## **BIOGRAPHICAL INFO BOOK**



Class 2025-3 14 April – 16 May 2025 National Defense University



### President, National Defense University



Vice Adm. Pete Garvin graduated with merit from the United States Naval Academy in 1989 having earned a Bachelor of Science in Aerospace Engineering (Astronautics). He is a 2005 graduate of the National War College, earning a Master of Science in National Security Strategy and a 2015 alumnus of the Massachusetts Institute of Technology Seminar XXI.

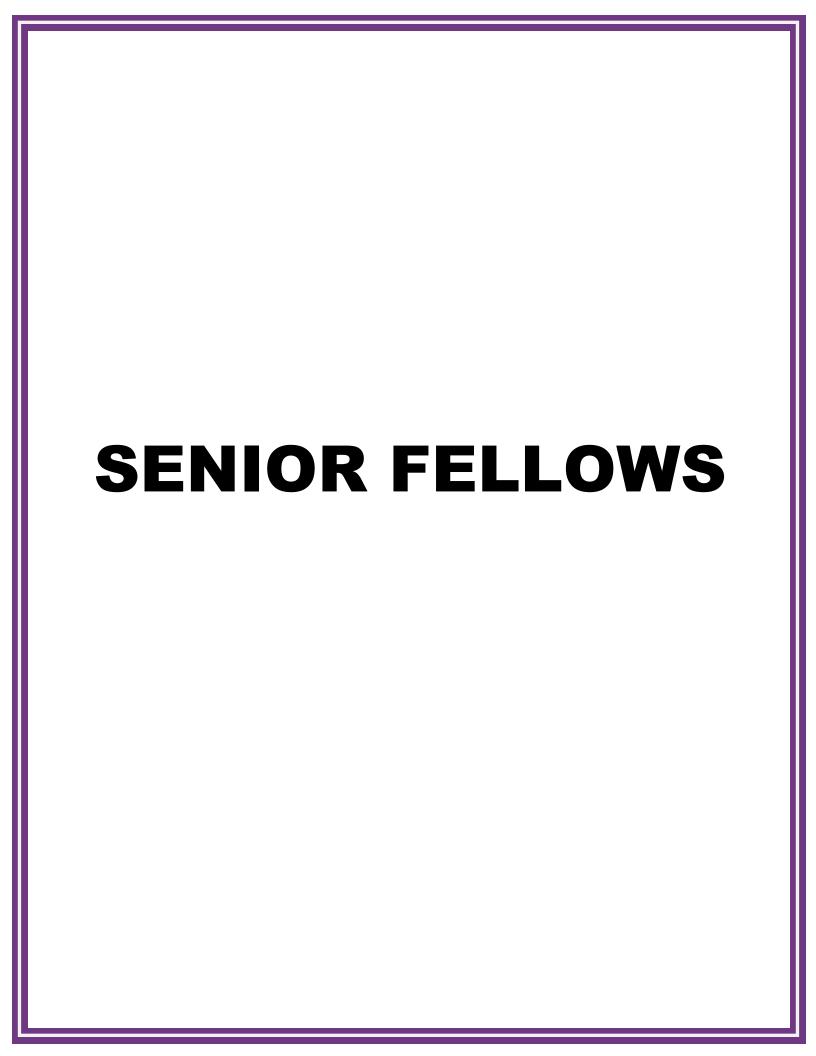
Prior to flag rank, operational assignments include service with the "Pelicans" of Patrol Squadron (VP) 45, where he was the 1995 Association of Naval Aviation Pilot of the Year; department head with the "Mad Foxes" of VP-5; navigator aboard USS Kearsarge (LHD 3), where he served as flag navigator for the embarked Amphibious Squadron (PHIBRON) 6; executive and 59th commanding officer of

the "Fighting Tigers" of VP-8; and commander of Patrol and Reconnaissance Wing (CPRW) 10.

Shore assignments include flag lieutenant to Commander, Patrol Wings Atlantic (CPWL), Commander, Task Force (CTF) 84; instructor pilot at the P-3 fleet replacement squadron, VP-30; Washington placement officer at the Bureau of Naval Personnel (PERS 441); executive officer for the director, Operational Plans and Joint Force Development Directorate (J-7), Joint Staff; federal executive fellow at the Council on Foreign Relations (CFR); undersea warfare branch head in the assessments division (N81) and deputy director, unmanned warfare systems (N99) on the Office of the Chief of Naval Operations staff; and executive assistant to the vice chairman, Joint Chiefs of Staff.

Flag officer assignments include service as the 22nd commander of Navy Recruiting Command; commander, Patrol and Reconnaissance Group; the 20th commander of Naval Education and Training Command; and most recently as the 58th President of the United States Naval War College.

His decorations include the Navy Distinguished Service Medal, the Defense Superior Service Medal, the Legion of Merit (five awards), Defense Meritorious Service Medal, Meritorious Service Medal (two awards), Air Medal (two strike/flight) and various personal, unit and campaign decorations.





Ray, Charles (Charlie)
ADM, USCG (Ret)

#### **CONUS and Week 5 SENIOR FELLOW**

Admiral Ray retired in 2021 after serving as the 31rst Vice Commandant of the Coast Guard. As Vice, he served as the Deputy Service Chief, and Senior Acquisition Official during a period when the Service initiated and sustained the most growth in ship building and infrastructure recapitalization since WWII. He also was responsible for developing policies and procedures to support sustained Coast Guard Search and Rescue, Law Enforcement and Security operations during the Pandemic and for supporting multiple DHS surge missions in the heartland and on the Southern Border. Prior to Service as Vice Commandant, he served as Deputy Commandant for Operations, where he set operational strategy and policy that addressed national and Service priorities for the Coast Guard

Admiral Ray commanded Coast Guard forces in the Pacific Area and was the Head of Delegation for multiple international engagements in the North Pacific and Arctic Coast Guard Forums that included frequent interaction with representatives from the Coast Guards of the Peoples Republic of China and Russia. He also served as the Director of the Iraq Training and Mission to the Ministry of Interior with U.S. Forces Iraq from 2009 to 2010 and prior to that as the Military Advisor to the Secretary of Homeland Security. Admiral Ray spent most of his operational time as an aviator. He flew over 5000 helicopter flight hours and was the longest serving aviator in the Coast Guard in his final 4 years of Service thereby earning the title of "Ancient Albatross".

Admiral Ray is a Senior Fellow for Capstone and Keystone at the National Defense University and serves on the Military Advisory Board for Purdue University and the Defense Advisory Board for Regent Craft Inc.



# PATRICK Z. ALSTON COMMAND SERGEANT MAJOR UNITED STATES ARMY (RETIRED)



## Former Command Senior Enlisted Leader United States Strategic Command

#### **CONUS and Week 5 SENIOR FELLOW**



Command Sergeant Major Patrick Z. Alston is employed as a Senior Fellow for the National Defense University's Capstone and Keystone programs. He is also a Senior Consultant with Burlington Capital Corporation, a diverse investment management firm located in Omaha, Nebraska.

CSM Pat Alston is a native of Columbus, Georgia. He is a graduate of Columbus High School. After graduation, he subsequently enlisted into the United States Army where he completed Basic Training at Fort Dix, New Jersey.

His initial assignment was at Fort Belvoir, Virginia, as a Medical Specialist. Subsequent assignments include Medical Specialist with 3rd Battalion, 325th Infantry Regiment, and 82nd Airborne Division. In 1984 he reclassified to the Chemical Corps and was assigned as a squad leader with 4th Chemical Company, 2nd Infantry Division; NBC NCO and Squad Leader with Alpha Company, 3rd Battalion, 73rd Armor, 82nd Airborne Division; Battalion NBC NCO with 3rd Battalion, 73rd Armor, 82nd Airborne Division; Senior NBC Operations and Staff NCO with Division Chemical, 82nd Airborne Division; NBC Operations, Staff NCO and Platoon Sergeant with 34th Support Group, Korea; Senior Drill Sergeant with Alpha Company, 82nd Chemical Battalion; Detachment Sergeant for the Contingency Support Detachment (WHITE HOUSE TEAM), 84th Chemical Battalion, U.S. Army Chemical School; Career Advisor/Branch Manager Career Management Field 74D, Total Army Personnel Command (PERSCOM); First Sergeant for Headquarters and Headquarters Company, Soldier Biological Chemical Command and Technical Escort Unit; Battalion CSM of the U.S. Army Technical Escort Battalion in Edgewood, Maryland; Division Chemical Sergeant Major for the 2nd Infantry Division, Korea; Battalion CSM of the 23rd Chemical Battalion, 19th TSC, Korea; CSM of the 23rd Area Support Group, 19th TSC, Korea; 10th Regimental CSM of the Chemical Corps, Command Senior Enlisted Leader, Defense Threat Reduction Agency/STRATCOM Center for Combating WMD and finished his Army career as the Command Senior Enlisted Leader of United States Strategic Command.

His military schools include Command Sergeant Major Course; Sergeant Major Academy (class # 51); First Sergeant Course (CDMT List); Advanced Noncommissioned Officers Course (Honor Grad); Basic Noncommissioned Officers Course (CDMT List); Primary Leadership development Course (CMDT List); Drill Sergeant School (Honor Grad); Airborne School; Air Assault School (Honor Grad); Technical Escort Course (J5) (Honor Grad); Drill Corporal Course; Customs Course; White House Executive Support Course; Executive Operations Course; Hazardous Material Course (Level 1-5); Chemical Weapons Orientation Course Joint Military Intelligence Course on Chemical Affairs; Assignment Manager/PDNCO Course; Administrative Procedures Course (DA Level), Joint Forces Staff College, United States Army Force Management Course and Keystone Course. He is currently a few classes away from receiving his Bachelors of Science Degree in Leadership with a concentration in Management from Trident University.

His awards and decorations include the Defense Superior Service Medal; Legion of Merit (second oak leaf cluster); Defense Meritorious Service Medal; Meritorious Service Medal (first oak leaf cluster); Army Commendation Medal (third oak leaf cluster); the Army Achievement Medal (silver oak leaf cluster); Army Service Ribbons; the National Defense Medal; Combat Medical Badge; Space Badge; Airborne Badge; Air Assault Badge; Drivers Badge; Drill Sergeant Badge; Good Conduct Medal (Silver Clasp, third loop); Overseas Ribbon (Third Oak Leaf Cluster); Armed Forces Expeditionary Medal; Global War on Terrorism Service Medal; and the noncommissioned Officers Professional Development Ribbon (fourth award). CSM Alston is also awarded the CHEMICAL CORPS HIGHEST AWARD "THE ORDER OF THE DRAGON" as well the TRANSPORTATION CORPS "HONORABLE ORDER OF SAINT CHRISTOPHER."



### Locklear, Samuel J. "Sam"

ADM, USN (Ret)

Admiral Locklear started as a Capstone, Keystone, Pinnacle Senior Fellow in 2019.

He is President of SJL Global Insights LLC, a global consulting firm specializing in a wide range of security and defense issues and initiatives. Today he serves on the Board of Directors of the Fluor Corporation, Halo Maritime Defense Systems, Inc., the National Committee on U.S. China Relations, is



a Senior Advisor to the Center for Climate and Security and New York University's Center for Global Affairs, is a Senior Fellow at Johns Hopkins Applied Physics Laboratory, and is the Chairman of the Board of Trustees United States Naval Academy Alumni Association. He also occasionally consults for HII, Raytheon IDS, and Fairfax National Security Solutions.

In 2015 he retired from the US Navy after serving with distinction for over 39 years, including 15 years of service as a Flag Officer. During his significant tenure Admiral Locklear lead at the highest levels serving as Commander U.S. Pacific Command, Commander U.S. Naval Forces Europe and Africa, and Commander of NATO's Allied Joint Force Command. In 2013 Defense News ranked him eleventh out of the 100 most influential people in global defense issues.

As Commander U.S. Pacific Command, the United States' oldest and largest geographic unified combatant command, he commanded all U.S. military forces operating across more than half the globe. He accurately assessed the rapidly changing geopolitical environment of the Indo-Asia-Pacific, the most militarized area of the world, made significant advancements in how U.S. forces are postured for crisis or contingency, and was instrumental in addressing the growing global cyber challenges in the region. A key architect of America's rebalance to the Asia- Pacific, Admiral Locklear provided the vision, strategic framework, and detailed planning that began the rebalance of U.S. military influence to the Asia-Pacific. He skillfully managed the US military relationships with our five Pacific treaty allies, numerous key security partners, and emerging multilateral security forums. Additionally, he maintained a pragmatic but lasting relationship with China's military and made significant progress in developing a deeper strategic security relationship with India.

As Commander U.S. Naval Forces in Europe and Africa, Admiral Locklear managed the U.S. Navy's relationships with all key navies throughout two continents, developing key partnership capabilities and capacities. To protect U.S. interests abroad and to halt the spread of terrorism in the region he successfully commanded all maritime aspects of Operation Enduring Freedom (OEF) in Europe and Africa. In 2011 in Libya, in response to a UN mandate to protect the Libyan people from the Gaddafi regime, Admiral Locklear designed and led the multinational Joint Task Force (Odyssey Dawn), successfully enforcing the mandate, and then commanded the follow on NATO Operation Unified Protector (OUP) until the final collapse of the Gaddafi regime.

As Commander of NATO's Allied Joint Force Command, he provided operational level command and oversight of NATO's ongoing stability operations in Kosovo and NATO's training mission in Iraq, and was a primary architect of NATO's twenty-first century command structure.

A nuclear qualified surface warfare officer, Admiral Locklear's numerous commands at sea included the US Navy's Third Fleet, USS Nimitz Carrier Strike Group during Operation Iraqi Freedom, Destroyer Squadron Two, and the Spruance class destroyer USS Leftwich (DD 984). Ashore he served as the Director of the Navy Staff, the 78th Commandant of Midshipmen at the US Naval Academy, and head of the Navy programming and assessment divisions where he oversaw the programming of the annual Navy budget of over 125 billion dollars.

Admiral Locklear is a 1977 graduate of the US Naval Academy, a 1992 graduate of the National Defense University's Industrial College of the Armed Forces, and holds a Master's Degree in Public Administration from the George Washington University. He is the recipient of numerous awards and decorations including the Defense Distinguished Service Medal, the Defense Superior Service Medal, Legion of Merit, Bronze Star and decorations from South Korea, Taiwan, the Philippines, Australia and France.

#### **IPACOM Field Study Senior Fellow**

#### Admiral Harry Harris, USN (Ret) Former U.S. Ambassador to the Republic of Korea

Admiral Harris served as the U.S. Ambassador to the Republic of Korea (ROK) from July 2018 to January 2021.

A Naval Flight Officer, he served 40 years in the U.S. Navy, retiring on 1 June 2018. He joined the State Department 3 days later. From May 2015 to May 2018, he commanded the U.S. Pacific Command (USPACOM), now known as the U.S. Indo-Pacific Command (USINDOPACOM). He is the first Asian-American to hold 4-star rank in the U.S. Navy and the first to head USPACOM. He is also the first 4-star from the Navy's Maritime Patrol Aviation community. Prior to USPACOM, he commanded the U.S. Pacific Fleet, the U.S. 6th Fleet, Striking and Support Forces NATO, Joint



Task Force Guantanamo, Patrol and Reconnaissance Wing 1, and Patrol Squadron 46. He participated in Operations Attain Document (Libya 1986), Desert Shield/Storm, Southern Watch, Enduring Freedom, Iraqi Freedom, Willing Spirit (Colombian hostage recovery 2008), and Odyssey Dawn (Libya 2011). He has flown over 4400 hours, including over 400 combat hours.

From 2011 to 2013, Harris served as the representative of the Chairman of the Joint Chiefs of Staff to Secretaries of State Hillary Clinton and John Kerry. In this role, he traveled to over 80 different countries with the Secretary and participated in most of the Secretary's meetings with foreign leaders. He also served as the U.S. Roadmap Monitor for the Mid-East Peace Process where he travelled independently and extensively to Israel to meet with Israeli and Palestinian leaders.

Harris' personal decorations include the State Department's Distinguished Honor Award, 2 Defense Distinguished Service Medals, 3 Navy Distinguished Service Medals, 3 Defense Superior Service Medals, 3 Legions of Merit, 2 Bronze Stars, and the Air Medal (1 Strike/Flight). He received the Republic of Korea's Tong-il medal in 2014, Japan's Grand Cordon of the Order of the Rising Sun in 2018, and was made an Honorary Officer of the Order of Australia (AO) as part of the 2018 Special Honors list. He has also been decorated by the governments of France, Mongolia, the Philippines, and Singapore. He has been nationally recognized in the U.S. for his work as a champion of diversity.

Harris was born in Japan, reared in Tennessee and Florida, and graduated from the U.S. Naval Academy in 1978. He holds master's degrees from Harvard's Kennedy School of Government and Georgetown's School of Foreign Service. He did post-graduate studies at Oxford University and completed the Seminar 21 fellowship at MIT. He is a member of the Council on Foreign Relations.

Harris' father served in the U.S. Navy, was a veteran of World War II and the Korean War, and was stationed in Korea and Japan after World War II until he retired in 1958. Harris' mother was Japanese. She moved to Tennessee with her husband and young son in 1958 and became an American citizen in 1974.

Admiral Harris is married to Ms. Bruni Bradley, herself a retired career Naval officer.



# DOUGLAS FRASER GENERAL UNITED STATES AIR FORCE (RETIRED)

Former Commander U.S. Southern Command

**Western Hemisphere Senior Fellow** 



General Douglas Fraser retired from the U.S. Air Force in January 2013 after a 37 year career.

Since retiring, General Fraser works as Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs He also works as a global security consultant with several U.S. defense companies. In addition, he participates in security policy discussions with retired Chinese defense officials through a Yale University sponsored U.S.-China Track II Dialogue forum. His last assignment in the U.S. armed forces was as the Commander, U.S. Southern Command, responsible for U.S. military operations in Central and South America and the Caribbean. In this capacity, General Fraser was responsible for leading Department of Defense relief efforts following the 2010 Haiti earthquake.

Prior to commanding U.S. Southern Command, he served as the Deputy Commander, U.S. Pacific Command from 2008-2009. General Fraser commanded operational flying units across the U.S. Air Force at the squadron, group, and wing levels. As a general officer, in addition to US Southern Command, he commanded the US Air Force Space Warfare Center and four different organizations in Alaska -- Alaskan Command, the Alaskan North American Defense Region, Joint Task Force Alaska, and Eleventh Air Force. General Fraser's staff assignments include two tours in the Pentagon, first in the Headquarters US Air Force and then for the Office of the Assistant Secretary of Defense for Strategy, Resources and Requirements and for the Air Force Chief of Staff. He also served as the Executive Assistant to the Commander, U.S. Pacific Command in Hawaii. He holds a bachelors degree in Political Science from the US Air Force Academy and a masters degree in Political Science from Auburn University. Prior to joining the Air Force, he lived in Bogota, Colombia, graduating from high school at Colegio Nueva Granada in 1971. He is also a graduate of the USAF Weapons School, Squadron Officer School, Air Command and Staff College, and the National War College. He is a command pilot with more than 3,300 flying hours, primarily in all variants of the F-15 and the F-16.

#### **Business Affiliations:**

Consultant -- The Boeing Company's Phantom Works

#### Advisory Board Member:

SAAB Defense and Security; Iridium Communications; Northrup Grumman Electronic Systems; Beechcraft Defense Company; and Baptist Health of South Florida

#### Other Affiliations:

Trustee, USAF Academy Falcon Foundation National Association of Corporate Directors Orange Bowl Committee, Honorary Member Air Force Association, Life Member National War College Alumni Association, Life Member



#### Bonnie J. Swanson Acting Director Capstone, Keystone, Pinnacle



Bonnie Swanson is a native of Ellington, CT and a graduate of Ellington High School. After her freshman year at the University of Connecticut, she enlisted in the USMCR. Upon completing recruit training at Parris Island, SC, Bonnie returned to UCONN to continue her studies and reserve service with 6th Motor Transport Battalion, Providence, RI. In 1988 she graduated from UCONN with a Liberal Arts degree (Sociological and Educational Behavior Development) and accepted her commission in the USMC. After completion of The Basic School in 1989 and her assignment as a Military Police Officer, Bonnie reported to MCAS Cherry Point, NC for duty as a Platoon Commander and Services Officer.

In 1992, Bonnie was assigned as the Operations Officer for Recruiting Station, Baltimore, MD. Serving as an OpsO for 3 years, Bonnie was selected as the 4th Marine Corps District Contact Team Officer, Harrisburg, PA. Leading a team of three Master Gunnery Sergeants, the Contact Team trained over 350 recruiters and command group members within a 7 state area.

In 1997 Bonnie received orders to MCB, Camp Lejeune, NC as the Operations Officer, Provost Marshal's Office. She simultaneously served as the Commanding Officer, Military Police Company (330+ Marines) during this tour.

In January of 2001, Bonnie was hired by the National Defense University as the Executive Officer of Capstone. Over the years her position has evolved into the Deputy Director of Pinnacle (3 star course), Capstone, and Keystone (Command Senior Enlisted course).

Bonnie has numerous military decorations and has attended many military schools, including the Basic Law Enforcement Academy at Lackland AFB, TX and the Advanced Military Police Academy at Fort McClellan, AL. She is still a record holder at UCONN for many soccer goalkeeping statistics, including the most shutouts in a career (41.5).

In 2005 Bonnie completed a Master's Degree in Organizational Management from the University of Phoenix.

