

# **BIOGRAPHICAL DATA BOOK**



**Class 2024-3**

**15 Apr - 17 May 2024**

**National Defense University**



**NDU PRESIDENT**



Lieutenant General Mike Plehn is the 17<sup>th</sup> President of the National Defense University. As President of NDU, he oversees its five component colleges that offer graduate-level degrees and certifications in joint professional military education to over 2,000 U.S. military officers, civilian government officials, international military officers and industry partners annually.

Raised in an Army family, he graduated from Miami Southridge Senior High School in 1983 and attended the U.S. Air Force Academy Preparatory School in Colorado Springs, Colorado. He graduated from the U.S. Air Force Academy with Military Distinction and a degree in Astronautical Engineering in 1988. He is a Distinguished Graduate of Squadron Officer School as well as the College of Naval Command and Staff, where he received a Master's Degree with Highest Distinction in National Security and Strategic Studies. He also holds a Master of Airpower Art and Science degree from the School of Advanced Airpower Studies, as well as a Master of Aerospace Science degree from Embry-Riddle Aeronautical University.

Lt Gen Plehn has extensive experience in joint, interagency, and special operations, including: Middle East Policy in the Office of the Secretary of Defense, the Joint Improvised Explosive Device Defeat Organization, and four tours at the Combatant Command level to include U.S. European Command, U.S. Central Command, and twice at U.S. Southern Command, where he was most recently the Military Deputy Commander. He also served on the Air Staff in Strategy and Policy and as the speechwriter to the Vice Chief of Staff of the Air Force.

Lt Gen Plehn is a master navigator with 2,200 flight hours in the AC-130H, AC-130U, U-28, MQ-1B, MQ-9, and F-16D. He has more than 350 combat hours supporting operations over Bosnia, Somalia, Haiti, Afghanistan, and Iraq. He has commanded special operations units at the squadron, group, and wing levels, and was formerly the Deputy Commander of Air Force Special Operations Command.

His awards and decorations include the Defense Distinguished Service Medal, Distinguished Service Medal, Defense Superior Service Medal with 2 oak leaf clusters, the Legion of Merit, Bronze Star, Defense Meritorious Service Medal with oak leaf cluster, Meritorious Service Medal with 3 oak leaf clusters, Air Medal with 2 oak leaf clusters, Aerial Achievement Medal with 4 oak leaf clusters, Air Force Commendation Medal, Air Force Achievement Medal with oak leaf cluster, the Gallant Unit Citation, and the Medal for Distinguished Service to the Colombian Military Forces.

An Eagle Scout and avid reader, he speaks passable Spanish. In their quiet time, Mike and his wife enjoy watching ice hockey and providing staff assistance to their two cats.

# **SENIOR FELLOWS**

# CONUS and Wk 5 Senior Fellow



## Schultz, Karl

ADM, USCG

Karl Schultz is a retired four-star Admiral who last served on active duty as the 26<sup>th</sup> Commandant of the United States Coast Guard from June 2018 to June 2022. His tenure as a flag officer spanned 12 years, and prior to becoming Service Chief, served as the three-star Atlantic Area Commander responsible for execution of all Coast Guard missions from the Rocky Mountains east to the Arabian Gulf. Other flag assignments were joint duty as Director of Operations (J-3), United States Southern Command; Eleventh Coast Guard District Commander; and Director, Coast Guard Governmental and Public Affairs where he oversaw the Service's engagement with Congress, the media, and other external stakeholders.



Over his 39-year career, Schultz held command at seven paygrades, including 3 multi-mission cutters, one of the Service's most dynamic multi-mission Sectors, and as a flag officer at the District, Area, and Service Chief levels. As Commandant his bold vision and purposeful execution of a comprehensive four-year strategic plan optimally positioned the Service to protect the Homeland, enhance the Nation's economic prosperity, and advance America's maritime interests across the globe, all while forging a more inclusive Service increasingly reflective of the Nation's demographics. Of note, he led through a period of unprecedented demand for Coast Guard services from both the Administration and DoD Geographic Combatant

Commanders, a milestone period for the Service's recapitalization of both operational capabilities and infrastructure, and through the unique challenges presented by the most active hurricane seasons on record, a 35-day partial government shutdown leaving Coast Guardsmen unpaid, and a protracted Global Pandemic.

Schultz is a 1983 graduate of the U.S. Coast Guard Academy, earned a Master of Public Administration degree from the University of Connecticut, and completed a one-year National Security Fellowship at Harvard University's Kennedy School of Government. Staff assignments include Congressional and State Department liaison tours, as well as assignments in both personnel management and operations.

He serves as a Senior Fellow at the National Defense University, as an Executive Fellow for the Institute for Defense and Business at the University of North Carolina, as a member of the Defense Advisory Board for SAILDRONE, and the Advisory Board for the National Medal of Honor Center for Leadership. He also does some consulting work for the private, non-profit corporation - Institute for Defense Analyses.

# CONUS and Wk 5 Senior Fellow



## Alston, Patrick "Pat"

CSM, USA (Ret)

Command Sergeant Major Patrick Z. Alston is employed as a Senior Fellow for the National Defense University's Capstone and Keystone programs. He is also a Senior Consultant with Burlington Capital Corporation, a diverse investment management firm located in Omaha, Nebraska.

CSM Pat Alston is a native of Columbus, Georgia. He is a graduate of Columbus High School. After graduation, he subsequently enlisted into the United States Army where he completed Basic Training at Fort Dix, New Jersey.

His initial assignment was at Fort Belvoir, Virginia, as a Medical Specialist. Subsequent assignments include Medical Specialist with 3rd Battalion, 325th Infantry Regiment, and 82nd Airborne Division. In 1984 he reclassified to the Chemical Corps and was assigned as a squad leader with 4th Chemical Company, 2nd Infantry Division; NBC NCO and Squad Leader with Alpha Company, 3rd Battalion, 73rd Armor, 82nd Airborne Division; Battalion NBC NCO with 3rd Battalion, 73rd Armor, 82nd Airborne Division; Senior NBC Operations and Staff NCO with Division Chemical, 82nd Airborne Division; NBC Operations, Staff NCO and Platoon Sergeant with 34th Support Group, Korea; Senior Drill Sergeant with Alpha Company, 82nd Chemical Battalion; Detachment Sergeant for the Contingency Support Detachment (WHITE HOUSE TEAM), 84th Chemical Battalion, U.S. Army Chemical School; Career Advisor/Branch Manager Career Management Field 74D, Total Army



Personnel Command (PERSCOM); First Sergeant for Headquarters and Headquarters Company, Soldier Biological Chemical Command and Technical Escort Unit; Battalion CSM of the U.S. Army Technical Escort Battalion in Edgewood, Maryland; Division Chemical Sergeant Major for the 2nd Infantry Division, Korea; Battalion CSM of the 23rd Chemical Battalion, 19th TSC, Korea; CSM of the 23rd Area Support Group, 19th TSC, Korea; 10th Regimental CSM of the Chemical Corps, Command Senior Enlisted Leader, Defense Threat Reduction Agency/STRATCOM Center for Combating WMD and finished his Army career as the Command Senior Enlisted Leader of United States Strategic Command.

His military schools include Command Sergeant Major Course; Sergeant Major Academy (class # 51); First Sergeant Course (CDMT List); Advanced Noncommissioned Officers Course (Honor Grad); Basic Noncommissioned Officers Course (CDMT List); Primary Leadership development Course (CMTD List); Drill Sergeant School (Honor Grad); Airborne School; Air Assault School (Honor Grad); Technical Escort Course (J5) (Honor Grad); Drill Corporal Course; Customs Course; White House Executive Support Course; Executive Operations Course; Hazardous Material Course (Level 1-5); Chemical Weapons Orientation Course Joint Military Intelligence Course on Chemical Affairs; Assignment Manager/PDNCO Course; Administrative Procedures Course (DA Level), Joint Forces Staff College, United States Army Force Management Course and Keystone Course. He is currently a few classes away from receiving his Bachelors of Science Degree in Leadership with a concentration in Management from Trident University.

His awards and decorations include the Defense Superior Service Medal; Legion of Merit (second oak leaf cluster); Defense Meritorious Service Medal; Meritorious Service Medal (first oak leaf cluster); Army Commendation Medal (third oak leaf cluster); the Army Achievement Medal (silver oak leaf cluster); Army Service Ribbons; the National Defense Medal; Combat Medical Badge; Space Badge; Airborne Badge; Air Assault Badge; Drivers Badge; Drill Sergeant Badge; Good Conduct Medal (Silver Clasp, third loop); Overseas Ribbon (Third Oak Leaf Cluster); Armed Forces Expeditionary Medal; Global War on Terrorism Service Medal; and the noncommissioned Officers Professional Development Ribbon (fourth award). CSM Alston is also awarded the CHEMICAL CORPS HIGHEST AWARD "THE ORDER OF THE DRAGON" as well the TRANSPORTATION CORPS "HONORABLE ORDER OF SAINT CHRISTOPHER."

His awards and decorations include the Defense Superior Service Medal; Legion of Merit (second oak leaf cluster); Defense Meritorious Service Medal; Meritorious Service Medal (first oak leaf cluster); Army Commendation Medal (third oak leaf cluster); the Army Achievement Medal (silver oak leaf cluster); Army Service Ribbons; the National Defense Medal; Combat Medical Badge; Space Badge; Airborne Badge; Air Assault Badge; Drivers Badge; Drill Sergeant Badge; Good Conduct Medal (Silver Clasp, third loop); Overseas Ribbon (Third Oak Leaf Cluster); Armed Forces Expeditionary Medal; Global War on Terrorism Service Medal; and the



noncommissioned Officers Professional Development Ribbon (fourth award). CSM Alston is also awarded the CHEMICAL CORPS HIGHEST AWARD "THE ORDER OF THE DRAGON" as well the TRANSPORTATION CORPS "HONORABLE ORDER OF SAINT CHRISTOPHER."

# IP Field Study Senior Fellow



## Locklear, Samuel J. "Sam"

ADM, USN (Ret)

Admiral Locklear started as a Capstone, Keystone, Pinnacle Senior Fellow in 2019.

He is President of SJL Global Insights LLC, a global consulting firm specializing in a wide range of security and defense issues and initiatives. Today he serves on the Board of Directors of the Fluor Corporation, Halo Maritime Defense Systems, Inc., the National Committee on U.S. China Relations, is



a Senior Advisor to the Center for Climate and Security and New York University's Center for Global Affairs, is a Senior Fellow at Johns Hopkins Applied Physics Laboratory, and is the Chairman of the Board of Trustees United States Naval Academy Alumni Association. He also occasionally consults for HII, Raytheon IDS, and Fairfax National Security Solutions.

In 2015 he retired from the US Navy after serving with distinction for over 39 years, including 15 years of service as a Flag Officer. During his significant tenure Admiral Locklear lead at the highest levels serving as Commander U.S. Pacific Command, Commander U.S. Naval Forces Europe and Africa, and Commander of NATO's Allied Joint Force Command. In 2013 Defense News ranked him eleventh out of the 100 most influential people in global defense issues.

As Commander U.S. Pacific Command, the United States' oldest and largest geographic unified combatant command, he commanded all U.S. military forces operating across more than half the globe. He accurately assessed the rapidly changing geopolitical environment of the Indo-Asia-Pacific, the most militarized area of the world, made significant advancements in how U.S. forces are postured for crisis or contingency, and was instrumental in addressing the growing global cyber challenges in the region. A key architect of America's rebalance to the Asia-Pacific, Admiral Locklear provided the vision, strategic framework, and detailed planning that began the rebalance of U.S. military influence to the Asia-Pacific. He skillfully managed the US military relationships with our five Pacific treaty allies, numerous key security partners, and emerging multilateral security forums. Additionally, he maintained a pragmatic but lasting relationship with China's military and made significant progress in developing a deeper strategic security relationship with India.

As Commander U.S. Naval Forces in Europe and Africa, Admiral Locklear managed the U.S. Navy's relationships with all key navies throughout two continents, developing key partnership capabilities and capacities. To protect U.S. interests abroad and to halt the spread of terrorism in the region he successfully commanded all maritime aspects of Operation Enduring Freedom (OEF) in Europe and Africa. In 2011 in Libya, in response to a UN mandate to protect the Libyan people from the Gaddafi regime, Admiral Locklear designed and led the multinational Joint Task Force (Odyssey Dawn), successfully enforcing the mandate, and then commanded the follow on NATO Operation Unified Protector (OUP) until the final collapse of the Gaddafi regime.

As Commander of NATO's Allied Joint Force Command, he provided operational level command and oversight of NATO's ongoing stability operations in Kosovo and NATO's training mission in Iraq, and was a primary architect of NATO's twenty-first century command structure.

A nuclear qualified surface warfare officer, Admiral Locklear's numerous commands at sea included the US Navy's Third Fleet, USS Nimitz Carrier Strike Group during Operation Iraqi Freedom, Destroyer Squadron Two, and the Spruance class destroyer USS Leftwich (DD 984). Ashore he served as the Director of the Navy Staff, the 78th Commandant of Midshipmen at the US Naval Academy, and head of the Navy programming and assessment divisions where he oversaw the programming of the annual Navy budget of over 125 billion dollars.

Admiral Locklear is a 1977 graduate of the US Naval Academy, a 1992 graduate of the National Defense University's Industrial College of the Armed Forces, and holds a Master's Degree in Public Administration from the George Washington University. He is the recipient of numerous awards and decorations including the Defense Distinguished Service Medal, the Defense Superior Service Medal, Legion of Merit,

Bronze Star and decorations from South Korea, Taiwan, the Philippines, Australia and France.

# Europe Field Study Senior Fellow



## Scaparrotti, Curtis "Mike"

GEN, USA, Ret

Curtis "Mike" Scaparrotti is employed as a Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs.

In 2019, General Scaparrotti completed a distinguished 41-year career in the US Army as the Commander, US European Command and Supreme Allied Commander Europe, NATO. As the NATO Commander, General Scaparrotti worked to preserve the security and stability of the Alliance and strengthen it in the face of traditional and new-age adversaries. He collaborated with the leadership of all 29 NATO member nations, as well as the various NATO partner countries around the world.

Prior to General Scaparrotti's leadership position at NATO and US European Command, General Scaparrotti served as the Commander of US Forces Korea / United Nations Command / Combined Forces Command in Seoul, South Korea from 2013 to 2016. He has also served as the Director of the Joint Staff, Commander of the International Security Assistance Force, the Deputy Commander of US Forces - Afghanistan, the Commanding General of I Corps and Joint Base Lewis-McChord, and the Commanding General of the 82nd Airborne Division.

Additionally, over the years, General Scaparrotti served in key leadership positions at the tactical, operational, and strategic level of the United States military. These positions have included Director of Operations at US Central Command, and the 69th Commandant of Cadets at the US Military Academy at West Point. He has



commanded forces during Operations Iraqi Freedom, Enduring Freedom (Afghanistan), Support Hope (Zaire/Rwanda), Joint Endeavor (Bosnia-Herzegovina), and Assured Response (Liberia).

General Scaparrotti's awards and decorations include the Defense Distinguished Service Medal, the Distinguished Service Medal, the Defense Superior Service Medal, the Legion of Merit, the Bronze Star, and the Army Meritorious Service Medal. Additionally, he has earned the Combat Action Badge, the Expert Infantryman Badge, the Master Parachutist Badge, and the Ranger Tab.

General Scaparrotti graduated from the US Military Academy at West Point in 1978. His military education includes the Infantry Officer Basic and Advanced Courses, Command and General Staff College, and the US Army War College. Additionally, General Scaparrotti holds a Master's degree in Administrative Education from the University of South Carolina.

In addition to his work with the National Defense University, General Scaparrotti is a senior counselor with The Cohen Group, a member of the Board of Directors of the Atlantic Council, a member of the Advisory Board of the Patriot Foundation, a member of the Advisory Board of the Spirit of America, and member of the Board of Directors of the Korea Defense Veterans Association.

## WHEM Field Study Senior Fellow



## Tidd, Kurt

ADM, USN (Ret)

Admiral Kurt Tidd retired after a forty-year Navy career, settling in the Florida Keys and is pursuing new interests and adventures.

He is the son of a destroyerman, brown water sailor, and career Surface Warfare Officer Vice Admiral Emmett H. Tidd and Margaret P. "Muggs" Tidd, both proud Texans of the Greatest Generation; brother of the 25th Naval Chief of Chaplains, Rear Admiral Mark L. Tidd,



CHC, USN (Ret.); husband of career military physician Eileen S. Tidd, MD, MPH, FACP; and rightfully proud father of two strong and talented daughters. He is a 1974 graduate of Porter Gaud School in Charleston, South Carolina, a 1978 graduate of the U.S. Naval Academy, and has a Masters in political science from the University of Bordeaux, as a 1984 Olmsted Foundation Scholar.

Admiral Kurt Tidd proudly served with the incredibly talented and professional women and men of all branches of the Armed Forces, the Foreign Service, Federal Law Enforcement officers, and the Intelligence Community. He commanded the destroyer USS ARTHUR W. RADFORD (DD 968), Maritime Task Force 55 and Destroyer Squadron 50, EISENHOWER Carrier Strike Group/CSG EIGHT, U.S. Naval Forces Southern Command/U.S. Fourth Fleet, and military operations in Latin America and

the Caribbean as the Geographic Combatant Commander of U.S. Southern Command. He served in a variety of Navy, joint, and interagency staffs, including for the Secretary of the Navy, the Chief of Naval Operations, the Joint Staff, and the National Security Council.

Currently Admiral Tidd supports a variety of benevolent organizations and interests. He is the Chairman of the Board at the Olmsted Foundation, a private non-profit organization that provides two years of postgraduate studies at foreign universities in a foreign language for a select number of future military leaders. He is also a Senior Fellow at National Defense University's CAPSTONE/KEYSTONE/PINNACLE program, mentoring Flag and General Officers and Senior Enlisted Leaders. He recently joined the Advisory Board of the Spirit of America Foundation. Admiral Tidd volunteers his time to support a number of worthwhile causes, including the U.S. Coast Guard Auxiliary, the Coral Restoration Foundation, and Key Dives of Islamorada, Florida's Reef Clean Up activities. He preserves adequate time to indulge passions including scuba diving, road cycling, and saltwater fishing.

current as of 16 August 2019



# **CAPSTONE Staff**

**Gerard “Gerry“ M. Mauer, Jr.**  
**Director**  
**Capstone, Keystone, Pinnacle**

Rear Admiral Mauer retired from the Navy in March 2008 after over 31 years of service, which included extensive experience in fleet operations, resource management, technical innovation, Joint Professional Military Education (JPME), interagency coordination, and leading organizational change in NATO and joint commands.



From 2008 to 2011, RADM Mauer was a Group Vice President for Sabre Systems Inc. He was responsible for developing then implementing the corporate strategic plan and managing the Southeast Region’s profit and loss operations, its contracts, corporate business development, human resources programs, and Capability Maturity Model Integration (CMMI) level III attainment. After leaving Sabre Systems, RADM Mauer had positions as an Associate with Burdeshaw Associates, as a Senior Analyst for Wikistrat, as a Board member and Board Treasurer for the Navy Safe Harbor Foundation, and as a representative and the national Co-Chair for the US Global Leadership Coalition’s Veterans for Smart Power.

Admiral Mauer’s last position in the Navy was from 2006 to 2008, when he served as the Commandant, Industrial College of the Armed Forces (ICAF). He was responsible for executing the congressionally mandated and accredited master’s degree senior Professional Military Education curriculum. As a university leader, he directly supported the direction of the National Defense University and was a key member in the development of the University’s strategic plan.

From 2003 to 2006, he served as the NATO Allied Command Transformation’s Director, Joint Experimentation, Exercises, and Assessment, where he developed and implemented NATO’s largest Concept Development and Experimentation program. The scope included creating NATO’s transformation strategic vision and aligning the vision with its concepts and requirements. As a result of his initiatives, NATO rapidly implemented new processes, policies, and systems in support of its forces in Afghanistan and Iraq as well new capabilities to support its political and military infrastructure in NATO headquarters.

From 2001 to 2003, he was the Deputy, Directorate for Information Operations (J39/DDIO), Joint Staff Director of Operations (J-3) where he was responsible for direct coordination with the Office of the Secretary of Defense staff, Combatant Commands, and interagency organizations in their global information operations. In this capacity, his responsibilities also included supervision and operational coordination of the Joint Staff’s Special Technical Operations information system and its programs.

Admiral Mauer graduated from Villanova University and the Naval Postgraduate School. He was a Naval Aviator who commanded Helicopter Antisubmarine Squadrons SEVEN (HS-7) and TEN (HS-10) in addition to assignment as the Commanding Officer of USS NASSAU (LHA 4). He has vast experience at sea with deployments to the Atlantic Ocean, Mediterranean Sea, and Arabian Gulf. Ashore assignments included: Naval Postgraduate School student, Assistant Program Manager for the Naval Air Systems Command SH-60F/H helicopter program (PMA 266), and Training Officer and Instructor Pilot in Helicopter Antisubmarine Squadron ONE (HS-1). He started with Capstone in August of 2016.

Bonnie J. Swanson  
Deputy Director  
Capstone, Keystone, Pinnacle



Bonnie Swanson is a native of Ellington, CT and a graduate of Ellington High School. After her freshman year at the University of Connecticut, she enlisted in the USMCR. Upon completing recruit training at Parris Island, SC, Bonnie returned to UCONN to continue her studies and reserve service with 6th Motor Transport Battalion, Providence, RI. In 1988 she graduated from UCONN with a Liberal Arts degree (Sociological and Educational Behavior Development) and accepted her commission in the USMC. After completion of The Basic School in 1989 and her assignment as a Military Police Officer, Bonnie reported to MCAS Cherry Point, NC for duty as a Platoon Commander and Services Officer.

In 1992, Bonnie was assigned as the Operations Officer for Recruiting Station, Baltimore, MD. Serving as an OpsO for 3 years, Bonnie was selected as the 4th Marine Corps District Contact Team Officer, Harrisburg, PA. Leading a team of three Master Gunnery Sergeants, the Contact Team trained over 350 recruiters and command group members within a 7 state area.

In 1997 Bonnie received orders to MCB, Camp Lejeune, NC as the Operations Officer, Provost Marshal's Office. She simultaneously served as the Commanding Officer, Military Police Company (330+ Marines) during this tour.

In January of 2001, Bonnie was hired by the National Defense University as the Executive Officer of Capstone. Over the years her position has evolved into the Deputy Director of Pinnacle (3 star course), Capstone, and Keystone (Command Senior Enlisted course).

Bonnie has numerous military decorations and has attended many military schools, including the Basic Law Enforcement Academy at Lackland AFB, TX and the Advanced Military Police Academy at Fort McClellan, AL. She is still a record holder at UCONN for many soccer goalkeeping statistics, including the most shutouts in a career (41.5).

In 2005 Bonnie completed a Master's Degree in Organizational Management from the University of Phoenix.



## **Deputy Director - OCONUS Planner**

### **David "Leon" Hall**

**Colonel, U.S. Army**

**(202)685-4262 [david.l.hall.mil@ndu.edu](mailto:david.l.hall.mil@ndu.edu)**

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Colonel David "Leon" Hall is native of Roanoke, VA. He entered the United States Army in 1990 and served eleven years as an enlisted Infantryman. After serving as the Fort Leonard Wood Drill Sergeant of the Year, he attended Officer Candidate School where he earned his commission as the Distinguished Honor Graduate and Leadership Award recipient.

He is currently a strategic intelligence officer but most of his thirty-one-year career has been spent as an infantryman and tactical intelligence officer. He has had two combat tours in Iraq and has served in command, staff, and other leadership positions, including chief of regional operations for the Joint Staff- J25. He served his Army War College Fellowship at Stanford University and the Hoover Institution. COL Hall comes to Capstone from the Joint Forces Staff College where he served as an assistant professor. He holds a Master of Business Administration as well as a Master of Science in Strategic Intelligence.

COL Hall is married to Kannary Hall, has a daughter Asheley age 27, and a son Cameron age 6.

## Colonel Crystal Margie Hills

Colonel Crystal Hills is currently a Deputy Director for the Capstone Program, National Defense University.

COL Hills is a 1998 graduate of South Carolina State University, where she received a Bachelor of Arts, summa cum laude, in English. She participated in SC State's ROTC program where she served as Cadet Battalion commander and was subsequently commissioned (Distinguished Military Graduate) as a second lieutenant in the Quartermaster Corps. COL Hills was first assigned to Fort Bragg, N.C., where she held the following positions: executive officer, automotive platoon leader, and technical supply platoon leader in the 503rd Maintenance Company, 1st Corps Support Command. She then served as supply officer and operations officer for the 264th Corps Support Battalion.



In 2003, COL Hills was assigned to Camp Humphreys, Korea, where she served in the following positions under the 23rd Area Support Group: supply and services officer, wartime host nation officer, and commander, 348th Quartermaster Company, 194th Maintenance Battalion. While in command, COL Hills earned the General Douglas MacArthur Leadership Award and was inducted into the Association of Quartermasters' Honorable Order of Saint Martin.

In 2008, COL Hills earned a Master of Arts in English, with honors, from Georgia State University. She then served as an associate professor in the Department of English and Philosophy at the U.S. Military Academy. In 2011, she relocated to Schofield Barracks, Hawaii, and served as the brigade logistics officer for the 45th Sustainment Brigade and the executive officer, Special Troops Battalion, 45th SB. During this tour, she deployed to Kandahar, Afghanistan. Upon redeployment, COL Hills was assigned to U.S. Army Pacific where she served as the command speechwriter. In 2014, COL Hills was reassigned to the Pentagon as the Logistics, special assistant to the director of Army Staff. While there she served on the Army Transition Team. COL Hills left the Pentagon to assume command of Army Field Support Battalion-Africa in Livorno, Italy, serving from 2016 to 2018.

