Force and Chief of Staff Executive Action Group, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.

6. July 2010–June 2011, Student, Air Command and Staff College, Maxwell AFB, Ala.

7. July 2011–September 2012, Assistant Director of Operations, 14th Airlift Squadron, Joint Base Charleston, S.C.

8. September 2012–February 2013, Director of Operations, 15th AS, JB Charleston, S.C.

9. February 2013–August 2014, Commander, 437th Operations Support Squadron, JB Charleston, S.C.

10. August 2014–June 2015, Chief, Force Development, Headquarters Air Mobility Command, Scott AFB, Ill.

11. June 2015–June 2017, Chief, Commander's Action Group, Headquarters U.S. Transportation Command, Scott AFB, Ill.

12. June 2017–June 2019, Vice Commander, 60th Air Mobility Wing, Travis AFB, Calif.

13. June 2019–July 2021, Commander, 97th AMW, Altus AFB, Okla.

14. July 2021–June 2022, Director, Pilot Training Transformation, Headquarters 19th Air Force, Joint Base San Antonio-Randolph, Texas

15. June 2022–August 2023, Chief of Staff, Air Education and Training Command, JB San Antonio-Randolph, Texas

16. August 2023–September 2024, Director of Plans, Programs and Requirements, Headquarters AETC, JB San Antonio-Randolph, Texas

17. September 2024-present, Director of Plans, Programs, Requirements and International Affairs, Headquarters AETC, JB San Antonio-Randolph, Texas

FLIGHT INFORMATION

Rating: command pilot

Flight hours: more than 4,500 hours

Aircraft flown: C-17A, C-21A, C-5M, KC-46A, KC-10, KC-135R, T-37B, T-6A and T-1A

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit with oak leaf cluster

Meritorious Service Medal with oak leaf cluster

Air Medal with four oak leaf clusters

Aerial Achievement Medal

Air and Space Commendation Medal with oak leaf cluster

Kosovo Campaign Medal

Global War on Terrorism Service Medal

NATO Medal

(Current as of October 2024)





BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL HAROLD W. LINNEAN III

Brig. Gen. Harold W. Linnean III is the Commander at Headquarters Air Reserve Personnel Center, Buckley Space Force Base, Colorado. He handles personnel support to nearly 1.3 million Air National Guard, Air Force Reserve, active-duty Air Force and retired members, ensuring they are ready to deliver strategic Total Force war fighting capability for the Air Force. From initial entry to retirement, the center provides world-class support for "Generations of Airmen" throughout their military careers.

Brig. Gen. Linnean entered the Air Force in 1995 after graduating from The Citadel's Air Force Reserve Officer Training Corps Commissioning program. He entered the United States Air Force Reserve in 2001 after approximately five and half years on active duty. During this time, he served in six command tours at the squadron, group and wing levels and three Major Command director tours. In addition, he completed various staff and educational assignments. Prior to his current position, Brig. Gen. Linnean was the Director of Manpower Personnel and Services for the Air Force Reserve Command, Robins Air Force Base, Georgia.



EDUCATION

1995 Bachelor of Arts Degree, Political Science, The Citadel, Charleston, S.C.
1996 Communications-Computer Systems Officer Course, Keesler AFB, Miss.
1998 Masters of Science Degree, Human Resource Management, Troy State University, Troy, Ala.
2002 Squadron Officer School, Maxwell AFB, Ala.
2004 Communications Battlespace Management Course, Kessler AFB, Miss.
2007 Air Command and Staff College, Air University, Maxwell AFB, Ala.
2007 Master of Military Operational Art and Science, Air University, Maxwell AFB, Ala.
2010 Air Force Smart Operations for 21st Century Green Belt Certification Course, Robins AFB, Ga.
2011 USAF Cyber Operations Transition Course, Hurlburt Field, Fla., by correspondence
2012 Air War College, Air University, Maxwell AFB, Ala., by correspondence
2013 Air War College, Air University, Maxwell AFB, Ala.
2013 Master of Strategic Studies, Air University, Maxwell AFB, Ala.
2015 Air Force Smart Operations for 21st Century Black Belt Course, Maxwell AFB, Ala.
2016 Reserve Component National Security Course, National Defense University, Fort McNair, Washington, D.C.
2020 Project Mercury Innovation Acceleration Program, Ross School of Business, University of Michigan, Ann Arbor, Mich.
2022 Paul-Elder Framework for Critical Thinking: Air Force Reserve Human Capital Management Community, Foundation for Critical Thinking, Santa Barbara, Calif.
2024 Leading Data and AI-Enabled Organizations, MIT Sloan School of Management, Cambridge, MA
2024 Continuous Improvement and Innovation Executive Course, Durham, N.C.
2025 Cybersecurity: The Intersection of Policy and Technology Program, John F. Kennedy School of Government, Harvard University, MA

Second Lieutenant
September 28, 1995



First Lieutenant
September 28, 1997



Captain
September 28, 1999



Major
September 28, 2003



Lieutenant Colonel
September 28, 2008



Colonel
August 01, 2013



Brigadier General
December 05, 2023



ASSIGNMENTS

1. October 1995-December 1996, Deputy Chief, Base Network Control Center, 42nd Communications Squadron, Maxwell AFB, Ala.
2. December 1996-June 1997, Chief, Records Management, 42 CS, Maxwell AFB, Ala.
3. June 1997-April 1998, Flight Commander, Support Flight, 42 CS, Maxwell AFB, Ala.
4. April 1998-January 2000, Flight Commander, Mission Systems Flight, 82 CS, Sheppard AFB, Texas (October 1999-December 1999, Director, Stabilization Force and Kosovo Force Training, 16th Expeditionary Support Squadron, Rhein-Main Air Base, Germany)
5. January 2000-May 2001, Executive Officer, 80th Flying Training Wing, Sheppard AFB, Texas
6. May 2001-July 2002, Officer-in-Charge, Network Operations Security Center, Directorate of Communications and Information, Headquarters Air Force Reserve Command, Robins AFB, Ga.
7. July 2002-February 2005, Assistant Chief, Force Readiness Management Branch, Directorate of Communications and

Information, HQ AFRC, Robins AFB, Ga.

8. February 2005-April 2006, Special Action Officer, Commander's Action Group, HQ AFRC, Robins AFB, Ga.

9. April 2006-August 2006, Management Analysis Officer, Directorate of Recruiting, HQ AFRC, Robins AFB, Ga.

10. August 2006-July 2007, Student, Air Command and Staff College, Air University, Maxwell AFB, Ala.

11. July 2007-August 2009, Commander, Eastern Recruiting Squadron, Dobbins Air Reserve Base, Ga.

12. August 2009-June 2011, Chief, Advertising and Information Systems, Recruiting Service, Robins AFB, Ga. (December 2010 - June 2011, Commander, 64th Expeditionary Support Squadron and Deputy Commander, 64th Air Expeditionary Group, Eskan Village, the Kingdom of Saudi Arabia)

13. June 2011-July 2012, Assistant Executive Officer to the AFRC Commander, HQ AFRC, Robins AFB, Ga.

14. July 2012-July 2013, Student, Air War College, Air University, Maxwell AFB, Ala.

15. August 2013-March 2015, Commander, 908th Mission Support Group, 908th Airlift Wing, Maxwell AFB, Ala.

16. March 2015-January 2017, Director, Analyses, Lessons Learned, and Air Force Continuous Process Improvement, HQ AFRC, Robins AFB, Ga.

17. January 2017-August 2018, Commander, AFRC Recruiting Service, Robins AFB, Ga.

18. August 2018-March 2019, Commander, 960th Cyberspace Operations Group, Joint Base-San Antonio, Texas

19. March-August 2019, Vice Commander, 960th Cyberspace Wing, JB-San Antonio, Texas

20. August 2019-August 2020, Director, AFRC Professional Development Center, HQ AFRC, Robins AFB, Ga.

21. August 2020-August 2023, Director, Manpower Personnel and Services, HQ AFRC, Robins AFB, Ga.

22. August 2023-Present, Commander, Headquarters Air Reserve Personnel Center, Buckley SFB, Colo.

MAJOR AWARDS AND DECORATIONS

Legion of Merit with two oak leaf clusters

Meritorious Service Medal with eight oak leaf clusters

Air and Space Commendation Medal

Air and Space Achievement Medal with two oak leaf clusters

Meritorious Unit Award with one oak leaf cluster

Air and Space Outstanding Unit Award with four oak leaf clusters

Air and Space Organizational Excellence Award with two oak leaf clusters

National Defense Service Medal with one service star

Global War on Terrorism Expeditionary Medal

Global War on Terrorism Service Medal

Military Outstanding Volunteer Service Medal

Air and Space Expeditionary Service Ribbon with gold border

Air and Space Longevity Service Award with six oak leaf clusters

Armed Forces Reserve Medal with two hourglass devices and two "M" devices

OTHER ACHIEVEMENTS:

Awarded Dean's Research Award for Air Command and Staff College Thesis

EFFECTIVE DATES OF PROMOTION

Second Lieutenant Sept. 28, 1995

First Lieutenant Sept. 28, 1997

Captain Sept. 28, 1999

Major Sept. 28, 2003

Lieutenant Colonel Sept. 28, 2008

Colonel Aug. 1, 2013

Brigadier General Dec. 5, 2023

(Current as of January 2025)





Rear Admiral Richard W. Meyer

Deputy Commander, U.S. THIRD Fleet



Rear Admiral Richard W. Meyer, a native of Fountain Valley, California, graduated with highest honors from the University of California, Berkeley with a Bachelor of Science in Mechanical Engineering in 1993. He received his commission from Officer Candidate School in Newport, RI, graduating with distinction, later that year. He also holds a Master of Science Degree in Mechanical Engineering from the University of California, Berkeley and a Master of Business Administration from the University of Michigan Ross School of Business. He is a graduate of the Naval War College Command and Staff Program and the Joint Forces Staff College Joint and Combined Warfighting School and is designated as a Joint Qualification Level III officer.

Meyer served as a Division Officer aboard the USS Portsmouth (SSN 707), completing two Western Pacific deployments. He then served as an Adjunct Assistant Professor of Naval Science and Navy ROTC instructor at the University of California, Berkeley, after which he transitioned to the Navy Reserve in 2000.