#### **Colonel Crystal Margie Hills**

Colonel Crystal Hills is currently a Deputy Director for the Capstone Program, National Defense University.

COL Hills is a 1998 graduate of South Carolina State University, where she received a Bachelor of Arts, summa cum laude, in English. She participated in SC State's ROTC program where she served as Cadet Battalion commander and was subsequently commissioned (Distinguished Military Graduate) as a second lieutenant in the Quartermaster Corps. COL Hills was first assigned to Fort Bragg, N.C., where she held the following positions: executive officer, automotive platoon leader, and technical supply platoon leader in the 503rd Maintenance Company, 1st Corps Support Command. She then served as supply officer and operations officer for the 264th Corps Support Battalion.



In 2003, COL Hills was assigned to Camp Humphreys, Korea, where she served in the following positions under the 23rd Area Support Group: supply and services officer, wartime host nation officer, and commander, 348th Quartermaster Company, 194th Maintenance Battalion. While in command, COL Hills earned the General Douglas MacArthur Leadership Award and was inducted into the Association of Quartermasters' Honorable Order of Saint Martin.

In 2008, COL Hills earned a Master of Arts in English, with honors, from Georgia State University. She then served as an associate professor in the Department of English and Philosophy at the U.S. Military Academy. In 2011, she relocated to Schofield Barracks, Hawaii, and served as the brigade logistics officer for the 45th Sustainment Brigade and the executive officer, Special Troops Battalion, 45th SB. During this tour, she deployed to Kandahar, Afghanistan. Upon redeployment, COL Hills was assigned to U.S. Army Pacific where she served as the command speechwriter. In 2014, COL Hills was reassigned to the Pentagon as the Logistics, special assistant to the director of Army Staff. While there she served on the Army Transition Team. COL Hills left the Pentagon to assume command of Army Field Support Battalion-Africa in Livorno, Italy, serving from 2016 to 2018.

COL Hills then was reassigned to Fort Knox, Kentucky, where she served one year as branch chief, Quartermaster Enlisted Personnel. She then attended war college at National Defense University's Dwight D. Eisenhower School (Washington, D.C.). Here she earned a master's degree in National Security and Resource Strategy (Global Supply Chain and Logistics Management concentration); supported COVID-19 relief efforts with the White House Supply Chain Task Force and as a mentor for John Hopkins' COVID Design Challenge; and also earned a master's degree in business administration from Webster University. In 2020, COL Hills served as senior supply & logistics officer (G4) for the North Atlantic Treaty Organization Rapid Deployable Corps Headquarters in Istanbul, Turkey. While in this position, she was selected as a Defense Ventures Fellow where she aided Structure Capital and defense innovation hubs to leverage dual use technology. In 2021, COL Hills served as a Chief of Staff, Senior Fellow with New America (Washington, D.C.) where she advanced research in the Army's adoption of semi-autonomous warehouses. Most recently, COL Hills commanded the 405th Army Field Support Brigade where her unit provided strategic logistics support to Europe and Africa. As such her unit led the strategic resupply and maintenance mission for Ukrainian support operations.







#### UNITED STATES AIR FORCE

#### Lieutenant Colonel JUSTIN R. GABBARD

Lieutenant Colonel Gabbard is currently Deputy Director, CAPSTONE, National Defense University. He has held two commands. As the Peterson-Schriever Garrison Comptroller he led 340 Comptroller Squadron and Wing Staff Agency members facilitating space and cyber space operations operating at over 14 operation locations with an annual budget of \$155M driving \$1.3B in economic impact. As the Pope Army Airfield Comptroller, he led 27 military and civilian personnel responsible for input and oversight of payroll services to approximately 2,600 military personnel and 100 civilian employees and managed \$101M directly impacting the Global Response Force.

Prior to his command assignments he was the Legislative Liaison Team Chief for the Air Combat Command Commander's Action Group. As a member of the ACC Commander's Action Group, he provided direct staff support to COMACC, preparing briefings, research and analysis to aid ACC leadership in articulating positions on key issues. His efforts supported more than 1,300 aircraft, 32 wings, 14 bases and nearly 170 operating locations worldwide with 98,000 active duty and civilian personnel.



Lieutenant Colonel Gabbard earned his commission from the United States Air Force Academy in 2006. He has deployed in support of Operations IRAQI FREEDOM, ENDURING FREEDOM, and RESOLUTE SUPPORT. Additionally, while serving with NATO his efforts supported Operation UNIFIED PROTECTOR, and various missions in Iraq, Sarajevo, and Kosovo.

#### **EDUCATION**

2006 Bachelor of Science in Management, United States Air Force Academy, Colorado

2006 Basic Financial Management Officer Course, Keesler AFB, Mississippi

2007 Air and Space Basic Course, Maxwell AFB, Alabama

2012 Squadron Officer School, Maxwell AFB, Alabama

2014 Financial Management Squadron Officer Course, Keesler AFB, Mississippi

2014 Master of Arts in Military Operational Art & Science, Air University, Alabama

2017 Defense Financial Management and Comptroller School, Air University, Alabama

2019 Master of Arts in Military Operational Art & Science, Marine Corps University, Virginia

2023 Masters of Resource and Strategy, Ft McNair, Virginia

#### **ASSIGNMENTS**

- 1. Aug 06 Feb 08, Deputy Budget Officer, 2nd Comptroller Squadron, Barksdale AFB, Louisiana 2. Feb 08 Feb 09, Flight Commander Financial Services, 2 Comptroller Squadron, Barksdale
- AFB, Louisiana
- 3. Feb 09 Feb 10, Lead Program Manager for Ministry of Interior, Multi-National Security Transition Command Iraq, Baghdad
- 4. Feb 10 Jun 10, Financial Commander Financial Services, 2 Comptroller Squadron, Barksdale AFB, Louisiana
- 5. Jun 10 Jul 13, Crisis Response Operations Staff Officer, Financial Resources Branch, Allied Joint Force Headquarters Naples, Italy (with duties in Iraq, Sarajevo, and Kosovo)
- 6. Jul 13 Jun 15, Major Command Budget Analyst, Air Combat Command, Joint Base Langley Eustis, Virginia
- 7. Jun 15 Jun 16, Legislative Liaison Team Chief, ACC CAG, Joint Base Langley Eustis, Virginia

- 8. Jun 16 Jun 18, Commander, 43d Comptroller Squadron, Pope Army Airfield, North Carolina
- 9. Jun 18 Jun 19, Student, Marine Corps Command and Staff, Quantico, Virginia
- 10. Jun 19 Jun 20, Commander, 50th Comptroller Squadron, Schriever AFB, Colorado
- 11. Jun 20 Oct 20, Commander, 21st Comptroller Squadron, Peterson, AFB, Colorado
- 12. Oct 20 Jun 22 Exercise Branch Chief, SAF/FMBP, Pentagon, Virginia
- 13. Jun 22 June 23 Student, Eisenhower Resource & Strategy, Ft McNair, Virginia
- 14. Jun 23 Present Deputy Director, CAPSTONE, Ft McNair, Virginia

#### MAJOR AWARDS AND DECORATIONS

Bronze Star
Defense Meritorious Service Medal (1 oak leaf cluster)
Meritorious Service Medal (3 oak leaf clusters)
Air Force Commendation Medal
Army Commendation Medal
Joint Service Achievement Medal
Joint Meritorious Unit Award (1 oak leaf cluster)
Air Force Outstanding Unit Award (1 oak leaf cluster)

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant – May 31, 2006 First Lieutenant – May 31, 2008 Captain – May 31, 2010 Major – July 1, 2016 Lieutenant Colonel – Oct 1, 2020

(Current as of 6 July 2023)

#### Lieutenant Colonel Chad A. Buckel

#### Deputy Director, Capstone – DC Scheduling

Lieutenant Colonel Chad Buckel is a native of Metairie, Louisiana. He graduated from The Citadel with a Bachelor of Arts in History, a Bachelor of Arts in Political Science, and a minor degree in African American Studies. He completed Basic Training, Marine Corps Recruit Depot Paris Island in September 2002 and received his commission through the Platoon Leaders Course program in May 2005. He completed the Infantry Officers Course in March 2006.

LtCol Buckel's assignments in the operating forces include: Rifle Platoon Commander, Weapons Platoon Commander, Battalion Assistant Operations Officer, Rifle Company Commander, Battalion Operations Officer, Regimental Assistant Operations Officer, and Chief of Plans at Marine Forces Command / Marine Forces Northern Command.

Other assignments include: Infantry Advisor to the Royal Saudi Marines and Naval Special Forces, Company Executive Officer and Company Commander at Edson Range, and Planner for a Joint/Combined J35 and J5 at NATO Special Operations HQ.

LtCol Buckel is a graduate of Recruit Training, Paris Island, Field Radio Operators course, The Basic School, Infantry Officers Course, EWS (non-Res), High Risk Personnel Training, Foreign Weapons Instructor, Basic Airborne Course, Maneuver Captains Career Course (MCCC), Joint Fires Officer course, MCMAP Instructor course, MCTOG, Mountain Operations staff planners' course, Naval War College (non-Res), various NATO policy, strategy, and planning schools, the JPME II course, and the School of Advanced Military Studies (SAMS). He also has a Graduate Degree in International Affairs from New England College.

LtCol Buckel currently serves as a Deputy Director DC Scheduling, CAPSTONE.

LtCol Buckel's personal awards include the Joint Service Commendation Medal, Defense Meritorious Service Medal, Meritorious Service Medal, Navy and Marine Corps Commendation Medal with gold star in lieu of second award, the Navy and Marine Corps Achievement Medal with V and gold star in lieu of second award, and the Combat Action Ribbon with gold star in lieu of second award.

LtCol Buckel is married to Chantal Labrie of Quebec, Canada. They have three children.

# Wheeler, Jr. Clifford E. (Cliff) Program Manager, Keystone & Pinnacle, clifford.wheeler.civ@ndu.edu, 202-685-4250

Clifford E. Wheeler, Jr. (Cliff) is the Program Manager for the Keystone and Pinnacle programs at CAPSTONE. He is responsible for curriculum development and execution of both courses, to include; planning, administration, assessment of educational objectives and student learning, and review and revision of course curricula as needed.

Cliff is a native of Woodville, MS. He retired from the Army in November 2014 after 28 years in active and reserve service. He began his military service in November 1986 as a 19D Cavalry Scout in the Mississippi Army National Guard. Commissioned as an Armor officer and Distinguished Military Graduate from the Ole Miss Army ROTC program, he entered active duty at Ft. Knox, KY in September 1988.



Cliff served in both staff and leadership positions in Armor and Cavalry units in Germany, Fort Hood, Texas, and Fort Stewart, Georgia. He commanded at the platoon, company, and battalion levels, culminating with command of the 5<sup>th</sup> Squadron, 7<sup>th</sup> Cavalry, 3<sup>rd</sup> Infantry Division from 2006-2008. He served two tours in Iraq, as Brigade Executive Officer for 1st Brigade, 1st Armored Division (2003-2004) and as Squadron Commander of 5-7 Cavalry in Ramadi, Fallujah, and Arab Jabour.

Key staff assignments include the Lieutenants' and Captains' Career Manager at Armor Branch, Army Personnel Command; Exercise Planner at V Corps G3 in Heidelberg, Germany; analyst for the 2006 Quadrennial Defense Review at Department of the Army, G8; and Chief of Officer Distribution at Army Human Resources Command. His final assignment was Deputy Director for Overseas Planning at CAPSTONE, National Defense University.

From 2015 to 2018, Cliff was an organizational and leadership consultant and later an Assistant Vice President and Program Manager at Command Security Corporation in Herndon, Virginia.

Among Cliff's military awards and decorations are the Legion of Merit, the Bronze Star, the Presidential Unit Citation, and the Navy Unit Commendation. He holds a Bachelor of Arts degree in History from the University of Mississippi, and Masters of Science degrees in Adult and Continuing Education from Kansas State University, and in National Resource Strategy from the National Defense University.

Cliff is a passionate volunteer for the Fredericksburg and Spotsylvania National Military Park, the Bristoe Station Battlefield Heritage Park, the National Museum of the United States Army, and the Tragedy Assistance Program for Survivors (T.A.P.S.). He is proud father of three sons; Clifford III, Stuart Ashby, and Morgan.





### **Deputy Director for Operations**

Sarkis Zoubian

Sarkis Zoubian is a native of Charlotte, North Carolina, and is currently the Deputy Director of Operations at Capstone. He graduated from the University of South Carolina – Columbia with a double major in Biological Anthropology and in English and worked at the South Carolina Institute of Archaeology and Anthropology.

After receiving his teaching certificate, he worked as a schoolteacher in the Russian Federation for two years, returning to the U.S. to complete a Master's degree in International Peace and Conflict Resolution at American



University's School of International Service in Washington, D.C. He received a Boren Fellowship from the National Security Education Program and studied Russian and Kazakh while living in Kazakhstan for a year.

Sarkis previously worked at NDU's International Student Management Office where he handled the Alumni, Outreach, and Engagement portfolio before transferring to Capstone. In his spare time, he enjoys photography and kayaking, and speaks Russian at a high level while practicing Kazakh.



#### Biography - Brigadier Chris Alder, CSC Australian Army

Brigadier Alder is a career intelligence officer with extensive command, operational and strategic intelligence experience in joint, whole of government, international and multi-national environments for most of the past 20 years. He also has contemporary experience in training and capability development. He will commence service in January 2025 as the Vice Director for Intelligence, U.S. Indo-Pacific Command, Camp H.M. Smith, Hawaii.



Brigadier Alder began his Army career in 1995 at the Australian Defence Force Academy and commissioned into the Australian Intelligence Corps from the Royal Military College - Duntroon in 1998. His early years at the tactical level included leading intelligence operations in human intelligence and exploitation, and deployments to Bougainville as the S2 for Operation Bel Isi, and to Iraq in support of Operation Catalyst as a specialist intelligence commander for Overwatch Battle Group West.

Brigadier Alder completed sub-unit command as the Senior Instructor, Intelligence Operations Wing, Defence Intelligence Training Centre. As a post staff college major, he served as S2 1 Brigade. This included deployment to Afghanistan as the J2 for Combined Team Uruzgan. As a lieutenant colonel, he served as the Assistant Director Current Intelligence, Headquarters Joint Operations Command; the Intelligence design lead in Land Force Design, Army Headquarters; and as the Commanding Officer of the Defence School of Intelligence. He undertook a further deployment as a lieutenant colonel as the Deputy Director of the Joint Intelligence Support Element for Headquarters Combined Joint Task Force - Operation Inherent Resolve (CJTF-OIR).

As a colonel, he served as the Director of Military Art, Royal Military College - Duntroon, from 2019-2020, where he was responsible for the design, development and delivery of Army's officer commissioning training. He then served as Director Threat Platforms in the Defence Intelligence Organisation, between 2021 and 2023, where he coordinated threat platform assessments to inform capability development and multi-domain countermeasures. Most recently, Brigadier Alder has fulfilled the role of Director of Army's Land Intelligence, Surveillance and Reconnaissance and Electronic Warfare (LISREW) program, leading capability projects to optimise LISREW for long range strike and littoral manoeuvre.

Brigadier Alder is a graduate of the Australian Command and Staff College, the Australian Institute of Company Directors, and alumni of the McKinsey Executive Leadership Program. He holds a Bachelor of Arts with Honours First Class (History) and Masters degrees in Defence Studies and Arts (Strategy and Management).

Brigadier Alder's honours and awards include a Conspicuous Service Cross for his leadership as the Commanding Officer of the Defence School of Intelligence. He was awarded a United States Bronze Star for his service as J2 for Combined Team Uruzgan, and a United States Joint Service Commendation for his deployment to CJTF-OIR.

Brigadier Alder is married to Wendy and together they have three children: Chloe, Timothy and Sophie. He is passionate about sport, particularly Rugby Union, is an avid reader, and enjoys outdoor activities with his family and friends.



MARY DAVIES
Defence Counsellor – Policy and Strategy

Mary joined the British Embassy in Washington in August as the Defence Counsellor for Policy and Strategy. Mary and her team manage the UK's bilateral defence policy relationship with the US, as well as overseeing the UK's relationship with the US on defence and broader national security strategy development.

Prior to this, Mary was the Deputy Chief of Staff to the Secretary of State for Defence. Mary was responsible for running the Secretary of State's office and leadership of the other Ministerial offices. Her portfolio included Russia, Ukraine, France, the Middle East and the Gulf.

Mary joined the Ministry of Defence (MOD) as a Desk Officer for the Africa Team, leading on the department's Defence Engagement relationships with countries in Eastern Africa. She then moved to a joint MOD and Foreign Office unit working on NATO policy before securing a place as one of ten Civil Servants on the Advanced Command Staff College, a military leadership course. Following this, Mary joined the Defence Strategy and Priorities Team where she worked on the 2021 Integrated Review (the UK's Security, Defence, Development and Foreign Policy Review) and led the delivery and drafting of the associated Defence Command Paper.

Before joining MOD, Mary worked in several other government departments including working on government cyber security in the National Security Secretariat and Afghanistan and Pakistan policy in the Department for International Development. She also completed a secondment to Thomas Reuters as a Strategy Analyst.

Mary has a BA degree in English Language and Literature and an MA in Defence Studies from King's College London. She lives with her partner Richard in Washington D.C.

#### Brigadier General Jay A. MacKeen, MSM, CD (Canadian Army)

## Assistant Commanding General – Operations U.S. XVIII Airborne Corps



Brigadier General MacKeen began his military career in 1997 with the Canadian Armed Forces as an Infantry Officer with the Cameron Highlanders of Ottawa, a local reserve unit. In 2002, he became the first reservist to qualify as a Patrol Pathfinder before transferring to the regular force with the Princess Patricia's Canadian Light Infantry (PPCLI).

His command appointments include multiple postings with 3 PPCLI, where he led its Reconnaissance Platoon and Parachute Company Group. He later commanded 2 PPCLI, a mechanized battalion, and most recently, 2 Canadian Mechanized Brigade Group, then the Canadian Army's High Readiness Contingency Brigade.

Outside of command, BGen MacKeen has served with the Canadian Special Operations Forces Command (CANSOFCOM), Canadian Joint Operations Command

(CJOC), and 3rd Canadian Division 3 Cdn Div). Notable staff positions include Executive Assistant to Commander CANSOFCOM, liaison and plans officer with U.S. Combined Joint Special Operations Task Force - Afghanistan (CJSOTF-A), Chief of Joint Targeting & Effects at CJOC during operations against Da'esh, and lastly, as the G3 and then Chief of Staff of 3 Cdn Div during the onset of the COVID-19 pandemic.

He has deployed on two domestic and six international operations. In Canada, he led a platoon during the 1998 Ice Storm and commanded a Joint Task Force in 2018 based on 2 PPCLI that conducted high Arctic sovereignty patrols. Internationally, having served on peacekeeping, counterinsurgency, security force capacity building, and targeting missions, he has deployed to Bosnia, three lengthy rotations to Afghanistan, Kuwait, and Iraq. In addition to various commendations, he has been recognized with the U.S. Bronze Star for his work with CJSOTF-A and the Canadian Meritorious Service Medal for his efforts with NATO Training Mission Afghanistan.

BGen MacKeen holds a Bachelor of Administration from the University of Ottawa, a Master of Defence Studies from the Royal Military College of Canada, and a Master of Strategic Studies from the U.S. Army War College, where he was named a distinguished graduate. Above all, he values his family, cherishing his wife, Lindsay, and their two active and talented sons, Caden and Connor.

He assumed his current role with America's Contingency Corps in July 2024.

#### **COMMODORE DAVID GUY McEWAN, RNZN**



Since joining the Royal New Zealand Navy, Commodore McEwan has enjoyed a varied and rewarding career.

Having served in the Naval Combat Force, Naval Patrol Force and Littoral Warfare Force, his seagoing leadership experience includes command of the Offshore Patrol Vessels HMNZS OTAGO and HMNZS WELLINGTON, and the ANZAC Class Frigates HMNZS TE KAHA and HMNZS TE MANA. Operational experience includes Op BELISI - Bougainville, Op RAMSI - Solomon Islands, UNTAET - East Timor, and CTF151 Counter Piracy Operations embarked in USS MASON.

Staff Officer positions include J5 Branch Maritime Planner (Operations & Exercises), HQ Joint Force New Zealand; Military Assistant to the Maritime Component Commander; Naval Combat Capability Working Group Lead, Capability Branch HQ New Zealand Defence Force, and Captain Fleet Operational Readiness. Commodore McEwan has also held the duties of Maritime Component Commander, HQ Joint Force New Zealand.

Other senior Staff Officer positions include Chief of Staff, Defence Logistics Command and Chief of Staff, Chief Joint Defence Services HQ New Zealand Defence Force.

A graduate of the NZDF Command & Staff College, Commodore McEwan holds a Master's of Strategic Studies (Dist) from Victoria University, a Post Graduate Diploma, Arts (Defence and Strategic Studies) from Massey University and a Post Graduate Diploma, Information Management, from the Australian Defence Force. He is also a graduate of the Higher Command and Staff Course at the Defence Academy, United Kingdom.

His community commitments include membership of the Wellington City ward, of the New Zealand Company of Master Mariners, and Patron to the Ministry of Social Development, Limited Service Volunteer scheme, which supports struggling youth.

In November 2022, Commodore McEwan and his family relocated to Washington DC where he commenced his appointment as the New Zealand Chief of Defence Force Liaison Officer to the Chariman of the Joint Chiefs of Staff, Pentagon.