COL Hills then was reassigned to Fort Knox, Kentucky, where she served one year as branch chief, Quartermaster Enlisted Personnel. She then attended war college at National Defense University's Dwight D. Eisenhower School (Washington, D.C.). Here she earned a master's degree in National Security and Resource Strategy (Global Supply Chain and Logistics Management concentration); supported COVID-19 relief efforts with the White House Supply Chain Task Force and as a mentor for John Hopkins' COVID Design Challenge; and also earned a master's degree in business administration from Webster University. In 2020, COL Hills served as senior supply & logistics officer (G4) for the North Atlantic Treaty Organization Rapid Deployable Corps Headquarters in Istanbul, Turkey. While in this position, she was selected as a Defense Ventures Fellow where she aided Structure Capital and defense innovation hubs to leverage dual use technology. In 2021, COL Hills served as a Chief of Staff, Senior Fellow with New America (Washington, D.C.) where she advanced research in the Army's adoption of semi-autonomous warehouses. Most recently, COL Hills commanded the 405th Army Field Support Brigade where her unit provided strategic logistics support to Europe and Africa. As such her unit led the strategic resupply and maintenance mission for Ukrainian support operations.

**Lieutenant Colonel Anthony C. Triviso**  
**Deputy Director - DC Scheduler**



Lieutenant Colonel Triviso graduated and Commissioned in May 2002 from the United States Naval Academy.

An Infantry Officer, he has served two combat tours in Iraq and one in Afghanistan; supported humanitarian assistance operations in Haiti, and has planned and conducted multiple exercises with allied partners in Africa, Europe, and Southwest Asia.

He has served in multiple command, staff, and leadership billets in both tactical and operational commands to include several infantry battalions and Current Operations at Marine Corps Forces Command. He is also a distinguished honor graduate of Command and Staff.

LtCol Triviso currently serves as the Deputy Director – DC Scheduling for Capstone.

He is married to the former Polly Denkova, and they have three children.



# BIOGRAPHY



## UNITED STATES AIR FORCE

### Lieutenant Colonel JUSTIN R. GABBARD

Lieutenant Colonel Gabbard is currently Deputy Director, CAPSTONE, National Defense University. He has held two commands. As the Peterson-Schriever Garrison Comptroller he led 340 Comptroller Squadron and Wing Staff Agency members facilitating space and cyber space operations operating at over 14 operation locations with an annual budget of \$155M driving \$1.3B in economic impact. As the Pope Army Airfield Comptroller, he led 27 military and civilian personnel responsible for input and oversight of payroll services to approximately 2,600 military personnel and 100 civilian employees and managed \$101M directly impacting the Global Response Force.

Prior to his command assignments he was the Legislative Liaison Team Chief for the Air Combat Command Commander's Action Group. As a member of the ACC Commander's Action Group, he provided direct staff support to COMACC, preparing briefings, research and analysis to aid ACC leadership in articulating positions on key issues. His efforts supported more than 1,300 aircraft, 32 wings, 14 bases and nearly 170 operating locations worldwide with 98,000 active duty and civilian personnel.



Lieutenant Colonel Gabbard earned his commission from the United States Air Force Academy in 2006. He has deployed in support of Operations IRAQI FREEDOM, ENDURING FREEDOM, and RESOLUTE SUPPORT. Additionally, while serving with NATO his efforts supported Operation UNIFIED PROTECTOR, and various missions in Iraq, Sarajevo, and Kosovo.

### EDUCATION

2006 Bachelor of Science in Management, United States Air Force Academy, Colorado  
2006 Basic Financial Management Officer Course, Keesler AFB, Mississippi  
2007 Air and Space Basic Course, Maxwell AFB, Alabama  
2012 Squadron Officer School, Maxwell AFB, Alabama  
2014 Financial Management Squadron Officer Course, Keesler AFB, Mississippi  
2014 Master of Arts in Military Operational Art & Science, Air University, Alabama  
2017 Defense Financial Management and Comptroller School, Air University, Alabama  
2019 Master of Arts in Military Operational Art & Science, Marine Corps University, Virginia  
2023 Masters of Resource and Strategy, Ft McNair, Virginia

### ASSIGNMENTS

1. Aug 06 – Feb 08, Deputy Budget Officer, 2nd Comptroller Squadron, Barksdale AFB, Louisiana
2. Feb 08 – Feb 09, Flight Commander Financial Services, 2 Comptroller Squadron, Barksdale AFB, Louisiana
3. Feb 09 – Feb 10, Lead Program Manager for Ministry of Interior, Multi-National Security Transition Command – Iraq, Baghdad
4. Feb 10 – Jun 10, Financial Commander Financial Services, 2 Comptroller Squadron, Barksdale AFB, Louisiana
5. Jun 10 – Jul 13, Crisis Response Operations Staff Officer, Financial Resources Branch, Allied Joint Force Headquarters Naples, Italy (with duties in Iraq, Sarajevo, and Kosovo)
6. Jul 13 – Jun 15, Major Command Budget Analyst, Air Combat Command, Joint Base Langley Eustis, Virginia
7. Jun 15 – Jun 16, Legislative Liaison Team Chief, ACC CAG, Joint Base Langley Eustis, Virginia

8. Jun 16 – Jun 18, Commander, 43d Comptroller Squadron, Pope Army Airfield, North Carolina
9. Jun 18 – Jun 19, Student, Marine Corps Command and Staff, Quantico, Virginia
10. Jun 19 – Jun 20, Commander, 50th Comptroller Squadron, Schriever AFB, Colorado
11. Jun 20 – Oct 20, Commander, 21st Comptroller Squadron, Peterson, AFB, Colorado
12. Oct 20 – Jun 22 Exercise Branch Chief, SAF/FMBP, Pentagon, Virginia
13. Jun 22 – June 23 Student, Eisenhower Resource & Strategy, Ft McNair, Virginia
14. Jun 23 – Present Deputy Director, CAPSTONE, Ft McNair, Virginia

## **MAJOR AWARDS AND DECORATIONS**

Bronze Star

Defense Meritorious Service Medal (1 oak leaf cluster)

Meritorious Service Medal (3 oak leaf clusters)

Air Force Commendation Medal

Army Commendation Medal

Joint Service Achievement Medal

Joint Meritorious Unit Award (1 oak leaf cluster)

Air Force Outstanding Unit Award (1 oak leaf cluster)

## **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant – May 31, 2006

First Lieutenant – May 31, 2008

Captain – May 31, 2010

Major – July 1, 2016

Lieutenant Colonel – Oct 1, 2020

(Current as of 6 July 2023)



**Wheeler, Jr. Clifford E. (Cliff)**  
**Program Manager, Keystone & Pinnacle,**  
**[clifford.wheeler.civ@ndu.edu](mailto:clifford.wheeler.civ@ndu.edu), 202-685-4250**

Clifford E. Wheeler, Jr. (Cliff) is the Program Manager for the Keystone and Pinnacle programs at CAPSTONE. He is responsible for curriculum development and execution of both courses, to include; planning, administration, assessment of educational objectives and student learning, and review and revision of course curricula as needed.

Cliff is a native of Woodville, MS. He retired from the Army in November 2014 after 28 years in active and reserve service. He began his military service in November 1986 as a 19D Cavalry Scout in the Mississippi Army National Guard. Commissioned as an Armor officer and Distinguished Military Graduate from the Ole Miss Army ROTC program, he entered active duty at Ft. Knox, KY in September 1988.



Cliff served in both staff and leadership positions in Armor and Cavalry units in Germany, Fort Hood, Texas, and Fort Stewart, Georgia. He commanded at the platoon, company, and battalion levels, culminating with command of the 5<sup>th</sup> Squadron, 7<sup>th</sup> Cavalry, 3<sup>rd</sup> Infantry Division from 2006-2008. He served two tours in Iraq, as Brigade Executive Officer for 1st Brigade, 1st Armored Division (2003-2004) and as Squadron Commander of 5-7 Cavalry in Ramadi, Fallujah, and Arab Jabour.

Key staff assignments include the Lieutenants' and Captains' Career Manager at Armor Branch, Army Personnel Command; Exercise Planner at V Corps G3 in Heidelberg, Germany; analyst for the 2006 Quadrennial Defense Review at Department of the Army, G8; and Chief of Officer Distribution at Army Human Resources Command. His final assignment was Deputy Director for Overseas Planning at CAPSTONE, National Defense University.

From 2015 to 2018, Cliff was an organizational and leadership consultant and later an Assistant Vice President and Program Manager at Command Security Corporation in Herndon, Virginia.

Among Cliff's military awards and decorations are the Legion of Merit, the Bronze Star, the Presidential Unit Citation, and the Navy Unit Commendation. He holds a Bachelor of Arts degree in History from the University of Mississippi, and Masters of Science degrees in Adult and Continuing Education from Kansas State University, and in National Resource Strategy from the National Defense University.

Cliff is a passionate volunteer for the Fredericksburg and Spotsylvania National Military Park, the Bristoe Station Battlefield Heritage Park, the National Museum of the United States Army, and the Tragedy Assistance Program for Survivors (T.A.P.S.). He is proud father of three sons; Clifford III, Stuart Ashby, and Morgan.

## Mr. Eric Workman Deputy Director - Operations

Eric Workman is the newest member of the Capstone, Keystone, Pinnacle Program staff. Prior to joining the NDU Team, Eric worked at the Department of the Treasury.

Eric graduated from the University of Pittsburgh where he received a Bachelor of Science in Economics, a Bachelor of Arts in Philosophy, a Certificate in Russian, Eurasian, and Eastern European Studies, a Minor in Turkish, and a Minor in Linguistics. While at Pitt, Eric received several national scholarships including the Department of State's Critical Language Scholarship, the Department of Defense's Boren Scholarship, and the Department of Education's Foreign Language and Area Studies Fellowship. For his work on Russian influence operations, Eric was awarded the Brackenridge Research Fellowship by the University of Pittsburgh's Honors College. Eric has presented his research at conferences and universities throughout the country including at Yale University, Columbia University, and at the annual meeting of the Middle East Studies Association.

Eric grew up in a military family and moved over 15 times, but is proud to now call Washington, D.C. home. He loves traveling, trying new foods, and sports—especially running and baseball.



**Allied Fellows**  
**(participating 15-26 Apr only)**

# **BRIGADIER-GENERAL S.M.M. GODIN, CD**

## **DIRECTOR GENERAL PUBLIC AFFAIRS**

Brigadier-General (BGen) Stéphanie Godin has over 23 years of experience in the Canadian Armed Forces (CAF). Member of the Regular Force, she is currently the Director General Issues with the Assistant Deputy Minister (Public Affairs) (ADM[PA]).

Upon achievement of her Bachelor of Arts degree in Political Science at McGill University in Montreal, BGen Godin joined the CAF Air Reserves in 1999 through the Direct Entry Officer Program. She subsequently qualified in her trade as a Public Affairs Officer (PAO) at the Defense Information School at Fort Meade in the State of Maryland in 2000 and then worked as the Wing PAO at 22 Wing in North Bay (Ontario).

In June 2001, BGen Godin joined the Regular Force and was posted to 1 Canadian Air Division / Canadian NORAD Region Headquarters in Winnipeg where she was initiated to crisis communications following the attacks of September 11, 2001. She was then posted to 15 Wing in Moose Jaw (Saskatchewan) in 2002 as the PAO for the world-renowned aerobatic team: the CAF Snowbirds. As a member of the crew, she travelled all over North America in support of Snowbirds' operations.

In 2005, BGen Godin was posted to the National Defence Media Liaison Office in Ottawa as an official spokesperson, taking charge of the office in 2006. She was then posted to the Land Forces Quebec Area / Joint Task Force East (LFQA/JTFE) Headquarters in 2007 and deployed in the spring of 2009 on Task Force Afghanistan 1-09 as the Kandahar Provincial Reconstruction Team PAO for a six-month tour. During the mission, she was responsible for media relations with Canadian embedded media and local Afghan media as well as mentoring Afghan governance communicators.

Back in Canada, she took on the role of Senior PAO for LFQA/JTFE. She led her team through the Public Affairs (PA) aspects related to the deployment of troops in Haiti following the devastating earthquake of 2010, which earned her team the National Defence ADM(PA)'s Communications Award of Excellence. She also led the PA efforts through a domestic operation during the Quebec floods of 2011. In 2013, she was posted to the National Defence Public Affairs Office – Quebec Region, which has the mandate to consolidate relationships between the CAF and its stakeholders.

She obtained her Master's Degree in Communications, Media and Public Relations from Leicester University (U.K.) in 2014 and her Master's in Defence Studies from the Royal Military College in 2016, while attending the Joint Command and Staff Programme at the Canadian Forces College (CFC).

She was posted to the Canadian Joint Operations Command (CJOC) in 2016 and acted as the Branch Head (J9) responsible for coordinating external engagements before

assuming the Chief PAO responsibilities in the summer of 2017. In this role, she was responsible for advising CJOC Commander on PA matters related to CAF operations.

In summer of 2019, she was posted as the Head of the section of ADM(PA) responsible for providing support to the Military Personnel Command, the Judge Advocate General, as well as Canadian Forces Legal Advisors.

She was promoted to the rank of Colonel in January 2020 and remained with ADM(PA) as the Director Public Affairs Planning – Operations where she also assumed the duties of Branch Advisor for several months.

BGen Godin completed the National Security Program at CFC in June 2022 and was subsequently posted to the Chief of Military Personnel organisation as the Director Personnel Strategies.

She was promoted to her current rank and assumed her present duties in the summer of 2023.

Outside of work, she enjoys practicing yoga, and spending time with her family.





### **Brigadier M J Mudd CBE DSO**

Marcus Mudd joined the British Army in 1998, commissioning as a tank commander into The Queen's Royal Lancers, based in Osnabruck, Germany. Troop command, both on Challenger 2 and in the Close Reconnaissance role was interspersed by operational deployments to Bosnia on Op Palatine, Cyprus on Op Tosca and Kosovo on Op Agricola and on multiple overseas training exercises in Canada, Germany and Oman.

Initial staff included a tour to Iraq (Basra) as a G5 planner with HQ 7 Armoured Bde on Op Telic 7 before service as an SO2 at HQ Land Forces in Plans and Resources. Sub-Unit Comd followed as an Armoured Cavalry Squadron Leader before deploying to Afghanistan on Operation Herrick 12 as Commander 4 Brigade Reconnaissance Force.

Post sub-unit command he moved to the Permanent Joint Headquarters to become Military Assistant to the Chief of Staff (Operations) at the height of Campaigning in Iraq and Afghanistan and the execution of the Op ELLAMY Campaign in Libya. Unit Command followed of an Armoured Cavalry Regiment, initially with 9/12L before forming The Royal Lancers in 2015.

On promotion to Colonel in 2017, he was employed as the Military Assistant to the Chief of the General Staff, before completing the Higher Command and Staff College. Thereafter, he deployed to Iraq as Chief of Staff of the Special Operations Joint Task for Operation Inherent Resolve during a period of high tension in the region following the capitulation of Daesh and the Turkish incursion into NE Syria. Post Iraq he moved to HQ 1<sup>st</sup> (United Kingdom) Division as the Chief of Staff before promotion to Brigadier and taking Command of 4<sup>th</sup> Light Brigade Combat Team. Whilst in command, he oversaw multiple operational deployments and the transformation of the Brigade under Future Soldier. He became ACOS J5 at the Permanent Joint Headquarters in March 23.

Married to Victoria, they have 3 energetic boys - Oscar (13), Hector (11) and Xander (9). Any spare time is spent running amok with his family in the outdoors, hiking, surfing or kayaking, and living his passion for cricket and rugby through the next generation.

## Air Cdre C A Mullen MA RAF



Air Cdre Chris Mullen joined the Royal Air Force in 1992 and was streamed rotary at the end of his Basic Flying Training. Selected to the Puma he conducted tours on 230 Squadron, RAF Aldergrove and 33 Squadron, RAF Benson qualifying as a Helicopter Tactics Instructor and a Qualified Helicopter Instructor; he has completed operational tours in Northern Ireland, Kosovo, Bosnia and Iraq.

Air Cdre Mullen's Command tours include the Rotary Wing Operational Evaluation and Training Unit (OF3), the Joint Helicopter Command Operational Evaluation Unit (OF4) and CO 902 Expeditionary Air Wing in support of Op HERRICK (OF4). In 2018, Mullen was appointed Station Commander RAF Shawbury, a role that was combined with Commandant of No.1 Flying Training School (tri-Service Rotary Flying Training) and the Defence College of Air and Space Operations.

In Staff, Mullen has conducted operationally focussed tours from OF3-OF6; in Joint Helicopter Command; the Permanent Joint HQ as SO1 J5 Plans Middle East; the NATO Allied Rapid Reaction Corps as COM ARRC's Chief Air Advisor and ACOS Aviation & AMD; and most recently as ACOS Operations and the Joint Force Air Component Commander in 11 Group, HQ Air Command. This latter role included responsibility that spanned delivery of UK Air Defence through to the enablement of the RAF's Global Air Operations and coincided with the UK and NATO's response to the Ukraine crisis.

Mullen has also supported DCOM Cap Air and Air Cap Strat with delivery of the Air-Land Proposition following the 2021 Integrated Review. He has attended the UK's Advanced Command and Staff College (2010) and graduated as a member of the UK's Higher Command and Staff College in 2021.

Air Cdre Mullen was appointed as the Chief of Defence Staff Liaison Officer to the Chairman of the Joint Chiefs of Staff, Washington, in April 23.

Air Cdre Mullen is married to Jules, who is an Account Manager for a Medical Communications company and has 2 daughters; Olivia and Millie. His interests outside the Service include running, skiing (when time and family allow) and he is a very amateur gardener!

## **Brigadier RJ (Doc) Watson, CSC – Australian Defence Force**



Brigadier Watson enlisted in the Australian Army in 1992 as an Operator Electronic Warfare. In 1997, he graduated from the Royal Military College–Duntroon and returned to the Royal Australian Signals Corps as a General Service Officer.

Since commissioning, Brigadier Watson has served in a range of regimental appointments which have included operational and instructional roles in conventional signals, electronic warfare, signals intelligence, and special operations. He completed his sub-unit command at the 2nd Commando Regiment, and later unit command as the Commanding Officer of the 7th Signal Regiment (Electronic Warfare). In addition to his regimental service, Brigadier Watson has held a series of staff appointments in Special Operations Headquarters, Army Headquarters, and post unit command, in Joint Capabilities Group.

Following unit command, he was appointed Director Joint Cyber in 2018, where he was charged with industrialising the Australian Defence Force’s nascent cyber capabilities in partnership with United States Cyber Command. In this role he accelerated cyber force growth, achieving 2030 growth targets eight years earlier than directed. He introduced a sovereign cyber training continuum, developed projects to deliver defensive and offensive cyber capabilities, and began founding cyber domain institutions which included Australian Defence Force Cyber Skills Association – now the largest official sporting body in the Australian Defence Force. For his efforts in this role, he was awarded a Conspicuous Service Cross in the 2021 Queen’s Birthday Honours List.

Promoted to Brigadier in 2021, he took up the role of Director-General of Joint Information Warfare, again in Joint Capabilities Group. In this role he continued to develop the foundations and champion the change required for the ADF to fight in the cyber domain. However, his primary focus was the acceleration of the development of electronic warfare and influence capabilities to ensure they modernise at a rate commensurate with cyber. He was appointed the inaugural chair of the AUKUS Electronic Warfare Working Group in 2022, the principal aim of which is to optimise current capabilities to improve the survivability and lethality of ADF and coalition platforms in the electromagnetic spectrum.

Brigadier Watson has deployed in a variety of roles on multiple tours of East Timor and Afghanistan, most recently as the CJ3 of the International Security Assistance Force, Special Operations Forces, Afghanistan. He holds a Master of Information Technology from the University of Southern Queensland, and a Master of Military Studies from the Australian National University. He is a Graduate of the Australian Institute of Company Directors, and a member of the Returned and Serving Services League and Rotary.

Brigadier Watson commenced his current appointment as Deputy J3 Integration of United States Cyber Command, in February 2023.



# **US Fellows**



## BRIGADIER GENERAL KIRSTEN G. AGUILAR

Brig. Gen. Kirsten G. Aguilar is the Director of Military Force Management Policy, Deputy Chief of Staff for Manpower, Personnel and Services, Headquarters U.S. Air Force, the Pentagon, Arlington, Virginia. The directorate is responsible for establishing and overseeing military force management policies that support and retain Air Force personnel across the military lifecycle and foster a diverse and inclusive culture. These policies guide the accession, assignment, evaluation, skills analysis and management, promotion, readiness, retraining, retention, separation and retirement of the Air Force's human capital and ensure Airmen have the necessary experiences and attributes required to compete, deter and win in the high-end fight.

Brig. Gen. Aguilar entered the Air Force in 1997 as a Distinguished Graduate of the University of New Hampshire's Reserve Officers' Training Corps program. She has held several command and staff positions at the base, Air Staff and Joint levels. Her command tours include the 647th Force Support Squadron, 21st Mission Support Group, and 673rd Air Base Wing.

Prior to her current position, she commanded the 673rd Air Base Wing at Joint Base Elmendorf-Richardson, Alaska.



### EDUCATION

- 1997 Bachelor of Arts, Political Science and the Classics, University of New Hampshire, Durham
- 2003 Master of Arts, Public Administration, University of Maryland, College Park
- 2003 Squadron Officer School, Maxwell Air Force Base, Ala.
- 2011 Master of Arts, National Security and Strategic Studies, Naval Command and Staff College, Newport, R.I.
- 2016 Master of Science, National Resource Strategy, National Defense University, Fort Lesley J. McNair, Washington, D.C.
- 2016 The Eisenhower School, Distinguished Graduate, Fort Lesley J. McNair, Washington, D.C.
- 2019 National Security Studies Program, The George Washington University, Washington, D.C.
- 2019 Enterprise Leadership Seminar, University of North Carolina, Kenan-Flagler Business School, Chapel Hill

### ASSIGNMENTS

1. July 1997–September 1998, Officer in Charge, 325th Mission Support Squadron, Tyndall Air Force Base, Fla.
2. September 1998–June 1999, Chief Customer Support, 325th Mission Support Squadron, Tyndall AFB, Fla.
3. June 1999–September 2001, Squadron Section Commander, 100th Maintenance Squadron, Royal Air Force Mildenhall, United Kingdom
4. September 2001–May 2002, Chief, Relocations, Employment and Training, 100th Mission Support Squadron, RAF Mildenhall, U.K.
5. May 2002–July 2005, Assistant Professor of Aerospace Studies, Colorado State University, Fort Collins
6. July 2005–April 2006, Manpower and Organization Flight Commander, 36th MSS, Andersen AFB, Guam
7. April 2006–June 2007, Military Personnel Flight Commander, 36th MSS, Andersen AFB, Guam
8. June 2007–February 2009, Force Support Officer Assignments, Air Force Personnel Center, Randolph AFB, Texas
9. February 2009–July 2010, Executive Officer to the Commander, Air Force Personnel Center, Randolph AFB, Texas
10. July 2010–June 2011, Student, Naval Command and Staff College, Newport, R.I.
11. September 2011–July 2013, Commander, 647th Force Support Squadron, Joint Base Pearl Harbor-Hickam, Hawaii
12. August 2013–July 2015, Chief, Retirements, Separations and Force Management Policy, Deputy Chief of Staff for Manpower, Personnel and Services, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.
13. July 2015–June 2016, Student, The Eisenhower School of National Security and Resources Strategy, National Defense University, Fort Lesley J. McNair, Washington, D.C.
14. July 2016–June 2018, Executive Assistant to the Deputy Commander U.S. Pacific Command, Camp Smith, Hawaii
15. June 2018–July 2020, Commander, 21st Mission Support Group, Peterson AFB, Colorado
16. July 2020–June 2022, Commander, 673rd Air Base Wing, Joint Base Elmendorf-Richardson, Alaska
17. July 2022–present, Director of Military Force Management Policy and Deputy Chief of Staff for Manpower, Personnel, and Services, HAF, the Pentagon, Arlington, Va.

### SUMMARY OF JOINT ASSIGNMENTS

1. July 2016–July 2018, Executive Assistant to the Deputy Commander, U.S. Pacific Command, Camp Smith, Hawaii, as a colonel

Second Lieutenant  
May 24, 1997



First Lieutenant  
May 24, 1999



Captain  
May 24, 2001



Major  
March 01, 2007



Lieutenant Colonel  
June 01, 2012



Colonel  
May 01, 2017



Brigadier General  
August 01, 2023



**MAJOR AWARDS AND DECORATIONS**

Defense Superior Service Medal

Legion of Merit with oak leaf cluster

Meritorious Service Medal with five oak leaf clusters

Air Force Commendation Medal with oak leaf cluster

Navy Commendation Medal

Military Outstanding Volunteer Service Medal

(Current as of August 2023)



## **Brigadier General LAVETTA L. BENNETT**

### **National Guard Assistant for Army National Guard Personnel and Talent Management National Guard Bureau, Arlington, VA**

Brigadier General (BG) Lavetta Bennett currently serves as the National Guard Assistant for Personnel and Talent Management. She is the principal advisor to the Director Army National Guard for manpower, programs, and policies across the Army National Guard (ARNG).



BG Bennett direct commissioned in the Medical Services Corps in 1993. Her first assignment was as a Platoon Leader with the 2071<sup>st</sup> Medical Clearing Company, Kalamazoo, Michigan. She served in that unit until they disbanded in 1997 and she was then reassigned to Company C 146<sup>th</sup> Forward Support Battalion, Detroit, Michigan. She served as both a Health Services Material Officer and Field Medical Assistant with these units.

Since her initial assignment, BG Bennett held numerous positions in the Michigan Army National Guard throughout her career to include Equal Opportunity Advisor - Headquarters Detachment; Officer Strength Manager for the Recruiting and Retention Battalion; Commander of the Recruit Sustainment Program; Commander of Headquarters and Headquarters Detachment – Joint Forces Headquarters; Executive Officer – 146 Multifunctional Medical Battalion, Ypsilanti, MI; Commander – Recruiting and Retention Battalion; S3/OIC – 272<sup>nd</sup> Regional Support Group, Jackson, MI; Deputy State Surgeon Joint Forces Headquarters; Commander – 146<sup>th</sup> Multifunctional Medical Battalion, Ypsilanti, MI; Director of Personnel; Army Chief of Staff; Chief of the Joint Staff; and State Human Resources Officer.