In the Navy Reserve, Meyer completed staff tours in submarine and related operations units, including Commander, Submarine Group 8; Commander, U.S. Naval Forces Europe, JTFCE; Commander, Submarine Force, U.S. Pacific Fleet; Naval Mine and Antisubmarine Warfare Command; and Naval Information Warfare Systems Command. He also completed a one-year mobilization as the Chief Engineer and lead for Civ-Mil Strategy Assessments to the Office of the Defense Representative-Pakistan in support of Operation Enduring Freedom.

Meyer's Navy Reserve command tours include: Commander, U.S. Naval Forces Korea Headquarters; Commander, Submarine Force, U.S. Pacific Fleet/Commander Task Force 34; Commander, U.S. Third Fleet Headquarters; Submarine Expeditionary Maintenance Det. L; and Navy Submarine Support Center, San Diego. He also completed two Post-Major Command tours as the Deputy Commander, Readiness and Mobilization Command Fort Worth and as Commander, Navy Emergency Preparedness Liaison Officer Program. He assumed his current role as Deputy Commander, U.S. THIRD Fleet in October 2023.

Meyer's awards include the Legion of Merit (3), Defense Meritorious Service Medal, Meritorious Service Medal (4), Navy Commendation Medal (3), Navy Achievement Medal (6), and various unit awards. He is also the recipient of the Admiral Behrens award as the top graduate from the Naval Nuclear Power School and the L.Y. Spear award as the top graduate from the Submarine Officer Basic Course.



PEO ENTERPRISE



BRIG. GEN. ROBERT J. (RJ) MIKESH JR.

Deputy Program Executive Officer

Brig. Gen. Robert J. (RJ) Mikesh Jr. assumed the role of deputy program executive officer (DPEO) at Program Executive Office (PEO) Enterprise — formerly known as PEO Enterprise Information Systems (PEO EIS) — in May 2024. As DPEO, Mikesh is responsible for managing a diverse portfolio of around 50 projects and supporting efforts spanning six domains: data and data analytics, training and readiness, force management, finance and accounting, human capital and logistics.

Before becoming DPEO, Mikesh was the project manager for PEO Enterprise's Integrated Personnel and Pay System – Army (IPPS-A) from September 2022 to April 2024. In that capacity, he was respon-

sible for developing, integrating and deploying a portfolio of programs and applications that span the Army's human capital and readiness domains. Besides overseeing the successful rollout of the Army's 21st century talent management system, Mikesh quickly embraced PEO Enterprise's Agile journey and led IPPS-A's own Agile transformation. Prior to assuming leadership of IPPS-A, Mikesh was the executive officer to the deputy under secretary of the Army from August 2021 to September 2022.

Before that, Mikesh was by-name selected in spring 2020 to participate in Operation Warp Speed (OWS), the White House's national program to accelerate the development, manufacture and distribution of COVID-19 vaccines, therapeutics and diagnostics. Specifically, he was tasked with leading the IT component of the initiative, responsible for developing the logistics systems needed to ensure that vaccine orders were received, shipped and tracked. For his efforts, Mikesh was presented the prestigious Fed 100 award.

Prior to supporting OWS, Mikesh was dual-hatted as assistant program executive officer for PEO Enterprise's Business Mission Area and as project manager for the Army Enterprise Systems Integration Program — now known as the Army Data and Analytics Program. During his nearly three years in the latter role, he oversaw the adoption of new software acquisition and contracting approaches, shaped the Army's enterprise resource planning modernization and cloud strategies, and aligned PEO Enterprise's portfolios for maximum efficiency.

From 2016 to 2017, Mikesh served as the senior military assistant to the assistant secretary of defense for acquisitions, in the Office of the Secretary of Defense.

Before that, he was the product manager for PEO Enterprise's Installation Information Infrastructure Modernization Program from 2012 to 2015. There, he worked closely with partners across the DOD and Army to implement elements of the Army CIO and G-6's IT network modernization plan at all camps, posts and stations in the continental United States.

Other prior assignments included serving as platoon leader and company executive officer with the 3rd Infantry Division, 1996-1999; company commander, 2nd Aviation Battalion in South Korea,

2000-2001; recruiting company commander, Seattle Recruiting Battalion, 2001-2004; project leader at the Prototype Integration Facility of the Aviation & Missile, Research, Development and Engineering Center, Redstone Arsenal, 2004-2005; project leader with the U.S. Army Rapid Equipping Force at Fort Belvoir, 2005; assistant product manager (APM) for Personnel Recovery Support Equipment in Product Manager Air Warrior, PEO Soldier, 2006-2007; APM for Command, Control, Communications, and Computers for U.S. Army Special Operations Command's Ground Application Program Office, Fort Belvoir, 2008-2009; Acquisition Corps assignment officer at U.S. Army Human Resources Command, Fort Knox, 2010-2011; and APM for Special Programs with the Defense Continuity Integrated Network Program Office, Alexandria, Virginia, 2011-2012.

Mikesh was commissioned in 1995 through Army ROTC at Clarkson University where he was a distinguished military graduate.

Mikesh's awards and decorations include the Defense Superior Service Medal, Legion of Merit with three bronze oak leaf clusters, Defense Meritorious Service Medal with one bronze oak leaf cluster, Meritorious Service Medal with silver oak leaf cluster, Army Commendation Medal with two bronze oak leaf clusters, Army Achievement Medal with one bronze oak leaf cluster, the Basic Army Aviator Badge and the Recruiter Badge.

Mikesh holds a Bachelor of Science in mechanical engineering, a Master of Science in management/ acquisition and contract management, and a Master of Strategic Studies from the U.S. Army War College. Additional education includes completion of the Army Acquisition Basic Course and the Command and General Staff College Intermediate Level Education Course.

He holds an advanced Defense Acquisition Workforce Improvement Act certification in Program Management and foundational-level certification in both Engineering and Technical Management and Test and Evaluation. ★



Rear Admiral P. Scott Miller

Deputy Commander, U.S. SIXTH Fleet



RDML P. Scott Miller is a second-generation Naval Aviator and graduate of the United States Naval Academy with a Bachelor of Science in Computer Science. He earned a Master of Arts in National Security and Strategic Studies from the Naval War College and is a graduate of the Navy Nuclear Training pipeline in Charleston SC, Ballston Spa, NY, and Washington DC. After earning his wings, he completed F/A-18C Fleet Replacement Squadron training with Strike Fighter Squadron (VFA) 106 at Cecil Field, FL.

Miller's sea tours include Command of America's Favorite Carrier USS CARL VINSON (CVN 70) from Jan 2021 to Aug 2023 in San Diego, CA; Command of USS New Orleans (LPD 18) from 2019 to 2020 in San Diego, CA and Sasebo, Japan; Executive Officer of USS John C. Stennis (CVN 74) from 2016 to 2018 in Bremerton, WA; Commanding Officer and Executive Officer of Strike Fighter Squadron (VFA) 192 from 2009 to 2012 in Atsugi, Japan and Lemoore, CA; Department Head in Strike Fighter Squadron (VFA) 87 from 2006 to 2008 in Oceana,

VA; Junior Officer in with Strike Fighter Squadron (VFA) 34 from 1998 to 2001 at Cecil Field, FL and Oceana, VA.

Ashore assignments include OPNAV N98 Aircraft Carrier Requirements Branch Head from 2023 to 2024; the author of the Secretary of Defense's Global Force Management Implementation Guidance, Joint Staff J-8 from 2012 to 2014; as flag lieutenant, Commander, U.S. Fifth Fleet/U.S. Naval Forces Central Command from 2003 to 2005 in Manama Bahrain; and duty as instructor pilot and landing signals officer, Strike Fighter Squadron (VFA) 106 from 2001 to 2003 at NAS Oceana.

RDML Miller is currently serving as Deputy Commander, U.S. SIXTH Fleet in Naples Italy.

Brig. Gen. Louis L. Mitchell

Deputy Commanding General-Operations 416th Theater Engineer Command

Brigadier General Louis L. Mitchell is the Deputy Commanding General of Operations, 416th Theater Engineer Command, headquartered in Darien, Illinois. In his previous assignment, he was the Commanding General of the 94th Training Division and Deputy Commanding General for Mobilization and Training in Fort Lee, Virginia.

After graduating from the Engineer Officer Basic Course at Fort Leonard Wood, Missouri, BG Mitchell was assigned to Echo Company/1st BN/321st Infantry Regt BCT, Ft. Jackson, SC, as a Training Officer, with subsequent assignments as an Executive officer from 1992 to 1999 and then Company Commander of Alpha Company/1st BN/ 321st Infantry Regiment BCT, from 1999 to 2001. He continued to serve next as an Assistant Operations Officer for the 1-108th Engineer TASS BN from 2001 to 2004, then as an Assistant Professor of Military Science (APMS) at University of North Carolina – Charlotte from 2004 to 2006.



In April 2006, BG Mitchell mobilized in support of Operation Iraqi Freedom and was assigned to the Iraqi Assistance Group (IAG) 3d Division Military Transition Team, under operational control of 3d BN/ 2d Div BCT. While assigned to the IAG, he served as the Engineer Advisor, the Bomb Disposal Company Advisor, G1 Advisor, and the Iraqi Casualty Assistance Officer with the objective of training, guiding, validating, and assisting the Iraqi Army (IA) in assuming control of its geographical battle space.

Upon return to U.S. Army Reserve duty in September 2007, BG Mitchell resumed the duties of APMS at Johnson C. Smith University in Charlotte, NC. In January 2008, he transferred to the 108th Training Command where he served as a Plans Officer in the G3. BG Mitchell then served as the Operations Officer and Executive Officer for 3d/321st TSB/ 104th Division, Ft. Jackson. In 2012, he served as the Deputy Chief of Staff (DCoS) for the 108th Training Command, Charlotte, North Carolina. In February 2013, BG Mitchell assumed command of the 2-349th Regt. LS BN until May 2015. In July 2015, he PCS to the U.S. Army War College. Upon exiting the War College in June 2016, BG Mitchell was appointed as the PACOM Team Chief for the 416th TECs Contingency Response Unit. On August 2017, he assumed command of the 302d Maneuver Enhancement BDE with National response requirements for DOD Chemical, Biological, Radiological, and Nuclear (CBRN) Enterprise (CRE). Most recently BG Mitchell has served as ADCoS and G3 Chief of Operations for the 412th Theater Engineer Command.