David is married to Wendy and together they have three children - Gavin, Catherine and Victoria. His sporting interests include bush walks, rugby and golf; when not attending to other commitments he enjoys escaping to the garden or simply relaxing and socialising with friends and family.

#### Brigadier Jaimie Norman DSO OBE Commander United Kingdom Commando Forces HQ UKCF



Brigadier Jaimie Norman commissioned into the Royal Marines in 2000 and now commands the UK Commando Force, a brigade sized warfighting and very high readiness response force.

Brigadier Norman has served in multiple Commando units, including as Troop, Squadron, and Unit Commander. His operational experience covers a range of deployments in Europe, Afghanistan, Iraq, the Middle East, and Africa.

He has had staff appointments in policy and strategy, crisis response, and counter terrorism, and was Military Assistant to the Defence Secretary. In the three years preceding his current appointment he was Military Assistant and Private Secretary to the Prime Minister.

Brigadier Norman completed the Intermediate, Advanced and Higher Command and Staff Courses at the UK Defence Academy and has a master's degree in Defence Studies from King's College London.

He is married to Emma, a tax consultant.





## Rear Admiral Douglas J. Adams

Program Executive Officer, Undersea Warfare Systems

Rear Admiral Douglas J. Adams is a native of Valparaiso, IN. He enlisted in the Navy in 1987, reaching the rate of Electrician's Mate First Class prior to his commissioning at Officer Candidate School. He is a 1992 graduate of Auburn University with a Bachelor of Science in Electrical Engineering and obtained a Master of Science in Civil and Environmental Engineering from Marquette University in 1998.

At Sea, Adams served onboard USS Tennessee (Blue) (SSBN 734) as a junior officer, Destroyer Squadron Twenty-One as Submarine

Operations Officer, USS Bremerton (SSN 698) as Engineer Officer, and USS Toledo (SSN 769) as Executive Officer. He commanded USS Rhode Island (Blue) (SSBN 740) from October 2010 until March 2013. He has deployed in the Atlantic, Mediterranean, Western Pacific, U.S. Central Command area of responsibility and an Arctic Deployment onboard HMS Tireless.

Ashore, Adams served as a NROTC instructor at Marquette University, as an exchange officer with the Royal Navy at Maritime Warfare Centre in Portsmouth, England, as the Force Nuclear Power Officer for Commander, Submarine Forces and as Assistant Inspector General for Fleet Support – Submarines and Executive Assistant to the Inspector General at the Office of the Naval Inspector General.

An Acquisition Professional, Rear Admiral Adams served in the Virginia Class Submarine Program Office (PMS 450), as the Major Program Manager for Undersea Systems (IWS 5), as the Major Program Manager for Maritime Surveillance Systems (PMS 485), Deputy PEO for Undersea Warfare Systems, and Director, SSN AUKUS Support in the AUKUS Integration and Acquisition Office.

Adams is currently serving as Program Executive Officer, Undersea Warfare Systems, responsible for the acquisition, research, development, transition, and sustainment of all undersea weapons, countermeasures, combat systems, training, and sensor systems.



#### BRIGADIER GENERAL CHANDLER P. ATWOOD

Brigadier General Atwood is the Deputy Commander, Space Operations Command, U.S. Space Force, Peterson Space Force Base, Colorado.

As Deputy Commander, he is responsible for the generation, presentation and sustainment of U.S. Space Force combat-ready space, cyberspace, intelligence, surveillance, and reconnaissance and combat support forces. Moreover, as the USSF service force provider, he is responsible to the Secretary of the Air Force and Chief of Space Operations for sourcing, training, certifying and assessing the readiness of America's Space Forces to execute service and combatant commander-assigned missions.

General Atwood entered the Air Force in May 2001, after graduating summa cum laude from The Citadel. A career intelligence officer, he supported fighter aircraft operations and served as an instructor at the USAF Weapons School. He served as squadron commander of National Signals Intelligence and Overhead Persistent Infrared Activities for Space Operations and was the inaugural Delta 7 commander, establishing ISR operations for USSF. General Atwood has deployed in support of Operations Southern Watch, Northern Watch, Iraqi Freedom and Enduring Freedom.



Prior to assuming his current position, Brigadier General Atwood was dual-hatted as the Vice Commander and Deputy Commanding General, Operations, Space Operations Command, headquartered at Peterson Space Force Base, Colorado.

#### **EDUCATION**

2001 Bachelor of Arts, Political Science, The Citadel, Charleston, SC

2002 Air and Space Basic Course, Maxwell AFB, AL

2005 USAF Weapons Instructor Course, Nellis AFB, NV

2006 Squadron Officer School, Maxwell AFB, AL

2009 Master of Arts, Strategic Intelligence, American Military University

2010 Air Command and Staff College, Maxwell AFB, AL, by correspondence

2013 Department of Defense Executive Leadership Development Program, Washington, DC

2014 National Defense Fellowship, The Washington Institute, Washington, DC

2014 Air War College, Maxwell AFB, AL, by correspondence

2018 National War College, Fort Lesley J. McNair, Washington, DC

#### **ASSIGNMENTS**

- 1. October 2001 May 2002, Student, Intelligence Applications Officer Course, Goodfellow AFB, TX
- 2. June 2002 June 2003, Deputy Chief, Intelligence Operations, 20th Fighter Wing, Shaw AFB, SC
- 3. June 2003 June 2005, Chief, Squadron Intelligence, 55th Fighter Squadron, 20th Fighter Wing, Shaw AFB, SC
- 4. June 2005 December 2005, Student, Intelligence Instructor Course, USAF Weapons School, Nellis AFB, NV
- 5. December 2006 November 2007, Chief, Intelligence Operations, 35th Fighter Wing, Misawa AB, Japan
- 6. December 2007 August 2008, Intelligence Flight Commander, 35th Fighter Wing, Misawa AB, Japan
- 7. August 2008 August 2009, USAF Weapons School Instructor Flight Commander, 57th Wing, Nellis AFB, NV
- 8. August 2009 May 2011, Director of Staff and USAF Weapons School Instructor, 57th Wing, Nellis AFB, NV
- 9. May 2011 September 2011, Secretary of Air Force's ISR Review Committee, Headquarters U.S. Air Force Directorate of Intelligence, the Pentagon, Arlington, VA
- 10. September 2011 July 2013, Director of Operations, Geospatial Intelligence and Measurement and Signatures Intelligence Production Squadron, National Air and Space Intelligence Center, Wright-Patterson AFB, OH
- 11. July 2013 May 2014, Student, National Defense Fellowship, The Washington Institute, Washington, DC

- 12. June 2014 July 2015, Chief, Headquarters Air Force Directorate of Intelligence Action Group, Headquarters U.S. Air Force, the Pentagon, Arlington, VA
- 13. July 2015 July 2017, Commander, 566th Intelligence Squadron, Buckley AFB, CO
- 14. July 2017 June 2018, Student, National War College, Fort Lesley J. McNair, Washington, DC
- 15. July 2018 May 2020, Chief, Intelligence Capabilities and Requirements Division, U.S. Special Operations Command, MacDill AFB. FL
- 16. July 2020 June 2022, Commander, Space Delta 7, Peterson SFB, CO
- 17. June 2022 June 2024, Director of Intelligence, Space Operations Command, Peterson SFB, CO
- 18. June 2024 August 2024, Vice Commander and Deputy Commanding General, Operations, Headquarters Space Operations Command, Peterson SFB, CO., as a Brig Gen.
- 19. August 2024 Present, Deputy Commander, Headquarters Space Operations Command, Peterson SFB, CO.

#### MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal Legion of Merit Defense Meritorious Service Medal Meritorious Service Medal with two oak leaf clusters Air Force Commendation Medal with three oak leaf clusters Air Force Achievement Medal

#### OTHER ACHIEVEMENTS

2002 Outstanding Contributor, Air and Space Basic Course 2005 Outstanding Graduate & Academic Award, USAF 2006 Distinguished Graduate, Squadron Officer School 2008 USAF Intelligence Instructor of the Year 2009 Numbered Air Force Company Grade Officer of the Year 2010 & 2012 Wg Lance P. Sijan Air Force Leadership Award 2012 & 2013 Wg Field Grade Officer of the Year

#### EFFECTIVE DATE OF PROMOTION

Second Lieutenant, May 4, 2001 First Lieutenant, May 4, 2003 Captain, May 4, 2005 Major, June 1, 2011 Lieutenant Colonel, February 1, 2015 Colonel, June 1, 2018 Brigadier General, June 11, 2024

(Current as of August 2024)



# Director Future Vertical Lift Cross Functional Team Army Futures Command Brigadier General Cain Baker

Brigadier General Cain Baker is from Fayetteville, GA and is a graduate of Auburn University. He was commissioned as a Second Lieutenant in Aviation Branch in 1996.

After completing flight school and the AH-64 Apache qualification course, BG Baker served as a Platoon Leader in both 2<sup>nd</sup> Infantry Division in Korea and the 101<sup>st</sup> Airborne Division at Fort Campbell, KY. While assigned to the 101<sup>st</sup> Airborne, BG Baker additionally served in the Division G-3 Air and deployed to Kosovo in 2001 in support of Task Force Falcon IIIA. Following the Aviation's Captain's Career Course in 2002, BG Baker was then assigned to 1-227<sup>th</sup> Aviation Regiment "First Attack" at Fort Hood, TX as the Assistant Operations Officer, the A Company commander, and HHC commander, and deployed in 2004 in support of OPERATION IRAQI FREEDOM during the initial invasion of Iraq. BG Baker then served as an Observer/Controller at the National Training Center, Fort Irwin, CA from 2005-2007. BG Baker returned to



Fort Campbell in 2007 as the 3-101<sup>st</sup> Aviation Regiment Battalion Executive Officer and then 159<sup>th</sup> Combat Aviation Brigade Operations Officer and deployed to Afghanistan in support of OPERATION ENDURING FREEDOM from 2009 to 2010. BG Baker then assumed command of 1-227<sup>th</sup> Aviation Regiment, 1<sup>st</sup> Cavalry Division in 2012, where he deployed his battalion to Afghanistan in support of OPERATION ENDURING FREEDOM. After battalion command and serving as the Special Assistant to the Commanding General, 1<sup>st</sup> Calvary Division, BG Baker took command of the 1<sup>st</sup> Air Cavalry Brigade, 1<sup>st</sup> Cavalry Division in 2016 and deployed the brigade to Europe in support of OPERATION ATLANTIC RESOLVE. After command, he served at The Pentagon from 2018 to 2020 as the Senior Military Assistant to the Under Secretary of Defense for Policy and then the Principal Military Assistant to the Secretary of Defense. BG Baker then served as the Deputy Commanding General for Support of the 25<sup>th</sup> Infantry Division at Schofield Barracks, HI from 2021 to 2023. His latest assignment is the Director for the Future Vertical Lift Cross-Functional Team at Redstone Arsenal, AL.

BG Baker's holds numerous awards commiserate with his service. BG Baker is a graduate of the Command and General Staff Officer's Course and the United States Naval War College.

BG Baker is married to the former Courtney Sherman of Ocala, Florida and they have three daughters: Hannah, Caitlin, and Ashley.

## Rear Admiral David N. Barnes Deputy Commander, Navy Recruiting Command

Rear Adm. Dave Barnes grew up in Los Angeles, California, is a graduate of Point Loma Nazarene College where he earned a Bachelor of Arts. He was commissioned through the University of San Diego Naval Reserve Officer Training Corps (NROTC) program. He earned a Master of Arts in International Relations and Strategic Studies from the U.S. Naval War College, and a Master of Business Administration from the University of Southern California. He was designated a Naval Flight Officer in 1995.

His initial flight training was with Training Squadron TEN and the 562<sup>nd</sup> Flight Training Squadron. He then flew with Fleet Reconnaissance Squadron THREE in Oklahoma City, Oklahoma. He affiliated with the Navy Reserve in 2001.

His reserve staff assignments include Commander THIRD Fleet Joint Forces Air Component Command, direct report to Commander Naval Special Warfare



Command, and the Naval Special Warfare Advanced Training Command. He served as Executive Officer of Commander THIRD Fleet Headquarters, and the Global Network Operational Security Command. He also served the Deputy Commander, Navy Reserve Region Readiness and Mobilization Command Fort Worth (REDCOM FTW). He was mobilized to Al Dafra Air Base, United Arab Emirates as Officer In Charge of the Broad Area Maritime Surveillance unmanned aerial vehicle detachment, and to Commander Naval Surfaces Forces, U.S. Pacific Fleet.

His reserve command tours include Commander Naval Air Wings Pacific, Fleet Combat Training Center Pacific, Special Operations Command Pacific, Naval Forces Europe / Africa / U.S. SIXTH Fleet Maritime Partnership Program Detachment 130 in Naples, Italy, U.S. Indo-Pacific Detachment 701, and Commander Naval Information Warfare Systems Command Reserve Program.

His awards include three Legion of Merit, two Defense Meritorious Service, three Meritorious Service Medals, and six Navy Commendation medals, along with various personal and campaign medals including several teams that earned Meritorious Unit Commendation. He accumulated over 1500 hours in military aircraft.



### **BIOGRAPHY**



#### UNITED STATES AIR FORCE

#### **BRIGADIER GENERAL CASSIUS T. BENTLEY III**

Brigadier General Cassius T. Bentley III is the Commander, 618th Air Operations Center (Tanker Airlift Control Center), Scott Air Force Base, Illinois. The 618 AOC (TACC) is responsible for operational planning, scheduling, directing, and assessing a fleet of approximately 1,100 aircraft, executing the air mobility mission, and providing command and control of strategic airlift, air refueling, aeromedical evacuation, global air mobility support, and presidential and senior leader air transport in support of national interests.

Brigadier General Bentley received his commission through the ROTC and graduated from the University of Kentucky and Centre College in 1998 via the 3-2 Dual Degree Engineering program. He has served in a variety of positions at the squadron, wing, major command and combatant command levels, to include wing command, and squadron command. He has deployed in support of Operations ENDURING FREEDOM, NOBLE EAGLE, IRAQI FREEDOM, FREEDOM'S SENTINEL, RESOLUTE SUPPORT, and INHERENT RESOLVE. He holds a membership at the Royal College of Defence Studies in London, England, where he studied foreign relations with senior and general officers from more than 50 nations.



Prior to his current position, Brigadier General Bentley was the Deputy Director of Strategic Plans, Policy and Logistics for U.S. Transportation Command, Scott AFB, Illinois. The Directorate supports the shaping of the Joint Deployment and Distribution Enterprise through strategic, campaign and operational planning. Additionally, it provides global support to combatant commanders and national authorities by supporting operations for deployment, employment, sustainment distribution, redeployment, retrograde, air refueling, global patient movement, and key operational and enabling capabilities. Brigadier General Bentley is a command pilot with more than 4,400 hours, in both airlift and tanker aircraft

#### **EDUCATION**

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1998	Bachelor of Science in	1 Physics.	Centre College.	Danville, Kv.

- 1998 Bachelor of Science in Civil Engineering, University of Kentucky, Lexington, Ky.
- 2004 Squadron Officer School, Maxwell Air Force Base, Ala.
- 2007 C-17A Weapons School, McGuire AFB, N.J.
- 2009 Master of Military Operational Art and Science, Maxwell AFB, Ala.
- 2009 Air Command and Staff College, Maxwell AFB, Ala, by correspondence
- 2010 Master of Science, Logistics Management, Air Force Institute of Technology, Fort Dix, N.J.
- 2013 Air War College, Maxwell AFB, Ala, by correspondence
- 2018 Royal College Defence Studies, London, England

#### **ASSIGNMENTS**

- 1. June 1998-July 1999, Casual Lieutenant, Langley Air Force Base, Va.
- 2. July 1999-July 2000, Student, Specialized Undergraduate Pilot Training, Columbus AFB, Miss.

- 3. November 2000–January 2007, C-17A Evaluator Aircraft Commander, Combat Plans Flight Commander and Wing Standardization, C-17A Special Operations Low Level, 437th Airlift Wing, Charleston AFB, S.C.
- 4. January 2007-June 2007, Student, C-17A Weapons School, McGuire AFB, N.J.
- 5. June 2007–February 2008, C-17A Weapons Officer, Evaluator Pilot, 517th Airlift Squadron, Joint Base Elmendorf- Richardson, Alaska
- 6. February 2008–May 2010, C-17A Evaluator Pilot, Chief of Airlift Operations and Assistant Director of Operations, 353rd Combat Training Squadron, Red-Flag, Alaska
- 7. May 2010-July 2011, Student, Advanced Study of Air Mobility, Fort Dix, N.J.
- 8. July 2011–July 2013, Chief Mission Branch, EUCOM Deployment & Distribution Operations Center, J4, US European Command, Stuttgart, Germany
- 9. July 2013-April 2014, Director of Operations, 16th Airlift Squadron, JB Charleston, S.C.
- 10. April 2014-October 2015, Commander, 15th Airlift Squadron, JB Charleston, S.C.
- 11. October 2015-April 2016, Deputy Operations Group Commander, JB Charleston, S.C.
- 12. April 2016-June 2017, Executive Officer to the Commander, Air Mobility Command, Scott AFB, Ill.
- 13. July 2017-July 2018, Student, Royal College Defence Studies, London, England
- 14. July 2018-July 2020, Vice Commander, 100th Air Refueling Wing, RAF Mildenhall, United Kingdom
- 15. July 2020-July 2022, Commander, 92d Air Refueling Wing, Fairchild AFB, Wash.
- 16. August 2022–May 2024, Deputy Director of Strategic Plans, Policy and Logistics for U.S. Transportation Command, Scott AFB, III.
- 17. May 2024-Present, Commander, 618 Air Operations Center (Tanker Airlift Control Center), Scott AFB, Ill.

#### SUMMARY OF JOINT ASSIGNMENTS

- 1. Jul 2011–Jul 2013, European Command Deployment & Distribution Operations Center Mission Branch Chief, US European Command (J4), Stuttgart, Germany
- 2. Aug 2022–May 2024, Deputy Director of Strategic Plans, Policy and Logistics for U.S. Transportation Command, Scott AFB, III.

#### FLIGHT INFORMATION

Rating: command pilot

Flight hours: more than 4,400 hours

Aircraft flown: T-37B, T-1A, C-17A, and KC-135R/T

#### MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal
Legion of Merit with one oak leaf cluster
Defense Superior Service Medal
Defense Meritorious Service Medal
Meritorious Service Medal with three oak leaf clusters
Air medal with two oak leaf clusters
Aerial Achievement Medal
Air and Space Commendation Medal with one oak leaf cluster
Joint Service Achievement Medal
Air and Space Achievement Medal

#### EFFECTIVE DATES OF PROMOTION

Second Lieutenant, May 27, 1998 First Lieutenant, May 27, 2000 Captain, May 27, 2002 Major, February 1, 2008 Lieutenant Colonel, June 1, 2013 Colonel, May 1, 2018 Brigadier General, Frocked

(Current as of July 2024)







## Brigadier General Matthew W. Brown V Corps Deputy Commanding General – Readiness

Brigadier General Matthew W. Brown graduated from the U.S. Military Academy and commissioned as an Infantry Second Lieutenant in 1997.

His past assignments include Bradley Platoon Leader, Support Platoon Leader, and Battalion S4 in 1st Battalion, 18th Infantry at Camp Able Sentry, Macedonia and Schweinfurt, Germany. He then served as an assistant operations officer in the G3, 101st Airborne Division at Fort Campbell, Kentucky and in Kuwait and Iraq. Subsequently assigned to 3rd Brigade, he commanded C Company, 1st Battalion, 187th Infantry during Operation Iraqi Freedom IV.

Following redeployment, he served as a plans and operations officer in the Mission Command Training Program. BG Brown then served as the S3 and Executive Officer of 3rd Squadron, 2d Cavalry Regiment in Vilseck, Germany and in Kandahar Province, Afghanistan. Upon redeployment, he served as a Deputy Task Force Observer Coach Trainer and the Operations Group S3 at the Joint Multinational Readiness Center before assignment as the U.S. exchange officer to the Headquarters of the German Army.

BG Brown then commanded 1st Battalion, 6th Infantry at Fort Bliss, Texas. Following battalion command, he attended the Joint Advanced Warfighting School and served as the Senior Advisor to the 205th Afghan National Army Corps in Kandahar, Afghanistan. BG Brown then commanded the 1st Stryker Brigade Combat Team, 25th Infantry Division at Fort Wainwright, Alaska. While in command, the brigade deployed to Iraq and Syria in support of Operation Inherent Resolve. Following redeployment, BG Brown assumed duties as the G3, then Chief of Staff of III Armored Corps and Fort Cavazos, Texas.

BG Brown then served as the Deputy Commanding General of 3<sup>rd</sup> (United Kingdom) Division, headquartered at Bulford Camp in Wiltshire, England. He assumed duties as the V Corps Deputy Commanding General – Readiness in June 2024.

BG Brown holds a MS in Engineering Management from Missouri Science and Tech and a MS in Joint Campaign Planning and Strategy from the Joint Forces Staff College.

BG Brown has been married to Heike for 22 years and they have one daughter, Marlena.



### Brigadier General Shannon M. Brown

#### Assistant Deputy Commandant for Programs, Programs and Resources

A native of Columbus, Ohio, Brigadier General Brown is a 1995 graduate of Swarthmore College. He was commissioned as an officer in the Marine Corps in August 1996 and was designated an aviator in February 2000 after flight training in Pensacola, Florida and Meridian, Mississippi.