Some of her military schools include Army Medical Department (AMEDD) Officer Basic and Advanced Course; Combined Arms and Services Staff School; Human Resource Management Qualification Course; Health Services Plans, Operations and Training Course; Health Services Human Resources Course; Command and General Staff Officer Course; United States Army War College; Managing for Inclusion: Leveraging Diversity in the Workplace, Georgetown University; Force Integration Course for Senior Leaders; Senior Leader Development Seminar; and the Harvard University General and Flag Officer Homeland Security Executive Seminar.

BG Bennett holds a Bachelor's degree from Tougaloo College, Tougaloo, MS; a Master's degree from Mississippi State University, Starkville, MS; a Master's in Strategic Studies, US Army War College, Carlisle, PA; and a PhD in Organizational Leadership, Columbia International University, Columbia, South Carolina.

BG Bennett and her husband, Martin Bennett Sr, US Army retired, currently reside in Arlington, VA. They have two children, Martin Jr, a Mechanical Engineer with Kellanova, a division of Kellogg, and Maya, a US Army Second Lieutenant currently attending medical school at F. Edward Hebert University School of Medicine.



A native of Philadelphia, BG Tim Brennan was commissioned through Temple University ROTC in 1996. He served as an Infantry Officer before transferring to the Civil Affairs Branch in 2003. His military education includes completing the Infantry Officer Basic and Advanced Courses, the Civil Affairs Qualification Course, the Command and General Staff College, and the Army War College. He has earned a Bachelor's Degree in History, a Master's Degree in Strategic Studies, and a Master's Degree in Public Administration from Pennsylvania State University.

BG Brennan has held various leadership positions and deployed five times during his 30 years of military service. His previously assigned positions include Rifle Platoon Leader, Company Commander, Battalion Logistics Officer, Battalion Operations Officer, Division Comptroller, Battalion Commander, Chief of Operations for a Civil Affairs Command supporting operations in Europe and Africa, and the Chief of Staff for the 80th Training Command (The Army School System) in Richmond, Virginia.

His previous General Officer assignments include Deputy Commanding General – Support for the 99th Division (Readiness) at Joint Base McGuire-Dix-Lakehurst, New Jersey, and Commanding General of the 353d Civil Affairs Command (CACOM) in Staten Island, NY.

BG Brennan is currently assigned as the Deputy Director of Operations and Cyber at US Africa Command in Stuttgart, Germany. In May 2024, he will assume the Deputy Commanding General – Support duties at First Army, Rock Island, Illinois.

BG Brennan's awards and decorations include the Defense Superior Service Medal, Legion of Merit, Bronze Star Medal with Bronze Oak Leaf Cluster, the Meritorious Service Medal with Silver Oak Leaf Cluster and two Bronze Oak Leaf Clusters, the Combat Action Badge, the Ranger Tab, Parachutist Badge, Pathfinder Badge, and several other awards. He and his family reside in Bucks County, Pennsylvania.



# United States Navy Biography

## **Rear Admiral George E. Bresnihan Director of Logistics, U.S. Africa Command**

Rear Adm. George Bresnihan, a native of Charleston, South Carolina, received a Bachelor of Science in Management from Clemson University in 1992 and was commissioned an ensign in the Navy through Officer Candidate School in September 1994. He earned master's degrees in Business Administration from Webster University in 2006 and in Military Operational Arts and Sciences from Air Command and Staff College, Maxwell Air Force Base in 2007. He is also a 2016 graduate of The Executive Program: Strategic Leadership at the Top, Darden School of Business.



Bresnihan's operational assignments include supply officer, Mine Countermeasures Rotational Crew Hotel, embarked on USS Chief (MCM 14), and USS Ardent (MCM 12); aviation supply officer and assistant supply officer, USS Essex (LHD 2); deputy, U.S. Army Contracting Command Southwest Asia principal assistant responsible for contracting, Coalition Forces Land Component Command Headquarters, Camp Arifjan Kuwait; logistics planner and chief, J4 logistics plans and operations division, Joint Special Operations Command; commanding officer, Explosive Ordnance Disposal Expeditionary Support Unit 1; and assistant chief of staff, logistics, Commander, Logistics Group Western Pacific/Task Force 73.

His shore assignments include Navy Acquisition Contracting Officer internship, Naval Sea Systems Command; career counselor, detailer and special assistant to the director, Supply Corps detailing division, Navy Personnel Command; executive officer, Navy Supply Corps School; deputy department head, major weapons systems aircraft support, contracts department, Naval Air Systems Command; commander, Defense Contract Management Agency International, Fort Lee, Virginia; and chief of staff, Commander, Naval Supply Systems Command.

Bresnihan is a qualified Surface Warfare Supply Corps officer, Naval Aviation Supply Corps officer, Navy Expeditionary Supply Corps officer, and Naval Parachutist. In July 2022, he assumed duties as the Director of Logistics, U.S. Africa Command, Stuttgart, Germany.

His awards include the Defense Superior Service Medal, Legion of Merit, Defense Meritorious Service Medal (two awards), Meritorious Service Medal (four awards), Joint Commendation Medal, Navy Commendation Medal (three awards), Navy Achievement Medal and various service and unit awards. He is a member of the Defense Acquisition Corps, a designated Joint Qualified Officer, and a 2002 recipient of the Vice Adm. Robert F. Batchelder Award.

*Updated: 3 October 2022*

# NORTH AMERICAN AEROSPACE DEFENSE COMMAND And UNITED STATES NORTHERN COMMAND Biography



Directorate of Public Affairs, Headquarters, NORAD/U.S. Northern Command,  
250 Vandenberg, Suite B016, Peterson AFB, CO 80914-3808  
Phone: (719) 554-6889 DSN: 692-6889



**Brigadier General Maurizio D. Calabrese** is the Director of Intelligence for North American Aerospace Defense Command (NORAD) and United States Northern Command (USNORTHCOM), both headquartered at Peterson Space Force Base, Colorado. In this capacity, he serves as the Senior Intelligence Advisor to the Commander of NORAD and USNORTHCOM and directs all intelligence operations for both commands.

Brig. Gen. Calabrese entered the Air Force as a 1996 graduate of the United States Air Force Academy. A career intelligence officer, he has commanded ISR operations at the squadron, group, and wing levels supporting U.S. European Command, U.S. Africa Command,

US Central Command, and U.S. Space Command missions. He was an analyst and theater collection manager for U.S. Pacific Command and U.S. Southern Command with deployments to the Middle East supporting operations Southern Watch, Iraqi Freedom, Inherent Resolve, and Enduring Sentinel.

Brig. Gen. Calabrese holds a Bachelor of Science in History from the U.S. Air Force Academy, a Master of Arts in National Security Affairs from the U.S. Naval Postgraduate School, a Master of Science in Strategic Intelligence from the National Defense Intelligence College, and a Master of Science in National Resource Strategy from Eisenhower School.

His personal decorations include the Defense Superior Service Medal, Legion of Merit with oak leaf cluster, the Bronze Star Medal, Defense Meritorious Service Medal with two oak leaf clusters, the Meritorious Service Medal with three oak leaf clusters, the Joint Service Commendation Medal, the Air Force Commendation Medal with oak leaf cluster, and the Air Force Achievement Medal.

Prior to his current assignment, Brigadier General Calabrese served as the Deputy Commanding General (DCG), Special Operations Joint Task Force-Central Headquarters, Al Udeid Air Base, Qatar.



## BRIGADIER GENERAL DANIEL C. CLAYTON

Brig. Gen. Daniel C. Clayton is the Director, Advanced Battle Management System Cross-Functional Team, Deputy Chief of Staff for Strategy, Integration and Requirements, Headquarters Air Force, the Pentagon, Arlington, Virginia. In this position, he leads the Department of the Air Force's ABMS CFT, guiding threat-informed and concept-driven command and control modernization and linking warfighting capability requirements to decision advantage in competition, crisis and conflict.

Brig. Gen. Clayton was commissioned in 1997 after graduating from the U.S. Air Force Academy. He earned his wings at Sheppard Air Force Base, Texas. He served as an A-10 Thunderbolt II attack pilot, forward air controller (airborne), joint terminal attack controller, instructor pilot, examiner pilot, weapons officer, and instructor at the U.S. Air Force Weapons School. He also served on the Joint Staff, the Headquarters Air Force Staff, and as the Senior Military Assistant to the Secretary of the Air Force. He commanded the 6th Combat Training Squadron at Nellis AFB, Nevada, the 451st Air Expeditionary Group at Kandahar Airfield, Afghanistan, and the 435th Air Ground Operations Wing across Europe and the 435th Air Expeditionary Wing across Africa.



### EDUCATION

- 1997 Bachelor of Science, Economics (with minor in German), U.S. Air Force Academy, Colorado Springs, Colo.
- 2005 Squadron Officer School, Maxwell Air Force Base, Ala., by correspondence
- 2005 Fighter Weapons Instructor Course, U.S. Air Force Weapons School, Nellis Air Force Base, Nev.
- 2008 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
- 2010 Master of Arts, Aeronautical Science (with honors), Embry-Riddle Aeronautical University, Daytona Beach, Fla.
- 2011 Command and General Staff College, Fort Leavenworth, Kan.
- 2012 Air War College, Maxwell AFB, Ala., by correspondence
- 2015 Master of Arts, National Resource Strategy, Eisenhower School, National Defense University, Washington, D.C.
- 2019 Leading Strategically, Center for Creative Leadership, Colorado Springs, Colo.

Second Lieutenant  
May 28, 1997



First Lieutenant  
May 28, 1999



Captain  
May 28, 2001



Major  
December 01, 2006



Lieutenant Colonel  
December 01, 2011



Colonel  
March 01, 2018



Brigadier General  
September 02, 2023



### ASSIGNMENTS

1. August 1997–April 1998, Special Assistant, Fifth Operations Support Squadron, MacDill Air Force Base, Fla.
2. May 1998–June 1999, Student, Euro-NATO Joint Jet Pilot Training, Sheppard AFB, Texas
3. July 1999–August 1999, Student, Intro to Fighter Fundamentals, 435th Fighter Training Squadron, Randolph AFB, Texas
4. January 2000–June 2000, Student, A-10 Fighter Training Unit, 357th Fighter Squadron, Davis-Monthan AFB, Ariz.
5. August 2000–November 2003, Aircraft Commander and Instructor Pilot, 355th FS, Eielson AFB, Alaska
6. November 2003–December 2004, Assistant Weapons Officer and Instructor Pilot, 51st Operational Support Squadron, Osan Air Base, South Korea
7. December 2004–July 2005, FTU Instructor Pilot, 358th FS, Davis-Monthan AFB, Ariz.
8. July 2005–December 2005, Student, A-10 Weapons Instructor Course, 66th Weapons Squadron, Nellis AFB, Nev.
9. January 2006–January 2008, Weapons Officer and Assistant Operations Officer, 354th FS, Davis-Monthan AFB, Ariz.
10. January 2008–January 2009, Chief, Standardization and Evaluation and Examiner Pilot, 51st Operations Group, Osan AB, South Korea
11. January 2009–June 2010, Deputy Chief, Combat Operations Division, 613th Air and Space Operations Center, Hickam AFB, Hawaii
12. June 2010–June 2011, Student, Command and General Staff College, Fort Leavenworth, Kan.
13. November 2011–October 2012, Director of Operations, 75th FS, Moody AFB, Ga.
14. November 2012–July 2014, Commander, Sixth Combat Training Squadron, Nellis AFB, Nev.
15. July 2014–June 2015, Student, Eisenhower School, National Defense University, Washington, D.C.
16. June 2015–March 2016, J7/JLLD Branch Chief, Joint Staff, the Pentagon, Arlington, Va.
17. March 2016–August 2017, Special Assistant to the Chairman, Joint Chiefs of Staff, the Pentagon, Arlington, Va.
18. August 2017–June 2018, Chief, Core Function Liaison, Air Combat Command Directorate of Plans, Programs and



Requirements, the Pentagon, Arlington, Va.

19. July 2018–June 2019, Commander, 451st Air Expeditionary Group, Kandahar Airfield, Afghanistan

20. August 2019–June 2021, Commander, 435th Air Ground Operations Wing and 435th Air Expeditionary Wing, Ramstein AB, Germany

21. June 2021–June 2022, Senior Military Assistant to the Secretary of the Air Force, the Pentagon, Arlington, Va.

22. July 2022–July 2023, Deputy Director, Capability Development, Headquarters Air Force, the Pentagon, Arlington, Va.

23. July 2023–present, Director, Advanced Battle Management System Cross-Functional Team, Deputy Chief of Staff for Strategy, Integration, and Requirements, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.

#### **SUMMARY OF JOINT ASSIGNMENTS**

1. June 2015–March 2016, J7/JLLD Branch Chief, Joint Staff, the Pentagon, Arlington, Va., as a lieutenant colonel

2. March 2016–August 2017, Special Assistant to the Chairman, Joint Chiefs of Staff, the Pentagon, Arlington, Va., as a lieutenant colonel

#### **FLIGHT INFORMATION**

Rating: command pilot

Flight Hours: 3,215 with more than 859 combat hours

Aircraft Flown: T-3, T-37, T-38, AT-38, A-10, F-16, E-11A, HH-60 and KC-135

#### **MAJOR AWARDS AND DECORATIONS**

Legion of Merit with two oak leaf clusters

Distinguished Flying Cross

Defense Meritorious Service Medal

Meritorious Service Medal with five oak leaf clusters

Air and Space Medal with nine "C" devices and eight oak leaf clusters

Air and Space Achievement Medal with five oak leaf clusters

Air and Space Commendation Medal with oak leaf cluster

Army Commendation Medal with one "C" device

Joint Service Achievement Medal

#### **OTHER ACHIEVEMENTS**

1999 Distinguished Graduate, Introduction to Fighter Fundamentals

2000 Distinguished Graduate, A-10 Fighter Training Unit

2007 Air Combat Command Operational Flying Weapons Officer of the Year

2007 Air Combat Command Daedalian Pilot of the Year

2009 Honor Graduate, Air Operations Center Initial Qualification Training

2015 Distinguished Graduate, Eisenhower School

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant May 28, 1997

First Lieutenant May 28, 1999

Captain May 28, 2001

Major Dec. 1, 2006

Lieutenant Colonel, Dec. 1, 2011

Colonel, March 1, 2018

Brigadier General, Sept. 2, 2023

(Current as of September 2023)





U.S. ARMY



DEVCOM

## Brig. Gen. John M. Cushing Commanding General

Brig. Gen. John M. Cushing hails from Rochester, Michigan and was commissioned as an armor officer upon graduation from the United States Military Academy at West Point.

During his 30 years of service, he has held command and staff assignments with the 3rd Infantry Division at Fort Stewart, Georgia; 1st Cavalry Division at Fort Cavazos, Texas; 194th Armor Brigade at Fort Moore, Georgia; 1st Armored Division at Fort Bliss, Texas; 1st Recruiting Brigade at Fort Meade, Maryland; and the Human Resources Command and United States Recruiting Command, both at Fort Knox, Kentucky.

As an armor officer, Cushing served in multiple tactical assignments with the 3rd Infantry Division, 1st Cavalry Division and 1st Armored Division. He has also served as an instructor and assistant professor in the Department of Systems Engineering at the United States Military Academy. His deployments include Operation Inherent Resolve, Iraq; Operation Enduring Freedom, Afghanistan; and two tours as part of Operation Iraqi Freedom, Iraq.

Cushing holds master's degrees from the University of Virginia and the U.S. Army War College. He is a graduate of the Army's Command and General Staff College and Armor Officer Basic and Advanced Courses.

His awards include the Defense Superior Service Medal, the Legion of Merit (with 2 Bronze Oak Leaf Clusters) and Bronze Star (with 2 Bronze Oak Leaf Clusters). He is authorized to wear the Combat Action Badge, Airborne Badge, Air Assault Badge, Recruiter Badge, and Ranger Tab.

Cushing is married with three children, and he follows the legacy of his father and grandfather who also served in the Army.



**Rear Admiral Tom Dickinson, USN**  
Commander, Naval Surface Warfare Center /  
Commander, Naval Undersea Warfare Center

Rear Admiral Tom Dickinson, a native of Whitehall, MI, graduated from the United States Naval Academy in 1995 with a Bachelor of Science degree in Economics. He also earned a Master of Business Administration degree in 2006 from the Naval Postgraduate School, in Monterey, CA, where he graduated with distinction as a Conrad Scholar.

He qualified as a Surface Warfare Officer aboard USS Chancellorsville (CG 62) in 1997. Additional operational assignments include Operations Officer aboard USS Champion (MCM 4); Weapons Officer and Combat Systems Officer aboard USS The Sullivans (DDG 68); and Executive Officer and Commanding Officer aboard USS Barry (DDG 52). During his command tour, USS Barry completed a nine-month Ballistic Missile Defense deployment in the Eastern Mediterranean Sea and earned the Battle "E."

Ashore assignments include Surface Warfare Officer detailer for PERS-41 at the Navy Personnel Command; Major Defense Acquisition Program analyst in the Office of the Under Secretary of Defense for Acquisition, Technology, and Logistics (AT&L); and instructor at the Naval Leadership and Ethics Command in Newport, RI.

Acquisition professional assignments include Principal Assistant Program Manager for Technology Insertion in the AEGIS Program Office; Fleet Introduction Program Manager for AEGIS Ashore; Maritime Theater Missile Defense National Point of Contact; Major Program Manager for AEGIS Ballistic Missile Defense Weapon Systems; and Executive Assistant for the Assistant Secretary of the Navy for Research, Development and Acquisition. Prior to his current assignment, Rear Admiral Dickinson served as the Principal Military Deputy and Chief Operating Officer for the Director, Surface Ship Maintenance, Modernization and Sustainment (SEA-21) and the Commander, Navy Regional Maintenance Centers.

In 2014, Rear Admiral Dickinson was awarded the Vice Admiral James Bond Stockdale Award for Inspirational Leadership. In 2020, he was the inaugural recipient of the Rear Admiral "Deak" Parsons Award for Program Management Excellence.

**RDML Thomas A. Donovan, USN**  
**Joint Staff Deputy Director for Global Operations**

Rear Adm Thomas Donovan is a native of Portsmouth, Virginia. He graduated the United States Naval Academy in 1996 and earned a Master's in Defense Analysis from the Naval Post Graduate School. He began his career as a SEAL after completing Basic Underwater Demolition/SEAL training class 208 in 1996.

His operational assignments include duty as Assistant Platoon and Platoon Commander with SEAL Team THREE. At Naval Special Warfare Development Group, he served as both a mobility and assault troop commander at Naval Special Warfare Tactical and Development Squadron FOUR. He served Executive Officer and Plank Owner of TACDEVRON FIVE and Commander of TACDEVRON TWO. He served as Deputy Commander and later as Commanding Officer, Naval Special Warfare Development Group.



His staff duty assignments include service as the United States Special Operations Command Legislative Affairs Directorate, Washington D.C. and Naval Special Warfare Officer Detailer in Millington, Tennessee. He served as Deputy Operations Officer and Operations Officer at the Joint Special Operations Command, Fort Bragg North Carolina. From 2021 to 2023, he served as the Executive Officer to the Chairman Joint Chiefs of Staff. RDML Donovan currently serves on the Joint Staff as Deputy Director for Global Operations.



## Rear Admiral Benjamin K. Evans, NOAA

Director, Office of Coast Survey  
National Oceanic and Atmospheric Administration



Rear Admiral Benjamin Evans was appointed Director of the NOAA Office of Coast Survey in 2021. He is responsible for leading NOAA's hydrographic services, including the mapping and charting of all waters of the United States. He is also a Presidentially-appointed member of the Mississippi River Commission and Co-Chair of the National Ocean Mapping, Exploration, and Characterization Council. As U.S. National Hydrographer, he represents the United States at the International Hydrographic Organization and other international bodies.

Earlier in his career, RDML Evans completed nearly ten years of sea duty leading field hydrography in the coastal waters of the continental United States, Alaska, and the Pacific Islands. He has served as commanding officer and chief of party of two NOAA hydrographic survey ships, most recently NOAA Ship *Rainier*. Under RDML Evans's leadership, *Rainier* completed hydrographic surveys across Alaska, collaborated with the United States Geological Survey and Bureau of Ocean Energy Management on bathymetric and geotechnical surveys along the west coast, conducted habitat mapping off the coast of southern California, and supported multidisciplinary survey operations in the Hawaiian Islands. RDML Evans was also privileged to serve as plankowning commanding officer of NOAA Ship *Ferdinand R. Hassler*, and operations officer aboard both *Rainier* and NOAA Ship *Rude*.

Immediately prior to selection for flag rank, RDML Evans served as the acting chief of staff of the NOAA National Ocean Service (NOS). Other significant past assignments include chief of the Pacific Hydrographic Branch with responsibility for quality assurance of NOAA's West Coast seafloor mapping data, and chief of the Data Acquisition and Control Branch where he managed NOAA's hydrographic survey contracting program. He also served at NOAA headquarters on the staff of the NOAA administrator.

RDML Evans is a native of Williamson, New York, a small town on the shore of Lake Ontario. He earned a bachelor's degree in physics from Williams College and an Ocean Engineer's degree from the Massachusetts Institute of Technology - Woods Hole Oceanographic Institution Joint Program. He holds a Certificate in Maritime Management from the Pacific Lutheran University, and completed the Executive Fellows Program at the Harvard Kennedy School of Government. RDML Evans is an American Conference on Surveying and Mapping / Hydrographic Society of America Certified Hydrographer.

RDML Evans hobbies include sailing, hiking, skiing, and other outdoor pursuits. He resides in Silver Spring, Maryland with his wife and two school-age children.



# BIOGRAPHY



## UNITED STATES AIR FORCE

### BRIGADIER GENERAL JESSE J. FRIEDEL

Brig. Gen. Jesse J. "Ammo" Friedel is the Deputy Commander, Fifth Air Force, and Director, Joint Air Component Coordination Element-Japan, Yokota Air Base, Japan. Fifth Air Force conducts joint and bilateral planning and engagements to defend Japan and respond to regional contingencies. In addition, the Command coordinates joint and bilateral actions and exercises with United States (U.S.) Forces, Japan, U.S. Service components, the Japan Self-Defense Force, and other Japanese organizations to strengthen bilateral interoperability. Fifth Air Force exercises administrative authority over U.S. Air Force forces in Japan.

Brig. Gen. Friedel received his commission from the United States Air Force Academy in May 1996. He earned his pilot wings from Euro-NATO Joint Jet Pilot Training at Sheppard AFB, Texas in 1998. Following his transition to the F-16, he served in multiple operational squadrons as an F-16 Mission Commander, Instructor Pilot, Weapons Instructor Pilot, Operational Test & Evaluation Instructor Pilot, and Flight Evaluator. He has commanded at the squadron and wing levels.

He is a command pilot with more than 2,900 fighter hours and has flown in support of Operations Enduring Freedom, Northern Watch, Noble Eagle and Republic of Korea defense obligations, to include 404 combat hours. During his European staff tour, he was selected to be a part of the Air Component Coordination Element as the Combat Air Forces Liaison Officer working with the Joint Task Force for Operation Odyssey Dawn.

Prior to his current position, Brig Gen Friedel was the 35th Fighter Wing Commander at Misawa Air Base, Japan.