BG Mitchell holds a Bachelor of Science in Civil Engineering from Clemson University in 1991 where he was commissioned as a second lieutenant. He also holds a Masters in Strategic Studies from the United States Army War College. BG Mitchell is also a graduate of the Engineer Officer Basic and Advanced Courses, the Combined Arms and Services Staff School, and the U.S Army Command and General Staff College.

BG Mitchell's military awards and decorations include the Legion of Merit, Bronze Star Medal, Combat Action Badge, Meritorious Service Medal, Army Commendation Medal, Army Achievement Medal, National Defense Service Medal, Global War on Terrorism Service Medal, Iraqi Campaign Medal, Army Service Ribbon, Armed Forces Reserve Medal (with "M" device), and Overseas Service Ribbon.

BG Mitchell is the Senior Vice President of the Carolina's Region for Volkert Engineering INC, overseeing all design and contract administration services. His purview includes a team of more than 180 Engineers and Technicians across multiple disciplines of engineering and program management. BG Mitchell retired from the North Carolina Department of Transportation after 29 years of Service. He was the Western Deputy Chief Engineer with Geographic and Supervisory responsibilities for the State transportation network to include construction, maintenance, traffic, landscaping, land development, and incident management. BG Mitchell's area of responsibility encompassed 50 counties to include the City of Charlotte, Greensboro, Winston Salem, and Asheville. He is also a Registered Professional Engineer (PE) and a Certified Public Manager. He is married to Karen Mitchell and has two children (Louis and Karina).



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL MICHAEL M. MOEDING

Brig. Gen. Mike "3M" Moeding is the Mobilization Assistant to the Commander, Eighth Air Force and Joint-Global Strike Operations Center, Barksdale Air Force Base, Louisiana. "The Mighty Eighth" is responsible for the service's bomber force and nuclear command and control assets, encompassing 24,000 airmen across six installations and operating more than 150 B-1, B-2, B-52, and E-4 aircraft.

After commissioning through Air Force Reserve Officer Training Corps, Brig. Gen. Moeding was assigned to McConnell Air Force Base, Kansas, as a flying squadron Adjutant and Operations Management Officer. He later accepted a pilot position with the Air Force Reserve and went on to become a KC-135R Instructor and Evaluator Pilot and led as a Squadron Director of Operations, Deployed Squadron Commander, and as Director of Battle Staff, Task Force-294. As a lieutenant colonel, he was selected to lead as an Operations Group Commander at Joint Base Andrews, Maryland. He also led as Director of Staff and Reserve Advisor to the Director of Strategic Plans, Headquarters, U.S. Air Force in the Pentagon. Brig. Gen. Moeding served as the Joint Deputy Director, Directorate of Exercises and Assessments (EC-J7) and Air Force Reserve Advisor to the Combatant Commander, Headquarters, United States European Command, Stuttgart, Germany, where he became a level-III Joint Qualified Officer. As Director of Mobility Forces, he led the Mobility Air Forces' efforts during the full combat forces retrograde from Afghanistan and resultant non-combatant evacuation operation in 2021. Brig. Gen. Moeding was the Vice Commander (DCOM), Fourth Air Force, Air Force Reserve Command, March Air Reserve Base, California, where he led nearly 34,000 combat ready Airmen in AFRC's largest numbered air force with 18 wings and one group. Furthermore, he served as Deputy Commander, Fifth Air Force, Yokota Air Base, Japan, where he led all U.S. Air Forces in defense of Japan on behalf of the Commander, U.S. Forces Japan. He has served on active duty and as an Air Force Reserve Traditional Reservist, Air Reserve Technician, Individual Mobilization Augmentee, Active Guard/Reserve, and now as a Mobilization Assistant. Brig. Gen. Moeding is a combat veteran of Operations Southern Watch, Northern Watch, Desert Strike, Joint Forge, Joint Guardian, Allied Force, Noble Eagle, Enduring Freedom, Iraqi Freedom, New Dawn, Unified Protector, Inherent Resolve, Freedom Sentinel, Spartan Shield, and NATO's Resolute Support Mission in Afghanistan. He has amassed approximately 5,250 military flight hours and flown nearly 900 hours in combat in both the KC-135 and C-130 totaling over 150 combat missions.



Prior to his current assignment, Brig. Gen. Moeding was the Mobilization Assistant to the Director of Operations, Strategic Deterrence and Nuclear Integration, Headquarters Air Mobility Command, Scott Air Force Base, Illinois. In his civilian capacity, Brig. Gen. Moeding is a pilot with a major U.S. global airline.

EDUCATION

1993 Bachelor of Science; Arizona State University, Tempe, Ariz.
2001 Squadron Officer School; Air University, Maxwell AFB, Ala.
2003 Air Command and Staff College; Air University, Maxwell AFB, Ala. (non-res)
2004 Master of Science; Embry-Riddle Aeronautical University, Daytona, Fla.
2011 Leadership, Today & Tomorrow Seminar; AFRC Professional Development Center, course held in Washington, D.C.
2012 Air War College; Air University, Maxwell AFB, Ala. (non-res)
2012 Safety and Accident Investigation Board President Course; Ira C. Eaker Center, Maxwell AFB, Ala.
2013 Reserve Component National Security Course; National Defense University, Ft. Leslie McNair, Washington, D.C.
2015 Advanced Joint Professional Military Education (now JCWS-H); Joint Forces Staff College, Norfolk, Va.
2017 North Atlantic Treaty Organization Senior Officer Policy Course; The NATO School, Oberammergau, Germany
2017 Director of Mobility Forces Course; USAF Expeditionary School, Hurlburt Field, Ft. Walton Beach, Fla.
2017 Enterprise Leadership Seminar; Kenan-Flagler Business School, University of North Carolina, Chapel Hill, N.C.
2018 Leading Strategically Course; Center for Creative Leadership, Colorado Springs, Colo.
2019 North Atlantic Treaty Organization Senior Reserve Officer Course; The NATO School, Oberammergau, Germany
2021 China, USINDOPACOM, and the Far East Seminar; Alan L. Freed Associates, Washington, D.C.

2022 Leadership Decision Making Course; John F. Kennedy School, Harvard University, Cambridge, Mass.

2023 Enterprise Perspective Seminar; Alan L. Freed Associates, Washington, D.C.

2024 Continuous Improvement and Innovation for Executives; Institute for Defense and Business, Duke University, Durham, N.C.

ASSIGNMENTS

1. Sept 1993 - Aug 1995; Adjutant/Section Commander, 384th and 349th Air Refueling Squadrons, McConnell AFB, Kan.
2. Aug 1995 - Jan 1997; Current Operations Mission Scheduler, 22d Operations Support Squadron, McConnell AFB, Kan.
3. Jan 1997 - April 1998; Student Pilot, 47th Flying Training Wing, Laughlin AFB, Texas
4. April 1998 - April 2000; Mission Development Officer, KC-135R/T Pilot, 18th Air Refueling Squadron, McConnell AFB, Kan.
5. April 2000 - July 2002; Executive Officer, KC-135R/T Aircraft Commander, 18th Air Refueling Squadron, McConnell AFB, Kan.
6. Aug 2002 - April 2005; Asst. Chief Pilot, KC-135R/T Instructor Pilot, 18th Air Refueling Squadron, McConnell AFB, Kan.
7. May 2005 - Sept 2006; Chief, Long Range Mission Development, 931st Operations Support Flt, McConnell AFB, Kan.
8. Oct 2006 - Aug 2008; Chief, Current Operations, 931st Operations Support Flt, McConnell AFB, Kan.
9. Sept 2008 - Dec 2009; Chief, Operations Plans, 931st Operations Support Flt, McConnell AFB, Kan.
10. April 2009 - Dec 2009; Director of Operations, KC-135R/T Evaluator Pilot, 931st Operations Support Squadron, McConnell AFB, Kan.
11. Jan 2010 - July 2013; Director of Operations (ART O&T), 18th Air Refueling Squadron, McConnell AFB, Kan.
12. Aug 2012 - Nov 2012; Commander, 90th Expeditionary Air Refueling Squadron, Incirlik Air Base, Republic of Turkey
13. July 2013 - Jan 2014; Deputy Group Commander for Operations, 931st Air Refueling Group, McConnell AFB, Kan.
14. Jan 2014 - Nov 2015; Commander, 459th Operations Group, Joint Base Andrews, Md.
15. Nov 2015 - Sept 2017; Chief of Staff, Directorate of Strategic Plans (AF/A8X), and Reserve Advisor, Deputy Chief of Staff for Strategic Plans, Programs, and Requirements (AF/A5/8), HQ US Air Force, Pentagon, Arlington, Va.
16. Sept 2017 - Feb 2020; Deputy Director, Directorate of Exercises and Assessments (EC-J7) and Air Force Reserve Advisor to the Combatant Commander, HQ United States European Command, Patch Barracks, Stuttgart-Vaihingen, Germany
17. March 2020 - Dec 2021; Vice Commander (DCOM), (July 2020 - Oct 2020; Commander) 302d Airlift Wing, Peterson SFB, Colo.
18. Feb 2021 - July 2021; Director of Mobility Forces, HQ US Air Forces Central (fwd), Al Udeid AB, Qatar
19. Dec 2021 - April 2023; Vice Commander (DCOM), (Aug 2022- Oct 2022; Commander) Fourth Air Force, March ARB, Calif.
20. April 2023 - March 2025; Mobilization Assistant to the Commander, USAF Expeditionary Center, JB McGuire-Dix-Lakehurst, N.J.
21. June 2024 - Aug 2024; Deputy Commander (interim), Fifth Air Force, Yokota AB, Japan
22. March 2025 - June 2025; Mobilization Assistant to the Director of Operations, Strategic Deterrence and Nuclear Integration (AMC/A3/10), HQ Air Mobility Command, Scott AFB, Ill.
23. June 2025 - Present; Mobilization Assistant to the Commander, Eighth Air Force and Joint Global Strike Operations Center, Barksdale AFB, La.