Brigadier General Brown has served as an F/A-18 pilot in the operating forces with Marine Fighter Attack Squadron (All Weather) 224, as the Operations Officer of Marine Aircraft Group 12, the Commanding Officer of Marine Fighter Attack Squadron 115, and the Commanding Officer of Marine Aircraft Group 11. In the supporting establishment, he completed a tour as an F/A-18 instructor pilot with Marine Aviation Weapons and Tactics Squadron One. His staff assignments include Deputy Branch Head of Aviation Manpower Support at Headquarters Marine Corps Aviation; Senior Aide to the 37th Commandant of the Marine Corps; Deputy Director of the Programs, Analysis, and Evaluation



Division of Headquarters Marine Corps Programs and Resources, Command Inspector General of 3rd Marine Aircraft Wing, and Senate Director, Office of Legislative Affairs, Headquarters Marine Corps. Brigadier General Brown's joint assignments include two tours as a Fire Support Officer and Forward Air Controller with Naval Special Warfare Development Group. He assumed the duties of Assistant Deputy Commandant for Programs, Programs and Resources in June of 2024.

Brigadier General Brown was selected as the 2017-18 Commandant of the Marine Corps Fellow at the MIT Security Studies Program. In addition, he is a graduate of the Weapons and Tactics Instructor Course and the Joint Combined Warfighting School, Joint Forces Staff College.







#### UNITED STATES AIR FORCE

#### BRIGADIER GENERAL RAJA J. CHARI

Brig Gen Raja J. Chari serves as an Active Astronaut, Assistant to the Chief for Artemis Human Landing System (HLS) and Senior Department of Defense Astronaut, NASA Johnson Space Center, Houston, Texas. He is responsible for leading astronaut development and testing for HLS which is the lunar lander for the Artemis campaign and his work includes integrating the design and testing with the Orion deep space crew capsule, exploration class lunar space suits, and the Gateway lunar space station. His duties include work across several NASA Centers and oversight of multiple US and international contractors. He also maintains training currency to be prepared for future space flight assignments to the International Space Station.

Brig Gen Chari was commissioned from the US Air Force Academy and has served on active duty for over 25 years in a variety of educational, operational, developmental test, program management, and command positions. After earning his master of science degree from the Massachusetts Institute of Technology he served as an instructor pilot in the F-15E including deployed experience in the Pacific and Operation IRAQI FREEDOM. He graduated US Naval Test Pilot School and served as an F-15 Developmental Test Pilot. Following US Army Command and General Staff College, he



was a program manager in the Air Force's Rapid Capabilities Office. As a squadron commander, he led the 461st Flight Test Squadron and was the Integrated Test Force Director leading a joint multi-national team responsible for developmental flight testing of the F-35 Lightning II. After completing Astronaut Candidate training, Brig Gen Chari was the director of the Joint Test Team for the Commercial Crew Program leading system testing for the SpaceX Crew Dragon and Boeing CST-100 Starliner.

Brig Gen Chari is an Astronaut Command Pilot with over 7,000 flying hours in a variety of spacecraft and aircraft. Prior to his current position, Brig Gen Chari was the Crew-3 Commander for the first flight of the Endurance space vehicle and spent nearly 6 months aboard the International Space Station where he took part in over 350 scientific studies and executed 2 spacewalks.

#### **EDUCATION**

1999 Bachelor of Science, Astronautical Engineering, Engineering Sciences, Mathematics, US Air Force Academy, Colo.

2001 Master of Science, Astronautics and Aeronautics, Massachusetts Institute of Technology, Cambridge, Mass.

2006 Squadron Officer School, Maxwell Air Force Base, Ala.

2008 US Naval Test Pilot School, Naval Air Station Patuxent River, Md.

2012 US Army Command and General Staff College, Fort Leavenworth, Kan.

2013 Air War College, Maxwell AFB, Ala., by correspondence

2019 Astronaut Candidate Training, Johnson Space Center, Texas

#### **ASSIGNMENT**

- 1. June 1999 June 2001, Draper Fellow/Student, Massachusetts Institute of Technology, Cambridge, Mass.
- 2. June 2001 August 2002, Student, Joint Specialized Undergraduate Pilot Training, Vance AFB, Okla.
- 3. August 2002 February 2003, Student, Intro to Fighter Fundamentals, 435th Flying Training Squadron, Moody AFB, Ga.
- 4. February 2003 October 2003, Student, F-15E Fighter Training Unit, 334th Fighter Squadron, Seymour Johnson AFB, N.C.
- 5. October 2003 September 2006, F-15E Instructor Pilot, Executive Officer, 90th Fighter Squadron, Elmendorf AFB, Alaska
- 6. September 2006 October 2007, F-15E Evaluator Pilot, Chief of Standardization/Evaluation, 494th Fighter Squadron, Lakenheath AFB, United Kingdom
- 7. October 2007 December 2008, Student, US Naval Test Pilot School, Class 134, Naval Air Station Patuxent River, Md.
- 8. December 2008 December 2011, Developmental Test Pilot, 40th Flight Test Squadron, Eglin AFB, Fla.
- 9. December 2011 December 2012, Student, US Army Command and General Staff College, Fort Leavenworth, Kan.
- 10. December 2012 June 2015, Production Program Manager, Strategic Combat Systems, Secretary of the Air Force, Rapid Capabilities Office, Bolling AFB, Washington D.C.
- 11. June 2015 June 2017, 461st Flight Test Squadron Commander and Director, F-35 Integrated Test Force, F-35 Test Pilot,

- Edwards AFB. Calif.
- 12. June 2017 October 2019, Astronaut Candidate, NASA Astronaut Class XXII, Johnson Space Center, Texas
- 13. October 2019 December 2020, Commercial Crew Program Joint Test Team Director, Johnson Space Center, Texas
- 14. December 2020 October 2021, Commander NASA/SpaceX Crew-3 Mission Pre-Flight, International Space Station Expedition 66 & 67, Johnson Space Center, Texas
- 15. October 2021 May 2022, Commander NASA/SpaceX Crew-3 Mission, International Space Station Expedition 66 & 67, Low Earth Orbit
- 16. May 2022 November 2022, Commander NASA/SpaceX Crew-3 Mission Post-Flight, International Space Station Expedition 66 & 67, Johnson Space Center, Texas
- 17. November 2022 Present, Assistant to the Chief for Artemis Human Landing System Program, Johnson Space Center, Texas

#### **FLIGHT INFORMATION:**

Rating: Astronaut Command Pilot

Spacecraft Flight Hours: More than 4,200; Aircraft Flight Hours: More than 2,800 including more than 160 combat hours Vehicles flown: Crew Dragon, International Space Station, F-35, F-15, F-16, F-18, T-38, and 23 other aircraft.

#### **MAJOR AWARDS AND DECORATIONS**

Defense Superior Service Medal
Defense Meritorious Service Medal with oak leaf cluster
Aerial Achievement Medal with six oak leaf clusters
Meritorious Service Medal with oak leaf cluster
Air and Space Commendation Medal with oak leaf cluster
Iraq Campaign Medal
Korean Defense Service Medal
NASA Distinguished Service Medal
NASA Space Exploration Medal

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant June 2, 1999
First Lieutenant June 2, 2001
Captain June 2, 2003
Major November 1, 2008
Lieutenant Colonel November 1, 2012
Colonel April 1, 2018
Brigadier General August 14, 2024





#### **BRIGADIER GENERAL JOHN B. CREEL**

Brig. Gen. John B. Creel is the Deputy Commander, Air Forces Southern, Davis-Monthan Air Force Base, Arizona. As the Air Force component to U.S. Southern Command, Air Forces Southern conducts security cooperation and provides air, space and cyberspace capabilities throughout Latin America and the Caribbean.

Brig. Gen. Creel began his military career in 1985 as an enlisted helicopter mechanic in the Army. He then attended helicopter flight training and flew the UH-60 Black Hawk as a warrant officer. After 15 years, he separated from the Army, joined the Air Force, and graduated Officer Training School in 2000. He has held positions at the squadron, group, wing, deployed Joint Force Command and Combatant Command levels. Brig. Gen. Creel's operational tours include operations Desert Shield, Desert Storm, Joint Endeavor, Joint Guard, Northern Watch, Enduring Freedom and Iragi Freedom. He holds an undergraduate degree in professional aeronautics and two graduate degrees in Business Aviation from Embry-Riddle Aeronautical University, and a third graduate degree in Strategic Studies from the Marine Corps War College. Prior to his current position, Brig. Gen. Creel served as the Senior Special Assistant to the Commander of United States European Command



#### **EDUCATION**

1985 Army Basic Training, Fort Knox, Ky.

1986 Army UH-1 Helicopter Maintenance Course, Fort Rucker, Ala.

and the Supreme Allied Commander Europe, Brussels, Belgium.

1986 Mississippi Army National Guard CH-54 Helicopter Maintenance Course, Meridian, Miss.

1987 Army Warrant Officer Entry Course, Fort Rucker, Ala.

1988 Army Initial Entry Rotary Wing Aviator Course, Fort Rucker Ala.

1993 Army UH-60 Instructor Pilot Course, Fort Rucker, Ala.

1995 Army Instrument Flight Examiner Course, Fort Rucker, Ala.

1997 Army Warrant Officer Advanced Course, Fort Rucker, Ala.

1999 Bachelor's Degree, Professional Aeronautics, Embry-Riddle Aeronautical University, Extended Campus

2000 Master of Business Administration in Aviation, Embry-Riddle Aeronautical University, Extended Campus

2000 Air Force Officer Training School, Maxwell Air Force Base, Ala.

2002 Air Force Weapons School, Nellis AFB, Nev.

2006 Master of Aeronautical Science, Embry-Riddle Aeronautical University, Extended Campus

2008 Air Force Squadron Officer School, Maxwell AFB, Ala.

2012 Air Force Strategic Policy Fellowship, Washington, D.C.

2012 Joint Forces Staff College, Norfolk, Va.

2018 Marine Corps War College, Quantico, Va.

2020 Air Force Enterprise Leadership Seminar, University of North Carolina, Chapel Hill

2023 Combined Forces Air Component Commander Course, Maxwell AFB, Ala.

#### **ASSIGNMENTS**

- 1. August 1985–June 1987, Helicopter Mechanic, 2348th Heavy Lift Helicopter Company, Meridian, Miss.
- 2. July 1987-August 1987, Candidate, Warrant Officer Candidate School, Fort Rucker, Ala.
- 3. September 1987-June 1988, Student, Initial Entry Rotary Wing Aviator Course, Fort Rucker, Ala.
- 4. June 1988-August 1989, UH-1 Pilot, 2348th Heavy Lift Helicopter Company, Meridian, Miss.
- 5. September 1989–May 1993, UH-60 Flight Lead, C/5-101st Aviation Regiment, 101st Airborne Division, Fort Campbell, Ky.
- 6. August 1993-September 1994, UH-60 Instructor Pilot, HHC/6-6th Cavalry Squadron, Illesheim, Germany
- 7. October 1994–June 1997, UH-60 Standardization Officer and Instrument Flight Examiner, A/158th Aviation, Wiesbaden, Germany
- 8. July 1997-June 1998, UH-60 Instructor Pilot Course Section Leader, C/212th Aviation Regiment, Fort Rucker, Ala.
- 9. July 1998–July 2000, UH-60 Standardization Officer and Instrument Flight Examiner, Aviation Training Brigade, Fort Rucker, Ala.
- 10. July 2000-September 2000, Officer Trainee, Officer Training School, Maxwell AFB, Ala.
- 11. October 2000-June 2002, Plans Officer, 41st Rescue Squadron, Moody Air Force Base, Ga.
- 12. December 2002-June 2005, Chief of Weapons and Tactics, 41st Rescue Squadron, Moody AFB, Ga.
- 13. June 2005-April 2010, Student Flight Commander, USAF Weapons School, Nellis AFB, Nev.
- 14. April 2010–December 2010, J3 Air, Combined Forces Special Operations Component Command-Afghanistan, Kabul, Afghanistan
- 15. December 2010–May 2011, Executive Officer to the Commanding General, Combined Forces Special Operations Component Command-Afghanistan, Kabul, Afghanistan
- 16. July 2011–June 2012, Fellow, Air Force Strategic Policy, Air Education and Training Command, Washington, D.C.
- 17. June 2012–March 2013, Afghanistan-Pakistan Hands, Air Staff, the Pentagon, Arlington, Va.
- 18. March 2013–June 2013, Liaison Officer, Presidential Information Coordination Center, Presidential Palace and Headquarters International Security Assistance Force, Kabul, Afghanistan
- 19. July 2013–October 2014, Director of Operations, 41st Rescue Squadron, Moody AFB, Ga.
- 20. October 2014-June 2015, Director of Operations, 347th Operational Support Squadron, Moody AFB, Ga.
- 21. June 2015-July 2017, Commander, 34th Weapons Squadron, Nellis AFB, Nev.
- 22. June 2017-July 2018, Student, Marine Corps War College, Quantico, Va.
- 23. July 2018-July 2020, Commander, 347th Rescue Group, Moody AFB, Ga.
- 24. July 2020-July 2021, Commander, 39th Air Base Wing, Incirlik Air Base, Turkey
- 25. August 2021–July 2022, Executive Officer to Supreme Allied Command Europe, Commander U.S. European Command, Supreme Headquarters Allied Powers Europe, Brussels, Belgium
- 26. August 2022-June 2023, Senior Special Assistant to SACEUR, SHAPE, Brussels, Belgium
- 27. July 2023–present, Deputy Commander, Air Forces Southern, U.S. Southern Command, Davis-Monthan AFB, Ariz.

#### **SUMMARY OF JOINT ASSIGNMENTS**

- 1. April 2010–December 2010, J3 Air, Combined Forces Special Operations Component Command-Afghanistan, Kabul, Afghanistan, as a major
- 2. December 2010–May 2011, Executive Officer to the Commanding General, Combined Forces Special Operations Component Command-Afghanistan, Kabul, Afghanistan, as a major
- 3. June 2012–March 2013, Afghanistan-Pakistan Hands, Air Staff, the Pentagon, Arlington, Va., as a major
- 4. March 2013–June 2013, Liaison Officer, Presidential Information Coordination Center, Presidential Palace and Headquarters International Security Assistance Force, Kabul, Afghanistan, as a major
- 5. August 2021–July 2022, Executive Officer to Supreme Allied Command Europe, Commander U.S. European Command, Supreme Headquarters Allied Powers Europe, Brussels, Belgium, as a colonel
- 6. August 2022-June 2023, Senior Special Assistant to SACEUR, SHAPE, Brussels, Belgium, as a colonel



#### **FLIGHT INFORMATION**

Rating: command pilot

Flight Hours: more than 7,500 hours

Aircraft Flown: TH-55, UH-1H, UH-60A/L and HH-60G

#### **MAJOR AWARDS AND DECORATIONS**

Defense Distinguished Service Medal Legion of Merit with oak leaf cluster

Distinguished Flying Cross with Valor Device with two oak leaf clusters

Bronze Star Medal

Meritorious Service Medal with six oak leaf clusters

Air Medal with eleven oak leaf clusters

Aerial Achievement Medal

Army Commendation Medal with three oak leaf clusters

Army Achievement Medal Combat Action Medal

#### **EFFECTIVE DATES OF PROMOTION**

Private Aug. 14, 1985
Private Two Feb. 15, 1986
Private First Class April 1, 1986
Specialist Four June 1, 1986
Warrant Officer One June 9, 1988
Chief Warrant Officer Two June 9, 1990
Chief Warrant Officer Three May 1, 1996
Second Lieutenant Sept. 29, 2000
First Lieutenant Sept. 29, 2002
Captain Sept. 29, 2004
Major Aug. 1, 2010
Lieutenant Colonel Dec. 1, 2013

Colonel May 1, 2018

Brigadier General Sept. 3, 2024

#### **OTHER ACHIEVEMENTS**

2004 Clarence H. Mackay Trophy 2004 Air Rescue Association Richard T. Kight Award

(Current as of February 2025)

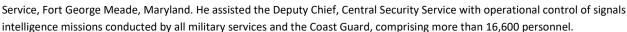




Brigadier General Rick Erredge is the Mobilization Assistant to the Commander, United States Cyber Command at Fort George G. Meade, Maryland. In this role, he assists the Commander, U.S. Cyber Command, with operational control of cyber operations missions conducted by all military services and the Coast Guard. He also assists the Commander to organize, direct, and manage the use of the reserve component forces to support the synchronization and coordination of cyberspace planning and operations to defend and advance national interests in collaboration with domestic and international partners.

Brigadier General Erredge was commissioned in 1994 through the Air Force Reserve Officer Training Corps program at the University of Minnesota, Duluth. He completed a Master of Science degree in National Security and Resource Strategy through the Eisenhower School at National Defense University. Upon commissioning he spent 8 years on active duty at installation and Major Command organizations as a Personnel officer before joining the Air Force Reserve where he has had several installation level Air Reserve Technician and Traditional Reserve assignments working as a Personnel and Cyberspace Operations officer. He is a two-time graduated squadron commander and graduated Wing Commander.

Prior to this assignment Brigadier General Erredge was the Mobilization Assistant to the Deputy Chief of the Central Security





1994 Bachelor of Arts in Criminology, University of Minnesota- Duluth, Duluth Minn.

1995 Basic Personnel Officer Course, Keesler AFB, Miss.

2000 Squadron Officer School, Maxwell AFB, Ala.

2000 Master of Arts, Computer Resources / Information Management, Webster University, St Louis, Mo.

2005 Air Command and Staff College, by correspondence

2006 Canadian Forces College, Joint Reserve Command and Staff College, Toronto, Canada

2008 Basic Communications Officer Course, Keesler AFB, Miss.

2012 Air War College, by correspondence

2013 Reserve Component National Security Course, Ft McNair, Washington D.C.

2014 Cyber 300, Air Force Institute of Technology, Wright-Patterson AFB, Ohio

2015 Master of Science, Eisenhower School, National Defense University, Ft McNair, Washington D.C.

2018 Enterprise Leadership Seminar, UNC Kenan-Flagler Business School, Chapel Hill, N.C.

2021 Leading Strategically, Center for Creative Leadership, Colorado Springs, CO

2024 Leading Data and AI Enabled Organizations, Naval Post Graduate School, Monterey, CA

2024 Enterprise Perspective Seminar, Washington DC

2024 Senior Joint Information Operations Application Course, Air University, Maxwell AFB, AL



#### **ASSIGNMENTS**

- 1. September 1994 April 1997, Education and Training Officer, Det 3 ACC/TRSS, Davis-Monthan Air Force Base, AZ
- 2. May 1997 July 1998, Squadron Section Commander, 357th Fighter Squadron, Davis-Monthan AFB, AZ
- 3. August 1998 December 2000, Military Personnel Flight Section Chief, 437 MSS, Charleston AFB, SC
- 4. January 2001 February 2003, Chief, Officer Assignments and Recruiting, HQ AFOSI, Andrews AFB, MD.
- 5. March 2003 Feb 2005, Commander, 934th Military Personnel Flight, Minneapolis-St Paul IAP ARS, MN
- 6. March 2005 March 2007, Commander, 934th Mission Support Flight, Minneapolis-St Paul IAP, ARS, MN
- 7. April 2007 December 2011, Commander, 934th Communications Flight, Minneapolis-St Paul IAP ARS, MN (May 2009 August 2009, Joint Operations Center Watch Officer (J6), Patch Barracks, Germany)
- 8. January 2012 July 2014, Commander, 934th Communications Squadron, Minneapolis-St Paul IAP ARS, MN (May 2012 November 2012, Deputy Group Commander, 387th Air Expeditionary Group, Kuwait)
- 9. August 2014 June 2015, Student, Eisenhower School, National Defense University, Washington, D.C.
- 10. July 2015 July 2016, Commander, 934th Communications Squadron, Minneapolis-St Paul IAP ARS, MN
- 11. August 2016 May 2017, Director, Future Operations & Integration Directorate, ARPC, Buckley AFB, CO
- 12. June 2017 June 2018, Director, Personnel and Total Force Services, ARPC, Buckley AFB, CO
- 13. July 2018 August 2019, Chief, Cyber Operations Division, HQ AFRC/A6, Robins AFB, GA
- 14. September 2019 July 2020, Vice Commander, 960th Cyberspace Wing, JBSA-Lackland, TX
- 15. August 2020 May 2023, Commander, 960th Cyberspace Wing, JBSA-Lackland, TX
- 16. June 2023 April 2024, Mobilization Assistant to the Assistant Secretary of the Air Force for Manpower and Reserve Affairs, Pentagon, Washington, D.C.
- 17. May 2024 July 2024, Director, Strategic Integration, Office of the Assistant Secretary of the Air Force for Manpower and Reserve Affairs, Pentagon, Washington, D.C.
- 18. August 2024 February 2025, Mobilization Assistant to the Deputy Chief, Central Security Service, Ft Meade, MD
- 19. March 2025 Present, Mobilization Assistant to the Commander, United States Cyber Command, Ft Meade, MD

#### **MAJOR AWARDS AND DECORATIONS**

Legion Of Merit with oak leaf cluster
Meritorious Service Medal with six oak leaf clusters
Air Force Commendation Medal with oak leaf cluster
Air Force Achievement Medal with two oak leaf clusters
Air Force Reserve Command Profiles in Leadership Volume III

#### PROFESSIONAL MEMBERSHIPS AND ASSOCIATIONS

Armed Forces Communications and Electronics Association Member Military Cyber Professional Association, Board of Advisors United Heroes League (Non-profit), Board of Directors Reserve Officers Association, Lifetime Member Veteran of Foreign Wars Post 1210 Member

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant July 11, 1994
First Lieutenant July 11, 1996
Captain July 11, 1998
Major April 15, 2004
Lieutenant Colonel August 11, 2009
Colonel March 6, 2016
Brigadier General January 31, 2024

(Current as of March 2025)





#### BRIGADIER GENERAL TODD L. ERSKINE

COMMANDING GENERAL
310TH SUSTAINMENT COMMAND (EXPEDITIONARY)



Brig. Gen. Todd L. Erskine serves as the Commanding General of the 310th Sustainment Command (Expeditionary) headquartered in Indianapolis, Indiana. Brig. Gen. Erskine is responsible for sustainment operations for a one-star command that provides oversight of manning, equipping, and training for five subordinate O6-level Army Reserve commands covering 10 states and consisting of over 6,000 Soldiers.