#### EDUCATION

- 1996 Bachelor of Science in General Engineering, United States Air Force Academy, Colo.
- 2003 United States Air Force Weapons Instructor Course, F-16 Division, Nellis AFB, Nev.
- 2003 Squadron Officer School, Maxwell Air Force Base, Ala.
- 2007 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
- 2008 Master of Business Administration and Management in Finance, Touro University International, Nev., by correspondence
- 2010 Master of Science in Operational Analysis, Air Force Institute of Technology, Wright-Patterson AFB, Ohio
- 2012 Air War College, Maxwell AFB, Ala., by correspondence
- 2017 Phase II, Joint Professional Military Education, Joint Forces Staff College, Norfolk, Va.
- 2018 National Defense Fellow, Center for Strategic and International Studies, Washington, D.C.
- 2021 Leading Strategically, Center for Creative Leadership, Colorado Springs, Colorado

#### ASSIGNMENTS

1. January 1997 - February 1998, Student Pilot, Euro-NATO Joint Jet Pilot Training, 80 FTW, Sheppard AFB, Texas



2. February 1998 - May 1998, Student, Introduction to Fighter Fundamentals, 49 Flying Training Squadron, Columbus AFB, Miss.
3. May 1998 - November 1998, F-16 Student pilot, F-16 Initial Qualification Training, 308 FS, Luke AFB, Ariz.
4. November 1998 - January 1999, F-16 Student, NVG/MANTIRN Course, 310 FS, Luke AFB, Ariz.
5. January 1999 - January 2000, F-16CG Wingmen, Assistant Weapons Officer, 36 FS, Osan AB, Republic of Korea
6. January 2000 - January 2001, F-16CG Wingmen, Assistant Standardization and Evaluation Officer, 421 FS, Hill AFB, Utah
7. January 2001 - October 2001, F-16CG Flight Lead, Mission Commander, Wing Air/Ground Weapons Officer, 388 OSS, Hill AFB, Utah
8. October 2001 - December 2002, F-16CG Instructor Pilot, Flight Commander, NOBLE EAGLE Detachment CC, 421 FS, Hill AFB, Utah
9. January 2003 - July 2003, Student, United States Air Force Weapons School, 16 WS, Nellis AFB, Nev.
10. July 2003 - May 2006, F-16CJ Chief of Weapons, Flight Evaluator, Flight Commander, 23 FS, Spangdahlem AB, Germany
11. May 2006 - April 2007, F-16CJ Chief of Weapons, Assistant Director of Operations, 389 FS, Mountain Home AFB, Idaho
12. April 2007 - December 2007, F-16 Operational Test Instructor Pilot, 422 Test & Evaluation Squadron, Nellis AFB, Nev.
13. December 2007 - May 2009, F-16 Operational Test Instructor Pilot, Division Commander, 59 Test & Evaluation Squadron, Nellis AFB, Nev.
14. May 2009 - July 2010, Student, Air Force Institute of Technology, Wright-Patterson AFB, Ohio
15. July 2010 - August 2012, Chief, HQ USAFE Operations and Training Branch, Ramstein AB, Germany
16. September 2012 - April 2013, F-16CJ Instructor Pilot, Chief of Safety, Shaw AFB, S.C.
17. April 2013 - January 2014, Commander, 451st Expeditionary Operations Support Squadron, Kandahar AB, Afghanistan
18. January 2014 - April 2014, AFCENT/A3 (Forward) Deputy Director of Operations, Al Udeid AB, Qatar
19. August 2014 - June 2017, Chief, Air & Sea Branch, J-8, the Pentagon, Washington, D.C.
20. June 2017 - July 2018, National Defense Fellow, Center for Strategic and International Studies, Washington, D.C.
21. July 2018 - June 2020, Vice Commander, 51st Fighter Wing, Osan AB, Republic of Korea
22. July 2020 - June 2022, Commander, 35th Fighter Wing, Misawa AB, Japan
23. July 2022 - Present, Deputy Commander, Fifth Air Force, Yokota Air Base, Japan

#### **SUMMARY OF JOINT ASSIGNMENTS**

August 2014 - June 2017 Chief, Air & Sea Branch, J-8, the Pentagon, Washington, D.C. as a lieutenant colonel

#### **FLIGHT INFORMATION**

Rating: command pilot

Flight Hours: more than 2,900

Aircraft Flown: T-37, T-38, AT-38, F-16 Blk 25/30/40/42/50/52

#### **MAJOR AWARDS AND DECORATIONS**

Legion of Merit Medal with one oak leaf cluster

Bronze Star Medal

Defense Meritorious Service Medal

Meritorious Service Medal with three oak leaf clusters

Air Medal with three oak leaf clusters

Aerial Achievement Medal

Joint Service Commendation Medal

Air and Space Commendation Medal with one oak leaf cluster

Air and Space Achievement Medal

Combat Action Medal

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant May 29, 1996

First Lieutenant May 29, 1998

Captain May 29, 2000

Major April 1, 2006

Lieutenant Colonel June 1, 2011

Colonel August 1, 2017  
Brigadier General August 2, 2023

(Current as of October 2023)





## **Rear Admiral Luke A. Frost**

**Director, Reserve Warfare, Office of the Chief of Naval Operations**



Rear Adm. Luke Frost is a native of South Bend, Indiana. He is a graduate of the University of Notre Dame, where he earned a degree in Finance and Business Economics and was commissioned in 1996. He holds a Master of Arts in National Security and Strategic Studies from the United States Naval War College, where he graduated with highest distinction and was recognized as the President's Honor Graduate.

At sea, he was first assigned to USS Ingersoll (DD 990) as anti-submarine warfare officer and combat systems officer, and deployed to the Central Command area of responsibility. His next assignment was to USS George Washington (CVN 73) where he served as auxiliaries' officer and repair officer and deployed to the Mediterranean Sea, the Adriatic Sea, and the Arabian Gulf. As a department head, he was assigned to USS Chafee (DDG 90) as weapons officer and combat systems officer, deploying twice to Central Command.

Ashore, Frost has been assigned to the personal staff of a United States House of Representatives member as a Department of Defense legislative fellow. He has served on the Chief of Naval Operations staff (OPNAV N095) in Washington, District of Columbia, and as assistant chief of staff for Operations, Plans and Strategy (N3/5), on the staff of Commander, Naval Surface Forces, U.S. Pacific Fleet. He has completed a fellowship in national security and foreign policy with Massachusetts Institute of Technology and earned a certificate of legislative studies from Georgetown University.

Frost's command tours include USS Paul Hamilton (DDG 60), where he completed an accelerated and extended independent ballistic missile defense deployment to Central Command, and USS America (LHA 6), where he completed a homeport shift to the Western Pacific joining forward deployed Naval Forces Japan and operating extensively throughout the Indo-Pacific.

Frost has been awarded the Legion of Merit (two awards), Meritorious Service Medal (three awards), Navy and Marine Corps Commendation Medal (five awards), Navy Achievement Medal and various unit and campaign awards.

*Last Updated: 30 September 2022*



## 1st Marine Aircraft Wing

### BRIGADIER GENERAL KELVIN W. GALLMAN

Col Kelvin Gallman assumed duties as the Assistant Wing Commander of 1st Marine Aircraft Wing in July 2023. He last served as the Senior Military Advisor to the Secretary of the Navy.

Colonel Gallman was commissioned a second lieutenant in 1994 via the Officer Candidate Course (OCC), earned his wings as a naval aviator in November 1997, and selected to fly the CH-46E. Colonel Gallman has extensive operational and tactical experience in the CH-46 and MV-22, to include multiple Western Pacific deployments aboard amphibious shipping as part of the Marine Expeditionary Unit (MEU). Additionally, Col Gallman has several deployments in support of combat operations in Iraq and Afghanistan.

Col Gallman's command tours include Commanding Officer of Marine Aircraft Group Twenty-Six (MAG-26) Personnel Support Detachment (PSD) from February of 2012 to June of 2013; Marine Tiltrotor Squadron 261 (VMM-261) from June of 2013 to May of 2015 and more recently, he commanded Marine Aviation and Weapons Tactics Squadron One (MAWTS-1) from May of 2018 to November of 2019.

His staff assignments include Deputy, Division Chief of the Joint Capabilities Division (JCD), Joint Staff J8; Executive Officer of The Basic School, Training and Education Command; Aviation Plans and Programs Three (APP-3) Branch Head, Headquarters Marine Corps Aviation; Type/ Model/ Series Transition Officer, 3d Marine Aircraft Wing; Operations Officer, Marine Medium Helicopter Squadron 166 (HMM-166); Marine Aviation Weapons and Tactics Volume Manager, 561st Joint Tactics Squadron, Nellis Air Force Base; Weapons and Tactics Instructor, Marine Aviation Weapons and Tactics Squadron 1; and various squadron billets in operations, aviation maintenance and pilot training.

Col Gallman graduated from Tuskegee University, Tuskegee, AL. with a BS in Aerospace Engineering in 1992. He graduated Basic Officer Course (BOC) at The Basic School in 1995. Col Gallman has earned a master's degree in National Security and Strategic Studies from the Naval War College in 2007, graduated from the National War College with a Master's in National Security Strategy in 2015 and completed the Harvard Business School Advanced Management Program in 2017.

**BG Roger S. Giraud**  
**Commanding General, Medical Readiness Command, Europe**  
**Command Surgeon, U.S. Army Europe and Africa**  
**Director, Defense Health Network Europe**



BG Roger S. Giraud is a 1991 Distinguished Military Graduate of Texas A&M University. He earned a B.S. in Biomedical Science in 1991 and after an educational delay, a B.S. in Animal Science in 1993. He earned his Masters of Health Administration from Baylor University in 2004 and a Masters of Strategic Studies from the U.S. Army War College in 2015.

Previous duty assignments include: Medical Platoon Leader, 1-12 CAV, 1CD, FT Hood, TX; Executive Officer, C Company, 15th FSB, 1CD; S2/3, 15th FSB, 1CD; S4, Division Support Command, 1CD; Support Operations Maintenance Officer, 201st FSB, 1st 1ID; Commanding Officer, C Company, 201st FSB, 1ID at Camp Monteith, Kosovo, Operation Joint Guardian and Rose Barracks, Vilseck, Germany; Graduate Student, U.S.

Army-Baylor University Graduate Program in Health Care Administration, FT Sam Houston, TX; Health Care Administrative Resident, 121st GH, 18th Medical Command, Seoul, Korea; Chief, Clinical Support Division, 121st GH; Operations Officer and Small Group Instructor, AMEDD Captains' Career Course, FT Sam Houston, TX; Executive Officer, 421st MMB, Wiesbaden Army Airfield and deployed to Operation Iraqi Freedom, Joint Base Balad, Iraq; Operations Staff Officer, HQDA, OTSG, Pentagon; Commanding Officer, 43rd Special Troops Battalion, 43rd Sustainment Brigade, FT Carson, CO; Assistant Chief of Staff, Logistics, CJ4/G4, International Security Assistance Force Regional Command – South/4th Infantry Division and deployed to Operation Enduring Freedom, Kandahar Airfield, Afghanistan; Chief, G35 Plans Division, USAMEDCOM and HQDA, OTSG, Falls Church, VA; Executive Officer to The Surgeon General, HQDA OTSG and CG, USAMEDCOM, Pentagon, VA; Commanding Officer, 2d Infantry Division Sustainment Brigade, Camp Humphreys, Korea; and Chief of Staff, 2nd Infantry Division/ROK-US Combined Division; Commanding Officer, 1st Medical Brigade, Fort Hood, TX. His most recent assignment was as the Director of Policy and Force Integration, Deputy Chief of Staff, G-357, HQDA OTSG and USAMEDCOM, and Deputy Commanding General – Operations, USAMEDCOM.

BG Giraud's decorations include the Legion of Merit (2 OLC), Bronze Star Medal (1 OLC), Meritorious Service Medal (1 SLC), Army Commendation Medal (4 OLC), Army Achievement Medal (2 OLC), Expert Field Medical Badge, Parachutist Badge, Army Staff Identification Badge, German Armed Forces Proficiency Badge (Gold), Order of Saint Michael, Order of Saint Barbara, and Order of Military Medical Merit. BG Giraud was awarded The Surgeon General's "A" Proficiency Designator for professional achievement in the Medical Service Corps.

BG Giraud is married to the former Kelly Hannan of Williamsport, PA and they have one daughter, Madeleine (18). Team Giraud enjoys the outdoors, hunting, fishing, traveling, skiing, and their myriad of four-legged Family members.



# United States Navy Biography

## REAR ADMIRAL FRED GOLDHAMMER JOINT STAFF DEPUTY DIRECTOR, POLITICAL-MILITARY AFFAIRS IN ASIA

Rear Adm. Fred Goldhammer, a native of New York City, was commissioned in 1993 after graduating from the United States Naval Academy with a degree in Mathematics. A graduate of the US Naval Test Pilot School and the Navy's Nuclear Propulsion Training program, he holds Master's Degrees from Johns Hopkins University and the Air Force Command and Staff College. He was also a Federal Executive Fellow at the Johns Hopkins University Applied Physics Laboratory.

Operational command tours include Airborne Command and Control Squadron (VAW) 117, USS Mesa Verde (LPD 19) and the Navy's only Forward Deployed Aircraft Carrier, USS Ronald Reagan (CVN 76). Additional sea duty assignments include VAW-125 as a junior officer, VAW-123 as a department head, and USS Theodore Roosevelt (CVN 71) as Executive officer. He deployed multiple times in support of Operations Southern Watch, Deliberate Forge, Enduring Freedom, Iraqi Freedom, Inherent Resolve and throughout the IndoPacific region.

Ashore, Goldhammer served as a flight instructor with VAW-120, staff officer in the Coalition Air Operations Center in Saudi Arabia for Joint Task Force Southwest Asia, flight test lead and project officer for several E-2C avionics upgrades at Air Test and Evaluation Squadron Two Zero, Navy liaison to the US Army XVIII Airborne Corps during combat operations in Afghanistan, and watch officer for the US Fifth Fleet Combat Search and Rescue Center in support of combat operations in Iraq. He also completed several Pentagon assignments, including military planner in the Joint Staff Strategy, Plans and Policy Directorate's (J-5) Homeland Defense and Counter-Terror division, Department of Defense liaison to the National Counter Terrorism Center, as Executive Assistant to the Director of Navy Staff, and as Special Assistant to the Navy's Director, Air Warfare (OPNAV N98).



Rear Adm. Goldhammer returned to the Joint Staff J-5 Directorate in April 2023 and assumed his current duties as the Deputy Director for Asia.

He has accumulated more than 3,200 flight hours and over 800 carrier arrested landings in 29 different types of aircraft. His awards include the Legion of Merit, Defense Meritorious Service Medal and Navy Meritorious Service Medal, among other personal and unit awards.

**Ronzelle L. Green, Ph.D.**  
**National Geospatial-Intelligence Agency**

Dr. Green is currently a Defense Intelligence Senior Executive assigned to the National Geospatial-Intelligence Agency (NGA). Dr. Green recently returned to NGA from a joint duty assignment as the Chief Information Officer (CIO), Defense Counterintelligence & Security Agency (DCSA). He was responsible for leading Agency-wide IT strategy, policy, operations, and cybersecurity while collapsing 7 federal components into one new Agency. He led the digital transformation to support the rapid growth of an agency of 900 to 11,000 employees.



Prior to DCSA, Dr. Green was the Director, Commonwealth Integration, Office of the Under Secretary of Defense for Intelligence & Security (OUSD (I&S)). In this capacity, Dr. Green provided Department of Defense (DoD) and Intelligence Community (IC)-wide leadership for policy development, governance, & investment decisions to drive implementation & facilitation of greater operational & resource alignment across DoD & Five Eyes communities. His efforts improved intelligence collaboration, information access, & Information Technology (IT) integration.

Prior to his joint duty assignments, Dr. Green served as the Director of the International Solutions Office. He led the implementation of IT to enable a collaborative GEOINT relationship with 2<sup>nd</sup> and 3<sup>rd</sup> party international partners.

Throughout his career, Dr. Green held senior IT, engineering, and operational roles within government, industry, and the military. Dr. Green is also a Professorial Lecturer in the School of Systems Engineering and Applied Science at The George Washington University. Dr. Green is a U.S. Coast Guard (Reserve) Officer currently assigned to the Coast Guard's Atlantic Area Command.

Dr. Green earned a B.S. from Oral Roberts University, M.S. from North Carolina State University, M.S. in Strategic Intelligence from the National Defense Intelligence College, and Ph.D. in Systems Engineering from The George Washington University. Dr. Green is certified DAWIA Level III in Program Management and IT. Dr. Green is a member of the Defense Acquisition Corps.

Dr. Green has been awarded the National Intelligence Award for Collaboration Leadership, DCSA Distinguished Service Award, Defense Meritorious Service Medal, Meritorious Service Medal (5), Joint Service Commendation Medal, Coast Guard Commendation Medal (3), Army Commendation Medal, and other service medals and awards.



# BIOGRAPHY

## UNITED STATES AIR FORCE

### BRIGADIER GENERAL LESLIE S. HADLEY

Brig. Gen. Leslie S. Hadley is the Mobilization Assistant to the Commander, Air Force Special Operations Command, Hurlburt Field, Florida. As the Air Force component to the U.S. Special Operations Command, AFSOC provides Air Force special operations forces for worldwide deployment and assignment to unified combatant commanders with 20,800 active duty, Reserve and Air National Guard, and civilian personnel, 277 aircraft and \$174.4 billion in assets.

Brig. Gen. Hadley entered the United States Air Force in 1990 after graduating from the United States Air Force Academy. She commanded the 919th Special Operations Support Squadron and the 711th Special Operations Squadron at Eglin Air Force Base Field 3, Florida. She has held several key staff and operational positions at Headquarters Air Force, Air Force Special Operations Command and Air Mobility Command. Prior to her current assignment, she was the Mobilization Assistant to the Director of Operations, Headquarters Air Force Special Operations Command, Hurlburt Field, Florida.

Brig. Gen. Hadley is a Command Pilot and Combat Aviation Advisor with more than 4,400 flying hours in T-37, T-38, T-1A, KC-135R, RC-135 U/V/W, C-130E, MC-130E, MC-130P, C-145A and C-130J aircraft. She has flown over 1,300 combat and combat support hours supporting operations Decisive/Joint Endeavor, Southern Watch, Allied Force, Desert Fox and Iraqi Freedom. In her civilian capacity, the general is a commercial airline pilot with a global airline.



### EDUCATION

- 1990 Bachelor of Science, Legal Studies, United States Air Force Academy, Colo.
- 1994 Master of Business Administration, Boston University, Boston, Mass.
- 1996 Distinguished Graduate, Squadron Officer School, Maxwell Air Force Base, Ala.
- 2008 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
- 2014 Air War College, Maxwell AFB, Ala., by correspondence
- 2015 Reserve National Security Component Course, Fort Lesley J. McNair, Va.
- 2016 Naval War College Theatre Strategy and War Course, Newport, R.I.
- 2017 Joint Combined Warfare School, Norfolk, Va.
- 2020 Enterprise Leadership Seminar, Kenan-Flagler Business School, University of North Carolina, Chapel Hill, N.C.
- 2020 Director of Mobility Forces Course, Hurlburt Field, Fla.
- 2023 Continuous Process Improvement for Executives, University of North Carolina, Chapel Hill, N.C.

### ASSIGNMENTS

1. October 1990 – October 1991, Student, Undergraduate Pilot Training, Reese Air Force Base, Texas
2. November 1991 – December 1994, Squadron Section Commander (banked pilot), 911th Air Refueling Squadron, Seymour Johnson AFB. N.C.
3. December 1994 – October 1998, RC-135 Instructor Pilot, 38th Reconnaissance Squadron, Offutt AFB, Neb.

4. October 1998 – February 1999, Operations Officer, 763rd Expeditionary Reconnaissance Squadron, Prince Sultan Air Base, Saudi Arabia
5. February 1999 – July 2000, 55th Wing Operations Group Executive Officer, Offutt AFB, Neb.
6. January 2005 – August 2008, MC-130P Aircraft Commander, Eglin AFB Field 3, Fla.
7. September 2008 – October 2012, MC-130E Aircraft Commander, Eglin AFB Field 3, Fla.
8. November 2012 – September 2014, Commander, 919th Special Operations Support Squadron, C-145A Aircraft Commander, Eglin AFB Field 3, Fla.
9. September 2014 – December 2016, Commander, 711th Special Operations Squadron, C-145A Instructor Pilot, Eglin AFB Field 3, Fla
10. December 2016 – November 2017, Individual Mobilization Augmentee to Headquarters United States Air Force, Special Operations and Personnel Recovery Chief, the Pentagon, Arlington, Va.
11. November 2017 – September 2019, IMA to Director, Air Force Reserve Plans, Programs and Requirements, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.
12. September 2019 – May 2021, Vice Commander, 403rd Wing, Keesler AFB, Miss.
13. May 2021 – August 2023, Mobilization Assistant to the Commander, 18th Air Force, Scott AFB, Ill.
14. August 2023 – February 2024, Mobilization Assistant to the Director of Operations, Headquarters Air Force Special Operations Command, Hurlburt Field, Fla.
15. February 2024 – present, Mobilization Assistant to the Commander, Air Force Special Operations Command, Hurlburt Field, Fla.

#### **FLIGHT INFORMATION**

Rating: Command Pilot

Flight hours: 4,400 including more than 1,300 combat and combat support hours

Aircraft flown: T-37, T-38, T-1A, KC-10A, KC-135R, TC-135W, RC-135 U/V/W, C-130E, MC-130P, MC-130E, C-145A and C-130J

#### **MAJOR AWARDS AND DECORATIONS**

General Jerome F O'Malley Award for U.S. Air Force "Best Reconnaissance Crew" 1998

Legion of Merit with one oak leaf cluster

Meritorious Service Medal with five oak leaf clusters

Air Medal with two oak leaf clusters

Aerial Achievement Medal with silver oak leaf cluster

Commendation Medal with two oak leaf clusters

Joint Service Achievement Medal

Air Force Achievement Medal

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant            May 30, 1990

First Lieutenant                May 30, 1992

Captain                            May 30, 1994

Major                                June 1, 2006

Lieutenant Colonel            Aug 23, 2011

Colonel                             Sept 1, 2016

Brigadier General                Sept 17, 2022

(Current as of February 2024)



**Rear Admiral Robert J. Hawkins**  
Senior Healthcare Executive, United States Navy  
Chief, U.S. Navy Nurse Corps  
Director, J3 J5 J7, Defense Health Agency



Rear Admiral Robert J. Hawkins is a native of Liverpool, New York. He enlisted in the Navy in 1983 and completed the Nuclear Power Training Program before serving on two submarines – the USS Sunfish (SSN 649) and the USS Henry L. Stimson (SSBN 655G). He earned a Bachelor of Science in Nursing from the Medical University of South Carolina and was commissioned as an Ensign in 1993. In 1995, he completed an MBA from Webster University; he later obtained a Master of Science from Georgetown University in 2000 and a Master of Arts in Defense and Strategic Studies at the Navy War College in 2016. He completed a Doctor of Nursing Practice at the College of Nursing at Rush University and a PhD from the Rush University Graduate College in 2007 and 2012, respectively. Hawkins completed a Graduate Certificate in Global Health from the University of Massachusetts, Amherst and a Master of Public Health with an emphasis in Public Health Practice in May 2019.

Operationally, Hawkins served wartime deployments as a nurse anesthetist as part of Fleet Surgical Team Eight onboard the USS Wasp (LHD-1), the USS Kearsarge (LHD-3), and the USS Bataan (LHD-5).

Hawkins assumed the role as the 27<sup>th</sup> Director/Chief of the Navy Nurse Corps on May 14, 2023. Hawkins was the Director of Maritime Operations at the Bureau of Medicine and Surgery from 2022-2023. He was Director of the Commander's Action Group (CAG) at the Bureau of Medicine and Surgery from 2021-2022. He was Commander of the Navy and Marine Corps Public Health Center (NMCPHC) from 2019-2021 and the Deputy Commander of NMCPHC from 2017-2019. From 2015 to 2017, Hawkins was the Associate Director of Surgical Services at Naval Medical Center Portsmouth.

Hawkins is an experienced instructor holding education leadership positions as a clinical instructor, clinical site director, deputy program director, and chair and program director. He served as the Director of the Nurse Anesthesia Program in the Graduate School of Nursing at the Uniformed Services University from 2010 to 2014.

Hawkins wears the enlisted submarine warfare device and is surface warfare medical department officer qualified. His personal military awards include the Legion of Merit, Defense Meritorious Service Medal with Gold Star, Navy Meritorious Service Medal (two awards), Navy Commendation Medal (five awards), Navy Achievement Medal (five awards) and the Navy Good Conduct Medal (two awards).

Hawkins is a Fellow of the American Academy of Nursing.



# BIOGRAPHY



**UNITED STATES AIR FORCE**

## **BRIG GEN KURT C. HELPHINSTINE**

Brigadier General Kurt “Bigfoot” Helphinstine is the 332d Air Expeditionary Wing Commander.

Brigadier General Helphinstine was commissioned in 1999, from ROTC at the University of Portland. He has served as an evaluator pilot, weapons officer, and USAF Weapons School instructor in the F-15E. He has commanded at the squadron and wing level and has served on the Joint, Headquarters Air Force, and Air Combat Command staffs.

Brigadier General Helphinstine is a Command Pilot with more than 3,100 hours. He has deployed to the Middle East eight times, compiling over 900 combat hours. Prior to his current assignment, he served as Executive Officer to the Air Force Chief of Staff.



### **EDUCATION**

- 1999 BS in Civil Engineering; University of Portland; Portland, OR
- 2006 USAF Weapons School, F-15E; Nellis AFB, NV
- 2008 MA in Business Management; American Military University; Charles Town, WV
- 2011 USMC Command and Staff College; Quantico, VA; MA in Military Studies
- 2017 National Security Affairs Fellow; Hoover Institute; Stanford, CA
- 2018 Joint Professional Military Education, Phase II; Joint Forces Staff College; Norfolk, VA

### **ASSIGNMENTS**

1. February 1999 – May 2001, student, undergraduate pilot training, Sheppard AFB, TX
2. June 2001 – March 2002, student, F-15E basic course, 333 Fighter Squadron, Seymour Johnson AFB, NC
3. April 2002 – January 2005, F-15E pilot, scheduler, assistant chief of weapons, 391 Fighter Squadron, Mountain Home AFB, ID
4. February 2005 – January 2008, F-15E flight examiner, security officer, chief of tactics, 492 Fighter Squadron, Lakenheath AFB, United Kingdom
5. February 2008 – June 2011, F-15E USAF Weapons School instructor, Mission Employment project officer, Chief of Wing Weapons, 57 Wing, Nellis AFB, NV
6. July 2011 – June 2012, student, USMC Command and Staff College, Quantico, VA
7. July 2012 – June 2014, action officer, JCS J-35 Joint Operations Directorate, Pentagon, VA
8. July 2014 – July 2016, Assistant Director of Operations and Commander, 494 Fighter Squadron, RAF Lakenheath, United Kingdom
9. August 2016 – May 2017, National Security Affairs Fellow, Hoover Institute, Stanford, CA
10. June 2017 – June 2018, Executive Officer to the Commander of Air Combat Command, Langley AFB, VA
11. July 2018 – June 2020, Deputy Commander For Operations, 366 Fighter Wing, Mountain Home AFB, ID
12. June 2020 – May 2022, Commander, 4 Fighter Wing, Seymour Johnson AFB, Goldsboro, NC
13. June 2022 – June 2023, Executive Officer to the Air Force Chief of Staff, Pentagon, VA
14. June 2023 – present, Commander, 332 Air Expeditionary Wing

## **MAJOR AWARDS AND DECORATIONS**

Legion of Merit

Defense Meritorious Service Medal

Air Medal with 8 oak leaf clusters

Joint Service Achievement Medal

Air Force Combat Action Medal

## **FLIGHT INFORMATION**

Rating: Command Pilot

Flight/combat hours: 3100/939

Aircraft flown: F-15E, T-37, T-38

## **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant                      January 1999

First Lieutenant                         January 2001

Captain                                     January 2003

Major                                        September 2008

Lieutenant Colonel                     November 2012

Colonel                                     April 2018

Brigadier General                        Frocked

(Current as of February 2024)



**US Army Corps  
of Engineers®**



## **Brigadier General Daniel H. Hibner**

Brigadier General Daniel H. Hibner commissioned in 1993 from Kemper Military College. During his 29 years as a commissioned officer, he served in numerous command and staff positions in the United States and the Middle East and currently serves as the commander of the U.S. Army Corps of Engineers, South Atlantic Division.