SUMMARY OF JOINT ASSIGNMENTS

1. Sept 2017 - Feb 2020; Deputy Director, Directorate of Exercises and Assessments (EC-J7), HQ USEUCOM, Patch Barracks, Stuttgart-Vaihingen, Germany, as a Colonel

FLIGHT INFORMATION

Rating: Command Pilot

Military Flight Hours: 5,250, including nearly 900 combat hours

Aircraft Flown: T-3A, T-37B, T-1A, KC-135R/T/RT, C-130H2/3, A-319/320, B-737-NG/MAX, B-787

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit with two oak leaf clusters

Distinguished Flying Cross

Meritorious Service Medal with five oak leaf clusters

Air Medal with four oak leaf clusters

Aerial Achievement Medal with oak leaf cluster

Schützenschnur III (gold) der Bundeswehr, Deutschland

EFFECTIVE DATES OF PROMOTION

Second Lieutenant, May 14, 1993

First Lieutenant, July 19, 1995

Captain, April 20, 1998

Major, May 6, 2002

Lieutenant Colonel, October 1, 2008

Colonel, March 12, 2014

Brigadier General, January 31, 2024

cao: 1 June 2025

BRIGADIER GENERAL JASON P. NELSON

Deputy Commanding General

3(UK) Division

Brigadier General Jason P. Nelson is the Deputy Commanding General (DCG), 3rd (United Kingdom) Division located at Picton Barracks, Tidworth, Wiltshire, UK. The DCG is primarily responsible for training and operations for the Division with special emphasis on readiness and partnership with NATO Allies. The DCG provides the General Officer Commanding (GOC) with perspective on how the United States Army operates and facilitates consistent open communication between the 3(UK) Division and US exercise partners to promote interoperability between the armies. A native of Kansas, Brigadier General Nelson began his military career in 1990 as a M60A3 Armored Crewman and commissioned a second lieutenant through the Reserve Officer Training Corps program at Emporia State University in 1995.



Brigadier General Nelson has previously deployed four times with the National Guard and twice while on active duty. The most recent deployment was as the Assistant Division Commander, 35th Infantry Division in support of Operation Spartan Shield in the Central Command (CENTCOM) Theater in 13 different Middle East countries and over 30 separate locations.

His prior assignments include Deputy Commanding General – Operations, First US Army; Assistant Division Commander, 35th Infantry Division; Commander, 155th Armored Brigade Combat Team; Commander, 2nd Combined Arms Battalion 137th Infantry Regiment; Operations Officer for 1st Battalion, 635th Armor Battalion; Chief of Operations for the 35th Infantry Division, and various other company-level commands.

Brigadier General Nelson holds a bachelor's degree in Biology from Emporia State University and a Masters of Strategic Studies from the US Army War College.

Brigadier General Nelson and his wife Anita have been married for 30 years. They maintain a home in Oskaloosa, Kansas and have three adult daughters.



Rear Admiral Tuan Nguyen

Senior Defense Official, Defense Attaché China



Rear Adm. Nguyen was born in Vung Tau, Vietnam and raised in Chicago and Southern California. He was commissioned an Ensign in the Civil Engineer Corps in 1996 and lateral transferred to the Foreign Area Officer community in 2006. Before joining the United States Navy, he worked for Rockwell International aerospace division and Unocal Oil refineries in Southern California. He holds a Bachelor of Science in Mechanical Engineering from the University of California at Santa Barbara and a Master of Business Administration from the University of Southern California.

His experience in the Indo-Pacific region includes Public Works Officer/Resident Officer in Charge of Construction for Navy Region Singapore; Desk Officer for Cambodia, Philippines and Vietnam at Commander U.S. Pacific Fleet, International Plans & Policy Directorate (N51); Assistant Naval Attaché to India at U.S. Embassy New Delhi; Naval Attaché to China at U.S. Embassy Beijing; and Assistant Chief of Staff – Plans & Engagements (N5) at Commander U.S. SEVENTH Fleet.

Other assignments include Naval Construction Support Unit TWO, Port Hueneme, California; Commander Navy Region Northwest, Bangor, Washington; Engineering Field Activity Northwest, Bremerton, Washington; Navy Personnel Command, Millington, Tennessee; and Daniel K. Inouye Asia-Pacific Center for Security Studies, Honolulu, Hawaii. He is a graduate of U.S. Army Command and General Staff College at Fort Leavenworth, Kansas and Joint and Combined Warfighting School at Norfolk, Virginia.



Rear Admiral David-Tavis Pollard

President, Board of Inspection and Survey



Rear Admiral David-Tavis Pollard

Rear Adm. Dave Pollard was commissioned in 1996 from the United States Naval Academy with a degree in Systems Engineering. A graduate of U.S. Navy Fighter Weapons School (TOPGUN) and Navy Nuclear Power School, he holds a Master's degree in Organizational Leadership from Regent University School of Global Leadership.

Operationally, he commanded USS George H. W. Bush (CVN 77), USS Mount Whitney (LCC 20), and Strike Fighter Squadron (VFA) 195, forward deployed in Atsugi, Japan. Other sea duty assignments include VFA-34, VFA-136, VFA-192, and USS Ronald Reagan (CVN 76), where he served as executive officer. While in command, his Sailors twice earned the Navy's Battle "E." Ashore, he served as a Strike Fighter Tactics Instructor at Strike Fighter Weapons School Atlantic, at U.S. Joint Forces Command, as a project lead at the Joint Staff, as the

TACAIR Naval Financial Analyst/Programmer for the President's Budget in the Office of the Chief of Naval Operations, and as Chief of Staff, Naval Air Force, U.S. Pacific Fleet. Pollard is the 72nd President of the Board of Inspection and Survey and is responsible for assessing the material readiness of the Fleet. His awards include the Legion of Merit, Defense Meritorious Service Medal, Meritorious Service Medal, and Air Medals, among other personal and unit awards. He has accumulated more than 3,500 hours in the F/A-18C/E and 1,082 carrier arrested landings.



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL CRAIG D. PRATHER

Brigadier General is Director, Strategic Plans, Programs and Requirements at Air Force Special Operations Command. He is responsible for planning and programming a \$4.4 billion annual budget to ensure resourcing for more than 21,175 Air Commandos supporting global U.S. Special Operations Command missions. He is also responsible for functions related to Air Force Special Operations Forces weapons systems acquisition, modernization, sustainment and testing.

Brigadier General Prather is a 1999 graduate of the United States Air Force Academy serving a majority of his career in the Special Operations community engaging in operations around the globe. Brigadier General Prather has commanded at the Squadron, Group and Wing level and is a Joint Qualified Officer serving as the Deputy Commander at Special Operations Command Korea and as the Air Component Commander for Joint Special Operations Command. Prior to assuming his current position, Brigadier General Prather served as the Chief of Staff, Air Force Special Operations Command.



EDUCATION

- 1999 Bachelor of Science in History, United States Air Force Academy, Colorado Springs, CO
- 2004 Squadron Officer School in Residence, Maxwell AFB, AL
- 2006 Master of Arts in Organizational Science, The George Washington University, Washington D.C.
- 2007 Air Force Intern Program (IDE), Washington D.C.
- 2009 Air Command and Staff College (In Correspondence)
- 2014 Air War College (In Correspondence)
- 2016 Master of Science in National Security Strategy, National War College, Ft McNair, Washington D.C.
- 2017 National and International Security Leadership Seminar

ASSIGNMENTS OR CAREER CHRONOLOGY

1. November 1999 – May 2000, STUDENT PILOT, UNDERGRADUATE STUDENT PILOT, 41st Flying Training Squadron, Columbus AFB, MS
2. May 2000 – Feb 2001, STUDENT PILOT, Undergraduate Pilot Training-Helicopter, 23rd Flying Training Squadron, Ft Rucker, AL
3. Feb 2001 – Dec 2001, MH-53M MISSION PILOT QUALIFICATION COURSE, 55181 Special Operations Squadron, Kirtland AFB, NM
4. Jan 2002 – Jun 2005, MH-53M INSTRUCTOR PILOT, 21st Special Operations Squadron, RAF Mildenhall, United Kingdom
5. July 2005 – July 2007, AIR FORCE INTERN, Pentagon, Washington, DC
6. July 2007 – Oct 2007, AIR OPS ADVISOR, HQ IRAQI AF, COALITION, AIR FORCE TRANSITION TEAM, Iraq
7. Oct 2007 – Jun 2008, MILITARY LIAISON TO THE IRAQI MINISTER OF DEFENSE, MULTI-NATIONAL SECURITY & TRANSITION COMMAND-IRAQ



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UNITED STATES AIR FORCE

8. July 2008 – Aug 2009, CV-22 MISSION PILOT INITIAL QUALIFICATION, 71st Special Operations Squadron, Kirtland AFB, NM
9. Aug 2009 – Jul 2010, STUDENT FLIGHT COMMANDER, CV-22 IP, 71st Special Operations Squadron, Kirtland AFB, NM
10. Jul 2010 – Jul 2011, CHIEF STAN/EVAL, CV-22 EP, 20th Special Operations Squadron, Cannon AFB, NM
11. Jul 2011 – May 2013, OPERATIONS OFFICER, 33d Special Operations Squadron, Cannon AFB, NM
12. May 2013 – Jun 2015, COMMANDER, 33d Special Operations Squadron, Cannon AFB, NM
14. Jul 2016 – Jul 2018, DEPUTY COMMANDER, Special Operations Command Korea, USAG Yongsan, ROK
15. Jul 2018 – April 2020, COMMANDER, 1st Joint Special Operations Air Component, Ft. Bragg, NC
16. April 2020 – July 2020, STUDENT PILOT, PILOT INSTRUCTOR TRAINING T-6A, 12th Training Squadron, Randolph AFB, TX
17. July 2020 – July 2022, COMMANDER, 47th Flying Training Wing, Laughlin AFB, TX
18. July 2022 – July 2023, DIRECTOR, AIR FORCE GENERAL OFFICER MANAGEMENT, Pentagon, Washington D.C.
19. July 2023 – July 2024 CHIEF OF STAFF, Air Force Special Operations Command, Hurlburt Field, FL.
20. July 2024 – Present, DIRECTOR, STRATEGIC PLANS, PROGRAMS AND REQUIREMENTS, Air Force Special Operations Command, Hurlburt Field, FL.