A graduate of Texas A&M University with a Bachelor of Science Degree in Wildlife and Fisheries Science, his military education includes the Canadian Security Studies Programme, the Reserve Component National Security Course, and Advanced Joint Professional Military Education from the Joint Forces Staff College. His civilian education includes a Master of Science Degree in Human Resource Management from Tarleton State University and a Master of Science Degree in Strategic Studies from the US Army War College.

Prior to his role as the Commanding General of the 310th ESC, Brig. Gen. Erskine served as the Deputy Commanding General of the 377th Theater Sustainment Command (TSC) and was responsible for theater sustainment operations and for the oversight of manning, equipping, and training of six subordinate one star Army Reserve Commands. He also served as the Deputy Commanding General-Operational Command Post where he supported Army North in a variety of Defense Support of Civil Authorities (DSCA) missions ranging from responding to the Nationwide COVID 19 pandemic to providing sustainment for both phases of Operation Allies Welcome.

Brig. Gen. Erskine's foreign service is highlighted by his deployment to Kuwait as the Commander of the 300th Sustainment Brigade, J1 Personnel Director, Office of the Program Manager – Facilities Security Forces in Riyadh, Kingdom of Saudi Arabia, and as the Maintenance Branch Chief for United States Central Command in support of Operation Iraqi Freedom in Kuwait.

His awards and decorations include the Legion of Merit with Oak Leaf Cluster, Defense Meritorious Service Medal, Meritorious Service Medal with Silver Oak Leaf Cluster, Joint Service Commendation Medal with Oak Leaf Cluster, the Army Commendation Medal with two Oak Leaf Clusters, the Army Achievement Medal with three Oak Leaf Clusters and the Parachutist Badge.

Brig. Gen. Erskine lives in Temple, Texas with his wife of 27 years, Amy Jo. They have four children, Katelyn, Logan, Jackson, and Carson. In his civilian career, he is a Portfolio Planner for Baylor Scott and White Healthcare and a part-time cattle rancher.



## Rear Admiral Todd Figanbaum

### Deputy Director, Strategic Targeting and Nuclear Mission Planning, J5N, U.S. Strategic Command



Rear Adm. Todd Figanbaum is an honors graduate of the University of Idaho with a Bachelor of Science in Mathematics. During his career, he earned a Master of Business Administration from the University of South Carolina and was a fellow of the Massachusetts Institute of Technology Seminar XXI program.

His operational tours include, Division Officer USS BOISE (SSN 764), Engineer Officer USS MARYLAND (SSBN 738) (G), Executive Officer USS PROVIDENCE (SSN 719), Commanding Officer USS ALASKA (SSBN 732)(B) and Commodore Submarine Squadron 17. He was recognized by the United States Naval Submarine League with the Jack Darby award for Inspirational Leadership and Excellence in Command in 2015.

His staff assignments include Assistant Professor of Naval Science University of South Carolina, Executive Officer Atlantic Fleet Nuclear Propulsion Examining Board, Special Assistant to the Director of Naval Reactors for Personnel and Policy (NR-LL), the Deputy Nuclear Propulsion Program Manager for Personnel and Policy on the OPNAV staff (N133B), Budget Manager/Program Analyst on the staff of the Office of the Secretary of Defense for Cost Assessment and Program Evaluation (CAPE), Chief of Staff for the Director of Undersea Warfare (OPNAV N97), Division Director of Submarine/Nuclear Power Distribution, Navy Personnel Command (PERS 42) and Submarine and Nuclear Community Manager (N133).

He most values the privilege to serve with teams recognized with multiple Navy Battle Efficiency "E" awards on each one of his sea tours.





Maj. Gen. Akshai M. Gandhi is the Assistant Deputy Chief of Staff, Operations, Headquarters U.S. Air Force, the Pentagon, Arlington, Virginia. He is responsible to the Secretary of the Air Force and the Chief of Staff for formulating policy supporting air, irregular warfare, counterproliferation, homeland defense, weather and cyber operations. Maj. Gen. Gandhi determines operational requirements, capabilities, and training necessary to support national security objectives and military strategy

Maj. Gen. received his commission as a distinguished graduate of the United States Air Force Academy in May 1990. He has served in various command and supervisory capacities at the squadron, group, and wing levels. He served on the Air Staff in the Air National Guard Plans and Programs Directorate, as an Air National Guard Assistant and Deputy Combined Forces Air Component Commander for the Commander, North American Aerospace Defense Command Continental Region/1st Air Force, and as adjunct faculty for the Reserve Component National Security Course, College of International Security Affairs, National Defense University. Prior to his current position, Maj. Gen. Gandhi was the Commander, 378th Air Expeditionary Wing, Prince Sultan Air Base, Kingdom of Saudi Arabia.



Maj. Gen. Gandhi is a command pilot with 4600 flying hours in the F-16. He has flown over 750 combat hours in Operations Deliberate Forge, Allied Force, Northern Watch, Southern Watch, Iraqi Freedom, Enduring Freedom, Inherent Resolve and Spartan Shield.

#### **EDUCATION**

1990 Bachelor of Science, Astronautical Engineering, United States Air Force Academy, Colo.

1997 Squadron Officer School, Maxwell AFB, Ala.

1998 Joint Firepower Control Course, Nellis AFB, Nev.

2003 Air Command and Staff College, Maxwell AFB, Ala., by correspondence

2007 Air War College, Maxwell AFB, Ala., by correspondence

2012 Reserve Component National Security Course, National Defense University, Fort McNair, Washington, D.C.

2018 Master of Military Operational Art and Science with Highest Academic Distinction, Air University, Maxwell AFB, Ala.

2020 Systems Thinking Seminar, Arlington, Va.

2020 Leading Strategically, Center for Creative Leadership, Colorado Springs, Colo.

2021 Joint Task Force Commander's Training Course, Peterson AFB, Colo.

2021 Joint and Combined Warfighting School, Joint Forces Staff College, Norfolk, Va.

2022 Dual Status Commanders Course, Peterson AFB, Colo.

2022 Senior Leader Orientation Course, Joint Base Andrews, Md.

2022 Combined Forces Air Component Commanders Course, Maxwell AFB, Ala.

2022 National Security Studies Management Course, Maxwell School of Citizenship and Public Affairs, Syracuse University, N.Y.

2022 Regional Seminar - Transnational Issues, Alan L. Freed Associates, Washington, D.C.

2023 General and Flag Officer Homeland Security Executive Seminar, Harvard University Kennedy School of Government, Cambridge, Mass.

2023 Latin and South America Seminar, Alan L. Freed Associates, Washington D.C.

2024 Enterprise Leadership Seminar, Kenan-Flagler Business School, University of North Carolina, Chapel Hill

#### **ASSIGNMENTS**

- 1. September 1990-October 1991, Student, Euro-NATO Joint Jet Pilot Training, Sheppard Air Force Base, Texas
- 2. October 1991–June 1994, Flight Test Engineer and Executive Officer, 2872nd, 514th, 15th Test Squadrons, Hill AFB, Utah
- 3. June-July 1994, AT-38 Student, Introduction to Fighter Fundamentals, Sheppard AFB, Texas
- 4. August 1994–May 1995, F-16C Student, 61st Fighter Squadron, Luke AFB, Ariz.
- 5. May 1995–October 1997, Standardization/Evaluation & Scheduling Officer, Chief of Training, 36th Fighter Squadron, Osan AB, Republic of Korea
- 6. November 1997–November 1999, Plans Officer, Assistant Wing Weapons Officer, Flight Commander, 510th Fighter Squadron, Aviano AB, Italy
- 7. November 1999–September 2001, Group Standardization/Evaluation Officer, Flight Commander, 524th Fighter Squadron, Cannon AFB, N.M.
- 8. September 2001-June 2002, Scheduling Officer, 157th Fighter Squadron, McEntire JNGB, S.C.
- 9. June 2002–September 2002, Executive Officer to the Wing Commander, 376th Air Expeditionary Wing, Manas AB, Kyrgyzstan
- 10. September 2002–June 2007, Assistant Weapons Officer, Chief of Scheduling, 157th Fighter Squadron, McEntire JNGB, S.C.
- 11. July 2007–February 2010, Chief of Standardization/Evaluation, Executive Officer to the Wing Commander, 169th Operations Group, McEntire JNGB, S.C.
- 12. February 2010–June 2011, Program Manager, 169th Fighter Wing, McEntire JNGB, S.C.
- 13. June 2011–June 2012, Force Planner, National Guard Bureau, Directorate of Plans and Programs, Air National Guard Readiness Center, JB Andrews, Md.
- 14. June 2012–June 2013, Chief of Advanced Programs, 169th Fighter Wing, McEntire JNGB, S.C.
- 15. June 2013–May 2016, Commander, 157th Fighter Squadron, McEntire JNGB, S.C.
- 16. May 2016–June 2018, Vice Commander, 169th Fighter Wing, McEntire JNGB, S.C.
- 17. June 2018-September 2021, Commander, 169th Fighter Wing, McEntire JNGB, S.C.
- 18. September 2021–December 2021, Assistant Adjutant General Air, Joint Force Headquarters, Columbia, S.C.
- 19. October 2021–May 2023, dual-hatted as Air National Guard Assistant to Commander, Continental U.S. North American Aerospace Defense Command Region 1st Air Force (CONR-1AF), Tyndall AFB, Fla.
- 20. December 2021-May 2023, Chief of Staff Air, Joint Force Headquarters, Columbia, S.C.
- 21. May 2023-October 2023, Commander, 378th Air Expeditionary Wing, Prince Sultan Air Base, Kingdom of Saudi Arabia
- 22. November 2023–Present, Assistant Deputy Chief of Staff, Operations (A3), Headquarters U.S. Air Force, the Pentagon, Arlington, Va.

#### **FLIGHT INFORMATION**

Rating: command pilot

Flight Hours: more than 5,000

Aircraft Flown: T-37, T-38, F-4E/G, RF-4C, AT-38, E-11A, KC-10A, and F-16B/C/D (Blocks 15-52)

#### **MAJOR AWARDS AND DECORATIONS**

Distinguished Service Medal
Legion of Merit with oak leaf cluster
Distinguished Flying Cross with Valor
Meritorious Service Medal with five oak leaf clusters



Air Medal with 10 oak leaf clusters
Aerial Achievement Medal with oak leaf cluster
Air and Space Commendation Medal five oak leaf clusters
Air and Space Achievement Medal with oak leaf cluster
Combat Action Medal

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant May 30, 1990
First Lieutenant May 30, 1992
Captain May 30, 1994
Major June 1, 2001
Lieutenant Colonel June 1, 2008
Colonel May 13, 2016
Brigadier General September 12, 2021
Major General February 1, 2025

(Current as of February 2025)



#### REAR ADMIRAL BRET M. GRABBE

Commander, Submarines, North Atlantic Treaty Organization (NATO),
Deputy Chief of Staff, Submarines, Maritime Command Headquarters (MARCOM),
Deputy Commander, Submarine Group EIGHT

Rear Adm. Bret Grabbe is a Kansas native, earned a Bachelor of Science degree in Electrical Engineering from Kansas State University, and was commissioned in September 1996 at Officer Candidate School, Pensacola, Florida. He holds a Master's Degree in National Security and Strategic Studies from the U.S. Naval War College where he is an alumnus of the Gravely Group advanced research program.

A career submariner, his operational assignments include USS ALASKA (SSBN 732), USS MEMPHIS (SSN 691) and USS PROVIDENCE (SSN 719) before commanding USS ALEXANDRIA (SSN 757). During these tours, he completed



multiple overseas deployments and strategic deterrent patrols in support of U.S., Joint, and Coalition submarine operations in the Indo-Pacific, European, Central, and Africa Commands.

As Commodore of COMSUBRON 15, he commanded the Navy's only forward deployed submarine squadron before serving as Chief of Staff and Deputy Commander of Submarine Force, U.S. Pacific Fleet.

His staff assignments include instructor duty at Nuclear Power Training Unit – Ballston Spa; Squadron Engineer and Materials Officer on the staff of Commander, Submarine Development Squadron 12; Deputy Commodore on the staff of Commander, Submarine Squadron 12; and he also served on the Office of Secretary of Defense staff as the Senior Military Assistant to the Deputy Undersecretary of Defense for Policy.

## C. Ryan Gunst, Brigadier General Deputy Director for Intelligence Operations (J23) Joint Staff Intelligence Directorate (J2), Washington, D.C.

Brigadier General Gunst's journey in military service began in Richmond, Virginia, where a sense of duty and desire to develop himself led to The Citadel, The Military College of South Carolina. Commissioned into the Signal Corps in 1997, he quickly distinguished himself as a leader who thrived in the rapidly evolving technology landscape of computer network operations. Later in his career, he transitioned to the Military Intelligence Corps, embracing the challenges of an ever-changing modern battlefield.

Over the years, Brigadier General Gunst has held command and operational roles from platoon to brigade level. His career has taken him across the globe, from the 52nd Signal Battalion in Stuttgart,



Germany, to intelligence commands in Washington, D.C., and forward-deployed operations in the Middle East. Whether shaping intelligence strategy in the Joint Staff Directorate for Intelligence (J2) in the Pentagon, commanding the 203rd Military Intelligence Battalion (TECHINT) at Aberdeen Proving Ground, or leading the 336th Expeditionary Military Intelligence Brigade at Fort Dix, he has remained at the forefront of military intelligence operations. His leadership was further tested in Afghanistan, where he trained, deployed, and commanded the Intelligence, Surveillance, and Reconnaissance Task Force for U.S. Forces–Afghanistan, helping drive critical operations in support of national security objectives.

Beyond his operational experience, Brigadier General Gunst is a lifelong student of strategy, intelligence, and national security. His education spans the U.S. Army War College, National Intelligence University, and advanced executive programs at Harvard, George Washington University, and Syracuse University. This intellectual foundation has been instrumental in his roles at the Defense Intelligence Agency and the Pentagon, where he has shaped intelligence policies and strategies at the highest levels of the Defense Department.

A decorated officer, his awards—including the Legion of Merit, Bronze Star Medal, and Defense Meritorious Service Medal—reflect a career dedicated to excellence in service. As an Army Reserve Officer, his commitment to the Nation extends beyond his role in uniform. As a Department of Defense civilian, he continues to push the boundaries of technology innovation, managing research and development programs focused on emerging information warfare technologies.

Amidst the demands of military and civilian service, Brigadier General Gunst finds his greatest joy in his family. He and his wife of over 25 years, along with their son and daughter, have made Charleston, South Carolina, their home—where their Cocker Spaniel, Otto, ensures life remains both eventful and entertaining.



## REAR ADMIRAL BRIAN A. HARDING, USN COMMANDER, NAVAL INFORMATION WARFIGHTING DEVELOPMENT CENTER

Rear Adm. Brian Harding is a native of Virginia Beach, VA. He enlisted in the Navy in 1988, selected to Chief Petty Officer in 1997 and was commissioned an Ensign via Officer Candidate School in 1998. He holds a Bachelor of Science in Workforce Education and Curriculum Development from Southern Illinois University Carbondale and a Master of Arts in National Security and Strategic Studies from the Air War College. He assumed command of Naval Information Warfighting Development Center in May 2024.



His operational assignments include Sea Operation

Detachment 21 assigned to USS America, AIMD USS Enterprise, Naval Security Group
Activity Rota as Executive Officer and Special Evaluator onboard the Navy EP-3E, USS
Iwo Jima as the SSES Division Officer, Naval Information Operations Command
Bahrain as Executive Officer and EP-3 Special Evaluator, U.S. SEVENTH Fleet Staff as
Intelligence Collection Manager and Cryptologic Resources Coordinator embarked on
USS Blue Ridge, and Information Warfare Commander, Carrier Strike Group 3
embarked on USS Abraham Lincoln (CVN 72).

His shore assignments include Aircraft Intermediate Maintenance Department Oceana; Naval Aviation Maintenance Training Group Detachment 1007 Oceana; Naval Security Group Activity Menwith Hill, located in Harrogate, England; Naval Network Warfare Command, Navy Personnel Command as Information Warfare Officer Junior Officer detailer; Team Lead for a Navy Cyber Unit in Hawaii; Joint Tour at Cryptologic Warfare Group Six in Fort Meade, Maryland; U.S. Fleet Cyber Command / U.S TENTH Fleet as the Future Operations Officer and N39 Directorate head; and Naval Information Forces (NAVIFOR) as a Special Assistant to Commander, NAVIFOR.

His command tours include Commander Task Group 102/Navy Information Operations Command Whidbey Island; Commander, Naval Information Warfare Training Group Headquarters responsible for 3 subordinate commands, 3 detachments and 2 reserve commands.

His personal decorations include Legion of Merit medal, Defense Military Service Medal, Meritorious Service Medal, Navy and Marine Corps Commendation Medal, the Joint Service Achievement Medal, Navy and Marine Corps Achievement Medal, and various unit and service awards.



## U.S. DEPARTMENT of STATE



## **Jack Hillmeyer**

Senior Advisor Washington, DC

Mr. Hillmeyer is currently serving as Chief Data Officer for the State Department's Bureau of South & Central Asian Affairs (SCA), where he is working to enhance the Bureau's use of data and AI for effective diplomacy. This summer he will transfer to Wiesbaden, Germany to become the Foreign Policy Advisor to the Commanding General of U.S.

Army Europe & Africa (USAREUR-AF).

From 2021 to 2024, he served as the Consul General in Edinburgh, Scotland, one of the four devolved nations of the United Kingdom. In this role, he liaised with the U.S. Navy on strategic submarine and P-8 Poseidon operations and coordinated with Naval Supply Systems Command Fleet Logistics Center Sigonella (NAVSUP FLCSI) to enhance logistics support in the High North and Arctic regions.

From 2019 to 2021, as the Deputy Consul General in Karachi, Pakistan, Mr. Hillmeyer was acting Consul General during a six-month COVID-19 drawdown, working closely with security and intelligence partners and maintaining the consulate's operations during the pandemic.

From 2015 to 2019, he was the Public Affairs and Political Advisor at the U.S. Mission to NATO in Brussels, where he managed the largest Public Diplomacy budget within the Alliance and served as Acting U.S. Permanent Representative during ISAF drawdown negotiations and the U.S. withdrawal from the INF Treaty.



From 2012 to 2015, he served as Spokesperson at the U.S. Embassy in Pretoria, South Africa, where he led media strategies for two Presidential Visits and the historic funeral of Nelson Mandela.

From 2011 to 2012, he was Executive Secretary at the U.S. Embassy in Kabul, Afghanistan, the largest U.S. overseas mission during a volatile year. From 2008-2011, he was Public Affairs Officer at the U.S. Consulate General in Milan, Italy, responsible for public affairs for northern Italy, including U.S. military bases in Vicenza and Aviano.

From 2007 to 2008, working as the NATO Afghanistan Officer in Washington, DC, he contributed to NATO ISAF force generation efforts and negotiations over the 2008 NATO Bucharest Summit Declaration.

Mr. Hillmeyer began his career in the State Department with roles as the Economic/Commercial and Consular Officer at the U.S. Embassy in Libreville, Gabon (2001 to 2003), Political/Economic Officer at the U.S. Consulate General in Durban, South Africa (2003 to 2005), and Tajikistan Desk Officer in Washington, D.C. (2005 to 2007).

He has a Master's in Public Policy (MPP) with a concentration in International Political Economy from Georgetown University (1998) and a Bachelor of Arts (B.A.) in Political Science with a minor in Russian Area Studies from Southern Methodist University (1991). He speaks Italian and French.

Before joining the Foreign Service, he was a Peace Corps Volunteer in the Kyrgyz Republic (1993-1995). He is married to Ivana and together they have four adult children living in Germany, Delaware, and Spain. Originally from St. Louis, Missouri, he is a proud member of Cardinal nation.

## **BG ROBIN HOEFLEIN**

Vice Director, Operations Directorate, J3
National Guard Bureau

BG Robin Hoeflein was commissioned in the Finance Corps after completing Officer Candidate School in 1998. From 1999-2002, BG Hoeflein's assignments included Personnel Staff Officer, TAC Officer for the Virginia Army National Guard (VAARNG) Officer Candidate School, and Executive Officer for the Headquarters and Headquarters Detachment of the Joint Force Headquarters, VAARNG.

In 2002, BG Hoeflein took command of the 183rd Personnel Services Detachment. As the commander, she deployed in support of OPERATION IRAQI FREEDOM III from 2005-2006.