Brigadier General Hibner joined the South Atlantic Division from Fort Leonard Wood, where he served as the Commandant of the U.S. Army Engineer School. Prior to his assignment as Commandant, Brigadier General Hibner commanded the U.S. Army Corps of Engineers Savannah District from 2018 to 2021. He has held various leadership positions from platoon to brigade; and has deployed once in support of Operation Joint Guardian in Kosovo, four combat tours to Iraq during Operation Iraqi Freedom, and one deployment to Afghanistan in support of Operation Enduring Freedom.

Other previous assignments include Levant Branch Chief for the Plans and Policy Directorate, U.S. Central Command; participation in the Joint Advanced Warfighting School (JAWS) Senior Service College, Norfolk, Virginia; Chief of Plans for the 4th Infantry Division; Commander of the 4th Engineer Battalion during Operation Enduring Freedom; Deputy Chief of Staff for the 4th Infantry Division; Operations Officer for the 3rd Brigade Combat Team, 4th Infantry Division; Operations Officer for 1-8 Infantry Combined Arms Battalion, 3rd Brigade Combat Team; Plans Officer for the 4th Infantry Division in Iraq; completion of Command and General Staff College and the Advanced Military Studies Program (SAMS), Emergency Operations Center Chief, District Executive Officer, Project Engineer, Construction Manager, and the Fallujah Resident Office Officer in Charge of Reconstruction for the New Orleans District; Assistant Brigade Engineer and Battalion Adjutant during Operation Joint Guardian in Kosovo; Company Commander of Alpha Company, in 11th Engineer Battalion, 3rd Infantry Division which included a deployment to Iraq for the invasion in January 2003; and Platoon Leader and Battalion Maintenance Officer in the 65th Engineer Battalion. Brigadier General Hibner served in the U.S. Army Reserves as an infantry officer for three years before transitioning to active duty as an engineer officer.

He holds a Bachelor of Science in Construction Management from Purdue University, a Master of Science in Engineering Management from the Missouri University of Science and Technology, a Master of Military Arts and Science from the School of Advanced Military Studies, a Master of Science in Campaign Planning and Strategy from the National Defense University and is a Project Management Professional. His awards and decorations include the Silver Star, Defense Superior Service Medal, Legion of Merit, Bronze Star Medal (with three oak leaf clusters), Purple Heart, Meritorious Service Medal (with three oak leaf clusters), Joint Service Commendation Medal, Army Commendation Medal (with three oak leaf clusters), Army Achievement Medal, Combat Action Badge, Ranger Tab, Expert Infantryman Badge, Basic Parachutist Badge, Air Assault Badge, and is also the recipient of the Army Engineer Association's Bronze and Silver Order of the de Fleury Medal.



**BG John "Brad" Hinson**  
**CDR, 3rd Expeditionary Sustainment Command**  
**ACG-S XVIII Airborne Corps**  
**Fort Liberty, North Carolina**

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Brigadier General Brad Hinson was commissioned in the Quartermaster Corps upon graduation from Northwestern State University in 1992. His first assignment was as a platoon leader with the 142nd Corps Support Battalion and executive officer with Headquarters Company, Joint Readiness Training Center at Fort Johnson, Louisiana.

After completion of the Combined Logistics Advanced Course, BG Hinson served as the Assistant S4 in 1st Brigade, 3rd Infantry Division and company commander in HHC, 24th Corps Support Group. Following command BG Hinson attended Air Force Command and General Staff College in 2005 and after graduation moved to Fort Campbell, Kentucky where he served as the brigade S4 in 506th Infantry Regiment and Support Operations Officer and Executive Officer, 801st Brigade Support Battalion and later moved to the Division staff to serve as the 101st Airborne Division Deputy G4.

BG Hinson commanded the 725th Brigade Support Battalion, 4th BCT (ABN) 25th Infantry Division in JBER, Alaska. After command he served in the Pentagon on the HQDA, G3/5/7 staff. After completion of the Senior Service College at the Eisenhower School, National Defense University BG Hinson served the J4, Special Operations Joint Task Afghanistan and then took command of the 528th Special Operations Sustainment Brigade (ABN) at Fort Liberty, North Carolina.

After completion of command, BG Hinson served two years as the XO to the Deputy Commanding General and Commanding General, Army Materiel Command. He then moved to Fort Sam Houston, Texas to serve as the Chief of Staff, Installation Management Command and is currently serving as the Commander, 3rd Expeditionary Sustainment Command and ACG-S XVIII Airborne Corps Fort Liberty, North Carolina.

BG Hinson holds a Bachelor of Arts from Northwestern State University, a masters in Military Operations Art and Science from Air University and a masters in National Security and Resource Strategy from the National Defense University. His combat deployments include three deployments to Iraq/Syria and four deployments to Afghanistan.

BG Hinson is married to the former Elizabeth Baltensperger of Stanley, NY. Elizabeth is an active volunteer with the American Red Cross.

# Brigadier General Valerie A. Jackson, USMC

## COMMANDING GENERAL 4TH MARINE LOGISTICS GROUP



A native New Englander, then Second Lieutenant Ray entered the Marine Corps from Boston University's NROTC program in 1994. She completed The Basic School and Basic Communication Officers' Course in 1995, then reported to Marine Wing

Communications Squadron-28 (MWCS-28) in Cherry Point, North Carolina, as a Communications Officer. While at MWCS-28, Lieutenant Ray served as Wire and Radio Platoon Commander, Detachment Operations and Executive Officer, and deployed as an embassy liaison officer in Lima, Peru.

Lieutenant Ray joined Marine Combat Training Battalion (MCT), School of (SOI-East) in 1997 as a company executive officer to assist in female enlisted integration efforts. In 1998, then Captain Jackson transitioned to SOI's Headquarters and Service Battalion to serve as Marines Awaiting Training and Headquarters and Service Company Commanders, and finally as Headquarters and Service Battalion executive officer. In July of 1999, she transferred to the Marine Corps Reserve. In August 2003, Captain Jackson became the Peacetime/Wartime Support Team Officer-in-Charge for India Company, 3d Battalion, 23d Marines, in Little Rock, Arkansas.

Major Jackson joined the Marine Corps History Division in 2006 as the senior editor and field historian, where she revitalized the Division's historical publication, *Fortitudine*, and covered Theater Security Cooperation Exercises Cobra Gold in Thailand and African Lion in Morocco. At the SCETC Civil-Military Operations

Branch in 2008, she assisted in the development of the first USMC Civil Affairs MOS School. In 2009, Major Jackson deployed to Operation Enduring Freedom (OEF) in support of Marine Expeditionary Brigade-Afghanistan.

LtCol Jackson joined II Marine Expeditionary Force (II MEF) as the CMO Planner in 2011 and the G-6 as the Reserve Operations Officer in 2013. Subsequently, she served as the Marine Forces Reserve Force Headquarters Group (FHG) G-6. From Dec 2013 to May 2016, LtCol Jackson was the Commanding Officer of Marine Wing Communications Squadron-48 (MWCS-48). In May 2015, she transferred to the 8th Marine Corps Recruiting District as a Recruiting Support Officer in Dallas, Texas.

Between December 2016 and 2018, Colonel (Col) Jackson assumed command of the 4th Civil Affairs Group (4th CAG) in Hialeah, FL, before taking on the role of Deputy Division Head at DC I, where she served until October 2020. Col Jackson subsequently served as the Vice Chief of Staff for MARFORRES until March 2022.

After her promotion to Brigadier General (BGen) in 2022, BGen Jackson assumed the role of Reserve Deputy Commanding General for II MEF until January 2023. Following this assignment, BGen Jackson deployed to the Horn of Africa as the Deputy Commanding General for CJTF-HOA, where she served until June 2023. In June 2023, BGen Jackson assumed command of the 4th Marine Logistics Group.

BGen Jackson holds a Master's in Strategic Studies from the US Army War College (distinguished graduate), a Master of Arts in Liberal Studies/Conflict Management and Resolution from UNC-Wilmington, and a Bachelor's in History from Boston University. She and her husband, Lieutenant Colonel Chris Jackson, USMC (retired), have three daughters.



# National Guard Bureau

General Officer Management Office, Arlington, VA

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## BRIGADIER GENERAL CHRISTOPHER A. JARRATT

Brig. Gen. Christopher A. Jarratt is Director, Senior Leader Management National Guard Bureau. He is responsible for planning and executing senior leader force development and force management across both the Air and Army National Guard. His office provides operational support to general officers, senior executive service members, colonels, GS-15s, chief master sergeants and sergeants major via assignments, promotions, training, education, and retirements.

General Jarratt was commissioned in 1999 as a distinguished graduate of the ROTC program at the University of Colorado while studying at the Colorado School of Mines. He earned his wings as an E-3 Airborne Warning and Control System (AWACS) Air Weapons Officer and Senior Director accumulating over 600 combat hours in support of Operation ENDURING FREEDOM. His assignments include a variety of operational and staff battle management positions at the Western Air Defense Sector (WADS), a tour at the Director of the Air National Guard's Strategic Studies Group, and as the Air Defense Action Officer for Operation NOBLE EAGLE on the Joint Staff Operations Directorate (J-3), Pentagon, Washington D.C.



He has commanded at both the squadron and group levels in the Hawaii Air National Guard and served as the Chief of Staff, 1st Air Force (Air Forces Northern), Continental U.S. NORAD Region. Prior to his current assignment, General Jarratt was the Director, Chief's Action Group for the Chief of the National Guard Bureau.

### EDUCATION

1999 Bachelors of Science in Civil Engineering, Colorado School of Mines, Colo.

2003 Masters of Business Administration, Oklahoma City University, Okla.

2005 Squadron Officers School, by correspondence

2011 Air Command and Staff College, by seminar

2012 Reserve Component National Security Course, National Defense University, Fort McNair, Washington D.C.

2014 Advanced Joint Professional Military Education, National Defense University, Fort McNair, Washington D.C.



2015 Air War College, by correspondence

2020 Eisenhower School of National Security and Resource Strategy, National Defense University, Fort McNair, Washington, D.C.

## **ASSIGNMENTS**

1. January 2000 - October 2000, Student, Air Battle Management Qualification, Tyndall Air Force Base (AFB), Fla.
2. October 2000 - May 2004, Air Weapons Officer and Senior Director, 965th Airborne Air Control Squadron (AACS), Tinker AFB, Okla.
3. May 2004 - April 2008, Evaluator Air Weapons Officer and Senior Director, Western Air Defense Sector, McChord AFB, Wash.
4. April 2008 - January 2011, Chief, Operations Training, Western Air Defense Sector, Joint Base Lewis-McChord, Wash.
5. January 2011 - October 2011, Assistant Chief, Sector Operations, Western Air Defense Sector, Joint Base Lewis-McChord, Wash.
6. October 2011 - January 2013, Analyst, Director, Air National Guard Strategic Studies Group, Washington, D.C.
7. January 2013 - July 2015, Air Defense Officer, Western Hemisphere Division, Deputy Directorate for Nuclear, Current Operations, and Homeland Defense, Joint Staff, Pentagon, Washington, D.C.
8. July 2015 - January 2017, Commander, 169th Air Defense Squadron, Wheeler Army Air Field, Hawaii
9. January 2017 - May 2018, Commander, 154th Mission Support Group, Joint Base Pearl Harbor-Hickam, Hawaii
10. May 2018 - July 2019, Chief of Staff, 1st Air Force (Air Forces Northern), Continental U.S. NORAD Region Tyndall AFB, Fla.
11. July 2019 - June 2020, Student, Eisenhower School of National Security and Resource Strategy, National Defense University, Fort Lesley J. McNair, Washington, D.C.
12. June 2020 - December 2022, Director, Chief's Action Group, Office of the Chief of the National Guard Bureau, the Pentagon, Arlington, Va.
13. January 2023 - Present, Director, Senior Leader Management, National Guard Bureau, the Pentagon, Arlington, VA

## **SUMMARY OF JOINT ASSIGNMENTS**

1. January 2013 - July 2015, Air Defense Officer, Western Hemisphere Division, Deputy Directorate for Nuclear, Current Operations, and Homeland Defense, Joint Staff, Pentagon, Washington, D.C. as a lieutenant colonel
2. June 2020 - December 2022, Director, Chief's Action Group, Office of the Chief of the National Guard Bureau, the Pentagon, Arlington, Va. as a colonel
3. January 2023 - Present, Director, Senior Leader Management, National Guard Bureau, the Pentagon, Arlington, VA as a brigadier general

## **FLIGHT INFORMATION**

Rating: Senior Air Battle Manager

Flight hours: More than 1000 (more than 600 combat hours)

Aircraft flown: E-3B/C

## **MAJOR AWARDS AND DECORATIONS**

Defense Superior Service Medal

Legion of Merit

Defense Meritorious Service Medal

Meritorious Service Medal with two oak leaf clusters

Air Medal with two oak leaf clusters

## **EFFECTIVE DATES OF PROMOTION**

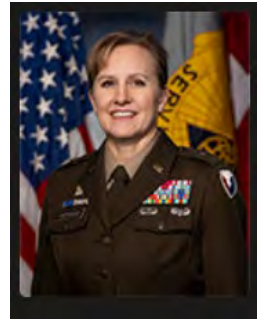
Second Lieutenant Jan. 1, 2000  
First Lieutenant Jan. 1, 2002  
Captain Jan. 1, 2004  
Major Jan. 22, 2008  
Lieutenant Colonel July 17, 2013  
Colonel Jan. 8, 2017  
Brigadier General Dec. 19, 2022

(Current as of March 2023)

*The date of publication indicated on this biography reflects the most recent update. It does not necessarily reflect the date of printing.*



**BG Paige M. Jennings**  
**Commander, US Army Financial Management Command**  
**(USAFMCOM)**  
**Indianapolis, IN 46249**



BG Paige M. Jennings was born in Missoula, Montana and received a Regular Army commission in 1995 as a Distinguished Military Graduate of the University of Montana Grizzly Battalion, Army Reserve Officer Training Corps Program. After graduation she was assigned to the Finance Corps and attended the Finance Basic Course as a member of the inaugural Finance Class at the Soldier Support Institute, Ft. Jackson, South Carolina.

Her first assignment was with 101<sup>st</sup> Finance Battalion, Ft. Campbell, Kentucky, where she served as a disbursing officer and S1. During that time both the 101<sup>st</sup> Finance and Personnel Battalions were inactivated to form the 101<sup>st</sup> Soldier Support Battalion, where she continued to serve as the Assistant S3. She next completed the Finance Officer Captain's Career Course and Combined Arms Services and Staff School before she commanded Headquarters and Alpha Detachments, 8<sup>th</sup> Finance Battalion, Baumholder Germany from 2000-2002.

She continued to serve in a variety of leadership and staff assignments providing Financial Management, Programming, Budget and Resourcing support to the Army, Special Operations, and Defense Intelligence at locations such as Ft. Meade, Maryland; Ft. Eustis, Virginia; Ft. Belvoir, Virginia; Alexandria, Virginia; Austin, Texas; and the Pentagon. Her assignments included Regimental Comptroller at the 160<sup>th</sup> Special Operations Aviation Regiment (SOAR-A), Ft. Campbell, Kentucky; Comptroller and Deputy Commander-Resourcing at USA Operations Support Element; the Intelligence and Security Command (INSCOM) G8; Resourcing Team Lead for the Army Futures Command Task Force; Comptroller and Director of Resource Management for Army Futures Command; and Office of the Secretary of Defense Comptroller, Budget and Appropriation Affairs, as a Congressional Appropriations Liaison. In July 2021, she assumed her current position as Commander, USAFMCOM.

BG Jennings holds a Master of Management with an Accounting emphasis from the University of Maryland, University College and a Master of Science in National Resource Strategy from The Eisenhower School-NDU. She holds Financial Management Certification Level III and is a Certified Defense Financial Manager. Her operational experience includes deployments to Haiti and Iraq.

Growing up in Missoula, Montana, the daughter of two lifelong educators. Paige is the first member of her immediate family to join the military. After attending her first two years at Gonzaga University in Spokane Washington, she transferred back home to the University of Montana for her final two years of ROTC. In July 1993, she married her husband Larry Jennings, also from Missoula. In July 1995, after her graduation and commissioning they embarked on their Army journey together. Paige and Larry have two children. Amanda, age 24 graduated from University of Montana and is currently attend Medical School as part of the WWAMI program under University of Washington. Laurence, age 20 is currently a Junior at Arizona State University, majoring in Computer Science. Larry serves as a Department Chief Engineer supporting Army Theater Operations in the MITRE Army Division.

Paige and Larry share numerous interests and hobbies which often involve their family and friends. They love fishing, mountain biking, working out, watersports, down-hill skiing and traveling in their RV. They also love watching football, baseball, and basketball.



## **Brigadier General Niave F. Knell**

**Deputy Commanding General – Support**

**1st Infantry Division**

Brigadier General Niave F. Knell is from Milford, Massachusetts. She was commissioned in 1992 at the United States Military Academy, West Point, New York, where she also received a Bachelor of Science degree in Comparative Politics. Her military schooling includes the Military Police Officer Basic Course, Military Police Officer Advanced Course, United States Army Command and General Staff College, United States Army School of Advanced Military Studies, and National War College. In

addition to her bachelor's degree, her civilian education includes a Master of Science degree in Business and Organizational Security Management from Webster University, a Master of Advanced Military Studies degree from the United States Army Command and General Staff College, and a Master of Science in National Security Strategy from National War College.

BG Knell's previous duty assignments include Platoon Leader, 92d Military Police Company, Darmstadt, Germany; Battalion S1, 709th Military Police Battalion, Hanau, Germany; Assistant Operations Officer, 709th Military Police Battalion, Tuzla, Bosnia; Battalion S4, 519th Military Police Battalion, Fort Polk, Louisiana; Commander, 204th Military Police Company, Fort Polk, Louisiana; Provost Marshal Operations Officer, Fort Polk, Louisiana; Senior Observer/ Controller, 3rd Battalion, 5th Brigade, 78th Division (TS), Fort Meade, Maryland; Assistant Operations/IHP Police Training Officer, 42d Military Police Brigade, Baghdad, Iraq; Brigade S3, 42d Military Police Brigade, Fort Lewis, Washington; Plans Officer, 3rd Army (ARCENT), Ft McPherson, Atlanta; Commander, 22d Military Police Battalion (CID), Baghdad, Iraq and Fort Lewis, Washington; Deputy Brigade Commander, 42d Military Police Brigade, Bagram, Afghanistan and Fort Lewis, Washington; Chief of Operations, Army Operations Center, Pentagon; Commander, 14th Military Police Brigade; and Chief of Staff, U.S. Army North.

Her awards and decorations include the Legion of Merit, Bronze Star, Defense Meritorious Service Medal, Meritorious Service Medal, Joint Service Commendation Medal, Army Commendation Medal, Army Achievement Medal, Army Superior and Meritorious Unit Awards, Public Health Service Outstanding Unit Award, National Defense Service Medal, Armed Forces Expeditionary Medal, Iraq and Afghanistan Campaign Medals, Global War on Terrorism Service Medal, Humanitarian Service Medal, NATO Medal, Air Assault Badge, Parachutist Badge, Army Staff Identification Badge, and the German Armed Forces Proficiency Badge-Gold.

## **Brigadier General Michelle Link**

Deputy Commander  
Joint Task Force Red Hill  
USINDOPACOM



Brigadier Link currently serves as the Deputy Commander of Joint Task Force Red Hill with responsibility for defueling of the Red Hill Bulk Fuel Storage Facility. She previously served as the principal military advisor to the Deputy Assistant Secretary of Defense for Logistics, on matters pertaining to Operational Contract Support, Supply Chain Risk Management, Vendor Threat Mitigation, and Private Security Contractors. She graduated from Michigan State University, with a Bachelor of Science in Mechanical Engineering and was commissioned as an Engineer Officer in the United States Army Reserve. She earned a Master of Science degree with Distinction, in Engineering Management, Manufacture and Design from the University of Hertfordshire, England and a Master of Strategic Studies from the Army War College. BG Link originates from Detroit, Michigan.

BG Link has served in a variety of command and staff positions over her career. She began as a Platoon Leader, 983<sup>rd</sup> Engineer Battalion, United States Army Reserve. She subsequently transferred to the Ohio Army National Guard where her assignments included: assistant S3 and HHC Commander, 612<sup>th</sup> Engineer Battalion; Facilities Design Engineer, and Plans Officer, 416<sup>th</sup> Engineer Group Design Management Section; and Executive Officer, 512<sup>th</sup> Engineer Battalion. She transferred back to the USAR and served with the 412<sup>th</sup> Theater Engineer Command (Forward) in Heidelberg, Germany as an Engineer Construction Quality Assurance Officer and deployed to Afghanistan as the Engineering Plans Officer, 416<sup>th</sup> Engineer Group. She served as Commander, 478<sup>th</sup> Engineer Battalion, Ft. Thomas, Kentucky and Commander 372<sup>nd</sup> Engineer Brigade, Ft. Snelling, Minnesota. She has also held the positions of: Deputy Chief of Staff G3, Chief of Staff, and Deputy Commanding General of the 416<sup>th</sup> Theater Engineer Command, Darien, Illinois.

BG Link's decorations include: the Defense Superior Service Medal, Legion of Merit (2 awards), Bronze Star Medal, Meritorious Service Medal (3 awards), Army Commendation Medal (5 awards), Army Achievement Medal (2 awards), National Defense Service Medal (2 awards), Global War on Terrorism Service Medal, Global War on Terrorism Expeditionary Medal, Overseas Service Medal, Armed Forces Reserve Medal, Army Reserve Component Achievement Medal (8 awards), and Army Reserve Component Overseas Training Ribbon (5 awards).

BG Link's military education includes the Engineer Officer Basic and Advanced Courses, Combined Arms and Services Staff School, Defense Equal Opportunity Management Institute, and Command and General Staff College.

In her civilian capacity, BG Link serves as the Product Support Manager for Program Executive Office Ground Combat Systems, Assistant Secretary of the Army, Acquisition, Logistics & Technology, where she is responsible for managing the support functions required to field and maintain the readiness and operational capability of the Army's ground combat weapon systems, subsystems, and components. She is a member of the Army Acquisition Corps, Lean Six Sigma Blackbelt and Defense Acquisition Workforce Improvement Act (DAWIA) certified in both Logistics and Engineering.



## **Rear Admiral Brett W. Mietus**

**Director, Navy Culture and Force Resilience Office, N17, Office of the Chief of Naval Operations**



Rear Adm. Mietus is a native of Chesterfield, Virginia and a 1992 graduate of the U.S. Naval Academy with a Bachelor of Science in Economics. He received a master's degree with highest distinction in National Security and Strategic Studies from the Naval War College in 2003. In 2014, he completed Joint Professional Military Education (JPME) Phase II as part of Seminar 13, and is an alumnus of Massachusetts Institute of Technology Seminar XXI.

Mietus was designated a naval flight officer in 1994, and joined Patrol Squadron Nine (VP-9), Barbers Point, Hawaii. Subsequent flying tours include service as a Fleet Replacement Squadron instructor at VP-30, Jacksonville, Florida; department head, VP-4, Kaneohe Bay, Hawaii;

commanding officer, VP-40, Whidbey Island, Washington; and commander, Patrol and Reconnaissance Wing 10, Whidbey Island, Washington.

Previous staff tours include service as the Russia and Baltics desk officer on the Joint Chiefs of Staff (DJ-5); Japanese Engagement, Operational Plans and Requirements officer on the staff of Commander, Task Force 72, Atsugi, Japan; and in the front offices of Commander, Carrier Group SEVEN, San Diego, California; director, Air Warfare (OPNAV N98), Integrated Warfare (OPNAV N9I), and Warfighting Requirements and Capabilities (OPNAV N9); and the Vice Chief of Naval Operations. He was the Navy's first Strategic Integration Group Director and a plank owner of the Maritime Patrol and Reconnaissance Community's first Weapons and Tactics Instructor (WTI) class. Upon graduation from the U.S. Naval Academy, he served as a graduate assistant football coach.

His personal awards include the Legion of Merit (three awards), the Defense Meritorious Service Medal, the Meritorious Service Medal (four awards), the Joint Service Commendation Medal, the Navy and Marine Corps Commendation Medal (four awards), and the Navy and Marine Corps Achievement Medal (two awards). While on the Joint Staff, he was recognized as the DJ-5 Action Officer of the Year.



# United States Navy Biography

## Rear Admiral Andrew Miller Commander, Undersea Warfighting Development Center



Rear Admiral Andrew Miller graduated from the University of Florida in 1994 with a Bachelor of Science in Mechanical Engineering and was commissioned at Officer Candidate School in Pensacola, Florida. He earned his Master of Business Administration from the University of Minnesota.

His operational assignments include serving as a division officer on USS Buffalo (SSN 715), engineer officer on USS Maine (SSBN 741G), executive officer aboard USS Bremerton (SSN 698), commanding officer of USS Charlotte (SSN 766), and as Commander of Submarine Squadron 4.

Ashore, his assignments include Assistant Professor of Naval Science at the University of Minnesota NROTC Unit; Technical Assistant and Flag Aide to the Director at Naval Reactors; Branch Chief, Current Maritime Operations at United States Pacific Command; Deputy Director for Intelligence for Battlespace Awareness and Special Programs at Commander, U.S. Pacific Fleet; Deputy Director, Submarine/Nuclear Power Distribution Control Division (PERS-42B) at Navy Personnel Command; and Chief of Staff/Deputy Commander for Commander, Submarine Force Atlantic, Commander, Submarine Forces, and CTF 114.

In May 2023, he assumed duties as commander of Undersea Warfighting Development Center, Groton, CT.