SUMMARY OF JOINT ASSIGNMENTS

1. Jul 2016 – Jul 2018, DEPUTY COMMANDER, Special Operations Command Korea, US Special Operations Command, USAG Yongsan, ROK as a Colonel
2. Jul 2018 – April 2020, COMMANDER, 1st Joint Special Operations Air Component, Joint Special Operations Command, Ft. Bragg, NC as a Colonel

FLIGHT INFORMATION

Rating: Command Pilot

Flight hours: More than 2,100

Aircraft flown: T-37B, TH-67, UH-1H, TH-53A, MH-53J/M, MV-22A, CV-22B, MQ-9B, T-6A

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal with Oak Leaf Cluster

Legion of Merit with Oak Leaf Cluster

Distinguished Flying Cross with Valor

Bronze Star with One Oak Leaf Cluster

Meritorious Service Medal and Two Oak Leaf Clusters

Air Medal with Valor and Six Oak Leaf Clusters

Aerial Achievement Medal with Oak Leaf Cluster

Presidential Unit Citation

Combat Action Medal

United States Air Force Cheney Award (2003)

United States Air Force Daedalian Exceptional Pilot Award (2004)

OTHER ACHIEVEMENTS

2001 Distinguished Graduate, Undergraduate Pilot Training-Helicopter

2001 Distinguished Graduate, MH-53M Mission Pilot Qualification Course

2016 Distinguished Graduate, National War College





BIOGRAPHY



UNITED STATES AIR FORCE

EFFECTIVE DATES OF PROMOTION

Second Lieutenant 2 June 1999

First Lieutenant 2 June 2001

Captain 2 June 2003

Major 1 December 2008

Lieutenant Colonel 1 November 2012

Colonel 1 May 2017

Brigadier General 30 October 2024

(Current as of October 2024)





**Brigadier General Andrew O. Saslav
Deputy Chief of Staff for Operations, G3
U.S. Army Europe & Africa**

Brigadier General (BG) Andrew Saslav currently serves as the Deputy Chief of Staff for Operations, G3, at U.S. Army Europe and Africa in Wiesbaden, Germany.

BG Saslav commissioned as an Infantry Officer in 1997. He has served in every type of Infantry Formation. His previous units include 25th Infantry Division, 2nd Infantry Division, 75th Ranger Regiment, 4th Infantry Division, Headquarters Department of the Army, the Joint Readiness Training Center, and 82nd Airborne Division.

BG Saslav has conducted multiple deployments in support of both Operation Enduring Freedom and Operation Iraqi Freedom.



BG Saslav's military education includes the Infantry Officer Basic Course, Infantry Officer Advanced Course, Ranger School, U.S. Naval College of Command and Staff, and U.S Army War College in Carlisle, Pennsylvania.

BG Saslav holds a Bachelors of Arts in Psychology from The George Washington University and a Masters of Arts in National Security and Strategic Studies from the U.S. Naval War College. He also holds a Master of Strategic Studies and a Certification of Advanced Strategic Arts from the United States Army War College.

His awards and decorations include the Legion of Merit, Bronze Star Medal, Meritorious Service Medal, Joint Service Commendation Medal, Army Commendation Medal, Joint Service Achievement Medal, Combat Infantryman Badge, Expert Infantryman Badge, Master Parachutist Badge, Air Assault Badge, and Ranger Tab.

BG Saslav is married to the former Jill Kiah. Together they have two children, Delaney (16) and Ian (13).

REAR ADMIRAL JOHN W. STAFFORD
COMMANDER, UNDERSEA WARFIGHTING DEVELOPMENT CENTER



Rear Admiral John Stafford is a Submarine Officer and a 1997 graduate of the Naval Academy. He holds a bachelor's degree in computer science from USNA and a master's degree in engineering management from Old Dominion University.

At sea, Stafford served aboard USS Dallas (SSN 700), USS Topeka (SSN 754), USS Nebraska (BLUE) (SSN 739).

His staff assignments ashore include duty on the Virginia-Class Program PMS 450; Commander, Submarine Force Pacific Fleet, Tactical Readiness Examination Team; U.S. Northern Command, Headquarters J38D Special Activities; Commander Task Force 74 as the deputy chief of staff for Operations N3; Naval Reactors Headquarters in the "Line Locker" and the Chief of Staff for Commander, Submarine Force Atlantic in April 2023 to June 2025.

His command assignments include USS Cheyenne (SSN 773) from September 2014 to September 2017 and Commander, Submarine Squadron FOUR from May 2021 to April 2023. He assumed the duties of Commander, Undersea Warfighting Development Center in June 2025.

Stafford served on Navy teams that have been awarded the Naval Unit Commendation, the Meritorious Unit Commendation, the Battle Efficiency "E" Awards, and the Marjorie Sterrett Battleship Fund Award.



BIOGRAPHY

UNITED STATES AIR FORCE

BRIGADIER GENERAL KAYLE M. STEVENS

Brigadier General Kayle M. Stevens is the Deputy Commander, Sixteenth Air Force (Air Forces Cyber), Joint Base San Antonio-Lackland, Texas. Brig Gen Stevens is responsible for the operations of more than 44,000 personnel conducting worldwide operations. Sixteenth Air Force Airmen deliver multisource intelligence, surveillance and reconnaissance products, applications, capabilities, and resources. Sixteenth Air Force includes the 9th Reconnaissance Wing (RW), 55th Wing, 67th Cyberspace Wing (CW), 70th Intelligence, Surveillance and Reconnaissance Wing (ISRW), 319th RW, 363rd ISRW, 480th ISRW, 557th Weather Wing (WW), 688th CW, Air Force Technical Applications Center, and all U.S. Air Force cryptologic operations.



Brig Gen Stevens is a graduate of Wellesley College and received her commission through Reserve Officer Training Corps at the Massachusetts Institute of Technology. She is a career intelligence officer with extensive joint experience at the national and tactical levels in special operations forces (SOF) intelligence, distributed multi-intelligence operations, surveillance, and reconnaissance (ISR) units, and has commanded at the squadron, group, and wing levels. She is an Air Force Intern Program graduate and has served in a variety of staff assignments to include the Office of the Under Secretary of Defense for Intelligence, CSAF Commander's Action Group, the National Security Agency, and as the Junior Military Assistant for the Secretary of Defense. Brig Gen Stevens has deployed several times as a SOF ISR Mission Commander executing ISR and leading joint personnel deployed around the globe supporting manned and unmanned ISR missions in support of AFSOC and USSOCOM missions. She served as the J2 Deputy Director for the International Security Assistance Force (ISAF) SOF Task Forces in support of Operation Enduring Freedom.

Prior to assuming her current position, she was the Senior Military Assistant to the Secretary of the Air Force.

EDUCATION:

1999 Bachelor of Arts, International Relations, Wellesley College, Wellesley, Mass.
1999 Intelligence Applications Officer Course, Goodfellow Air Force Base, Texas
2002 Airborne Cryptologic Operator Training, Offutt AFB, Neb.
2005 Squadron Officer School (In-Residence), Maxwell AFB, Ala.
2007 M.A. degree in Organizational Management, George Washington University, Washington, D.C.
2008 Air Force Intern Program (Air Command and Staff College Correspondence), Washington, D.C.
2012 Air War College (Correspondence)
2015 National War College (In-Residence), Washington, D.C.

ASSIGNMENTS:

1. December 1999 – September 2000, Intelligence Fundamentals and Applications Courses, 315th Training Squadron, Goodfellow AFB, Texas
2. September 2000 – September 2001, Watch Officer and Chief, Mission Management, 303rd Intelligence Squadron, Osan Air Base, ROK
3. September 2001 - September 2003, TSIC-M and Chief, Mission Management, 488th Intelligence Squadron, RAF Mildenhall, United Kingdom
4. September 2003 – December 2004, Executive Officer to the Director of Plans and Programs, Air Force Space Command, Peterson AFB, Colo.
5. December 2004 – July 2005, Space and Missile Intelligence Officer, Headquarters Air Force Space Command, Peterson AFB, Colo.
6. July 2005 – June 2007, Air Force Intern Program, Pentagon, Washington, D.C.
7. June 2007 – June 2008, Deputy Chief of Force Readiness and Deployments Division, Directorate of Intelligence, Surveillance and Reconnaissance, Pentagon, Washington, D.C.
8. June 2008 – June 2010, Commander, Detachment 1, 25th Intelligence, Surveillance and Reconnaissance Squadron, Cannon AFB, N.M.
9. August 2009 – December 2009, Mission Commander, Detachment 5, 25th Expeditionary Intelligence Detachment-Afghanistan, Bagram AB, Afghanistan
10. June 2010 – August 2011, Executive Officer to the Commander, Air Force Intelligence, Surveillance and Reconnaissance Agency, Lackland AFB, Texas
11. August 2011 – July 2011, Deputy Group Commander, 543rd Intelligence, Surveillance and Reconnaissance Group, Lackland AFB, Texas
12. July 2011 – May 2013, Deputy Chief, Analysis and Production, NSA/CSS Texas, San Antonio, Texas
13. November 2012-April 2013, Deputy J2, International Security Forces-Afghanistan, Special Operations, Kabul, Afghanistan

14. June 2013- June 2015, Squadron Commander, Data Masked Unit, 25th Air Force, Lackland AFB, Texas
15. June 2015 – June 2016, Student, National War College
16. June 2016 – June 2017, Junior Military Assistant to the Secretary of Defense, Pentagon
17. June 2017 – June 2018, Director Military Partnerships, Partner Engagement, Office of the Director of National Intelligence, McLean, Va.
18. June 2018 – June 2020, Commander 361st Intelligence, Surveillance, and Reconnaissance Group, Hurlburt Field, Fla.
19. June 2020 – May 2022, Commander, 480th Intelligence, Surveillance and Reconnaissance Wing, Joint Base Langley-Eustis, Va.
20. May 2022 – June 2023, Senior Military Assistant to the Secretary of the Air Force, Pentagon, Washington, D.C.
21. June 2023- Present, Deputy Commander, 16AF (Air Force Cyber), Joint Forces Headquarters-Cyber, Lackland AFB, Texas

SUMMARY OF JOINT ASSIGNMENTS

1. June 2016 – June 2017, Junior Military Assistant to the Secretary of Defense, The Pentagon, Washington D.C., as a lieutenant colonel and colonel
2. June 2017 – June 2018, Director Military Partnerships, Partner Engagement, Office of the Director of National Intelligence, Liberty Crossing, McLean, VA, as a colonel

MAJOR AWARDS AND DECORATIONS:

Defense Superior Service Medal
 Legion of Merit with two oak leaf clusters
 Bronze Star Medal
 Meritorious Service Medal with two oak leaf clusters
 Joint Service Commendation Medal
 Air Force Commendation Medal with three oak leaf clusters
 Joint Service Achievement Medal
 Air Force Achievement Medal
 National Defense Service Medal
 Global War on Terrorism Service Medal
 Korean Defense Service Medal

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 1999
 First Lieutenant June 2001
 Captain June 2003
 Major May 2009
 Lieutenant Colonel November 2012
 Colonel January 2017
 Brigadier General July 2024
(Current as of March 2025)



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL (DR) LEIGH A. SWANSON

Brig Gen Leigh A. Swanson is the Air Mobility Command Surgeon, Scott Air Force Base, Ill and Chief, Air Force Medical Corps, United States Air Force. In her Command Surgeon role, she is the chief medical consultant to the AMC Commander, ensuring wartime readiness for over 107,000 active duty, Guard, Reserve and civilian personnel and their families at more than 100 operating locations worldwide. Brig Gen Swanson also provides emergency management oversight and guidance to 11 military treatment facilities and two aeromedical evacuation squadrons, overseeing a budget of \$791 million and assets exceeding \$1.6 billion. As Chief of the Air Force Medical Corps, she creates and evaluates policy and programs for more than 3,800 doctors of medicine, supporting 76 military treatment facilities, headquarters and major command organizations.