Following deployment, BG Hoeflein served as the Assistant Brigade S-3 for the 91st Troop Command (TC), VAARNG, from 2006-2007. During this time, she also served as the Mobilization Assistance Officer for the 237th Sapper Company, 91st TC, VAARNG.

BG Hoeflein served as the commander of Battle Company, Warrior Transition Brigade at Walter Reed Medical Center from 2008-2009. Upon completion of command, she was assigned to the National Guard Bureau (NGB) where she served as Section Chief, Officer Policy Branch from 2009-2010; Executive Officer to the Director of the Joint Staff, NGB from 2010-2013; and Branch Chief, Resilience, Risk Reduction and Suicide Prevention, Army National Guard (ARNG), from 2013-2014.

In 2014, she assumed command of the Los Angeles Military Entrance Processing Station (MEPS). In 2016, she was assigned as an Investigator with the Senior Official Investigations Division, Department of the Army Inspector General Agency. In 2018, she was assigned as the Chief, Personnel Division, ARNG. BG Hoeflein served as the Executive Officer to the Chief of the National Guard Bureau from 2019-2020. In 2020, she was assigned as the Commander, 115th Regional Support Group, CAARNG. She served as the Chief of Staff, 40th Infantry Division from May 2022 to June 2023 and Chief of Staff, Task Force Spartan, July 2023 to January 2024. She currently serves as the Vice Director, Operations Directorate, J-3, National Guard Bureau.

BG Hoeflein's military awards and decorations include the Legion of Merit (with Oak Leaf Cluster), Defense Superior Service Medal, Defense Meritorious Service Medal (with 2 Oak Leaf Clusters), Meritorious Service Medal (with 3 Oak Leaf Clusters), Army Commendation Medal (with 2 Oak Leaf Clusters), Army Achievement Medal (with 3 Oak Leaf Clusters) and the Army Staff Identification Badge.

BG Hoeflein earned a Bachelor of Arts degree in Human Resource Administration from Saint Leo University, a Master of Public Administration from George Mason University, and a Master of Strategic Studies from the U.S. Army War College.



### Brigadier General John K. Jarrard

#### **Commanding General, 4th Marine Division**

Brigadier General Kevin Jarrard was commissioned a Second Lieutenant in the United States Marine Corps after graduating from The Citadel in 1995. An infantry officer, he has served in various command and staff billets in the United States and abroad in Africa, South America, Asia, Europe, and the Middle East, including two tours of duty in Operation Iraqi Freedom.

As a Lieutenant Colonel, he commanded 3d Force Reconnaissance Company and Security Cooperation Team - Jordan. After promotion to Colonel, he was assigned as the Deputy Chief of Staff at Marine Forces South and subsequently commanded a Marine Advisor Company with a second command tour as the Senior Advisor to the Marine Corps Reserve Artillery Regiment. As a General Officer, he served as the Assistant Division Commander of 1st Marine Division and Deputy Commanding General, II MEF (Mobilization), and Commander Task Force 61.2, U.S. Sixth Fleet.

In addition to earning undergraduate degrees in history and education, Brigadier General Jarrard completed two graduate degrees, one in National Security Studies from the U.S. Army War College and the other in Education from the University of North Georgia. His military training includes U.S.



Army Ranger and Airborne schools and a variety of specialized infantry, reconnaissance, and anti-terrorism courses.

Brigadier General Jarrard assumed duties as the Commanding General of 4th Marine Division in May of 2024.

Ver Bio-1.0 Enclosure ( )



#### BRIGADIER GENERAL JENNIE R. JOHNSON

Brig. Gen. Jennie R. Johnson is the Director, Air Force Reserve Personnel, Headquarters U.S Air Force Pentagon, Arlington, Virginia. She is responsible for developing and integrating Air Force Reserve personnel and services programs and policies to meet Total Force strategic objectives. She is charged with the responsibility to position the Air Force Reserve to support combatant commander requirements worldwide by managing resources affecting a budget of nearly 450 million dollars for accessions, recruiting, retention, education, training, force structure, sustainment, compensation, and benefits impacting 360,000 reservists and their dependents worldwide.

Brig. Gen. Johnson entered the Air Force through the Direct Appointment Program in September 1994. After an assignment as an assistant staff judge advocate, she attended Joint Undergraduate Navigator Training to become a C-130 navigator. She entered the United States Air Force Reserve in 2003 after nine years on active duty. Since then, she has held leadership positions at the squadron, group, wing, and center levels and had staff duty at the Numbered Air Force and Air Staff levels. During her most recent deployment, she served as the Director of Mobility Forces, Air Force Central Command.

Prior to her current position, Brig. Gen. Johnson the Mobilization Assistant to the Air Force Director of Staff, Headquarters, United States Air Force, the Pentagon, Arlington, Virginia. In her civilian capacity, she has served corporate clients for 19 years at one of the four largest professional services networks in the world.

#### **EDUCATION**

1991 Bachelor of Business Administration in Accounting, Southern Methodist University, Dallas, Texas

1994 Juris Doctor, Marshall-Wythe School of Law, College of William and Mary, Williamsburg, Va.

1994 Judge Advocate General School, Maxwell Air Force Base, Ala.

1997 Squadron Officer School, Maxwell AFB, Ala., by correspondence

1999 Squadron Officer School, Maxwell AFB, Ala.

2003 Air Command and Staff College, Maxwell AFB, Ala., by correspondence

2004 Masters of Law in Taxation, University of Denver, Denver, Colo.

2006 Staff Judge Advocate Course, Maxwell AFB, Ala.

2011 Air War College, Maxwell AFB, Ala., by correspondence

2012 Reserve Component National Security Course, National Defense University, Fort Lesley J. McNair, Washington D.C.

2014 Advanced Joint Professional Military Education, Joint Forces Staff College, Norfolk, Va.

2014 Safety and Accident Investigation Board President Course, Maxwell AFB, Ala. 2017 Director of Mobility Forces Course, Hurlburt Field, Fla.

2018 NATO Senior Officer Policy Course, NATO School Oberammergau, Germany 2019 Transnational Issues Seminar, Alan L. Freed Associates, Washington, D.C.

2021 Air Force Enterprise Leadership Seminar, Kenan-Flagler Business School, University of North Carolina, Chapel Hill

#### **ASSIGNMENTS**

- 1. December 1994-August 1996, Assistant Staff Judge Advocate, 374th Airlift Wing, Yokota Air Base, Japan
- 2. August 1996-February 1997, Student, VT-4 Pensacola Naval Air Station, Fla.
- 3. February 1997-June 1998, Student, 562nd Flying Training Squadron, Randolph Air Force Base, Texas
- 4. June 1998-June 2001, C-130 Instructor Navigator/Flight Commander, 2nd Airlift Squadron, Pope AFB, N.C.
- 5. June 2001-September 2003, Chief, Joint Exercise Control/C-130 Instructor Navigator, USAF Mobility Weapons School, Little Rock AFB, Ark.
- 6. September 2003-January 2005, C-130 Navigator, 731st Airlift Squadron, Peterson AFB, Colo.
- 7. January 2005-January 2006, Deputy Staff Judge Advocate, 302nd Airlift Wing, Peterson AFB, Colo.
- 8. January 2006-May 2008, Staff Judge Advocate, 302nd Airlift Wing, Peterson AFB, Colo.
- 9. May 2008-August 2010, Chief, Operations Plans, 302nd Airlift Wing, Peterson AFB, Colo.
- 10. August 2010-May 2012, Commander, 302nd Operational Support Squadron, Peterson AFB, Colo.



## EFFECTIVE DATES OF PROMOTION

First Lieutenant September 28, 1994

Captain March 28, 1995

Major February 01, 2002

Lieutenant Colonel August 01, 2007

Colonel May 24, 2012

Brigadier General February 25, 2021













- 11. May 2012-September 2013, Deputy Commander, 22nd AF Detachment 1, Little Rock AFB, Ark.
- 12. October 2013-April 2015, Vice Commander, 908th Airlift Wing, Maxwell AFB, Ala. (November 2013- February 2014, Commander, 908th Airlift Wing, Maxwell AFB, Ala.)
- 13. April 2015-November 2015, Chief, Total Force Enterprise Division and Chief of Staff, Total Force Continuum Directorate of Strategic Plans and Programs, Headquarters U.S. Air Force, Washington, D.C.
- 14. November 2015-May 2017, Chief of Staff, 22nd Air Force, Air Force Reserve Command, Dobbins ARB, Ga.
- 15. May 2017-June 2019, Wing Commander, 403rd Wing, Keesler AFB, Miss. (March-July 2018, Director of Mobility Forces, Air Force Central Command, Al-Udeid Air Base, Qatar)
- 16. June 2019-May 2021, Mobilization Assistant to the Commander, 618th Air Operations Center, Scott AFB, Ill.
- 17. May 2021-August 2023, Commander, Air Reserve Personnel Center, Buckley SFB, Colo.
- 18. August 2023-March 2024, Mobilization Assistant to the Air Force Director of Staff, Headquarters, U.S. Air Force, Washington, D.C.
- 19. March 2024-present, Director, Air Force Reserve Personnel, Headquarters U.S. Air Force, the Pentagon, Washington, Va.

#### **FLIGHT INFORMATION**

Rating: command navigator Flight hours: more than 1,500

Aircraft flown: C-130E, C-130H2, C-130H3 and WC-130J

#### **MAJOR AWARDS AND DECORATIONS**

Legion of Merit with two oak leaf clusters
Meritorious Service Medal with three oak leaf clusters
Aerial Achievement Medal
Air and Space Commendation Medal with oak leaf cluster
Combat Readiness Medal with three oak leaf clusters
National Defense Service Medal with bronze star
Armed Forces Expeditionary Medal
Kosovo Campaign Medal with bronze star
Global War on Terrorism Service Medal
Armed Forces Service Medal

(Current as of March 2024)



#### Brigadier General Curtis W. King



Brigadier General Curtis W. King is the Commanding General for 10th Army Air and Missile Defense Command. He is a native of Central City, Kentucky, and was commissioned from the United States Military Academy at West Point as an Air Defense Artillery Officer. Prior to assuming command, he served as the commandant of the U.S. Army Air Defense Artillery School, Chief of Air Defense Artillery, and Deputy Commanding General of the Fires Center of Excellence and Fort Sill, Oklahoma.

From 1997-1999, BG King's served as a Platoon Leader and Battalion Fire Direction OIC in the 1st BN 7th Air Defense Artillery Regiment at Kaiserslautern, Germany. From 2000 to 2002, he served as the Brigade Assistant S-3, in 108th Air Defense Artillery, Commander Alpha Battery, 3rd BN 6th Air Defense Artillery Regiment, Commander, Delta Battery, 1st BN 1st Air Defense Artillery Regiment, Fort Bliss, Texas. In 2005 BG King served as the Missile Defense at Shriever Air Force Base Colorado Springs, Colorado. From 2007 to 2009 he served as the Battalion Operations Officer, 3rd BN 4th Air Defense Artillery Regiment, and Brigade Operations Officer, 108th Air Defense Artillery Brigade, Fort Bragg, North Carolina.

In 2010, BG King was assigned as the Commander for Task Force Torkham, 1st BDE Combat Team, 101st AASLT Division in Nangarhar Province, Afghanistan. He also served as the Deputy Commander, 108th Air Defense Artillery Brigade, and as the Battalion Commander, 1st BN 7th Air Defense Battalion, Fort Bragg, North Carolina from 2011-2013.

In 2015, BG King was assigned to the Joint Special Access Program Office Chief, at the Pentagon. In 2017 BG King took command of the 69th Air Defense Artillery Brigade, Fort Cavazos, Texas. After relinquishing command, he served as Plans Director, FORSOM G3/5/7, Fort Bragg, North Carolina.

His military education includes the Air Defense Artillery Basic Officer Leader Course, Captain's Career Course, Command and General Staff College, US Army War College, and Airborne School.

His awards and decorations include the Defense Superior Service Medal; Legion of Merit with 3 Oak Leaf Clusters; Bronze Star; Meritorious Service Medal with 4 Oak Leaf Clusters; Army Commendation Medal with 4 Oak Leaf Clusters; the Joint Service Achievement Medal; Parachutist Badge and the Joint Chiefs of Staff Identification Badge.

### Michelle G. Los Banos Senior Foreign Service Officer U.S. Department of State

Michelle G. Los Banos, a career senior foreign service officer, is the office director for press and public diplomacy in the Bureau of European and Eurasian Affairs (EUR). She directs the public engagement work of approximately 700 public diplomacy staff across 50 countries organizations across the region. Her Bureau promotes U.S. interests in EUR on issues such as international security, NATO, coordination with other regional the European Union and organizations, and support for democracy, counterterrorism.



economic prosperity, and

Immediately prior to her current assignment, she served as the director of public diplomacy training at the U.S. Department of State's Foreign Service Institute where she oversaw professional tradecraft training for the Department's 5,000 public diplomacy practitioners. Previously, she served as the director of the strategic communications unit in the Office of the Director General of the Foreign Service where she was responsible for Department-wide messaging on high-profile issues directly affecting the State Department's 80,000 employees. She also served as the Deputy Public Affairs Officer in Islamabad, Pakistan, a senior advisor in the Office of the Director General, and a deputy division chief in the Bureau of Educational and Cultural Affairs; this bureau's exchange programs strengthen the national security of the United States through improved foreign relations.

Ms. Los Banos served from 2014 to 2015 as the diplomat in residence for southern California and Hawaii and as a University of California, Los Angeles (UCLA) Luskin School of Public Affairs Senior Fellow. She is a graduate of the National War College Class of 2017. She is a San Francisco Bay Area native who holds a Master's in Public Policy (MPP) from Harvard University's John F. Kennedy School of Government and a Bachelor of Science (B.S.) in foreign service from Georgetown University. Other overseas postings in the Foreign Service include Turkey, Nicaragua, and Italy. She is married to fellow career senior foreign service officer, Gregory Schiffer, and they have three daughters.



## **BG Shannon-Mikal Lucas**Commander U.S. Army Operational Test Command



Brigadier General (BG) Shannon-Mikal Lucas is the Commander, U.S. Army Operational Test Command (OTC), at Fort Cavazos, Texas, a subordinate command of the U.S. Army Test and Evaluation Command. He hails from Akron, Ohio. A 1995 Distinguished Military Graduate from the Virginia Military Institute, he earned a Bachelor of Arts in Business and Economics. Upon graduation, he was commissioned as Second Lieutenant with assignment to the Military Police Corps.

BG Shannon-Mikal Lucas' previous assignments include Platoon Leader and Executive Officer, 3/300th Military Police Company, Fort Riley, KS; Battalion S3, Law Enforcement Command, Fort Riley, KS; Company Commander, 511th MP Company, Fort Drum, NY; USFK Plans/Operations Officer, Yongsan, Korea; Brigade S3, Military Police Brigade-Hawaii; Assistant Task Force S3 for Plans and Operations, Operation Enduring Freedom-Afghanistan; Rear Detachment Battalion Commander, 759th Military Police Battalion (Provisional); DES/Installation Provost Marshal, Fort Carson, CO; Battalion S3, 759th Military Police Battalion, Fort Carson, CO; Battalion Executive Officer, Task Force Sentinel, 759th Military Police Battalion, Operation Enduring Freedom-Afghanistan; Deputy Provost Marshal and Deputy Protection Chief, Contingency Command Post (CCP), USARPAC, Fort Shafter, HI; Commander, 19th Military Police Battalion (CID), Schofield Barracks, HI; Commander Task Force Koa Maka'i [19th MP BN (CID)], Operation Enduring Freedom-Afghanistan; Chief, Strategic Initiatives Group (SIG), Office of the Provost Marshal General (OPMG): Dual-hatted as the Director, Operational Protection Directorate / ASCC Provost Marshal, USARPAC, Fort Shafter, HI: Commander, 8th Military Police Brigade and U.S. Army-Hawaii Director of Emergency Services, Schofield Barracks, HI; Joint Force Headquarters-National Capital Region (JFHQ-NCR) / Military District of Washington (MDW) Provost Marshal / Protection Director; Deputy Commanding Officer, U.S. Army Criminal Investigation Command (USACIDC), Quantico, VA; Executive Officer, Army Central Command (ARCENT), Shaw Air Force Base, SC; and U.S. Army Deputy Provost Marshal General (DPMG), Pentagon. He currently serves as the Deputy Commanding General for Operational Testing, ATEC, and the Commanding General, U.S. Army Operational Test Command.

BG Lucas has a Master of Science Degree in National Resource Strategy from the Eisenhower School, National Defense University; a Master of Military Operational Arts and Science from the Air Command and Staff College; and a Bachelor of Arts Degree in Business/Economics from the Virginia Military Institute.

#### **BRIGADIER GENERAL JOSHUA "STUMP" PADGETT**

Brig Gen Joshua Padgett is the Reserve Deputy Director of the J3 at USSOUTHCOM, Miami, Florida. The SOUTHCOM J3 directorate is responsible for the joint and combined full-spectrum military operations and supported government efforts to enhance regional security and cooperation in Central and South America and the Caribbean Basin.

Brig Gen Padgett earned a Mechanical Engineering degree as a magna cum laude graduate of the University of Arkansas in 1997. He received his commission as a Distinguished Graduate of the ROTC program. Following that, he graduated from the Euro-Nato Joint Jet Pilot Training program at Sheppard AFB, TX. Brig. Gen. Padgett is a 2004 Distinguished Graduate of the USAF Weapons School, where he received the Robbie Risner Award as the overall top-performing graduate.

He has held a variety of positions as an F-16 pilot including as a weapons officer and director of operations. He has commanded at the squadron, group, and wing level and served on the AFRC Headquarters Staff as director of the Commander's Action Group. Prior to his current position, Brig. Gen Padgett was the Commander, 482d Fighter Wing, Homestead Air Reserve Base, Florida.



Brig. Gen. Padgett is a command pilot with over 3,400 hours in the F-16 as an instructor, evaluator, and mission commander. He has participated in multiple combat deployments to both Iraq and Afghanistan during numerous operations including SOUTHERN WATCH (2), IRAQI FREEDOM (2), ENDURING FREEDOM, FREEDOM'S SENTINEL, and RESOLUTE SUPPORT.

#### **EDUCATION**

1997 Bachelor of Science, Mechanical Engineering, University of Arkansas

2001 USAF Fighter Electronic Combat Officer Course, Nellis Air Force Base, Nevada

2003 Squadron Officer School, Maxwell AFB, Alabama

2004 USAF Weapons School, Nellis AFB, Nevada

2009 Air Command and Staff College, by correspondence 2014 Master of Arts, Leadership, Liberty University

2015 Reserve Component National Security Course

2016 Air War College, Maxwell AFB, Alabama, by correspondence

2023 Latin and South America Regional Studies Course, Washington, DC

2023 Wing Executive Response Course, Maxwell AFB, Alabama

2023 Senior Leader Mission Generation Course, Maxwell AFB, Alabama

2024 Leadership Decision Making, Harvard University

2024 Leading Data and Al-enabled Organizations, Johns Hopkins Applied Physics Laboratory

#### **ASSIGNMENTS OR CAREER CHRONOLOGY**

- 1. May 1997–December 1997, Mobility Officer, Little Rock AFB, Ark.
- 2. December 1997-April 1999, Student, Euro-NATO Joint Jet Pilot Training, Sheppard AFB, Texas
- 3. April 1999–June 1999, Student, Introduction to Fighter Fundamentals, Randolph AFB, Texas
- 4. June 1999–April 2000, Student F-16 FTU, 62d Fighter Squadron, Luke AFB, Ariz.
- 5. April 2000–March 2003, Asst Weapons Officer, F-16 Instructor, Flight Commander, 524th Fighter Squadron, Cannon AFB, N.M.



- 6. March 2003–July 2005, Chief of Standardizations and Evaluations, Chief of Weapons and Tactics, Weapons and Intelligence Flight Commander, 36th Fighter Squadron, Osan AB, Republic of Korea
- 7. July 2005–February 2007, Chief of Weapons and Tactics/Wing Scheduling, 16th Weapons Squadron, Nellis AFB, Nev.
- 8. February 2007–August 2014, Chief of Weapons and Tactics, Chief of Training, Flight Commander, 457th Fighter Squadron, NAS JRB Fort Worth, Texas
- 9. August 2014-October 2015, Wing Director of Inspections, 301st Fighter Wing, NAS JRB Fort Worth, Texas
- 10. October 2015-July 2017, Director of Operations, 457th Fighter Squadron, NAS JRB Fort Worth, Texas
- 11. July 2017–October 2019, Commander, 457th Fighter Squadron, NAS JRB Fort Worth, Texas
- 12. October 2019–June 2021, Commander, 301st Operations Group, NAS JRB Fort Worth, Texas
- 13. June 2021–July 2022, Director, Commander's Action Group, HQ AFRC, Robins AFB, Ga.
- 14. July 2022-December 2022, Special Assistant to the Tenth AF Commander, Homestead ARB, Fla.
- 15. December 2022–June 2024, Commander, 482d Fighter Wing, Homestead ARB, Fla.
- 16. June 2024 Present, Deputy Director of Operations, U.S. Southern Command, Miami, Fla.