Rear Admiral Miller has completed five Western Pacific deployments and four strategic deterrent patrols in the Atlantic. He served on teams that have been awarded the Battle Efficiency 'E' and other unit awards.



## **BG Kareem ‘Monty’ Montague** **Deputy Commanding General for Support** **4<sup>th</sup> Infantry Division, Fort Carson, CO**

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BG Kareem P. Montague was born and raised in Fishkill, New York, and was commissioned as a field artillery officer and a Distinguished Military Graduate from Harvard University in 1995. BG Montague most recently served as the Executive Officer to the Chief of Staff of the Army (CSA), Director of the CSA's Coordination Group and the Fires Division chief in Army G-8. He is happily married to a recently retired Army JAG and they have four great kids; an Airborne Medic in the 173<sup>rd</sup>, a first-year pre-med student at Michigan State, and an 8<sup>th</sup> and 6<sup>th</sup> grader at Carson Middle.

Previously, he commanded the 5th Battlefield Coordination Detachment at Joint Base Pearl Harbor Hickam. He has had operational assignments in the 2nd Infantry Division, Republic of Korea, the 18th Field Artillery Brigade, the 18th Airborne Corps Artillery, the 82nd Airborne Division, the 3rd Infantry Division, and the 25th Infantry Division. He commanded a self-propelled field artillery cannon battery out of Fort Stewart, Georgia, during the initial invasion of Operation Iraqi Freedom in 2003 and a towed airborne artillery battalion at Fort Bragg, North Carolina, from 2012 to 2014. BG Montague has deployed twice to Iraq, most recently in 2008-2009, twice to Afghanistan, most recently in 2015-2016, and to Kosovo in 2001.

BG Montague is also a school-trained Army planner and his key staff assignments include future operations planner for the 25th Infantry Division; executive officer for the 2nd Battalion, 35th Infantry Division; campaign plan designer for the U.S. Army Pacific; and governance planner for Regional Command South, Afghanistan. He also previously served as an observer/controller/trainer, artillery team chief, and executive officer at Fort Lewis, Washington, where he trained National Guard battalions for deployments to Iraq, Afghanistan, and Guantanamo Bay. He also served as the Fires Officer for the Joint Special Operations Command and simultaneously as the Chief of Plans for the Aviation Tactics and Evaluation Group.

BG Montague has an undergraduate degree with honors in English and American Literature; a Masters in Military Operational Art, Science, and Strategy from the School of Advanced Military Studies at Fort Leavenworth, Kansas; and a Masters in Strategic Studies as a Distinguished Graduate from the Army War College at Carlisle, Pennsylvania. His publications include his monograph, "The Army and Team Learning," and an article titled "Building the Pentathlete Mind," both through the Combined Arms Center. BG Montague also completed the 2021-2022 Massachusetts Institute of Technology Seminar XXI Fellowship Program.

Monty's hobbies center around his family and include youth sports coaching, reading, board games, and avidly supporting the New York Yankees, Giants, Knicks, and Rangers, as well as all 42 Harvard sports teams.

## Brigadier General Shane P. Morgan Bio

Brigadier General (BG) Morgan was born and raised in South Eliot, Maine. Graduating from Norwich University in 1994, he received his commission in the Field Artillery and was first assigned to 1-9 Infantry (Manchu), 2nd Infantry Division at Camp Hovey, Korea. His next assignment was with 1-319th Airborne Field Artillery Regiment (AFAR), 82nd Airborne Division, Fort Liberty, North Carolina.

In 2000, he was assigned to 4-11 Field Artillery, 172nd Infantry Brigade (Separate), Fort Wainright, Alaska. In 2002, he was reassigned to Task Force 1-501 Parachute Infantry Regiment (PIR) at Fort Richardson, Alaska and commanded Battery B, 377th Parachute Field Artillery Regiment (PFAR), which included a combat deployment to Afghanistan. Following Firing Battery Command, he was assigned to Fort

Leavenworth, Kansas with resident attendance to the Command and General Staff College (CGSC). From 2006-2009, he was stationed at Fort Liberty, North Carolina with a combat deployment with Multi-National Corps-Iraq (MNC-I). Upon redeployment, he was assigned to 18th Field Artillery Brigade where he served as a Battalion and Brigade Operations Officer with a combat deployment to Afghanistan.

In 2010, he was assigned to the U.S. Army Human Resources Command (HRC), Fort Knox, Kentucky, followed by duty at the Pentagon as the Aide-de-Camp to the Chief of Staff of the U.S. Army. BG Morgan commanded 1st Battalion, 319th AFAR, 82nd Airborne Division, and following graduation from the National War College, he was assigned to the Joint Staff J3, where he served in the Joint Operations Division - CENTCOM (JOD-CENT). BG Morgan commanded the 1st Brigade Combat Team, 10th Mountain Division (LI), at Fort Drum, New York and then commanded the Mission Command Training Program (MCTP) at Fort Leavenworth, Kansas.

BG Morgan's first General Officer assignment was as the Deputy Commanding General for Support of the 82nd Airborne Division, with a deployment in support of NATO's Operation EUROPEAN ASSURE, DETER, AND REINFORCE. He is currently serving as the 56th Field Artillery School Commandant in Fort Sill, Oklahoma.

BG Morgan's awards and decorations include the Legion of Merit, Bronze Star Medal, Defense Meritorious Service Medal, Army Commendation Medal with "V" Device, Combat Action Badge, Master Parachutist Badge, Irish Jump Wings, and the Ranger Tab. His military education includes the U.S. Army's CGSC and the National War College. He holds Masters' Degrees in Leadership Management and National Security Strategy.

BG Morgan is married to his wife Katy, and they have four children, Brenden (17), Brielle (15), Bridget (15), and Foster (13).





# BIOGRAPHY

## UNITED STATES AIR FORCE

### MAJOR GENERAL MARK R. MORRELL

Major General Mark R. Morrell is the 23rd Adjutant General of the South Dakota National Guard. He serves as Commanding General for both the South Dakota Air and Army National Guard and guides the preparation of 4,200 Air and Army National Guard Citizen Soldiers and Airmen and 950 full-time Federal and State employees to respond in times of state or national emergency. General Morrell is responsible for federal and state mission readiness, assignment of leaders, recruiting, training, equipping, mobilization, facilities, and public relations. He is also responsible for formulating, developing, and coordinating all policies, plans, and programs affecting South Dakota Army and Air National Guard members. General Morrell serves on the Governor's cabinet as the principal advisor to the Governor on all matters involving use of the National Guard.

General Morrell entered the Air Force in May 1999 as a graduate of South Dakota State University and as a Distinguished Graduate of the USAF Reserve Officer Training Corps Detachment 780. He served on Active Duty for 12 years before transitioning home to the South Dakota Air National Guard. He has been assigned to numerous operational and staff positions at the squadron, group and wing levels. General Morrell is a Command Pilot with over 3,000 flying hours, is qualified as an Instructor Pilot, and is both a graduate of and former instructor at the United States Air Force Weapons School. He has taken part in training operations in South Korea, Alaska, Italy, Japan, and Jordan. He has also deployed in support of Operation Iraqi Freedom, Operation New Dawn, Operation Enduring Freedom, and Operation Freedom's Sentinel along with NATO's Resolute Support Mission.



Prior to his current assignment, General Morrell was the Deputy Chief of Staff, 114th Fighter Wing Commander, 114th Operations Group Commander, and 114th Operations Support Squadron Commander; all at Joe Foss Field, South Dakota.

#### EDUCATION

- 1999 Bachelor of Science in Biology, South Dakota State University, Brookings, S.D.
- 2004 Squadron Officer School, Maxwell-Gunter AFB, Ala.
- 2007 USAF Weapons School, Nellis AFB, Nev.
- 2009 Air Command and Staff College, by correspondence
- 2015 Air War College, by correspondence
- 2017 Master of Arts in Christian Leadership, Sioux Falls Seminary, Sioux Falls, S.D.

#### ASSIGNMENTS

1. June 1999 – January 2000, Squadron Section Commander, 5th Operations Support Squadron, Minot AFB, N.D.
2. January 2000 – August 2001, Student, Euro-NATO Joint Jet Pilot Training, Sheppard AFB, Texas
3. September 2001 – May 2002, Student, F-16 Training, Luke AFB, Ariz.
4. May 2002 – June 2003, Electronic Combat Pilot, 80th Fighter Squadron, Kunsan AB, ROK
5. June 2003 – June 2006, Flight Commander/Instructor Pilot, 18th Fighter Squadron, Eielson AFB, Alaska
6. June 2006 – January 2007, Chief of Training, 85th Test and Evaluation Squadron, Eglin AFB, Fla.

7. January 2007 – June 2007, Student, United States Air Force Weapons School, 57th Wing, Nellis AFB, Nev.
8. June 2007 – May 2009, Chief of F-16 Programs, 85th Test and Evaluation Squadron, Eglin AFB, Fla.
9. June 2009 – May 2010, Chief of Wing Scheduling/F-16 Weapons Instructor, 57th Operations Support Squadron, Nellis AFB, Nev.
10. June 2010 – November 2011, SEAD Flight Commander, 16th Weapons Squadron, Nellis AFB, Nev.
11. November 2011 – December 2014, Wing Program Manager, 114th Operations Support Squadron, Joe Foss Field, S.D.
12. January 2015 – December 2017, Commander, 114th Operations Support Squadron, Joe Foss Field, S.D.
13. December 2017 – January 2019, Commander, 114th Operations Group, Joe Foss Field, S.D.
14. February 2019 – August 2019, Vice Commander, 114th Fighter Wing, Joe Foss Field, S.D.
15. September 2019 – January 2023, Commander, 114th Fighter Wing, Joe Foss Field, S.D.
16. January 2023 – April 2023, Deputy Chief of Staff, Headquarters, Joe Foss Field, S.D.
17. August 2023 – Present, Adjutant General, South Dakota National Guard, Joe Foss Field, S.D.

## **FLIGHT INFORMATION**

Rating: Command Pilot

Flight hours: More than 3,000

Aircraft flown: F-16CM, T-38, T-37

## **MAJOR AWARDS AND DECORATIONS**

Legion of Merit

Bronze Star Medal

Meritorious Service Medal with four oak leaf clusters

Air Medal with C device

Aerial Achievement Medal

Air and Space Commendation Medal with oak leaf cluster

Air and Space Achievement Medal

Meritorious Unit Award with three oak leaf clusters

Air and Space Outstanding Unit Award with six oak leaf clusters

Combat Readiness Medal with oak leaf cluster

National Defense Service Medal

Afghanistan Campaign Medal with star

Iraqi Campaign Medal with star

Global War on Terrorism Service Medal

Korean Defense Medal

Air and Space Overseas Ribbon Short Tour

Air and Space Expeditionary Service Ribbon with two oak leaf clusters

Air and Space Longevity Service with five oak leaf clusters

Armed Forces Reserve Medal with M device

Small Arms Expert Marksmanship Ribbon (Pistol)

Air Force Training Ribbon

Non Article 5 NATO Medal – International Security Assistance Force (ISAF)

## **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant June 2, 1999

First Lieutenant June 2, 2001

Captain June 2, 2003

Major March 1, 2009

Lieutenant Colonel March 28, 2013

Colonel Dec. 22, 2017

Brigadier General March 31, 2023

Major General Frocked

(Current as of August 2023)



# United States Army

Brigadier General CONSTANTIN E. NICOLET

**Director of Intelligence, J-2  
United States Special Operations Command  
7701 Tampa Point Boulevard  
MacDill Air Force Base, Florida 33621  
Since: May 2022**



SOURCE OF COMMISSIONED SERVICE ROTC

EDUCATIONAL DEGREES

Bucknell University – BS – Computer Science  
Air University – MA – Military Operational Art and Science  
United States Army War College – MSST – Strategic Studies

MILITARY SCHOOLS ATTENDED

Military Intelligence Officer Basic and Advanced Courses  
Air Command and Staff College  
United States Army War College

FOREIGN LANGUAGE(S) None recorded

PROMOTIONS                      DATE OF APPOINTMENT

2LT	27 May 94
1LT	28 May 96
CPT	1 Jun 98
MAJ	1 Nov 04
LTC	1 Aug 10
COL	1 Dec 14
BG	2 Jun 21

FROM    TO    ASSIGNMENT

May 22	Present	Director of Intelligence, J-2, United States Special Operations Command, MacDill Air Force Base, Florida
Jul 21	Apr 22	Deputy Commanding General for Intelligence, Over-the-Horizon Counterterrorism Headquarters, Operation FREEDOM'S SENTINEL and Operation ENDURING SENTINEL, Qatar
Sep 20	Jun 21	Special Assistant to Director, National Security Agency, Fort Meade, Maryland
Jul 19	Aug 20	Executive Officer to Commanding General, United States Army Cyber Command, Fort Belvoir, Virginia
Jun 17	Jun 19	Commander, Joint Special Operations Command Intelligence Brigade, Fort Bragg, North Carolina and Operation INHERENT RESOLVE, Jordan
Jul 15	May 17	Commander, 201st Expeditionary Military Intelligence Brigade, 7th Infantry Division, Joint Base Lewis-McChord, Washington
Aug 14	Jun 15	Student, United States Army War College, Carlisle Barracks, Pennsylvania
Feb 12	Jul 14	Director of Intelligence, United States Army Office of Military Support, Office of the Army Deputy Chief of Staff (Operations and Plans), Alexandria, Virginia
Oct 09	Feb 12	Intelligence Officer, 75th Ranger Regiment, Fort Benning, Georgia and Operation ENDURING FREEDOM, Afghanistan
Jun 08	Oct 09	Operations Officer, Regimental Special Troops Battalion, 75th Ranger Regiment, Fort Benning, Georgia and Operation ENDURING FREEDOM, Afghanistan
Jun 06	Jun 08	Assistant Intelligence Officer, 75th Ranger Regiment, Fort Benning, Georgia and Operation IRAQI FREEDOM, Iraq
Jul 05	Jun 06	Student, United States Air Command and Staff College, Air University, Maxwell Air Force Base, Alabama
Jun 03	Jul 05	Intelligence Officer, 2nd Battalion, 75th Ranger Regiment, Fort Lewis, Washington

Dec 02	Jun 03	Chief, Current Operations, 25th Infantry Division (Light), Schofield Barracks, Hawaii
Mar 01	Dec 02	Commander, 407th Intelligence Company, 732nd Military Intelligence Battalion, 115th Military Intelligence Group, Schofield Barracks, Hawaii
Dec 99	Mar 01	Executive Officer, 501st Military Intelligence Brigade, Eighth Army, Republic of Korea
May 99	Dec 99	Student, Military Intelligence Officer Advanced Course, United States Army Military Intelligence Center and School, Fort Huachuca, Arizona
Apr 98	May 99	Intelligence Officer, 1st Battalion, 504th Parachute Infantry Regiment, 82nd Airborne Division, Fort Bragg, North Carolina
Jul 97	Apr 98	Assistant Intelligence Officer, 1st Brigade, 82d Airborne Division, Fort Bragg, North Carolina
Mar 97	Jun 97	Force Modernization Officer, 525th Military Intelligence Brigade, XVIII Airborne Corps, Fort Bragg, North Carolina
Jun 96	Feb 97	Platoon Leader, B Company, 319th Military Intelligence Battalion (Airborne), XVIII Airborne Corps, Fort Bragg, North Carolina
Feb 96	Jun 96	Battlefield Visualization Platoon Leader, 525th Military Intelligence Battalion, XVIII Airborne Corps, Fort Bragg, North Carolina
Feb 95	Feb 96	Executive Officer, A Company, 519th Military Intelligence Battalion (Airborne), XVIII Airborne Corps, Fort Bragg, North Carolina

SUMMARY OF JOINT ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Director of Intelligence, J-2, United States Special Operations Command, MacDill Air Force Base, Florida	May 22 - Present	Brigadier General
Deputy Commanding General for Intelligence, Over-the-Horizon Counterterrorism Headquarters, Operation FREEDOM'S SENTINEL and Operation ENDURING SENTINEL, Qatar	Jul 21 - Apr 22	Brigadier General
Special Assistant to Director, National Security Agency, Fort Meade, Maryland	Sep 20 - Jun 21	Colonel

SUMMARY OF OPERATIONAL ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Deputy Commanding General for Intelligence, Over-the-Horizon Counterterrorism Headquarters, Operation FREEDOM'S SENTINEL and Operation ENDURING SENTINEL, Qatar	Jul 21 - Apr 22	Brigadier General
Commander, Joint Special Operations Command, Operation INHERENT RESOLVE, Jordan	Jun 18 - Jul 18	Colonel
Intelligence Officer, 75th Ranger Regiment, Operation ENDURING FREEDOM, Afghanistan	Jul 11 - Nov 11	Lieutenant Colonel
Intelligence Officer, 75th Ranger Regiment, Operation ENDURING FREEDOM, Afghanistan	Nov 10 - Mar 11	Lieutenant Colonel
Intelligence Officer, 75th Ranger Regiment, Operation ENDURING FREEDOM, Afghanistan	Feb 10 - Jul 10	Major
Operations Officer, Regimental Special Troops Battalion, 75th Ranger Regiment, Operation ENDURING FREEDOM, Afghanistan	May 09 - May 09	Major
Operations Officer, Regimental Special Troops Battalion, 75th Ranger Regiment, Operation ENDURING FREEDOM, Afghanistan	Jun 09 - Oct 09	Major
Assistant Intelligence Officer, 75th Ranger Regiment, Operation IRAQI FREEDOM, Iraq	Jan 08 - Jun 08	Major
Assistant Intelligence Officer, 75th Ranger Regiment, Operation ENDURING FREEDOM, Afghanistan	May 07 - Jul 07	Major
Assistant Intelligence Officer, 75th Ranger Regiment, Operation ENDURING FREEDOM, Afghanistan	Aug 06 - Nov 06	Major
Intelligence Officer, 2d Battalion, 75th Ranger Regiment, Operation IRAQI FREEDOM, Iraq	Mar 05 - Jul 05	Major
Intelligence Officer, 2d Battalion, 75th Ranger Regiment, Operation ENDURING FREEDOM, Afghanistan	Jun 04 - Oct 04	Captain
Intelligence Officer, 2d Battalion, 75th Ranger Regiment, Operation ENDURING FREEDOM, Afghanistan	Nov 03 - Dec 03	Captain

US DECORATIONS AND BADGES

Defense Superior Service Medal (with 1 Bronze Oak Leaf Cluster)  
 Legion of Merit  
 Bronze Star Medal (with 1 Bronze Oak Leaf Cluster)

Defense Meritorious Service Medal  
Meritorious Service Medal (with 1 Bronze Oak Leaf Cluster)  
Joint Service Commendation Medal  
Army Commendation Medal (with 4 Bronze Oak Leaf Clusters)  
Joint Service Achievement Medal (with 1 Bronze Oak Leaf Cluster)  
Army Achievement Medal (with 1 Bronze Oak Leaf Cluster)  
Combat Action Badge  
Master Parachutist Badge  
Ranger Tab



## **Rear Admiral Jeffrey W. Novak** **Military Advisor to the Secretary** **U. S. Department of Homeland Security** **U. S. Coast Guard**



Rear Admiral Novak serves as the Military Advisor to the Secretary of Homeland Security. In this role, his primary responsibility is to provide counsel to the Secretary and Deputy Secretary regarding policies, plans, and other affairs between the Department of Homeland Security and the Department of Defense.

Previously, he served as Chief of Staff, Coast Guard Pacific Area in Alameda, CA, from June 2022 to April 2024, where he directly supported the Area Commander and Commander, Defense Force West, with responsibility for all Coast Guard missions westward from the Rocky Mountains across the Indo-Pacific to the coast of eastern Africa, including the Arctic and Antarctic regions.

He has commanded ashore and at sea, most recently as Commander of Sector Detroit, Michigan, responsible for all Coast Guard missions along the international border with Canada through Lakes Erie, St. Clair and Huron. He served in four cutters and commanded USCGCs BLOCK ISLAND and GRAND ISLE. As Commanding Officer of USCGC GRAND ISLE, he led his crew on deployment to the Mediterranean Sea in 2003 for port security and coastal defense in support of U. S. and coalition forces during Operations ENDURING FREEDOM and IRAQI FREEDOM.



His other assignments include as the Executive Assistant to the Assistant Commandant for Human Resources (CG-1) at Coast Guard Headquarters, Washington, DC, supporting the Service's globally deployed active-duty military, reserve and civil service workforce of over 50,000 and their families. He served as the Special Assistant to 25<sup>th</sup> Commandant of the Coast Guard, Admiral Paul F. Zukunft, where he helped oversee the Commandant's strategic priorities and engagements. From 2011 to 2013, Rear Admiral Novak was assigned as the Coast Guard's Senior Liaison to the State Department, and further detailed to the White House National Security Council to work on the National Strategy for the Arctic Region. Other ashore assignments include, as Deputy Commander of Sector Buffalo, NY; Budget and Programs Reviewer at Atlantic Area, Portsmouth, VA; and Operations Officer of Vessel Traffic Service Houston/Galveston, TX.

He holds a Bachelor of Science in Government from the U. S. Coast Guard Academy, as well as a Master of Public Administration and Graduate Certificate from East Carolina University. He graduated with Distinction from the Naval War College of Naval Command and Staff, receiving the Director's Award for Academic Excellence. He was selected for and completed fellowships with the Massachusetts Institute of Technology's Seminar XXI, Office of the Secretary Defense's Office of Net Assessment Summer Study 2018, and State Department National Security Executive Leadership program. He is a graduate of the Air War College with a Master of Strategic Studies, where his thesis research on Excess Defense Article programs was nominated as the Air University's submission to the Chairman of the Joint Chiefs of Staff Strategic Research Paper competition.

Rear Admiral Novak is designated as a permanent Cutterman and Response Operations Ashore Professional. His personal awards include the Secretary of State Superior Honor Award, the Legion of Merit (2), Meritorious Service Medal (5), Coast Guard Commendation Medal (3) and Coast Guard Achievement Medal (4). He was the 2020 Runner-Up Coast Guard Elite Male Athlete of the Year, with distinction in ultra-marathon and trail running.





## BIOGRAPHY



UNITED STATES AIR FORCE

### BRIGADIER GENERAL NATHAN L. OWENDOFF

Brig. Gen. Nathan L. Owendoff is the Director, Strategic Plans, Programs and Requirements, Air Force Special Operations Command, Hurlburt Field, Florida. He is responsible for planning and programming a \$4.4 billion annual budget to ensure resourcing for more than 20,800 air commandos supporting global U.S. Special Operations Command missions. He is also responsible for functions related to Air Force Special Operations Forces weapons systems acquisition, modernization, sustainment and testing.

Brig. Gen. Owendoff received his commission in 1996 as a graduate of the U.S. Air Force Academy. He has commanded special operations forces in garrison and combat, from squadron to wing echelons, and executed multiple deployments in support of operations in the U.S. Central Command and U.S. Africa Command areas of responsibility. Prior to this assignment, Brig. Gen. Owendoff was the Chief of Staff, Air Force Special Operations Command.



#### EDUCATION

1996 Bachelor of Science in Civil Engineering, U.S. Air Force Academy, Colo. 2001 Squadron Officer School, Maxwell Air Force Base, Ala.  
2001 Master of Business Administration, University of Nebraska  
2006 Air Command and Staff College, Maxwell AFB, Ala., by correspondence 2008 Master of Arts in Security Studies, Naval Postgraduate School, Monterey, Calif.  
2013 Air War College, Maxwell AFB, Ala., by correspondence  
2016 Master of Science in National Resource Strategy, Eisenhower School, National Defense University, Fort Lesley J. McNair, Washington, D.C.  
2022 Combined/Joint Force Special Operations Component Commander Course, MacDill AFB, Fla.

#### ASSIGNMENTS

1. June 1996–March 1997, Administration Assistant, Department of Athletics, U.S. Air Academy, Colorado Springs, Colo.
2. April 1997–May 1998, Student, Undergraduate Pilot Training, Laughlin Air Force Base, Texas
3. June 1998–June 2001, Chief of Training and Standardization/Evaluation Pilot, 311th Airlift Flight, Offutt AFB, Neb.
4. August 2001–June 2004, Flight Commander and Standardization/Evaluation Pilot, 43rd Electronic Combat Squadron, Davis-Monthan AFB, Ariz.
5. July 2004–August 2007, Flight Commander and Instructor Pilot, Air Force Special Operations Squadron
6. September 2007–December 2008, Student, Naval Postgraduate School, Monterey, Calif.
7. December 2008–December 2010, Deputy Director, Counterterrorism Policy, Office of the Secretary of Defense, the Pentagon, Washington, D.C.
8. January 2011–July 2011, Military Assistant to the Under Secretary of Defense for Policy, the Pentagon, Washington, D.C.
9. August 2011–Jun 2013, Director of Operations, Air Force Special Operations Squadron
10. July 2013–July 2015, Commander, Air Force Special Operations Squadron
11. August 2015–June 2016, Student, Eisenhower School, Fort Lesley J. McNair, Washington, D.C.
12. July 2016–June 2018, Chief, Joint Operations Coordination Element, United States Forces Korea/Combined Forces Command/United Nations Command, United States Army Garrison, Yongsan, South Korea
13. July 2018–August 2020, Vice Wing Commander, 27th Special Operations Wing, Cannon AFB, N.M.
14. September 2020–June 2022, Commander, 352nd Special Operations Wing, Royal Air Force Mildenhall, United Kingdom
15. July 2022–July 2023, Chief of Staff, Air Force Special Operations Command, Hurlburt Field, Fla.
16. August 2023–present, Director, Strategic Plans, Programs, Requirements, Air Force Special Operations Command, Hurlburt Field, Fla.