Brig Gen Swanson entered the Air Force in 1994 as part of the Health Promotions Scholarship Program, receiving a Doctor of Medicine degree from the Medical College of Wisconsin. Prior to her current position, she was the Command Surgeon for United States European Command. She is Board Certified in Family Practice, Aerospace Medicine, and Public Health and General Preventive Medicine.



EDUCATION

1994 Bachelor of Medical Science, University of Wisconsin -Milwaukee
1997 Doctor of Medicine, Medical College of Wisconsin, Milwaukee
2000 Squadron Officer School, Maxwell AFB, Ala., by correspondence
2000 Residency Training in Family Practice, Eglin AFB, Fla.
2000 Aerospace Medicine Primary Course, Brooks AFB, Texas
2004 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
2005 Master of Public Health, University of Texas Health Science Center, San Antonio, Texas
2006 Aerospace Medicine Residency, Brooks City-Base, Texas
2007 Residency in General Preventive Medicine, Brooks City-Base, Texas
2008 Air War College, Maxwell AFB, Ala., by correspondence
2013 Master of Strategic Studies, Air War College, Maxwell AFB, Ala.
2015 Interagency Institute for Federal Health Care Executives, Washington, DC
2016 Joint Medical Executive Skills Institute Capstone Course, Washington, DC
2021 Leading Strategically Program, Center for Creative Leadership, Colorado Springs, Colo.

ASSIGNMENTS OR CAREER CHRONOLOGY

1. June 1997 – June 2000, Resident in Family Practice, Eglin Air Force Base (AFB), Fla.
2. July 2000 – May 2003, Flight Surgeon, 16th Operational Support Squadron, Hurlburt Field, Fla.
3. May 2003 – June 2004, Chief of Flight Medicine, 16th Medical Group, Hurlburt Field, Fla.
4. July 2004 – June 2005, Student, University of Texas Health Science Center, San Antonio, Texas





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UNITED STATES AIR FORCE

5. June 2005 – June 2006, Resident in Aerospace Medicine, USAF School of Aerospace Medicine, Brooks City-Base, Texas
6. July 2006 – June 2007, Resident in General Preventive Medicine, USAF School of Aerospace Medicine, Brooks City-Base, Texas
7. July 2007 – July 2009, MDOS Squadron Commander, Deputy MDG Commander, and SGP (Chief of Aerospace Medicine), F.E. Warren AFB, Wyo.
8. July 2009 – Aug 2010, Chief of Aeromedical Services and PRP for AFSPC, Colorado Springs, Colo.
9. Aug 2010 – July 2012, AMDS Squadron Commander and SGP, Holloman AFB, N.M.
10. July 2012 – May 2013, Student, Air War College, Maxwell AFB, Ala.
11. July 2013 – July 2014, Deputy Commander, 51st Medical Group, Osan Air Base (AB), Republic of Korea (March– May 2014, Commander, 8th Medical Group, Kunsan AB, Republic of Korea)
12. July 2014 – Mar 2015, Deputy Commander, 51st Medical Group, and Deputy Surgeon, 7th Air Force, Osan AB, Republic of Korea
13. Mar 2015 – May 2015, Commander, 51st Medical Group, and Command Surgeon, 7th Air Force, Osan AB, Republic of Korea
14. July 2015 – June 2017, Commander, 35th Medical Group, Misawa AB, Japan
15. June 2017 – June 2019, Commander, 10th Medical Group, Command Surgeon, and Senior Market Manager, US Air Force Academy, Colo.
16. June 2019 – April 2021, Command Surgeon, Air Force Special Operations Command, Hurlburt Field, Fla.
17. May 2021 – June 2023, Command Surgeon, United States European Command, USAG Stuttgart, Germany
18. July 2023 – Present, Command Surgeon, Air Mobility Command, Scott AFB, Ill and Chief, Medical Corps, USAF

FLIGHT INFORMATION

Rating: Chief Flight Surgeon

Hours: More than 545 hours including 55 combat hours

Aircraft Flown: AC130H/U, C12, C130E/H, C141, C21, C5, HH60, KC135, MC130E/H, MH47, T1, UH1H/N, UH60, UH72

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit with two oak leaf clusters

Bronze Star

Meritorious Service Medal with three oak leaf clusters

Air Medal

Joint Service Commendation with oak leaf cluster

Air Force Commendation Medal

Combat Readiness Medal

Global War on Terrorism Expeditionary Medal

Korean Defense Service Medal

Humanitarian Service Medal

Nuclear Deterrence Operations Service Medal with 1 oak leaf cluster

EFFECTIVE DATES OF PROMOTION

Second Lieutenant January 22, 1994

Captain May 14, 1997

Major May 14, 2003

Lieutenant Colonel May 31, 2007

Colonel May 31, 2011

Brigadier General December 05, 2023

(Current as of May 2025)





Brigadier General Patrick A. Teague

Senior Defense Official/Defense Attaché

U.S. Defense Attaché Office

U.S. Embassy – New Delhi, India

Brigadier General Teague was commissioned a Second Lieutenant of Armor in May 1993. As a lieutenant, he served as a tank platoon leader, tank company executive officer, and tank battalion scout platoon leader in the 2nd Battalion, 34th Armored Regiment. Upon promotion to Captain, he served in the 3d Armored Cavalry Regiment as the Regimental Plans Officer and Regimental Adjutant. He then commanded F Troop followed by Headquarters and Headquarters Troop, 2d Squadron, 3d Armored Cavalry Regiment. As a Major, he entered the Army Foreign Area Officer program and served as the U.S. Army Japan Liaison Officer to the Japanese Ground Self-Defense Force Northern Army. As a Lieutenant Colonel, he served as the Chief of Planning and Budget for the Iraq Security Assistance Mission in Baghdad, Iraq. After redeploying from Iraq, he assumed duties as the Assistant Army Attaché to Japan. As a Colonel, he initially served as the Army Attaché in Canberra, Australia and then Chief of Army International Affairs on the Army Staff. Colonel Teague then served as the Army Attaché in Beijing, China, before being promoted to Brigadier General and being assigned as the Senior Defense Official and Defense Attaché in Beijing. Brigadier General Teague currently serves as the Senior Defense Official and Defense Attaché in New Delhi.



Brigadier General Teague holds a Bachelor of Science in Foreign Service from Georgetown University School of Foreign Service (1993). He also holds a Masters degree in East Asian Studies from Stanford University (2006).

Brigadier General Teague grew up in Alaska working on his family's commercial fishing boat. Pat and his wife Jill met at university and they have been married for 27 years. They have three children: Matthew a senior at Notre Dame, Katie a junior at Cornell and James a freshman at University of Wisconsin, Madison.

Pat's favorite activity has always been watching the kids play sports, but now that they are out of the house, he is struggling to fill his free time. Pat's hobbies now include playing golf very poorly, explaining why the Seattle Mariners are the best team in baseball and attempting to tire out their overly energetic, Siberian Husky named Nara.

Marine Corps University Brigadier General Matthew Tracy, USMC

Brigadier General Matthew Tracy assumed the role of Commanding General, Education Command and President, Marine Corps University on 11 June 2024.

Brigadier General Tracy's command assignments include Platoon Commander and Executive Officer with 3d Battalion, 8th Marines; Company Commander with the Chemical Biological Incident Response Force and 2d Battalion, 3d Marines; Commanding Officer of Recruiting Station Chicago; Battalion Commander of 3d Battalion, 3d Marines; and Commanding Officer of the 4th Marine Regiment. He has combat experience in Kosovo, Afghanistan, and Iraq, anti-terror experience during the anthrax attack on Washington D.C., and supported humanitarian relief operations in Albania, Turkey, the Philippines, and the United States.



His staff assignments include Future Operations and Plans Officer at United States Marine Corps Forces, Pacific and Future Operations Officer at United States Special Operations Command. He served as Assistant Chief of Staff, War Plans (G5) and Operations (G3) for III Marine Expeditionary Force. He most recently served at Headquarters, Marine Corps as the Future Operations Branch Head within Plans, Policies, and Operations.

Brigadier General Tracy's military education includes The Basic School, Expeditionary Warfare School, College of Naval Command and Staff, and College of Naval Warfare. He is a graduate of the Maritime Advanced Warfare School.

His awards and decorations include Legion of Merit (with gold star), Bronze Star (with valor distinguishing device), Defense Meritorious Service Medal, Meritorious Service Medal (with two gold stars), Navy Commendation Medal, Navy and Marine Corps Achievement Medal (with two gold stars) Combat Action Ribbon (with gold star), and various unit and service medals and ribbons. He was the 2006 recipient of the Leftwich Award for leadership.