#### FLIGHT INFORMATION [FLIGHT RATED ONLY]

Rating: Command Pilot

Flight Hours: more than 3,600 Aircraft Flown: T-37, T-38, F-16

#### **MAJOR AWARDS AND DECORATIONS**

Legion of Merit with two oak leaf clusters
Air Force Meritorious Service Medal with four oak leaf clusters
Air Medal with four oak leaf clusters
Aerial Achievement Medal
Air Force Commendation Medal
Air Force Achievement Medal

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant May 28, 1997
First Lieutenant May 28, 1999
Captain May 28, 2001
Major January 1, 2007
Lieutenant Colonel October 1, 2013
Colonel August 1, 2019
Brigadier General June 3, 2024
(Current as of June 2024)





#### BRIGADIER GENERAL JEFFREY A. PHILLIPS

Brig. Gen. Jeffrey A. Phillips is the Director of Cyberspace Operations and Warfighting Communications, and Chief Information Officer, Headquarters Air Combat Command, Joint Base Langley-Eustis, Virginia. He leads a staff and two subordinate units responsible for delivering enterprise-level information technology and expeditionary programs to increase the U.S. Air Force's ability to provide combat forces to combatant commanders. Brig. Gen. Phillips provides the strategic vision, policy, guidance and advocacy to drive the engineering and integration to build, extend, operate, secure and defend the Air Force portion of the Department of Defense global network. He is responsible to organize, train and equip cyberspace capability and communications for the command's 35 wings, 1,000 aircraft, 12 bases and 263 worldwide operating locations with 154,219 total force military personnel.

Brig. Gen. Phillips commissioned in 1999 from Officer Training School, Maxwell Air Force Base, Alabama. He has served as the Director of Staff, Headquarters Air Combat Command, Commander, 67th Cyberspace Wing, the Air Combat Command Information Warfare Division Chief, Executive Officer to COMACC, Commander, 390th Cyberspace Operations Squadron, JBSA-Lackland, Texas; Commander, 35th Communications Squadron, Misawa Air Base, Japan; Chief, Mission Support Colonel Assignments, Manpower, Personnel, and Services Directorate, Headquarters United States Air Force, the Pentagon, Arlington, Virginia.

He earned a bachelor's degree in business administration, specialization in computer information systems from Saint Leo College in Langley AFB, Virginia and a master's degree in information resource management from Air Force Institute of Technology in Wright- Patterson AFB, Ohio.

#### **EDUCATION**

1998 Bachelor of Arts, Business Administration, Specialization in Computer Information Systems, Saint Leo College, Langley Air Force Base, Va. 2003 Master of Science, Information Resource Management, Air Force Institute of Technology, Wright-Patterson AFB, Ohio

2004 Squadron Officer School, Maxwell AFB, Ala.

2008 Intermediate Development Education, Air Force Intern Program and Air Command and Staff College, Maxwell AFB, Ala., by correspondence 2011 Master of Philosophy, Strategic Studies, School of Advanced Air and Space

Studies, Maxwell AFB, Ala.

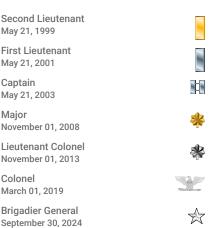
2014 Senior Developmental Education, Air War College, Maxwell AFB, Ala., by correspondence

2018 Master of Science, National Security Strategy, National War College, Fort Lesley J. McNair, Washington, D.C.

#### **ASSIGNMENTS**

- 1. September 1993–February 1999, Configuration Management Specialist, 82nd Computer Systems Squadron, Air Combat Command Communications Group, Langley Air Force Base, Va.
- 2. February 1999-May 1999, Student, Officer Training School, Maxwell AFB, Ala.
- 3. May 1999–September 1999, Student, Basic Communications Officer Training, Keesler AFB, Miss.
- 4. September 1999–July 2000, Deputy Flight Commander, Plans and Implementation Flight, 20th Communications Squadron, Shaw AFB, S.C.
- 5. July 2000–July 2001, Executive Officer to the Commander, 20th Support Group, Shaw AFB, S.C.
- 6. August 2001-March 2003, Student, Air Force Institute of Technology, Wright-Patterson AFB, Ohio
- 7. March 2003–January 2005, Project Manager, 690th Computer Systems Squadron, Lackland AFB, Texas
- 8. January 2005-July 2006, Aide-de-Camp to the Commander, Air Intelligence Agency, Lackland AFB, Texas
- 9. August 2006-July 2007, Air Force Intern, Headquarters United States Air Force, the Pentagon, Arlington, Va.
- 10. July 2007–June 2008, Staff Officer, Communications & Information panel, Office of Warfighting Integration and Chief Information Officer, the Pentagon, Arlington, Va.
- 11. June 2008–June 2010, Chief, Mission Support Colonel Assignments, Headquarters United States Air Force, the Pentagon, Arlington, Va.
- 12. July 2010–July 2011, Student, School of Advanced Air and Space Studies, Maxwell AFB, Ala.





- 13. July 2011-June 2013, Commander, 35th Communications Squadron, Misawa Air Base, Japan
- 14. June 2013 June 2015, Joint Plans Analyst Global Functional Branch Chief, U.S. Cyber Command, Fort George G. Meade, Md.
- 15. June 2015-July 2017, Commander, 390th Cyberspace Operations Squadron, Lackland AFB, Texas
- 16. July 2017-June 2018, Student, National War College, Fort Lesley J. McNair, Washington, D.C.
- 17. June 2018–July 2019, Executive Officer to the Commander of Air Combat Command, Headquarters Air Combat Command, Langley AFB, Va.
- 18. July 2019-July 2020, Chief, Information Warfare Division, Headquarters Air Combat Command, Langley AFB, Va.
- 19. July 2020-May 2022, Commander, 67th Cyberspace Wing, JBSA-Lackland, Texas
- 20. June 2022-July 2023, Director of Staff, Headquarters Air Combat Command, Langley AFB, Va.
- 21. July 2023-present, Director of Cyberspace and Warfighting Communications, Headquarters Air Combat Command, JB Langley-Eustis, Va.

#### **MAJOR AWARDS AND DECORATIONS**

Legion of Merit Medal
Defense Meritorious Service Medal
Meritorious Service Medal with five oak leaf clusters
Air Force Commendation Medal
Joint Service Achievement Medal
Air Force Achievement Medal
Joint Meritorious Unit Award
Meritorious Unit Award
National Defense Service Medal with bronze star
Southwest Asia Service Medal
Iraq Campaign Medal
Global War on Terrorism Service Medal

(Current as of October 2024)





### Brigadier General Omar Randall Deputy Commander Marine Forces Reserve & Marine Forces South

Brigadier General Omar J. Randall is a native of the Bronx, NY and a graduate of the University of Connecticut. He was commissioned in May 1996 via the Platoon Leaders Class. Upon completion of the Basic School and the Landing Force Logistics Officers' Course he was designated a Logistics Officer.

Brigadier General Randall's command assignments include Landing Support Platoon Commander, 1st Landing Support Battalion, 1st Force Service Support Group; Transportation Support Detachment Commander, MEU Service Support Group-13, 13th Marine Expeditionary Unit; Headquarters Company Commander, Headquarters Battalion, 2nd Marine Division; Commanding Officer, Combat Logistics Battalion-31, 31st Marine Expeditionary Unit; and Commanding Officer, Combat Logistics Regiment-37, 3rd Marine Logistics Group. While assigned to CLR-37 the unit was recognized by Headquarters U.S. Marine Corps as the Logistics Organization of the Year (large unit).



Brigadier General Randall's staff assignments include Inspector-Instructor, 4th Air Delivery Platoon and Beach and Terminal Operations Company "A", San Jose, CA where he deployed in support of OPERATION IRAQI FREEDOM; Battalion Logistics Officer, 1st Battalion, 2nd Marines where he deployed with 22nd Marine Expeditionary Unit in support of OPERATION IRAQI FREEDOM 05-07; Battalion Logistics Officer, Headquarters Battalion, 2nd Marine Division where he deployed in support of OPERATION IRAQI FREEDOM 06-08; Assistant Chief of Staff for Logistics, 3d Marine Expeditionary Brigade; and Assistant Chief of Staff for Logistics, 3rd Marine Division.

Brigadier General Randall's joint and service headquarters assignments include Joint Logistics Planner, Logistics Plans Division, U.S. Central Command; Section Head, Logistics Plans and Operations, Installations and Logistics, Headquarters U.S. Marine Corps; Branch Head, Futures Branch, Installations and Logistics, Headquarters U.S. Marine Corps; and Director, Logistics Combat Element Integration Division, Capabilities Development Directorate, Combat Development and Integration, Headquarters U.S. Marine Corps.

Brigadier General Randall's resident military education includes Expeditionary Warfare School, USMC Command and Staff College, Joint Professional Military Education Phase II and Top Level School. During his Top Level School assignment, Brigadier General Randall served at the US Agency for International Development as a Country Desk Officer for Sri Lanka, Maldives and Nepal. During this assignment, Brigadier General Randall participated in the interagency relief response to the massive earthquake that struck Nepal in April 2015.

Brigadier General Randall assumed his present duties as Deputy Commander, U.S. Marine Corps Forces Reserve and U.S. Marine Corps Forces South on 31 May 2023.

#### **UNCLASSIFIED**





#### **BIOGRAPHY**

#### United States Navy



Rear Admiral (LH) Craig C. Sicola

Vice Director

Headquarters United States Central Command MacDill AFB, Tampa Florida 33621

United States Navy

Rear Admiral Craig C. Sicola is a 1994 graduate of Texas A&M University with a Bachelor of Science in Agricultural Engineering. He is a 2016 graduate of the Navy Nuclear Training pipeline in Washington D.C. and earned a Masters in Mechanical Engineering Management from Old Dominion University in 2018. He was designated a Naval Aviator in 1997.

Sicola is currently serving as the Vice Director of Strategy, Plans, & Policy (J5), U.S. Central Command (CENTCOM) in MacDill, Air Force Base, Tampa, FL.

Sicola's sea tours include Commanding Officer of USS Nimitz (CVN 68) in Bremerton, WA; Commanding Officer of USS Blue Ridge (LCC 19) in Yokosuka, Japan; Executive Officer of USS Dwight D. Eisenhower (CVN 69) in Norfolk, VA; Executive and Commanding Officer for the "Stingers" of Strike Fighter Squadron (VFA) 113 in Lemoore, CA; Department Head for the "Tophatters" of Strike Fighter Squadron (VFA) 14 in Lemoore, CA; and first assigned to the "Dragon Whales" of Helicopter Combat Support Squadron (HC) 8 in Norfolk, VA following completion of flight training.

Ashore assignments include the Navy Personnel Command as an aviation detailer; U.S. Strategic Command (STRATCOM) and U.S. Special Operations Command (SOCOM) joint duty assignment to include a ground deployment in Iraq with SOCOM in 2007; Office of the Chief of Naval Operations (OPNAV) as the F-35 requirements officer; the Director of Carrier Training and Readiness for Commander Naval Air Forces in San Diego, CA.

Sicola has accumulated more than 3,400 flight hours. His decorations include the Legion of Merit (3 awards); Defense Meritorious Service Medal; Meritorious Service Medal (2 awards); Air Medal (5 total awards: 1 individual, 4 Strike/Flight); Navy Combat Action Ribbon, as well as other various personal, unit, service and campaign decorations.

UNCLASSIFIED



## Rear Admiral Peter D. Small

### Chief Engineer and Deputy Commander of Naval Systems



Rear Admiral Pete Small is a native of Tabernacle, New Jersey. In 1995 he was commissioned from the NROTC at the University of Virginia where he earned a Bachelor of Science Degree in Mechanical Engineering. He also has Naval Engineer and Master of Science in Mechanical Engineering degrees from Massachusetts Institute of Technology (MIT) and a Master of Science in Operations Research degree from Columbia University. He is a licensed Professional Engineer in the Commonwealth of Virginia.

After nuclear power training, Small qualified in submarines aboard USS L. MENDEL RIVERS (SSN 686) where he conducted dry-deck shelter operations on two deployments to the Mediterranean Sea and Arabian Gulf. He then served as Assistant Professor of Naval Science at the State University of

New York (SUNY) Maritime College and Fordham University NROTC.

As an Engineering Duty Officer, Small has served across all phases of manned and unmanned submarine and unmanned ship design and construction. He qualified as an EDO overseeing VIRGINIA Class submarine new construction and LOS ANGELES Class submarine repair at Supervisor of Shipbuilding (SUPSHIP) Newport News, VA. Later he served as the PMS450 Program Manager's Representative for VIRGINIA Class submarine construction at SUPSHIP Groton, CT.

In 2010 Rear Admiral Small was appointed Associate Professor of the Practice in the Mechanical Engineering Department at MIT and taught ship and submarine design in the graduate Naval Construction and Engineering (Course 2N) curriculum. He continues to teach Submarine Concept Design in the MIT Professional Summer program.

In NAVSEA Headquarters in Washington, DC Small has served in the OHIO Replacement Program Office (PMS397), Advanced Undersea Systems Program Office (PMS394), COLUMBIA Class Submarine Program Office (PMS397), and AUKUS Nuclear Powered Submarine consultation team.

In command Rear Admiral Small served as Major Program Manager of the Unmanned Maritime Systems Program Office (PMS 406) in PEO Unmanned and Small Combatants and later stood up the New Attack Submarine program--SSN(X)--in PEO Attack Submarines (PEO SSN). In 2024 he was selected for promotion to Flag rank and assigned to be the Chief Engineer and Deputy Commander for Naval Systems Engineering and Logistics (NAVSEA 05) of the Naval Sea Systems Command.

Rear Admiral Small's personal decorations include the Legion of Merit (third award), Meritorious Service Medal (fourth award), Joint Service Commendation Medal, Navy and Marine Corps Commendation Medal (fourth award), and the Navy and Marine Corps Achievement Medal (fourth award).



#### **Brigadier General Charlone E. Stallworth**

## Director, Talent Alignment and Development Directorate, U.S. Army Human Resources Command

BG Charlone E. Stallworth was commissioned in 1994 through the Reserve Officers Training Corps at Georgia State University.

BG Stallworth began her Army career in the Republic of Korea, where she served as Executive Officer, Headquarters and Headquarters Company, 8<sup>th</sup> Personnel Command.

Since her initial assignments, BG Stallworth has served in numerous staff and leadership positions including: Test Control Officer, Military Entrance Processing Station, San Antonio, Texas; Officer Strength Manager, 21st Theater Support Command, Kaiserslautern, Germany; Commander, Detachment C, 90th Personnel Services Battalion, Kaiserslautern, Germany; Plans Officer, G-1, 1st Armored Division, Wiesbaden, Germany/Baghdad, Iraq; Interagency Intern, Joint Staff, Washington, D.C.; Theater Strength Manager, Combined Forces Land Component Command, Camp Arifjan, Kuwait; Readiness Officer, Enlisted Personnel Management Division, U.S. Army Human Resources Command, Alexandria, Virginia; Military Assistant to the Deputy Chief of Staff, G-1, Washington, D.C.; Deputy Assistant Chief of Staff G-1, 1st Armored Division, Wiesbaden, Germany/Baghdad, Iraq; Chief, Army Strength Management, U.S. European Command, Stuttgart, Germany; Assistant Chief of Staff, G-1, 2nd Infantry Division, Camp Red Cloud, Republic of Korea; Chief, Enlisted Division, Directorate of Military Personnel Management, Office of the Chief of Staff, G-1, Washington, D.C.; Director of Personnel, J-1, Special Operations Command, MacDill Air Force Base, Florida; and Special Assistant for General and Flag Officer Matters, Joint Staff, Washington, D.C.

She served three combat tours in support of operation Iraqi Freedom.

BG Stallworth has been assigned as Director of the Talent Alignment and Development Directorate, U.S. Army Human Resources Command, Fort Knox, Kentucky since October 2023.

She holds a Master of Arts, Human Resources Management, Webster University; Master of Science, Public Policy Administration, Georgetown University; Master of Military Art and Science, Air University; and Master of Strategic Studies, U.S. Army War College.

BG Stallworth's military awards and decorations include Defense Superior Service Medal, Bronze Star Medal, Defense Meritorious Service Medal with one bronze oak leaf cluster, Meritorious Service Medal with silver oak leaf cluster and one bronze oak leaf cluster, Joint Service Commendation Medal with one bronze leaf cluster, Army Commendation Medal with one bronze oak leaf cluster.

Chaplain (Brigadier General) Jack James Stumme is a native of Cedar Falls, lowa, and an ordained minister endorsed by Liberty Baptist Fellowship. He graduated with a Bachelor of Arts in Religious Education from Grand Rapids Baptist College and a Master of Divinity from Grand Rapids Baptist Seminary. After enlisting in the United States Army Reserve in 1988, he served with the 404th Signal Battalion and then with the 791st Transportation Battalion. In 1991, he became a Chaplain Candidate and served with the United States Army Reserve and the Michigan Army National Guard. He entered Active Duty as a chaplain in 1996.

STUMME U.S. ARMY

Chaplain Stumme currently serves as the Deputy Chief of Chaplains. His past assignments include Command Chaplain, United States Army Europe

and Africa, Clay Kaserne, Germany; Command Chaplain, United States Africa Command, Stuttgart, Germany; Corps Command Chaplain, XVIII Airborne Corps, Fort Bragg, North Carolina; twice deployed as the Task Force Command Chaplain, CJTF-Operations Inherent Resolve; Actions Officer for the Chief of Chaplains, Pentagon; Executive Officer for the Chief of Chaplains, Pentagon; Division Command Chaplain, 82nd Airborne Division, Fort Bragg, North Carolina; Deputy Corps Chaplain, XVIII Airborne Corps, Fort Bragg, North Carolina; Operations and Plans Chaplain, United States Forces Iraq; Operations and Plans Chaplain, XVIII Airborne Corps, Fort Bragg, North Carolina; Group Chaplain, 1st Special Forces Group (Airborne), Fort Lewis, Washington with combat deployments to Iraq and the Philippines; Group Chaplain, 7th Transportation Group, Fort Eustis, Virginia; Battalion Chaplain, 1st Battalion, 1st Special Forces Group (Airborne), Torii Station, Okinawa, Japan, with combat deployments to the Philippines; Battalion Chaplain, 1st Battalion, 7th Special Forces Group (Airborne), Fort Bragg, North Carolina, with two operational deployments encompassing seven South American nations; and Battalion Chaplain, 3rd Battalion, 13th Field Artillery, Fort Sill, Oklahoma.

His military education includes graduation from the Chaplain Officers' Basic Course, the Chaplain Officers' Advanced Course (Distinguished Honor Graduate), Command and Service Staff School, Command and General Staff College-ILE, and the National War College. He is also a graduate of the U.S. Army Airborne School and the Special Operations Army Jumpmaster Course.

He is the recipient of the Defense Superior Service Medal, Legion of Merit (2OLCs), the Bronze Star, the Defense Meritorious Service Medal, the Meritorious Service Medal (5OLCs), the Joint Service Commendation Medal (1OLC), the Army Commendation Medal (3OLCs), the Army Achievement Medal (3OLCs), the Army Good Conduct Medal, the National Defense Service Medal (1BS), the Iraqi Campaign Medal (2BSs), the Inherent Resolve Campaign Medal (1BS), the Armed Forces Expeditionary Medal, the Global War on Terrorism Support Medal, the Overseas Service Ribbon (Numeral 4), the Senior Parachutist Badge, the Korean Parachutist Badge, the Thai Parachutist Badge, the Canadian Parachutist Badge, the Order of Saint Barbara, and the Order of Martin of Tours.

He is married to the former Cynthia L. Hunter of Richland, Washington. They have been married for 36 years (May 7, 1988) and have four children.



#### Brigadier General Jennifer S. Walkawicz Deputy Chief of Staff, G-3/5/7 U.S. Army Training and Doctrine Command Fort Eustis, Virginia

A native of The Plains, Virginia, Brigadier General Jennifer "Jenn" Walkawicz Graduated from Indiana University of Pennsylvania (IUP) in 1995 as a Distinguished Military Graduate receiving her commission as a Second Lieutenant in the U.S. Army Adjutant General (AG) Corps.

Brigadier General Walkawicz has held numerous leadership and staff positions throughout her career, to include commanding at the company, battalion, and brigade levels. She currently serves as the TRADOC G3/5/7 and previously served as the Director, Talent Alignment and Development



Directorate, Human Resources Command, Fort Knox, KY. Prior to that assignment, she served as the Executive Officer to the Deputy Chief of Staff G-1, HQDA, Pentagon; Commander, 733rd Mission Support Group (Garrison), Joint Base Langley-Eustis, VA; Senior Military Assistant to the Secretary of the Army, Pentagon; Commander, 1st Special Troops Battalion (STB), 1st Infantry Division Sustainment Brigade, Fort Riley, KS; and Deputy J-5, Joint Planning Support Element, Joint Enabling Capabilities Command, Norfolk, VA.

Brigadier General Walkawicz' other notable field grade assignments included serving as the Executive Officer, for the Directorate of Military Personnel Management, Deputy Chief of Staff G-1, HQDA, Pentagon; Battalion Executive Officer for the 120th Adjutant General (Reception) Battalion, Fort Jackson, SC; and Executive Officer, Deputy Commanding General (Programs), Combined Security Transition Command – Afghanistan.

Her military schools include the U.S. Army War College; the Joint Advanced Warfighting School (JAWS); United Kingdom Joint Operations Planning Course; Defense Support of Civil Authorities Phases I & II; Joint Humanitarian Operations Course; and the AG Officer Basic and Advanced Courses. Her civilian education includes three Master's Degrees: Strategics Studies, Joint Campaign Planning and Strategy, and Human Resource Management; as well as additional post-baccalaureate coursework towards a Master's of Public Administration and a law degree.