#### SUMMARY OF JOINT ASSIGNMENTS

1. December 2008–July 2011, Deputy Director, Counterterrorism Policy and Military Assistant, Office of the Secretary of Defense, the Pentagon, Washington, D.C., as a major and lieutenant colonel

#### EFFECTIVE DATES OF PROMOTION

Second Lieutenant  
May 29, 1996



First Lieutenant  
May 29, 1998



Captain  
May 29, 2000



Major  
May 01, 2006



Lieutenant Colonel  
December 01, 2010



Colonel  
March 01, 2017



Brigadier General  
June 02, 2023



2. July 2016– June 2018, Chief, Joint Operations Coordination Element, United States Forces Korea/Combined Forces Command/United Nations Command, South Korea, as a lieutenant colonel and colonel
3. March 2019–July 2019 and February 2020 – June 2020, Commander, Joint Special Operations Air Component Central, Special Operations Command Central, United States Central Command, as a colonel
4. September 2020–June 2022, Commander, Joint Special Operations Air Component Europe, Special Operations Command Europe, United States European Command, as a colonel

**FLIGHT INFORMATION**

Rating: command pilot

Flight hours: 4,600

Aircraft flown: multiple aircraft

**MAJOR AWARDS AND DECORATIONS**

Defense Superior Service Medal

Legion of Merit with oak leaf cluster

Bronze Star Medal

Defense Meritorious Service Medal with two oak leaf clusters

(Current as of November 2023)





## **Brigadier General Lance C. Raney**

Commanding General,  
United States Army  
Medical Readiness Command, East

Brigadier General Lance C. Raney assumed duties as the Commanding General, United States Army Medical Readiness Command, East in September 2023.

BG Raney is a native of Texarkana, Texas. He attended Ouachita University and the University of Arkansas School of Medicine and was commissioned as a U.S.

Army Medical Corps officer in 1993.

He completed a residency in Family Medicine at Eisenhower Army Medical Center, Fort Gordon, Georgia. BG Raney holds a Doctor of Medicine and a Master's in Strategic Studies. He is also board certified by the American Board of Family Medicine.

After completing residency, BG Raney served in a variety of medical staff, clinic chief, and department chief positions at Reynolds Army Community Hospital, Fort Sill, Oklahoma, and Ireland Army Community Hospital, Fort Knox, Kentucky. From 2003-2006, he served as the Brigade Surgeon for the 172nd Infantry Brigade, Fort Wainwright, Alaska, and deployed to Iraq in support of Operation ENDURING FREEDOM. Upon completing Command and General Staff College at Fort Leavenworth, Kansas, he returned to Fort Knox, Kentucky, as the Deputy Commander for Clinical Services. In 2010 he was assigned to Heidelberg, Germany, serving as the hospital's Deputy Commander and the Chief of Clinical Operations for the U.S. Army Europe Region Medical Command.

BG Raney commanded Raymond W. Bliss Army Health Center, Fort Huachuca, Arizona, from 2013 to 2015 and Womack Army Medical Center, Fort Bragg, North Carolina, from 2016 to 2018. Strategic staff assignments include Chief of Consultants to the Army Surgeon General, U.S. Army Central Command Surgeon, clinical operations chief for the Office of the Secretary of Defense COVID Testing and Diagnostics Task Force, the Army Liaison Officer for Military Health System Governance and Reform, and the FORSCOM Command Surgeon.

BG Raney is the recipient of the Legion of Merit, Bronze Star, Defense Meritorious Service Medal, Army Meritorious Service Medal, Army Commendation Medal, Army Achievement Medal, Army Staff Badge and the Army Combat Medical Badge.



# BIOGRAPHY

## UNITED STATES AIR FORCE

### BRIGADIER GENERAL WILLIAM S. ROGERS

Brig Gen William S. Rogers is the Air Force Program Executive Officer (PEO) for Bombers, Bombers Directorate, Air Force Life Cycle Management Center (AFLCMC), Air Force Materiel Command, Wright-Patterson Air Force Base, Ohio. He is responsible for the sustainment and modernization of the bombers portfolio, which includes the B-1, B-2, and B-52. He is also responsible for organizing, training, and equipping the Center's B-21 System Program Office.

Brig Gen Rogers graduated with a Bachelors of Science (Management) degree and received his commission in 1997 from the United States Air Force Academy. He is an acquisition program manager who has served in the Global Positioning System Upgraded Early Warning Radar, Air and Space Operations Center Weapon System, F-35 Lightning II, and JSTARS Recapitalization Program. In addition, he was stationed at the Pentagon where he served as the KC-X/KC-46 Program Element Monitor and as Chief, Acquisition Policy in the Secretary and Chief of Staff of the Air Force Executive Action Group. He also served as the Senior Materiel Leader of the Survivable Airborne Operations Division, Digital Directorate at Hanscom Air Force Base, Massachusetts. He has served in a variety of line and staff positions in operational test, planning, and program management, across a spectrum of weapons systems in aircraft, command and control, and space at the Directorate, Detachment, Center, Intelligence Community, and Air Staff levels.



Prior to this assignment, Brig Gen Rogers served as the PEO for Intelligence, Surveillance, Reconnaissance (ISR) and Special Operations Forces (SOF), Air Force Life Cycle Management Center, Air Force Materiel Command, Wright-Patterson Air Force Base, Ohio. He was responsible for more than 2,600 personnel nationwide and acquisition execution of a \$22 billion portfolio developing, producing, testing, modifying, fielding, and supporting Air Force ISR and SOF platforms and related sub-systems.

#### EDUCATION

1997 Bachelor of Science, Management. U.S. Air Force Academy, Colorado Springs, Colo.  
2004 Squadron Officer School (distinguished graduate), Maxwell AFB, Ala.  
2004 Master of Business Administration, Babson College, Babson Park, Mass.  
2009 College of Naval Command and Staff (distinguished graduate), Newport, R.I.  
2011 The Program Manager's Course, Fort Belvoir, Va.  
2015 Air War College (Correspondence), Maxwell AFB, Ala.  
2015 Graduate Certificate, System Design and Management, Massachusetts Institute of Technology, Cambridge, Mass.  
2019 Executive Program Manager's Course, Defense Acquisition University, Fort Belvoir, Va.

#### ASSIGNMENTS

1. August 1997 - January 1999, Strategic Planning Project Officer, Developmental Planning Program Office, Los Angeles AFB, Calif.
2. January 1999 - August 1999, Commander's Action Officer, Space and Missile Systems Center Commander's Action Group, Los Angeles AFB, Calif.
3. August 1999 - August 2000, User Equipment Integration Project Officer, Global Positioning System Joint Program Office, Los Angeles AFB, Calif.
4. August 2000 - May 2002, Chief, Upgraded Early Warning Radar Deployment and Sustainment, Strategic Nuclear Detection Command and Control Program Office, Hanscom AFB, Mass.
5. May 2002 - August 2003, Commander's Action Officer and Speechwriter, Electronic Systems Center Commander's Action Group, Hanscom AFB, Mass.
6. August 2003 - June 2004, United States Air Forces Europe Air and Space Operations Center Program Manager, Battle Management Command, Control and Communications Program Office, Hanscom AFB, Mass.
7. June 2004 - August 2005, Air and Space Operations Center Test Director, Detachment 3, Air Force Operational Test and Evaluation Center, Kirtland AFB, N.M.
8. August 2005 - June 2006, Detachment 3 Mission Support Officer, Air Force Operational Test and Evaluation Center, Kirtland

AFB, N.M.

9. June 2006 - September 2007, Deputy Chief for Current Operations for C4ISR and Deputy Branch Chief, Operations Directorate, Air Force Operational Test and Evaluation Center, Kirtland AFB, N.M.
10. September 2007 - July 2008, Executive Officer to the Commander, Air Force Operational Test and Evaluation Center, Kirtland AFB, N.M.
11. July 2008 - June 2009, Student. College of Naval Command and Staff, Naval War College, Newport, R.I.
12. June 2009 - March 2010, Chief, Trainer Branch, Global Reach Programs Directorate, Office of the Assistant Secretary of the Air Force for Acquisition. Headquarters U.S. Air Force. Washington. D.C.
13. March 2010 - August 2011, KC-X Program Element Monitor, Global Reach Programs Directorate, Office of the Assistant Secretary of the Air Force for Acquisition, Headquarters U.S. Air Force, Washington, D.C.
14. August 2011 - July 2012, Chief. Acquisition Policy, Secretary of the Air Force and Chief of Staff Executive Action Group, Headquarters U.S. Air Force, Washington, D.C.
15. July 2012 - July 2014, Materiel Leader, Mideast and Central Asia Branch, Air Force Security Assistance and Cooperation Directorate, Air Force Life Cycle Management Center, Wright-Patterson AFB, Ohio
16. July 2014 - August 2015, Air Force Fellow-System Design and Management, Massachusetts Institute of Technology, Cambridge, Mass.
17. August 2015 - June 2016, Australia Country Manager. F-35 lightning II Joint Program Office. Arlington. Va.
18. June 2016- July 2017, Executive Assistant to PEO, F-35 Lightning II Joint Program Office, Arlington, Va.
19. August 2017 - May 2018, Director, Acquisition and Industry Relations, Contracting Operations Division, Office of the Chief Financial Officer, Defense Intelligence Agency, Joint Base Anacostia-Bolling, Washington, D.C.
20. June 2018- March 2019, Senior Materiel Leader & Chief. JSTARS Recapitalization Division, Program Executive Office for Battle Management. Air Force Life Cycle Management Center, Hanscom Air Force Base, Mass.
21. March 2019 - January 2020, Senior Materiel Leader & Chief, Survivable Airborne Operations Division, Digital Directorate, Air Force Life Cycle Management Center, Hanscom Air Force Base, Mass.
22. January 2020 – July 2022. Program Executive Officer for Intelligence. Surveillance, Reconnaissance and Special Operations Forces, Air Force Life Cycle Management Center. Wright-Patterson AFB, Ohio
23. July 2022 – Present. Program Executive Officer for Bombers, Air Force Life Cycle Management Center. Wright-Patterson AFB, OH

#### **MAJOR AWARDS AND DECORATIONS**

Legion of Merit with one oak leaf cluster  
Defense Meritorious Service Medal with one oak leaf cluster  
Meritorious Service Medal with four oak leaf clusters  
Air Force Commendation Medal  
Air Force Achievement Medal

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant	May 28, 1997
First Lieutenant	May 28, 1999
Captain	May 28, 2001
Major	December 1, 2006
Lieutenant Colonel	December 1, 2011
Colonel	March 1, 2018
Brigadier General	September 2, 2023

(Current of as October 2023)

## Greg Rothrock, Rear Admiral, United States Coast Guard



Rear Admiral Rothrock will report this summer as the J-7, Director of Exercises and Training, United States Cyber Command. This role enables cyber domain warfighting readiness by leading the Command's Joint Force Development mission to ensure collective and individual cyberspace training in response to national defense and operational priorities.

Most recently, Rear Admiral Rothrock was the Chief of the Coast Guard's Office of Budget and Programs. In this capacity, he served as the Coast Guard's Budget Director and was responsible for development and advocacy of the Service's Budget, including Program Review, Budget Formulation, and External Coordination.

Rear Admiral Rothrock's field assignments include 9 years in Acquisitions Command Cadre positions, serving as Commanding Officer of the U.S. Coast Guard Research and Development Center; Commanding Officer of the Response Boat Medium Project Resident Office; and Executive Officer of the Legacy Sustainment Support Unit. Rear Admiral Rothrock served at sea as Engineer Officer aboard USCGC *Spencer* (WMEC 905); and Student Engineer, Damage Control Assistant, and Deck Watch Officer aboard USCGC *Confidence* (WMEC 619).

Previous staff assignments include: Director of the Commandant's Action Group at Coast Guard Headquarters; Program Reviewer in the Office of Budget and Programs for the Deputy Commandant for Mission Support; Cadet Character Development Officer in the Coast Guard Academy's Training Branch; Human Resource Manager for the Coast Guard Office of Acquisitions; Section Chief and Type Desk Manager on the Patrol Boat Type Desk for Maintenance and Logistics Command Pacific.

Rear Admiral Rothrock is a 1995 graduate of the U.S. Coast Guard Academy, New London, CT, where he earned a Bachelor of Science in Mechanical Engineering. Rear Admiral Rothrock holds a Master of Science degree in Engineering Management from Northeastern University.

Rear Admiral Rothrock's military awards include the Legion of Merit (2), the Meritorious Service Medal (2), and Coast Guard Commendation Medal (5). In 2010, the American Society of Naval Engineers recognized Rear Admiral Rothrock as the Fleet Engineer of the Year with the Claud A. Jones Award.

Rear Admiral Rothrock is a native of Bethlehem, Pennsylvania. His spouse is the former Lori Stroosnyder of New Milford, New Jersey. They have two children, Egan and Elly.

## Rear Admiral Greg Rothrock

### Assignment History

July 22 – Apr 24	Commandant (CG-82) Budget and Programs, Office Chief/Budget Director
May 20 – June 22	Commandant Advisory Group, Director
July 17 – May 20	CG Research & Development Center, Commanding Officer
July 14 – June 17	CG-821, Program Reviewer (Senior DCMS, CG-4 & DOL)
July 11 – June 14	RB-M Project Resident Office, Commanding Officer
Aug 09 – June 11	USCGA (Cadet Training), Character Development Officer
June 06 – Aug 09	Legacy Sustainment Support Unit, Executive Officer
June 05 – June 06	Office of Acquisitions (G-A-1), Human Resource Manager
Sept 03 – May 05	Graduate Engineering Student, Northeastern University
Aug 00 – July 03	CGC <i>Spencer</i> , Engineer Officer
June 98 – July 00	MLCPAC (vr-5), Patrol Boat Section Chief
July 97 – June 98	MLCPAC (vr-5), Patrol Boat Type Desk Manager
July 95 – July 97	CGC <i>Confidence</i> , Student Engineer

### Educational Summary

2003 - 2005	Northeastern University, Master of Science in Engineering Management
1991 - 1995	US Coast Guard Academy, Bachelor of Science in Mechanical Engineering

### Military Awards and Significant National Recognition or Achievement

2022, 2020	Legion of Merit
2017, 2014	Meritorious Service Medal
2011, 09, 06, 03, 00	Coast Guard Commendation Medal
1997	Commandant's Letter of Commendation
2010	American Society of Naval Engineers – Fleet Engineer of the Year (Claud Jones Award)



**Major General Eric P. Shirley**  
**Commanding General, 1st Theater Sustainment Command**

A native of Casa Grande, Arizona MG Shirley was the Army ROTC Distinguished Military Graduate from the University of Arizona in 1993. He earned his Bachelor of Science in Business Administration and was commissioned in the Regular Army as a Quartermaster Officer. In 2005 he earned his Master's Degree in Military Art and Science upon graduation from the School of Advanced Military Studies (SAMS) at Fort Leavenworth, Kansas. His military education includes the Quartermaster Officer Basic Course, the Combined Logistics Officer Advanced Course, the

Command and General Staff Officer Course, the Advanced Military Studies Program, the Army War College Fellows Program at Stanford University and the Joint & Combined Warfighting School (JCWS).

MG Shirley's assignments include Platoon Leader and Company Executive Officer 528th Quartermaster, Assistant S1, 80th Ordnance Battalion and Detachment Commander 81st Quartermaster at Fort Lewis, Washington (1994 – 1996); III Corps G4 Supply and Services Officer; Commander, Alpha Company 704th Division Support Battalion, 4th Infantry Division and Supply and Services Officer, Fort Hood Texas (1997 – 2001). He served as the Aide-de-Camp to the Commanding General of the Army and Air Force Exchange Service at Dallas, TX where he deployed to Kuwait and Iraq in support of OIF I (2001-2003). Following Command and Staff College, he served as the G4 Division Logistics Planner for the 1st Cavalry Division and as Support Operations Officer for the Division's 1st Brigade Combat Team during a 15-month deployment to Iraq in support of OIF 06-08. MG Shirley served as the Professor of Military Science for Truman State University in Kirksville, Missouri (2008 – 2010). He commanded the 193d Brigade Support Battalion, 4th MEB, 1st Infantry Division (2010 – 2012) and deployed to Bagram Airfield, Afghanistan with the 1st Infantry Division Headquarters in support of OEF (2012 – 2013). MG Shirley served as the 8th TSC Support Operations Officer (2014 – 2016) and commanded the 407th Army Field Support Brigade (2016 –2018). He served as the Chief of Staff of the Combined Security Transition Command - Afghanistan in Kabul (2018 –2019). Upon redeployment, MG Shirley assumed duties as the Executive Officer to the Deputy Chief of Staff, G4, Department of the Army. MG Shirley served as the Chief of Staff of Operation WarpSpeed, a White House directed HHS / DOD Task Force to accelerate the development and distribution of COVID-19 vaccines and therapeutics. In his previous assignment, MG Shirley served as Commander of the Defense Logistics Agency (DLA) Troop Support.

MG Shirley's awards and decorations include the Defense Superior Service Medal (w/2OLC), Legion of Merit (w/OLC), Bronze Star Medal (w/OLC), the Meritorious Service Medal (w/4OLC), the NATO Medal (w/ISAF clasp), Joint Meritorious Unit Award (W/OLC), Meritorious Unit Citation (w/2OLC) and the Army Parachutist Badge. He has been inducted as a Distinguished Member of the Regiment and into the Distinguished Order of Saint Martin for his service in the Quartermaster Corps. He has also been inducted into the Order of Samuel Sharpe. MG Shirley received the US Department of State's Meritorious Honor Award and received the Polish Defense Minister's Bronze Medal for service in Afghanistan.





## Rear Admiral Thomas Shultz

**Deputy Director, Policy, Plans, Strategy, Capabilities and Resources (J-5/8), U.S. European Command**



Rear Admiral Tom Shultz is a native of El Cajon, CA, a Surface Warfare Officer, and the son of a Navy Sailor. He is a graduate of Occidental College, and commissioned in 1994 after completing the Naval Reserve Officer Training Corps (NROTC) program at the University of California, Los Angeles. He holds a Master of Science in Mechanical Engineering from the Naval Postgraduate School.

At sea, he served in USS Monsoon (PC 4), USS Sides (FFG 14), USS Mobile Bay (CG 53), and Destroyer Squadron 7. He commanded USS Patriot (MCM 7), USS Michael Murphy (DDG 112), Patrol Coastal Squadron 1, and USS Green Bay (LPD 20).

Ashore, he served as the Flag Lieutenant for Commander, Naval Surface Force, U.S. Atlantic Fleet; as the Integration and Force Structure Branch Head for the Director, OPNAV N81, Assessments Division; as the Senior Military Assistant to the Supreme Allied Commander, Europe; and as the Executive Assistant to the Under Secretary of the Navy.

His personal decorations include the Defense Superior Service Medal, Legion of Merit Medal (three awards), Meritorious Service Medal (three awards) and various campaign and unit awards.

He assumed the role of Deputy J5 for Strategy, Plans and Policy, U.S. European Command, in June 2023.



# ***BIOGRAPHY***

UNITED STATES SPACE FORCE



## Brigadier General Brian D. Sidari

Brig Gen Sidari is the Director of Intelligence, United States Space Command, Schriever Space Force Base, Colorado. In this capacity, he serves as the senior intelligence advisor to the Commander of USSPACECOM and directs all intelligence operations.

Brig. Gen. Sidari commissioned in 1995 from the Kent State University's Reserve Officer Training Corps program. He has held numerous operational and staff tours, featuring joint and combined service in three theaters.

Prior to this assignment, he served as the Director of Intelligence, Surveillance, and Reconnaissance at Headquarters, Space Operations Command, Peterson Space Force Base, Colorado.

He has served in or deployed to U.S. European Command, U.S. Central Command, U.S. Indo-Pacific Command, Headquarters U.S. Air Force, and the Joint Staff.



### **EDUCATION**

- 1995 Bachelor of Arts, Political Science, Kent State University, Ohio
- 2000 Squadron Officer School, Maxwell AFB, Ala.
- 2007 Air Command and Staff College, Maxwell AFB, Ala.
- 2013 Air War College, Maxwell AFB, Ala (Correspondence)
- 2016 Joint Advanced Warfighting School, National Defense University, Norfolk, Va.

### **ASSIGNMENTS**

1. June 1995 – May 1996, Assistant Regional Director of Admissions, The Pennsylvania University, Pa.
2. May 1996 – Dec 1997, Student, 315th Training Squadron, Goodfellow AFB, Texas
3. Dec 1997 – July 1999, Squadron Support Flight Commander & Chief of Intelligence, 22d Training Squadron, Fairchild AFB, Wash.
4. Aug 1999 – July 2002, Airborne Intelligence Officer, Wing Executive Officer, Flight Commander, 93d Air Control Wing, Robins AFB, Ga.
5. July 2002 – May 2005, Chief, ISR Strategy & Doctrine, RQ-4 Functional Manager & Chief Predator Operations & Programs, Headquarters United States Air Force, the Pentagon, Washington, D.C.
6. May 2005 – July 2006, National Airborne Operations Center, Chief of Intelligence, OPS Team 1, Offutt AFB, Neb.
7. July 2006 – June 2007, Student, Air Command & Staff College, Maxwell AFB, Ala.
8. Sept 2007 – July 2009, Director of Operations, 390th Intelligence Squadron, Okinawa AB, Japan.
9. July 2009 – July 2011, Counter-Terrorism Operations Officer, Joint Staff, the Pentagon, Washington, D.C.

10. July 2011 – July 2013, Commander, 6th Intelligence Squadron, Osan AB, Republic of Korea.
11. July 2013 – July 2015, Chief, Special Programs Integration Division, Directorate of Intelligence, Surveillance, & Reconnaissance, Executive Officer to the Vice Commander, Headquarters Air Force Space Command, Peterson AFB, Colo.
12. July 2015 – June 2016, Student, Joint Advanced Warfighting School, National Defense University, Naval Support Activity, Norfolk Va.
13. June 2016 – June 2018, Chief, Assessments and Plans Division, Assistant Deputy Director for ISR Operations (J-32), Operations Directorate (J-3), Joint Staff, the Pentagon, Washington D.C.
14. June 2018 – June 2020, Vice Commander, 480th ISR Wing, Joint Base Langley-Eustis, Va.
15. June 2020 – June 2022, Director of Intelligence, Surveillance, and Reconnaissance and Senior Intelligence Officer, Headquarters Space Operations Command, Peterson Space Force Base, Colo.
16. June 2022 – Present, Director of Intelligence, United States Space Command, Schriever Space Force Base, Colo.

### **SUMMARY OF JOINT ASSIGNMENTS**

May 2005 – July 2006, National Airborne Operations Center, Chief of Intelligence, OPS Team 1, Offutt AFB, Neb, as a major

July 2009 – July 2011, Counter-Terrorism Operations Officer, Joint Staff, the Pentagon, Washington, D.C., as a lieutenant colonel

June 2016 – June 2018, Chief, Assessments and Plans Division, Assistant Deputy Director for ISR Operations (J- 32), Operations Directorate (J-3), Joint Staff, the Pentagon, Washington D.C., as a colonel

June 2022 – Present, Director of Intelligence, United States Space Command, Schriever Space Force Base, Colo, as brigadier general

### **MAJOR AWARDS AND DECORATIONS**

Defense Superior Service Medal

Legion of Merit, 1 Device

Defense Meritorious Service Medal

Meritorious Service Medal, 4 Devices

Aerial Achievement Medal

Joint Service Commendation Medal, 1 Device

Air Force Commendation Medal, 2 Devices

Air Force Achievement Medal, 1 Device

### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant      31    May 1995

First Lieutenant        31    May 1997

Captain                    31    May 1999

Major                        1     Oct 2005

Lieutenant Colonel      1     Aug 2010

Colonel                     1     Nov 2016

Brigadier General        2     Oct 2022

(Current as of October 2022)



## BRIGADIER GENERAL TRAVOLIS A. SIMMONS

Brig. Gen. Travolis A. Simmons is the Director of Training and Readiness, Deputy Chief of Staff for Operations at Headquarters U.S. Air Force, the Pentagon, Arlington, Virginia. The directorate, encompassing eight divisions and the Air Force Agency for Modeling and Simulation, is responsible for policy, guidance and oversight of Air Force operational training infrastructure, officer and enlisted operations career field management, operational readiness and reporting, and aircrew management.

Brig. Gen. Simmons holds a Bachelor of Science in Electrical Engineering from the University of Alabama and received his commission through ROTC as a Distinguished Graduate in 1997. He earned his pilot wings at Euro-NATO Joint Jet Pilot Training at Sheppard Air Force Base, Texas. Brig. Gen. Simmons has commanded at the squadron, group and wing levels. Additionally, he also held multiple joint, combined and Air Force staff positions.

Prior to his current assignment, Brig. Gen. Simmons served as Deputy Director of Training and Readiness, Deputy Chief of Staff for Operations at Headquarters U.S. Air Force, the Pentagon, Arlington, Virginia.

Brig. Gen. Simmons is a command pilot with more than 2,100 flying hours and qualifications in the F-16C/D, F-117A, and F-22A.

### EDUCATION

- 1997 Bachelor of Science, Electrical Engineering, University of Alabama, Tuscaloosa
- 2004 Squadron Officer School, Maxwell Air Force Base, Ala.
- 2007 Master of Aeronautical Science, Embry Riddle University, Fla.
- 2010 Distinguished Graduate, Master of Military Operational Art and Science, Air Command and Staff College, Maxwell AFB, Ala.
- 2011 Master of Science, Military Strategy, School of Advanced Air and Space Studies, Maxwell AFB, Ala.
- 2016 Master of Science, National Resource Strategy, The Eisenhower School, National Defense University, Fort Lesley J. McNair, Washington, D.C.
- 2019 Executive Education - Driving Government Performance, Harvard Business School, Harvard University, Boston, Mass.