United States Army

Brigadier General KEVIN M. TRUJILLO

**Deputy Commanding General (Operations)
1st Special Forces Command (Airborne)
H-3531 9th Infantry Street (Stop A)
Fort Bragg, North Carolina 28310-9110
Since: July 2024**



SOURCE OF COMMISSIONED SERVICE ROTC

EDUCATIONAL DEGREES

Virginia Military Institute – BA – International Studies
Naval Postgraduate School – MS – Defense Analysis

MILITARY SCHOOLS ATTENDED

Armor Officer Basic Course
United States Marine Corps Expeditionary Warfare School
Naval Postgraduate School
Senior Service College Fellowship, Harvard University
Joint and Combined Warfighting School

FOREIGN LANGUAGE(S) Spanish ; German

PROMOTIONS DATE OF APPOINTMENT

2LT	16 Jul 98
1LT	1 Jul 00
CPT	1 Jul 02
MAJ	1 Nov 08
LTC	1 Jul 15
COL	30 Jul 21
BG	Frocted

FROM TO ASSIGNMENT

Aug 24	Present	Deputy Commanding General (Operations), 1st Special Forces Command, United States Army Special Operations Command, Fort Bragg, North Carolina
Aug 23	Jul 24	Senior Military Assistant to the Assistant Secretary of Defense for Special Operations and Low-Intensity Conflict, Washington, DC
Jun 21	Jul 23	Commander, 7th Special Forces Group (Airborne), United States Army Special Operations Command, Eglin Air Force Base, Florida
Jun 20	Jun 21	Deputy Commander, 7th Special Forces Group, United States Army Special Operations Command, Eglin Air Force Base, Florida
May 19	May 20	Senior Service College Fellow, Harvard University, Cambridge, Massachusetts
May 18	Jun 19	Deputy Commander - Operations, 75th Ranger Regiment, United States Army Special Operations Command, Fort Benning, Georgia and Operation FREEDOM SENTINEL, Afghanistan
May 16	May 18	Commander, 2d Battalion, 10th Special Forces Group (Airborne), United States Army Special Operations Command, Fort Carson, Colorado and Operation FREEDOM SENTINEL, Afghanistan

Feb 15	May 16	Strategic Planner, Joint Special Operations Command, Fort Bragg, North Carolina
Apr 13	Jan 15	Strategist, Commander's Action Group, United States Special Operations Command, MacDill Air Force Base, Florida, later Operational Planner, Special Operations Joint Task Force - Afghanistan, Operations ENDURING FREEDOM and FREEDOM'S SENTINEL, Afghanistan
Mar 12	Apr 13	Group Operations Officer, 7th Special Forces Group (Airborne), United States Army Special Operations Command, Eglin Air Force Base, Florida
Mar 11	Mar 12	Battalion Operations Officer, 7th Special Forces Group (Airborne), United States Army Special Operations Command, Eglin Air Force Base, Florida
Aug 10	Mar 11	Commander, A Company, 3rd Battalion, 7th Special Forces Group, Fort Bragg, North Carolina and Operation ENDURING FREEDOM, Afghanistan
Jan 09	May 10	Student, Naval Postgraduate School, Monterey, California
Dec 07	Oct 08	Commander, Headquarters Support Company, 3rd Battalion, 7th Special Forces Group (Airborne), Fort Bragg, North Carolina and Operation ENDURING FREEDOM, Afghanistan
Nov 04	Dec 07	Detachment Commander, B Company, 3rd Battalion, 7th Special Forces Group (Airborne), Fort Bragg, North Carolina and Operations ENDURING FREEDOM, Afghanistan; IRAQI FREEDOM, Iraq
Jun 03	Nov 04	Student, United States Army John F. Kennedy Special Warfare Center and School, Fort Bragg, North Carolina
Jun 02	Jun 03	Student, United States Marine Corps Expeditionary Warfare School, Quantico, Virginia
Aug 01	Jun 02	Executive Officer, Headquarters Company, 1st Battalion (Airborne), 509th Parachute Infantry Regiment, United States Army Forces Command, Fort Polk, Louisiana
May 01	Sep 01	Recon Platoon Leader, Headquarters Company, 1st Battalion (Airborne), 509th Parachute Infantry Regiment, United States Army Forces Command, Fort Polk, Louisiana
Aug 00	Sep 01	Platoon Leader, D Troop, 1st Battalion (Airborne), 509th Parachute Infantry Regiment, United States Army Forces Command, Fort Polk, Louisiana
Jul 99	Jul 00	Platoon Leader. 4th Squadron, 7th Cavalry, 2d Infantry Division, United States Army Pacific, South Korea

SUMMARY OF JOINT ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Senior Military Assistant to the Assistant Secretary of Defense for Special Operations and Low-Intensity Conflict, Washington, DC	Aug 23 - Jul 24	Colonel
Strategist, Commander's Action Group, United States Special Operations Command, MacDill Air Force Base, Florida, later Operational Planner, Special Operations Joint Task Force - Afghanistan	Apr 13 - Jan 15	Major

SUMMARY OF OPERATIONAL ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Deputy Commander - Operations, 75th Ranger Regiment, Operation FREEDOM SENTINEL, Afghanistan	May 19 - Jul 19	Lieutenant Colonel
Deputy Commander - Operations, 75th Ranger Regiment, Operation FREEDOM SENTINEL, Afghanistan	Jan 19 - Mar 19	Lieutenant Colonel
Deputy Commander - Operations, 75th Ranger Regiment, Operation FREEDOM SENTINEL, Afghanistan	Jul 18 - Oct 18	Lieutenant Colonel
Special Forces Operations Task Force Commander, 2d Battalion, 10th Special Forces Group (Airborne), Operation FREEDOM SENTINEL, Afghanistan	Sep 17 - Apr 18	Lieutenant Colonel
Special Forces Operations Task Force Commander, 2d Battalion, 10th Special Forces Group (Airborne), Operation FREEDOM SENTINEL, Afghanistan	Jun 16 - Dec 16	Lieutenant Colonel
Operational Planner, Special Operations Joint Task Force - Afghanistan, Operations ENDURING FREEDOM and FREEDOM'S SENTINEL, Afghanistan	Jun 14 - Jan 15	Major
Commander, A Company, 3rd Battalion, 7th Special Forces Group, Operation ENDURING FREEDOM, Afghanistan	Aug 10 - Apr 11	Major

Commander, Headquarters Support Company, 3rd Battalion, 7th Special Forces Group (Airborne), Operation ENDURING FREEDOM, Afghanistan	May 08 - Sep 08	Captain
Detachment Commander, B Company, 3rd Battalion, 7th Special Forces Group (Airborne), Operation IRAQI FREEDOM, Iraq	Mar 07 - Nov 07	Captain
Detachment Commander, B Company, 3rd Battalion, 7th Special Forces Group (Airborne), Operation ENDURING FREEDOM, Afghanistan	Jan 06 - Aug 06	Captain

US DECORATIONS AND BADGES

Defense Superior Service Medal
 Legion of Merit
 Bronze Star Medal (with 4 Bronze Oak Leaf Clusters)
 Defense Meritorious Service Medal (with 3 Bronze Oak Leaf Clusters)
 Meritorious Service Medal (with 2 Bronze Oak Leaf Clusters)
 Joint Service Commendation Medal for Combat Service
 Army Commendation Medal (with 1 Bronze Oak Leaf Cluster)
 Joint Service Achievement Medal
 Army Commendation Medal for Combat Service
 Army Achievement Medal (with 1 Bronze Oak Leaf Cluster)
 Combat Infantryman Badge
 Military Free Fall Parachutist Badge
 Parachutist Badge
 Air Assault Badge
 Ranger Tab
 Special Forces Tab
 Office of the Secretary of Defense Identification Badge



Brigadier General George C. Turner, Jr. is the 39th Commander, White Sands Missile Range and Deputy Commander for Developmental Testing, US Army Test and Evaluation Command. He assumed Command in November 2023.

In this position, Brigadier General Turner leads developmental testing and evaluation efforts at echelon in order to enable modernization and innovation priorities for Army 2030 and Army 2040. He provides oversight for the Army's six premier testing commands: Aberdeen Test Center, Maryland; Dugway Proving Ground, Utah; Electronic Proving Ground, Arizona; Redstone Test Center, Alabama; White Sands Test Center, New Mexico; and, Yuma Proving Ground, Arizona.

Brigadier General Turner most recently served as the Chief of Staff for G-3/5/7 Force Management, Headquarters, Department of the Army in Washington, DC. Prior to this position, he served as the Programs Division Chief for G-3/5/7 Force Management, Headquarters, Department of the Army in Washington, DC. Prior to that position, he was the Ministerial Advisory Group – Defense Chief of Staff in Kabul, Afghanistan.

He has served in a variety of Armor and Force Management assignments. These assignments include 1-37 Armor, 3rd Infantry Division, later re-flagged to 1-63 Armor, 1st Infantry Division in Vilseck, Germany; 2-72 Armor, 2nd Infantry Division at Camp Casey, Korea; G-3 Force Management, US Army Central Command at Fort McPherson, GA; G-3 Force Management, 3rd Infantry Division at Fort Stewart, GA; G-8 Force Development, Headquarters, Department of the Army in Washington, DC; and, G-3 Force Management, US Army Pacific Command at Fort Shafter, HI.

Brigadier General Turner's deployments include OPERATION ABLE SENTRY in Macedonia; OPERATION IRAQI FREEDOM in Iraq; OPERATION ENDURING FREEDOM in Afghanistan; and, OPERATION FREEDOM'S SENTINEL in Afghanistan.

Brigadier General Turner was commissioned as an Armor Second Lieutenant. When he was promoted to Major, he was selected as a Functional Area 50 Force Manager.

He graduated with a Bachelor of Business Administration from The College of William and Mary, Virginia; a Master of Business Administration from Georgetown University, Washington, DC; and, a Master of Strategic Studies from the US Army War College, Pennsylvania.

Brigadier General Turner's military awards and decorations include the Legion of Merit, Bronze Star Medal, Defense Meritorious Service Medal, Meritorious Service Medal, Army Commendation Medal, Army Achievement Medal, and Parachutist Badge.



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL TIMOTHY M. WELTER

Brigadier General Timothy M. Welter is the Deputy Commander, 22nd Air Force, Dobbins Air Reserve Base, Ga. The 22nd Air Force has command supervision of the Air Force Reserve's tactical air mobility operations and other vital mission sets to include distinguished visitor airlift, undergraduate pilot training, flight test operations and a highly mobile civil engineering response force. With more than 12,000 Reserve Airmen and 64 unit-equipped aircraft, 22nd Air Force contributes daily to the Air Force's worldwide operational mission. 22nd Air Force accomplishes a variety of C-130 missions to include aerial spray, fire suppression, weather reconnaissance, tactical airlift/airdrop and aeromedical evacuation.