Brigadier General Walkawicz' awards and decorations include the Legion of Merit (two oak leaf clusters), Bronze Star Medal, Defense Meritorious Service Medal, Meritorious Service Medal (seven oak leaf clusters), Joint Services Commendation Medal, Air Force Commendation Medal, Army Commendation Medal (two oak leaf clusters); Army Achievement Medal (three oak leaf clusters), and Army Staff Badge. Her campaign and service medals include the National Defense Medal with Bronze Star, Afghanistan Campaign Medal with two campaign stars, NATO Medal, Global War on Terrorism Service Medal, Korean Defense Service Medal, Military Outstanding Volunteer Service Medal, and Overseas Service Ribbon with Numeral 3.

She is married to her high school sweetheart, Timothy Walkawicz, a native of Warrenton, Virginia. They are the proud parents of two 4-legged children, both Korean Jindo mixes adopted from South Korea, Padoju (8) & Minam (3).

#### MAJOR GENERAL GENT WELSH

Maj. Gen. Gent Welsh is The Adjutant General, Washington National Guard, at Camp Murray, Wash. Major General Welsh was appointed as The Adjutant General of Washington on 29 June 2024. General Welsh is the commanding general of all Washington Army and Air National Guard forces and oversees the State's Emergency Management and Enhanced 911 programs. He also serves as Homeland Security Advisor to the Governor of Washington and as State Administrative Agent for all United States Department of Homeland Security grants awarded to Washington's state, local, tribal and non-profit agencies and organizations.

General Welsh enlisted in the United States Air Force in 1988. He transferred to the Air National Guard in 1992 and commissioned as a 2d Lieutenant in 1994. He has held a variety of positions in air support operations and combat communications units, including command positions at the squadron, group, and wing levels. He is an inresidence graduate of Air War College at Maxwell AFB, commanded the 242d Combat Communications Squadron and the 252d Combat Communications Group, served as the Chief Information Officer, J6, and Chief of Staff for the Washington National Guard, and commanded the 194<sup>th</sup> Wing and the Washington Air National Guard.



General Welsh deployed on multiple occasions with the Washington Air National Guard in support of Operations DESERT SHIELD, SOUTHERN WATCH, JOINT FORGE and IRAQI FREEDOM. He served as the Plans and Implementations Flight Commander for the 363d Expeditionary Communications Squadron at Prince Sultan Air Base, Saudi Arabia, from October 1999 to December 1999. He later served as the Contingency Plans Officer, HQ USAFE/A6 at Ramstein AB, Germany, from January 2001 to February 2001. General Welsh also served as the Chief of Network Systems and Contingency Communications, Headquarters NATO Stabilization Force (SFOR), Sarajevo, Bosnia and Herzegovina, from October 2003 to March 2004. During his latest deployment, he served as the Commander of the 506th Expeditionary Communications Squadron at Kirkuk Regional Air Base/Forward Operating Base Warrior, Iraq, from May 2007 to September 2007. General Welsh served as the 194th Wing Commander from April 2017 to December 2019. Prior to his current position, General Welsh served as the Assistant Adjutant General for Air and Commander, Washington Air National Guard.

#### **EDUCATION**

1995 Bachelor of Arts, Eastern Washington University, Cheney, Wash.

2001 Squadron Officer School (SOS), Maxwell Air Force Base (AFB), Ala., by correspondence

2003 Master of Science, Eastern Washington University, Cheney, Wash.

2005 Air Command and Staff College (ACSC), Maxwell AFB, Ala., by correspondence

2007 Air War College (AWC), Maxwell AFB, Ala., by correspondence

2014 Master of Strategic Studies, Air University, Maxwell AFB, Ala.

2021 Senior Leader Orientation Course (SLOC), Joint Base (JB) Andrews, Md.

2022 General and Flag Officer Homeland Security Executive Seminar (GFOS), Harvard Kennedy School, Cambridge, Mass.

2024 National Security Management Course, Syracuse University, Syracuse, N.Y.

#### **ASSIGNMENTS**

- 1. June 1988 March 1992, Security Policeman, RAF Lakenheath, U.K. and Fairchild AFB, Wash.
- 2. March 1992 February 1994, Intelligence Operations Specialist, 111th Air Support Operations Center, Camp Murray, Wash.
- 3. February 1994 December 1997, Communication Operations Officer, 111th Air Support Operations Center, Camp Murray, Wash.
- 4. December 1997 May 2005, Detachment Commander, 256th Combat Communications Squadron, Four Lakes, Wash.
- 5. May 2005 September 2008, Deputy Commander, 242d Combat Communications Squadron, Spokane International Airport ANG Base, Wash.
- 6. September 2008 December 2011, Deputy Commander 252d Combat Communications Group, Camp Murray, Wash.
- 7. December 2010 August 2011, Commander (Interim), 252d Combat Communications Group, Camp Murray, Wash.
- 8. December 2011 June 2013, Chief Information Officer/J6, Washington National Guard, Camp Murray, Wash.
- 9. June 2013 May 2014, Student, Air War College, Maxwell AFB, Ala.
- 10. May 2014 April 2017, Chief of Staff, Washington National Guard, Camp Murray, Wash.
- 11. September 2015 April 2017, Vice Commander, 194th Wing, Camp Murray, Wash.
- 12. April 2017 December 2019, Commander, 194th Wing, Camp Murray, Wash.
- 13. January 2020 June 2024, Commander and Assistant Adjutant General, Washington Air National Guard, Camp Murray, Wash.; dual-hatted, August 2023 August 2024, Assistant to the Assistant Secretary of the Air Force, Manpower and Reserve Affairs (SAF/MR), Washington, D.C.
- 14. June 2024 Present, The Adjutant General, Washington, Camp Murray, Wash.

#### **MAJOR AWARDS AND DECORATIONS**

Legion of Merit
Defense Meritorious Service Medal
Meritorious Service Medal with five oak leaf clusters
Air Force Commendation Medal with oak leaf cluster
Air Force Achievement Medal with three oak leaf clusters

#### **PROFESSIONAL MEMBERSHIPS & AFFLIATIONS**

Air Force Association, Life Member National Guard Association of the United States and Washington Veterans of Foreign Wars, Life Member American Legion, Life Member

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant Feb. 17, 1994 First Lieutenant Feb. 22, 1996 Captain Feb. 23, 1998 Major Feb. 27, 2002 Lieutenant Colonel July 24, 2006 Colonel May 1, 2013 Brigadier General June 1, 2020 Major General July 31, 2024

(Current as of August 2024)

The date of publication indicated on this biography reflects the most recent update. It does not necessarily reflect the date of printing.





#### **BG** Camilla A. White

Program Executive Officer Combat Support & Combat Service Support

Brigadier General (BG) Camilla Ann-Wood White assumed the role as Program Executive Officer (PEO) for Combat Support & Combat Service Support in June 2024. In this role, she provides executive management and oversight for the development, systems integration, acquisition, testing, fielding, sustainment, and modernization of over 230 diverse equipment systems across the Army's Transportation, Quartermaster, Ordnance, Engineer, and Maneuver portfolios. Within this

organization the military and civilian acquisition professionals deliver modernized tactical wheeled vehicles, engineering equipment, Army watercraft, power generation systems and other force projection and enabling systems to the Soldier, Joint Warfighter, as well as U.S. Partners and Allies, enabling multi-domain operations in contested environments.

BG White was commissioned as a Signal Officer at South Carolina State University. In her previous assignment, she served as the Deputy, PEO Command, Control & Communications-Network. Within this position she supported the PEO with oversight of delivering a unified network that addressed the most critical Army operational needs. Prior to that assignment she served as the Chief of Staff (CoS) to the Assistant Secretary of the Army (Acquisition, Logistics, and Technology) where she provided oversight of all activities required to ensure the successful execution of the mission to continuously modernize the U.S. Army through the timely development and delivery of overmatch capability to deter adversaries and win our Nation's wars.

BG White has served her country in several assignments including 163rd Support Battalion (BN), Army National Guard; Platoon Leader (PL), 307th Signal BN Camp Carroll, Korea; PL and Executive Officer, 16th Signal BN; 124th Signal BN S-1 and as an Engineer Brigade Signal Officer, 4th Infantry Division (ID) Fort Cavazos, TX. As a Captain, she took command of the most forward deployed Signal Company in the U.S. Army when she accepted the guidon as Company Commander A Co, 122 Signal BN, 2nd ID, Camp Casey, Korea. She then served as G-3 Training Officer, 1st U.S. Army and in a Training with Industry position at General Dynamics.

In 2003, she was assessed as an Information System Analysts within the Army Acquisition Corps. Since then she has been assigned as Assistant Army Capabilities Manager for the Joint Network Node-Network and Warfighter Information Network-Tactical; Assistant Product Manager PATRIOT Advanced Capability-3 (PAC-3) and Assistant Project Manager Non-Line of Sight Launch System, within PEO Missiles & Space (M&S); Assistant Director for the 402nd AFSB Acquisition Logistics & Technology Directorate, Joint Base Balad, Iraq; Assistant Program Manager for the Global Command & Control System-Joint and as the Deputy Program Manager for Global Combat Support System-Joint within Defense Information Systems Agency.

In 2012, she was assigned to a Battalion Command position as Product Manager, PAC-3, responsible for the combat proven Hit-to-Kill interceptors that defend against tactical ballistic missiles, cruise missiles, and aircraft. Her follow-on assignments included Executive Officer to the Deputy Assistant Secretary of the Army (Plans, Programs, and Resources) and the Director of Aviation for the Deputy for Acquisition & Systems Management at the Pentagon prior to attending U.S. Air War College.

In 2018, BG White was assigned to a Brigade Command position as Project Manager, Terminal High Altitude Area Defense (THAAD) within the Missile Defense Agency. Within this position she led the THAAD mission to provide the Missile Defense System a rapidly-deployable capability to intercept and destroy short-range, medium- range, and limited intermediate-range ballistic missile threats. Upon completion of command, BG White was assigned as the CoS within the Rapid Capabilities and Critical Technologies Office where she supported programs such as Hypersonics, Directed Energy, and Mid-Range Capability.

BG White's military awards include the Defense Superior Service Medal, Legion of Merit, Bronze Star, Defense Meritorious Service Medal, Iraq Campaign Medal, and Korean Defense Service Medal. She is joint qualified; has a Bachelor of Arts from South Carolina State University; a Master of Science from Central Michigan University; and a Master of Strategic Studies from the United States Air University, Maxwell AFB.





#### MAJOR GENERAL RICHARD D. WILSON

## Adjutant General Georgia National Guard

Major General Richard "Dwayne" Wilson assumed the duties of the 44<sup>th</sup> Adjutant General for the Georgia National Guard on 4 May 2024.

A native of Murphy, North Carolina, Major General Wilson enlisted in the Army Reserve in 1987 as a Combat Engineer. In 1993, after serving in both the Army Reserve and the North Carolina Army National Guard, he received a Regular Army commission from North Georgia College as an Aviation Second Lieutenant.

Major General Wilson's previous General Officer assignments include serving as the Commanding General of the Georgia Army National Guard. While in this position, he was also selected to serve in a "Dual-Hat"



capacity as the Deputy Commanding General for Reserve Component Mobilizations at Fort Stewart, GA. Additionally, he had the unique opportunity to serve as a Dual-Status Commander (DSC) in support of USARNORTH and NORTHCOM's response efforts during the COVID-19 Pandemic. Prior to serving as the Commanding General of the Georgia Army National Guard, Major General Wilson was the Georgia National Guard's Joint Staff Director.

His deployment experience includes participation in Operations Desert Shield and Desert Storm in Saudi Arabia and Iraq (1990-1991), as well as supporting contingency operations in Albania (1999) and during Operation Joint Guardian in Kosovo (2001). His most recent overseas deployment was in support of Operation New Dawn in Iraq (2010-2011).

Major General Wilson's education includes a Bachelor of Science degree in Criminal Justice from North Georgia College. He later earned a Master of Arts degree from Webster University in Management and Leadership, as well as a Master of Strategic Studies degree from the United States Army War College.

His military awards and decorations include the Legion of Merit, the Bronze Star Medal, the Defense Meritorious Service Medal, the Meritorious Service Medal, as well as the Army and Air Force Commendation Medals. Additionally, he is a graduate of the Army's Airborne School, Air Assault Course, is a Master Army Aviator rated in both rotary and fixed wing aircraft and has earned the Combat Action Badge.

Major General Wilson and his wife Samantha are blessed with four children and nine grandchildren. Their two sons and their son-in-law also serve in the Army. The Wilsons currently reside in Canton, GA.



# Brigadier General Scott C. Woodward Deputy Commanding General 2nd ROK-US Combined Infantry Division

Brigadier General Scott Woodward currently serves as the Deputy Commanding General – Support, 2d Infantry Division in the Republic of Korea.

BG Woodward, a native of Batavia, New York was commissioned as an Armor Officer after graduating from the State University of New York at Brockport in 1994. He is a graduate of Armor Officer basic course, Aviation Officer advanced course, the Command and General Staff College, and the US Army War College.



BG Woodward held numerous leadership and staff positions from Tank Platoon Leader through Regimental Commander. He has proudly served in the 1st Infantry Division, 2nd Infantry Division, 3rd Infantry Division, 1st Armored Division, and the 11th Armored Cavalry Regiment. His operational and combat deployments include Operation Joint Forge, Bosnia-Herzegovina; Operation Desert Spring, Kuwait; and multiple deployments to Operations Iraqi Freedom and Inherent Resolve, Iraq and Syria.

Other assignments include the US Army Combined Arms Center, Fort Leavenworth, Kansas; Office of the Chief of Staff of the Army, Washington DC; Office of the Deputy Chief of Staff G3/5/7, HQDA, Washington DC; and US Army Training and Doctrine Command, Fort Eustis, Virginia.

BG Woodward enjoys hiking, fishing, and spending time outdoors with his wife and two daughters.



#### **BRIGADIER GENERAL (DR.) EVELINE F. YAO**

Brig. Gen. (Dr.) Eveline F. Yao is the Chief of Staff, Air Force Medical Command. As Chief of Staff, she is charged with establishment of the first-ever medical command, and supports the AFMEDCOM Commander as a direct report to Chief of Staff of the Air Force. AFMEDCOM provides command and control of 27,000 Air Force uniformed medical personnel and Air Force-funded medical civilians at 76 military treatment facilities. AFMEDCOM designs, develops, and delivers medically ready Airmen and Guardians, and ready medics, executing operational requirements at the speed of relevance. It also assists the Defense Health Agency in its statutory requirement to provide care to beneficiaries enabling Service integration and unity of effort.

She directs the A-Staff with intent, direction, guidance, and prioritization, and is responsible for implementing strategies for executing force development and management, medical operations, logistics and installation support, plans and requirements, medical information operations, force structure and resources, and research and analytics; in support of two intermediate medical readiness commands, seven medical wings, and 76 medical groups for medical force generation in support of the warfighter.



Prior to this assignment, Brig. Gen. Yao served as Command

Surgeon, U.S. Transportation Command and Director, Global Patient Movement Operations, where she guided movement of wounded, ill and injured patients during peacetime, overseas contingency operations, and defense support to civilian agencies. She served as Deputy Director, Medical Operations, Office of the Air Force Surgeon General, assisting in developing and executing policy, plans and programs for the conduct of comprehensive combat and peacetime operational healthcare for the Air Force Medical Service, and also served as Command Surgeon, Headquarters U.S. Special Operations Command, advising the Commander on all aspects of health service support across the Special Operations enterprise impacting the health and welfare of more than 70,000 special operations forces who support persistent, networked and distributed Global Combatant Command operations to protect and advance our nation's interests.

Brig. Gen. Yao was commissioned into the Air Force in 1991. She began her Air Force career as a Family Practice Physician and earned her wings as a basic Flight Surgeon in 2000 and graduated from the Residency of Aerospace Medicine in 2005. Brig. Gen. Yao's previous tours include various command and leadership positions. She is board-certified by the American Board of Family Medicine and she is a certified medical acupuncturist. She has deployed five times in support of Operations Enduring Freedom and Iraqi Freedom, served three times as the Combined Joint Special Operations Air Component Surgeon and has stepped foot on all seven continents.

#### **EDUCATION**

- 1988 Bachelor of Science in Chemistry, Miami University, Oxford, Ohio
- 1991 Master of Science in Biochemistry, Michigan State University, East Lansing, Mich.
- 1995 Doctor of Medicine (with Honors, Alpha Omega Alpha), Pritzker School of Medicine, University of Chicago, Ill.
- 1998 Residency in Family Practice, David Grant Medical Center, Travis Air Force Base, Calif.



1998	Squadron Officer School, by correspondence
2002	Air Command and Staff College, by correspondence
2003	Air War College, by correspondence
2004	Master of Public Health, University of California, Berkeley, Calif.
2005	Residency in Aerospace Medicine, USAF School of Aerospace Medicine, Brooks City-Base, Texas
2010	Inter-Agency Institute for Health Care Executives
2012	Master of Strategic Studies, Air War College, Air University, Maxwell AFB, Ala.
2012	Military Health System Executive Skills Capstone Course, Washington D.C.

#### **ASSIGNMENTS**

- 1. July 1995 July 1998, Resident Physician, Family Practice, David Grant Medical Center, Travis AFB, Calif.
- 2. July 1998 December 1998, Staff Physician, Family Practice, Altus AFB, Okla.
- 3. December 1998 January 2000, Staff Physician, Primary Care, Wright-Patterson AFB, Ohio
- 4. January 2000 July 2003, Chief of Flight Medicine, McChord AFB, Wash. (September 2001 November 2001, Flight Surgeon, 615 Air Mobility Operations Group, Karshi-Khanabad Air Base, Uzbekistan) (January 2002 March 2002, Flight Surgeon, 7th Expeditionary Airlift Squadron, Moron AB, Spain)
- 5. July 2003 July 2005, Resident in Aerospace Medicine, Brooks City-Base, Texas
- July 2005 May 2007, Flight Commander, Operations Support Medical Flight, 1st Special Operations Support Squadron, Hurlburt Field, Fla. (September 2005 – December 2005, Special Operations Flight Surgeon, Combined Joint Special Operations Air Component, Balad AB, Iraq) (September 2006 – February 2007, Special Operations Flight Surgeon, Combined Joint Special Operations Air Component, Balad AB, Iraq)
- 7. May 2007 June 2010, Commander, 1st Special Operations Aerospace Medicine Squadron, Hurlburt Field, Fla. (February 2008 June 2008, Special Operations Flight Surgeon, Combined Joint Special Operations Air Component, Balad AB, Iraq)
- 8. June 2010 July 2011, Deputy Director, Medical Services, Air Force Medical Operations Agency, Lackland AFB, Texas
- 9. July 2011 May 2012, Student, Air War College, Maxwell AFB, Ala.
- 10. July 2012 March 2015, Commander, 374th Medical Group, U.S. Forces, Japan & 5th Air Force Surgeon, Yokota AB, Japan
- 11. March 2015 June 2017, Commander, 96th Medical Group, 96th Test Wing, Eglin AFB, Fla.
- 12. June 2017 June 2018, Deputy Command Surgeon, Headquarters, U.S. Air Forces in Europe-Air Forces Africa, Ramstein AB, Germany
- 13. June 2018 June 2021, Command Surgeon, U.S. Special Operations Command, MacDill AFB, Fla.
- 14. June 2021 May 2023, Deputy Director, Medical Operations, Headquarters, U.S. Air Force, Office of the Surgeon General, Falls Church, Va.
- 15. May 2023 May 2024, Command Surgeon, U.S. Transportation Command and Director, Global Patient Movement Operations, Scott AFB, III.
- 16. May 2024 present, Chief of Staff, Air Force Medical Command, Defense Health Headquarters, Falls Church, Va.

#### **SUMMARY OF JOINT ASSIGNMENTS**

- 1. June 2018 June 2021, Command Surgeon, U.S. Special Operations Command, MacDill AFB, Fla., as a colonel
- 2. May 2023 May 2024, Command Surgeon, U.S. Transportation Command and Director, Global Patient Movement Operations, Scott AFB, Ill., as a colonel

#### **FLIGHT INFORMATION**

Rating: Chief flight surgeon Flight Hours: More than 1,280

Assigned Aircraft: C-141, C-17, AC-130, C-12, C-145, KC-135, C-32, C-21



#### **MAJOR AWARDS AND DECORATIONS**

Defense Superior Service Medal with oak leaf cluster Legion of Merit with two oak leaf clusters Meritorious Service Medal with four oak leaf clusters Air Medal

Air Medal
Aerial Achievement Medal
Joint Service Commendation Medal with two oak leaf clusters
Air Force Commendation Medal with oak leaf cluster
Air Force Combat Action Medal
Joint Meritorious Unit Award with oak leaf cluster
Meritorious Unit Award with three oak leaf clusters
Air Force Outstanding Unit Award with Valor Device and ten oak leaf clusters
Air Mobility Command Flight Surgeon of the Year 2001

#### **EFFECTIVE DATES OF PROMOTION**

United States Air Force Team Aerospace 2006

Second Lieutenant March 1, 1991 Captain Aug. 28, 1993 Major Aug. 28, 1999 Lieutenant Colonel May 31, 2004 Colonel May 31, 2010 Brigadier General May 6, 2024

(Current as of November 2024)