General Welter received his commission in 1997 from the Air Force Academy, earned his wings at Laughlin AFB, Texas, and assigned to fly the C-5 Galaxy. In 2005, he transitioned to the AF Reserve. General Welter has served as a vice wing commander, flying squadron commander, as the Individual Mobilization Augmentee to the Director, Policy Integration Division (AF/REI), and as a Joint Mobility Operations Officer at U.S. Transportation Command. Prior to serving as a vice wing commander, General Welter was the IMA to the Director of Staff for "Air Force Futures" (HAF/A5), providing leadership and expertise for the integration of Air Reserve Components in strategy, force design, and capability development, and assessed policy implications for over \$120 billion in Air Force programs.

General Welter was the first-ever Chief of the Reserve Integration division (AF/REXA) embedded in the Air Force Warfighting Integration Capability (AFWIC), which evolved into Air Force Futures. In his civilian capacity, the general is a Senior Fellow at a think tank in the Washington, D.C., area. General Welter is a command pilot and C-5 Instructor and Examiner Aircraft Commander with over 3,400 flying hours, including over 140 combat hours.

EDUCATION

1997 Bachelor of Science, Biology, U.S. Air Force Academy, Colorado Springs, Colo.
1998 Joint Specialized Undergraduate Pilot Training, Laughlin AFB, Texas
2002 Advanced Instrument School, Randolph AFB, Texas
2003 Squadron Officer School, Maxwell AFB, Ala.
2004 Flight Safety Officer School, Kirtland AFB, N.M.
2007 Master of Science, Management, University of Maryland University College, Adelphia, Md.
2008 Air Command and Staff College, Maxwell AFB, Ala., by seminar
2014 Naval, Theater Security & Decision Making Course, U.S. Naval War College, Newport, R.I.
2015 Reserve Components National Security Course, National Defense University, Washington, D.C.
2015 Mobility Commanders' Tactics Course, Rosecrans Air National Guard Base, Mo.
2015 AFRC Squadron Commanders' Course, Robins AFB, Ga.
2016 Air War College, Maxwell AFB, Ala., by correspondence
2017 Master of Art, Political Science, University of Missouri, St. Louis
2018 National War College, Master of Science, National Security Strategy, Ft. McNair, Washington, D.C.
2018 Doctor of Philosophy, Political Science, University of Missouri, St. Louis
2021-2022 Fellow, Massachusetts Institute of Technology, Seminar XXI, Program on Foreign Politics, International Relations and the National Interest

ASSIGNMENTS OR CAREER CHRONOLOGY

1. August 1997 – August 1998, Student Pilot, Joint Specialized Undergraduate Pilot Training, Laughlin AFB, Texas
2. August 1998 – December 2001, C-5 Aircraft Commander, Pilot Training Officer, Scheduler, 9th Airlift Squadron, Dover AFB, Del.
3. December 2001 – September 2005, C-5 Examiner Aircraft Commander, Executive Officer to Squadron Commander; Deputy Chief, Standardization and Evaluation 22nd AS, Executive Officer to Commander, 60th Operations Group, Travis AFB, Calif.
4. September 2005 – October 2010, C-5 Instructor Aircraft Commander, Flight Commander, 709th AS, Dover AFB, Del.
5. October 2010 – November 2013, IMA to the Director, U.S. AF Reserve Policy Integration Directorate, Headquarters, U.S. Air Force, Washington, D.C.



Second Lieutenant
May 28, 1997



First Lieutenant
May 28, 1999



Captain
May 28, 2001



Major
May 28, 2008



Lieutenant Colonel
August 15, 2013



Colonel
July 01, 2018



Brigadier General
July 01, 2024



6. December 2013 – April 2015, Joint Mobility Operations Officer, Joint Transportation Reserve Unit, U.S. Transportation Command, Scott AFB, Ill.
7. April 2015 – June 2017, Commander, 709th AS, Dover AFB, Del.
8. July 2017 – June 2018, Student, National War College, Fort McNair, Washington, D.C.
9. July 2018 – February 2021, Chief, AF Reserve Air Force Warfighting Integration Capability Integration Cell, Directorate of Plans, Programs and Requirements, HQ U.S. Air Force, Pentagon, Washington, D.C.
10. March 2021 – July 2021, IMA to Director of Staff, Deputy Chief of Staff for Strategy, Integration and Requirements, HQ, U.S. Air Force, Washington, D.C.
11. July 2021 – September 2022, Vice Commander, 512th Airlift Wing, Dover AFB, Del.
12. September 2022 – April 2024, Mobilization Assistant to the Director, Legislative Liaison, Office of the Secretary of the Air Force, the Pentagon, Washington, D.C.
13. April 2024-Present, Deputy Commander, 22nd Air Force, Dobbins Air Reserve Base, Ga.

SUMMARY OF JOINT ASSIGNMENTS

1. December 2013 – April 2015, Joint Mobility Operations Officer, Joint Transportation Reserve Unit, U.S. Transportation Command, Scott AFB, Ill., as a Lieutenant Colonel

FLIGHT INFORMATION

Rating: Command Pilot

Flight hours: over 3,400, including over 140 combat hours

Aircraft flown: T-3, T-37, T-1A, C-5A/B/C/M

MAJOR AWARDS AND DECORATIONS

Legion of Merit with one oak leaf cluster

Service Medal with two oak leaf clusters

Aerial Achievement Medal with oak leaf cluster

Joint Service Commendation Medal

Air Force Commendation Medal with oak leaf cluster

Combat Readiness Medal with five oak leaf clusters

National Defense Service Medal with bronze star

Armed Forces Expeditionary Medal

Kosovo Campaign Medal with bronze star

Global War on Terrorism Expeditionary Medal

Global War on Terrorism Service Medal

OTHER ACHIEVEMENTS

2013 – 2015, Reserve Advisory Council member for the Air Force Association

2016 – 2019, Seminar Leader for Reserve Components National Security Course, National Defense University

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 28, 1997

First Lieutenant May 28, 1999

Captain May 28, 2001

Major May 28, 2008

Lieutenant Colonel Aug. 15, 2013

Colonel July 1, 2018

Brigadier General July 1, 2024

(current as of Aug. 2024)





Biography

Department of the Army



Brigadier General Scott D. Wilkinson

Chief Legislative Liaison

Legislative Liaison Headquarters, Department of the Army
Washington, D.C.



Brigadier General Wilkinson assumed duties as the Chief of Army Legislative Liaison in July of 2024. He most recently served as the Commander of the U.S. Army Special Operations Aviation Command at Fort Liberty, North Carolina.

Brigadier General Wilkinson grew up in an Army family and received his commission in 1994 as the Distinguished Military Graduate of the Massachusetts Institute of Technology ROTC program.

His previous command assignments include C Company, 3-229th Attack Helicopter Battalion (AH-64); B Company, 1/160th Special Operations Aviation Regiment (AH-6); 2nd Battalion, 160th Special Operations Aviation Regiment; Task Force 1-160; and the 160th Special Operations Aviation Regiment. He has deployed widely for training across Europe, the Middle East, and Africa; operationally in support of Operations JOINT ENDEAVOR and JOINT GUARD in Bosnia- Herzegovina and Operation ATLANTIC RESOLVE in eastern Europe; and to combat in support of multiple contingencies and named operations including ENDURING FREEDOM, FREEDOM SENTINEL, IRAQI FREEDOM, INHERENT RESOLVE and YUKON SCEPTER.

His previous staff and special assignments include: AH-64 Platoon Leader and Attack Helicopter Battalion Intelligence Officer in 1st Battalion, 501st Aviation Regiment (AH-64); AH-6 Platoon Leader, Task Force S1, Liaison Officer to the 75th Ranger Regiment, and Task Force XO in Task Force 1-160; Regiment Operations Officer for the 160th Special Operations Aviation Regiment; Chief of the Special Management Division at U.S. Army Human Resources Command; Deputy Commander of the 160th Special Operations Aviation Regiment, Chief of Staff for the U.S. Army Special Operations Command; Chief of the U.S. Army Senate Liaison Division; and Deputy Commander for Support for the 101st Airborne Division (Air Assault).

Brigadier General Wilkinson's education includes a Bachelor of Arts in Biomedical Engineering from Harvard College, a Master of Business Administration from the University of Florida, and a Master of Strategic Studies from the Air University. His military education includes graduating from the Aviation Officer Basic and Advanced Courses, the Army Command and General Staff College, and the Air Force War College.

His awards and decorations are commensurate with his assignments and time in service, and he is authorized to wear the Combat Action Badge, the Master Aviator Badge, the Air Assault Badge, the Parachutist Badge, and the Army Staff Identification Badge.

He has been married to Mindy Wilkinson of Palm Harbor, Florida for more than 28 years and they are the proud parents of two wonderful daughters.



BRIGADIER GENERAL JOSEPH W. WORTHAM II

ASSISTANT COMMANDER - ARMY, JOINT SPECIAL OPERATIONS COMMAND

BG Joseph W. Wortham II is a native of Peachtree City, Georgia. He graduated from Auburn University in 1996 with a Bachelor's of Science in Engineering. He was commissioned as an ROTC Distinguished Military Graduate in the Infantry. Following entry training, he was assigned to 1st Battalion, 32nd Infantry Regiment, 10th Mountain Division from 1996-2000. There, he served as Rifle Platoon Leader and Battalion S4.

BG Wortham graduated the Special Forces Qualification Course in 2002 and was assigned to 2nd Battalion, 10th Special Forces Group (Airborne). He served as Company Executive Officer for ODB 050, Detachment Commander for ODA 054, and Battalion S-5. He deployed to Operation Iraqi Freedom I and III. In 2005, BG Wortham was assigned to the Special Warfare Training Group where he served as an instructor for the Special Forces Qualification Course's Unconventional Warfare Culmination Exercise (Robin Sage). In 2006, he attended a USASOC Special Mission Unit's Selection and Assessment course and, after successfully completing training, he served as Troop Commander, Unit Deputy Operations Officer, Squadron Commander, and Unit Deputy Commander. He conducted multiple combat deployments in support of Operation Iraqi Freedom, Operation Enduring Freedom, and Operation Inherent Resolve. His next assignments were as the USASOC Deputy Chief of Staff for Operations (G-3), Commander of the 5th Special Forces Group (Airborne), then as the USASOC Director of Force Modernization. He then served as the Deputy - Operation at 1st Special Forces Command (Airborne).

BG Wortham is a graduate of the Air Command and Staff College where he earned a Masters in Military Studies. He completed the Duke University Fellowship for Counter Terrorism and Public Policy.

BG Wortham and his wife Chris have two sons, JT and Micah, and daughter Hope.