### ASSIGNMENTS

1. January 1998–June 1998, Special Assistant to the Commander, Samford University ROTC, Birmingham, Ala.
2. June 1998–December 1999, Student, Euro-NATO Joint Jet Pilot Training, Sheppard Air Force Base, Texas
3. January 2000–August 2000, Student, F-16C Initial Qualification Training, Luke AFB, Ariz.
4. September 2000–September 2001, F-16CG Pilot and Squadron Scheduler, Osan Air Base, South Korea
5. September 2001–May 2004, F-16C Instructor Pilot and Chief of Training, Dannelly Field, Ala.
6. May 2004–August 2004, Student, F-117A Initial Qualification Training, Holloman AFB, N.M.
7. August 2004–May 2007, F-117A Flight Examiner, T-38A Pilot, Flight Commander, Chief of Weapons and Tactics, Holloman AFB, N.M.
8. May 2007–September 2007, Student, F-22A Initial Qualification Training, Tyndall AFB, Fla.
9. September 2007–July 2009, F-22A Mission Commander, Chief of Wing Training, Assistant Director of Operations, Langley AFB, Va.
10. August 2009–June 2010, Student, Air Command and Staff College, Maxwell AFB, Ala.
11. July 2010–June 2011, Student, School of Advanced Air and Space Studies, Maxwell AFB, Ala.
12. August 2011–November 2012, Chief, Commander’s Action Group, U.S. Air Forces Central, Al Udeid AB, Qatar
13. November 2012–February 2014, Chief of Safety, 3rd Wing, Joint Base Elmendorf-Richardson, Alaska
14. February 2014–May 2015, Commander, 3rd Operations Support Squadron, Joint Base Elmendorf-Richardson, Alaska
15. July 2015–June 2016, Student, The Eisenhower School, National Defense University, Washington, D.C.
16. June 2016–July 2018, Executive Officer to the Deputy Commander United Nations Command / U.S. Forces Korea, Yongsan Army Garrison, South Korea



## EFFECTIVE DATES OF PROMOTION

Second Lieutenant January 15, 1998	
First Lieutenant January 15, 2000	
Captain January 15, 2002	
Major July 01, 2007	
Lieutenant Colonel December 01, 2011	
Colonel May 01, 2017	
Brigadier General June 02, 2023	

17. August 2018–July 2019, Commander, 57th Adversary Tactics Group, Nellis AFB, Nev.
18. July 2019–July 2020, Vice Commander, 57th Wing, Nellis AFB, Nev.
19. July 2020–July 2022, Commander, 3rd Wing, Joint Base Elmendorf-Richardson, Alaska
20. August 2022–September 2023, Inspector General, Air Combat Command, Joint Base Langley-Eustis, Va.
21. September 2023–December 2023, Deputy Director of Training and Readiness, Deputy Chief of Staff for Operations, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.
22. December 2023–present, Director of Training and Readiness, Deputy Chief of Staff for Operations, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.

#### **SUMMARY OF JOINT ASSIGNMENTS**

1. June 2016–July 2018, Executive Officer to the Deputy Commander United Nations Command / U.S. Forces Korea, Yongsan Army Garrison, South Korea, as a colonel

#### **FLIGHT INFORMATION**

Rating: command pilot

Flight hours: more than 2,100

Primary aircraft flown: T/AT-38, F-16C/D, F-117A, F-22A

#### **MAJOR AWARDS AND DECORATIONS**

Defense Superior Service Medal

Legion of Merit with oak leaf cluster

Bronze Star Medal

Meritorious Service Medal with three oak leaf clusters

Air Medal

Aerial Achievement Medal

Air and Space Achievement Medal with oak leaf cluster

(Current as of January 2024)





# BIOGRAPHY

## UNITED STATES AIR FORCE

### BRIGADIER GENERAL MELISSA A. STONE

Brig. Gen. Melissa Stone is the Director of Intelligence (J-2) for U.S. Cyber Command, Fort George Meade, Maryland. The United States Cyber Command plans, coordinates, integrates, and conducts activities to: direct the operations and defense of specified Department of Defense Information networks and prepare to, when directed, conduct full spectrum military cyberspace operations in order to enable actions in all domains, ensure U.S./Allied freedom of action in cyberspace and deny the same to our adversaries. As Director of Intelligence Brig Gen Stone ensures full synchronization of cyber intelligence actions in support of this mission.

Brig. Gen. Stone received her commission through the United States Air Force Academy in May of 1998. A career Intelligence officer, she has held operational assignments in signals intelligence, information operations and analysis in addition to assignments in education and training. She has also served in various congressional affairs roles, deployed in support of several operations, and served as Assistant Director of Operations for the White House Situation Room within the National Security Council.

Brig. Gen. Stone was previously the Deputy Commander, Sixteenth Air Force (Air Forces Cyber), Joint Base San Antonio-Lackland, Texas, where she was responsible for the operations of more than 44,000 personnel conducting worldwide operations.



### EDUCATION

1998 Bachelor of Science, Behavioral Sciences, U.S. Air Force Academy, Colo., Distinguished Graduate  
1999 Master of Science, Engineering Psychology, University of Illinois, Urbana-Champaign  
2003 Squadron Officer School, Maxwell AFB, Ala., Distinguished Graduate  
2007 Air Command and Staff College, by correspondence  
2008 Doctor of Management, Organizational Leadership, University of Phoenix, Phoenix, Arizona  
2010 Air Force Legislative Fellowship, Washington, D.C.  
2010 Certificate, Legislative Studies, Georgetown University, Washington, D.C.  
2011 Air War College, by correspondence  
2016 Master of Strategic Studies, Air War College, Maxwell AFB, Ala., Highest Academic Distinction  
2018 Air Force Enterprise Leadership Seminar, Kenan-Flagler Business School, University of North Carolina, Chapel Hill  
2021 Air Force Leading Strategically Program, Center for Creative Leadership, virtual  
2022 Fellow, Seminar XXI, Massachusetts Institute of Technology, Washington, D.C.

### ASSIGNMENTS

1. May 1998-May 1999, Graduate Student, University of Illinois, Urbana-Champaign
2. June 1999-June 2000, Student, Intelligence Officer Course, Goodfellow AFB, Texas, Distinguished Graduate
3. June 2000-June 2002, Flight Commander/Chief, Joint Section, 301st Intelligence Squadron, Misawa AB, Japan
4. June 2002-December 2003, Chief, Exercise Element, 39th Information Operations Squadron, Hurlburt Field, Fla
5. December 2003-June 2005, Chief, Adversary Air Element, 547th Intelligence Squadron, Nellis AFB, Nev
6. June 2005-June 2007, Flight Commander, Distributed Common Ground System FTU, 17th Training Support Squadron, Goodfellow AFB, Texas

7. June 2007–June 2009, Senior Duty Officer/Assistant Director of Operations, White House Situation Room, National Security Council, The White House, Washington, D.C.
8. June 2009–December 2010, Defense Legislative Fellow, United States House of Representatives, Washington D.C.
9. December 2010–June 2011, Congressional Affairs Officer, Defense Advanced Research Projects Agency, Washington D.C.
10. June 2011–September 2012, Legislative Liaison, Headquarters United States Air Force Space Command, Peterson AFB, Colo.
11. September 2012–May 2013, Chief, Analysis and Applications Division and Special Programs Integration Division, Directorate of Intelligence, Surveillance and Reconnaissance, Headquarters United States Air Force Space Command, Peterson AFB, Colo.
12. May 2013–June 2015, Commander, 35th Intelligence Squadron, Lackland AFB, Texas
13. June 2015–May 2016, Student, Air War College, Maxwell AFB, AL, Highest Academic Distinction
14. May 2016–May 2017, Director of Staff, LeMay Center for Doctrine Development and Education, Maxwell AFB, Ala.
15. May 2017–May 2019, Vice Commander, 42d Air Base Wing, Maxwell AFB, Ala.
16. May 2019–June 2021, Commander, 363d ISR Wing, Joint Base Langley-Eustis, Va.
17. June 2021–June 2022, Chief, Senate Liaison Office, Legislative Liaison, Office of the Secretary of the Air Force, the Pentagon, Arlington, Virginia
18. June 2022-July 2023, Deputy Commander, 16<sup>th</sup> Air Force (Air Forces Cyber) and Joint Force Headquarters – Cyber (Air Force), Joint Base San Antonio – Lackland, Tx
18. July 2022—Present, Director of Intelligence, US Cyber Command, Ft. Meade, MD

#### **MAJOR AWARDS AND DECORATIONS**

Legion of Merit with two oak leaf clusters  
Defense Meritorious Service Medal  
Meritorious Service Medal with three oak leaf clusters  
Joint Service Commendation Medal  
Joint Service Achievement Medal  
Air Force Commendation Medal with oak leaf cluster  
Air Force Achievement Medal

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant May 27, 1998  
First Lieutenant May 27, 2000  
Captain May 27, 2002  
Major October 1, 2007  
Lieutenant Colonel December 1, 2011  
Colonel May 1, 2017  
Brigadier General July 2, 2023

(Current as of Sept 2023)



Elia E. Tello currently serves as the Senior Advisor and Executive Assistant to the Office of the Undersecretary for Public Diplomacy. A career member of the Senior Foreign Service, Ms. Tello most recently served as the Minister Counselor for Public Affairs Officer at the U.S. Mission to the European Union. Ms. Tello served as Consul General at the U.S. Consulate General in Hermosillo, Mexico 2017-2020. Ms. Tello also served as the Deputy Commissioner General for the USA Pavilion at the 2015 International Exposition in Milan (aka the World's Fair). Ms. Tello began her career as Vice-Consul at the U.S. Consulate General in Ho Chi Minh City, Vietnam. She previously served as Press Attaché at the U.S. Embassy in Bogota, Deputy Cultural Attaché at the U.S. Embassy in Mexico City, Mexico, and Deputy Press Attaché at the U.S. Embassy Rome, Italy. In Washington, Ms. Tello worked in the State Department Operations Center, and the Panama and Honduras Desk in the Office of Central American Affairs. She also served as Program Officer at the Foreign Press Center in New York City, NY.

Ms. Tello is a graduate of the University of Minnesota, Twin Cities, and received a Master of Science from the Eisenhower School at the National Defense University. Ms. Tello hails from Bismarck, North Dakota.





**BIOGRAPHY**  
**DEFENSE INTELLIGENCE AGENCY**  
**DEFENSE INTELLIGENCE SENIOR EXECUTIVE SERVICE**

**RANDALL T. TRANI**

Deputy Director, Defense Clandestine Service



Mr. Randall T. Trani began service as the Deputy Director of the Defense Clandestine Service (DCS) on 20 December 2020. In this role, Mr. Trani sets strategic priorities, aligns resources, establishes standards, oversees operations, and evaluates collective performance to implement the vision of the DCS Director.

Previously, Mr. Trani served as the DIA Senior Expert for Clandestine Operations and Associate Deputy Director for Operations of DCS from July 2017 to December 2020. During this same time period, Mr. Trani deployed as the DIA Senior Representative, Middle East; and Director of Middle East, from August 2019-May 2020.

Mr. Trani began his career in the U.S. Army, where he gained expertise in the collection methodologies of DIA. Championing innovation, he made multiple Intelligence Community-wide recognized contributions to the evolution of tradecraft. Leading operations, Mr. Trani served as a Branch Chief, Chief of Operations, Group Chief, Division Chief, Base Chief, DCS Chief of Operations, and the DCS Associate Deputy Director for Operations.

Mr. Trani received a Master of Public Administration from Harvard University, a Master of Business Administration from Colorado Technical University, a Bachelor of Science from Excelsior College, and an Associate of Arts from Monterey Peninsula College. He was the honor graduate of the Korean Language Course at the Defense Language Institute. Mr. Trani is an avid pianist, published author, and voracious reader and holds multiple coaching and instructor certifications.

His awards include the DIA Award for Meritorious Civilian Service, U.S. Army Award for Meritorious Civilian Service, Defense Intelligence Director's Award, DIA Civilian Combat Support Award, Joint Civilian Service Commendation Award, Global War on Terrorism for Civilian Service Medal, DIA Civilian Expeditionary Medal, and various military awards.

Mr. Trani is married to Sarah DeRudder of Pueblo, Colorado and they have five children (Jonah, 21; Cole, 19; Ethan, 17; Allison, 15; and Samantha, 13). The Trani family resides in southern Maryland.

**March 2021**

The logo for the United States Navy Biography. It features the official seal of the United States Navy on the left, which includes an eagle with wings spread, holding an anchor, surrounded by the words "DEPARTMENT OF THE NAVY" and "UNITED STATES OF AMERICA". To the right of the seal, the words "United States Navy" are written in a blue serif font. Below this, the word "Biography" is written in a larger, bold, blue serif font. A blue horizontal line with an arrowhead pointing to the right is positioned below the word "Biography".

# United States Navy Biography

## **REAR ADMIRAL TODD E. WHALEN** **President, Board of Inspection and Survey**

Rear Admiral Todd Whalen is a third-generation naval officer from Virginia Beach. He graduated with distinction from the University of Virginia with a Bachelor of Science in Mechanical Engineering and was commissioned via the Navy ROTC program. He later earned master's degrees from the Massachusetts Institute of Technology in naval architecture/marine engineering and civil/environmental engineering.

A nuclear-trained surface warfare officer, his assignments at sea include tours as communications officer on USS Normandy (CG 60), machinery division officer on USS Dwight D. Eisenhower (CVN 69), operations officer on USS Thorn (DD 988), reactor electrical assistant on USS Theodore Roosevelt (CVN 71), and executive officer on USS Gonzalez (DDG 66).



Whalen commanded USS Rodney M Davis (FFG 60), served as reactor officer on USS Nimitz (CVN 68), and commanded Destroyer Squadron 9. As Commodore, he led eight DDGs in four homeports and deployed as sea combat commander for Nimitz Carrier Strike Group.

Ashore, he served as officer in charge of Commander, Naval Air Forces Maintenance Training Group in Yokosuka, Japan and as an operations research analyst in the Office of the Secretary of Defense, Cost Assessment and Program Evaluation. Most recently, he served as Chief of Staff to Commander, Naval Surface Force Atlantic.

Whalen is the 70<sup>th</sup> President of the Board of Inspection and Survey and is responsible for assessing the material readiness of the Fleet.

He has earned various personal, unit, and campaign awards. He is a recipient of the President's Volunteer Service Award, holds licensure as a professional engineer, and is a nationally certified youth soccer coach.



**Colonel William "Will" Wilburn  
Director of Plans, Policy, and Strategy  
Joint Task Force-ARES, USCYBERCOM**

Colonel William Wilburn is the Director of Plans, Policy, and Strategy for JTF-ARES. Prior to his current assignment, Colonel Wilburn commanded the Joint Intelligence Center at United States Central Command. He received a commission in March 1996, after graduating from Kennesaw State University.

A career intelligence officer, he led formations at the company, battalion, and regimental levels, for the service and joint force. Colonel Wilburn commanded 3D CI/HUMINT Company; Company I, Marine Cryptologic Support Battalion; 1st Intelligence Battalion; I MHG FWD; and Marine Corps Intelligence Schools.

Colonel Wilburn participated in contingencies and named operations in USEUCOM, USAFRICOM, USINDOPACOM, and USCENTCOM areas of responsibility including: JOINT FORGE, the NATO-led stabilization efforts in Kosovo; BALKAN CALM, the Kosovo Diplomatic Observer Mission; AUTUMN SHELTER, the American Embassy evacuation in the Democratic Republic of the Congo; UNIFIED ASSISTANCE, the response to the 2004 Indian Ocean tsunami; ENDURING FREEDOM, the U.S.-led combat mission in Afghanistan; FREEDOM'S SENTINEL/Resolute Support Mission, the NATO-led train/advise/assist mission in Afghanistan, and ALLIES REFUGE, the U.S.-led evacuation operations in the Islamic Emirate of Afghanistan.

Colonel Wilburn's staff and joint assignments include serving as Branch Chief, Intelligence Department, HQMC; Operations / Executive Officer, 3D Intelligence Battalion; Branch Chief, National Security Agency-Hawaii; Chief of War Plans, I MEF; Division Chief, Defense Intelligence Agency; Executive Officer to the Director, Defense Intelligence Agency; Executive Officer to the Deputy Commander, USCYBERCOM; Senior Legislative Liaison, Office of the Director of National Intelligence; and Director, Combined Joint Intelligence Operations Center-Afghanistan.

Colonel Wilburn earned advanced degrees w/distinction in Economics, Strategic Intelligence, Human Relations, National Security Strategy, and Operational Studies. His formal military education includes the Post Graduate Intelligence Program; the Weapons and Tactics Instructor's Course; the U.S. Army Command and General Staff College; the School of Advanced Warfighting; and the National War College. Additionally, Colonel Wilburn studied national security policy while a Seminar XXI Fellow at the Massachusetts Institute of Technology.

Colonel Wilburn's personal decorations include the Defense Superior Service Medal, Legion of Merit, Defense Meritorious Service Medal, Meritorious Service Medal, Joint Service Commendation Medal with a "C" device, and the Navy-Marine Commendation Medal.

## **Brigadier General Teri (Terin) Williams**

### **Vice Director of Operations (Cyber), National Guard Bureau**

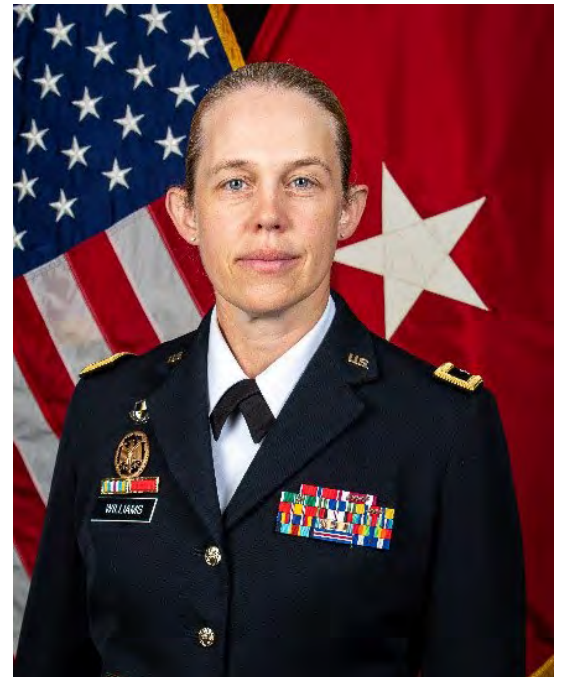
Brigadier General Terin Williams is assigned as the Vice Director of Operations (Cyber) at the National Guard Bureau. Prior to joining the J3, she served as Commander of the 91<sup>st</sup> Cyber Brigade with the Virginia National Guard.

BG Williams earned her Bachelor of Arts in Chemistry from Case Western Reserve University in 1997. She holds a Master of Science in Information Systems Security from the University of Maryland Global Campus and a Master of Arts in National Security and Strategic Studies from the United States Naval War College.

Williams commissioned from ROTC in 1997 as a Second Lieutenant. Her service includes two mobilizations in support of Operation Iraqi Freedom (CONUS 2004-05) and (OCONUS 2008) as well as two mobilizations in support of Operation Enduring Freedom (OCONUS 2008) and (OCONUS 2012). In November 2019, she took command of the 91<sup>st</sup> Cyber Brigade where she oversaw the preparation, mobilization, and deployment to Soldiers to Task Force Echo in support of CYBERCOM. Upon her promotion to Brigadier General, she was assigned to the National Guard Bureau as the Vice Director of Operations (Cyber).

A Citizen-Soldier for over 24 years, Williams is currently employed as a Cyber Operations Advisor to the Integrated Operations Division at CISA (Cybersecurity and Infrastructure Security Agency). She lives in Ohio with her husband, Robert. They have six children and two dogs.

Her awards and decorations include the Legion of Merit, the Bronze Star Medal, and the Meritorious Service Medal with four bronze oak leaf clusters, among other awards. Her civilian certifications include but are not limited to CISSP, CISM, GICSP, GPEN, GCWN, GCIA, CMS, GCIH, and C|EH.





## BRIGADIER GENERAL MIKE ZUHLSDORF

Brig. Gen. Mike Zuhlsdorf is the Deputy Director, Resource Integration, Deputy Chief of Staff for Logistics, Engineering, and Force Protection, Headquarters U.S. Air Force, the Pentagon. He oversees planning, programming and budgeting of \$40 billion dollars in weapons systems sustainment, logistics and installation resource requirements. As part of the Air Force Corporate Structure, he monitors performance of operations and maintenance, working capital funds and investment programs, participates in program review groups and advocates for financial adjustments to optimize force readiness. He also develops enterprise logistics information technology vision, strategy, policy, innovation and transformation to advance logistics capabilities to enable Airmen and Guardians to meet global Joint Force needs.

Brig. Gen. Zuhlsdorf enlisted in the U.S. Air Force in 1986, attaining the rank of staff sergeant. He then entered the Airman Scholarship and Commissioning Program in 1994 where he graduated and commissioned in 1997 as a Distinguished Graduate of the University of Oklahoma's Reserve Officers' Training Corps through the College of Civil Engineering. He has served in a variety of positions to include the Office of the Secretary of Defense, Headquarters Air Force, Headquarters Space Force, major command and base level. He is a National Defense University Eisenhower School graduate and an Air Force Fellow in the Strategic Policy Intern program. He is a graduated Joint Base and Wing Commander, two-time Mission Support Group Commander, two-time Civil Engineer Squadron Commander, and has deployed four times in support of operations Iraqi and Enduring Freedom.



### EFFECTIVE DATES OF PROMOTION

Second Lieutenant January 19, 1997	
First Lieutenant January 19, 1999	
Captain January 19, 2001	
Major September 01, 2006	
Lieutenant Colonel December 01, 2011	
Colonel May 01, 2016	
Brigadier General March 02, 2023	

#### EDUCATION

- 1986 Honor Graduate, Basic Military Training, Lackland Air Force Base, Texas
- 1986 Distinguished Graduate, Environmental Support Technical Training, Sheppard AFB, Texas
- 1989 NCO Preparatory School, Tinker AFB, Okla.
- 1991 Associate of Arts in General Studies, Rose State College, Midwest City, Okla.
- 1991 NCO Leadership School, Tinker AFB, Okla.
- 1992 Associate of Science, Environmental Technologies, Community College of the Air Force, Maxwell AFB, Ala.
- 1996 Bachelor of Environmental Science, College of Civil Engineering, ROTC Distinguished Graduate, University of Oklahoma, Norman
- 1999 Master of Science in Management (Human Resources), Troy State University, Troy, Ala.
- 2002 Graduate of Environmental and Engineering Management, Air Force Institute of Technology, Wright-Patterson AFB, Ohio
- 2002 Squadron Officer School, Top Third Flight, Maxwell AFB, Ala.
- 2007 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
- 2010 Air Force Fellow, Strategic Policy Intern (IDE), National Capital Region, Washington, D.C.
- 2011 Air War College, Maxwell AFB, Ala., by correspondence
- 2015 Master of Science in National Resource Strategy (SDE), The Eisenhower School, Fort Lesley J. McNair, Washington, D.C.
- 2019 U.S. Air Force Enterprise Leadership Seminar, University of North Carolina Kenan-Flagler Business School, Chapel Hill
- 2021 Air Force Office of Special Investigation Senior Leader Security Seminar, Montross, Va.
- 2022 U.S. Air Force Impact Immersive Experience, Denver, Colo.
- 2022 U.S. Air Force China, East Asia, Oceania, INDO-PACOM Seminar, Alan J. Freed Associates, Washington, D.C.
- 2023 U.S. Air Force Africa Demographics, Resources, and Governance Seminar; Alan J. Freed Associates, Washington, D.C.
- 2023 Logistics and Technology Executive, Institute for Defense & Business, UNC Kenan-Flagler Business School, Chapel Hill, N.C.

#### ASSIGNMENTS

1. August 1986–January 1994, Enlisted Environmental Support Specialist, 2854th Civil Engineer Squadron, Tinker Air Force Base, Okla.
2. February 1997–July 2000, Resource Management Engineer; Project Programmer; and Commander, Readiness Flight; 355th

Civil Engineer Squadron, Davis-Monthan AFB, Ariz.

3. August 2000–June 2002, Student, Air Force Institute of Technology, Wright-Patterson AFB, Ohio
4. July 2002–August 2003, Commander, Readiness Flight, 8th Civil Engineer Squadron, Kunsan Air Base, South Korea
5. August 2003–June 2006, Chief, Maintenance Engineering, 52nd Civil Engineer Squadron, Spangdahlem AB, Germany; Engineering Flight Commander, 506th Air Expeditionary Group, Kirkuk AB, Iraq; Engineering Flight Commander, 376th Air Expeditionary Wing, Manas AB, Kyrgyzstan; and Deputy Engineering Flight Commander, 52nd CES, Spangdahlem AB, Germany
6. July 2006–July 2009, Integrated Mission Support Program Manager, Directorate of Installations and Mission Support (Headquarters Air Combat Command), Langley AFB, Va.; Deputy Area Engineer, U.S. Army Corps of Engineers, Balad Air Base, Iraq; Chief, Garrison Support Branch, Expeditionary Combat Support Division, Directorate of Installations & Mission Support (HQ ACC), Langley AFB, Va.; Executive Officer; Installations and Mission Support (HQ ACC), Langley AFB, Va.
7. July 2009–June 2010, IDE Fellow – Strategic Policy Intern, Headquarters Air Force, the Pentagon, Arlington, Va.
8. July 2010–January 2011, Commander, 451st Expeditionary Civil Engineer Squadron, Kandahar Airfield, Afghanistan
9. January 2011–June 2012, AF/A7C Installation Support Panel Office Coordinator, the Pentagon, Arlington, Va.
10. June 2012–July 2014, Commander, 11th Civil Engineer Squadron, Joint Base Andrews, Md.
11. July 2014–June 2015, Student, Eisenhower School, Fort Lesley J. McNair, Washington D.C.
12. July 2015–June 2017, Senior Military Assistant to the Director, Defense Technology Security Administration, Mark Center, Alexandria, Va.
13. June 2017–June 2018, Commander, 8th Mission Support Group, Kunsan AB, South Korea
14. July 2018–July 2019, Chief, Readiness Division, HAF/A4C, the Pentagon, Arlington, Va.
15. July 2019–February 2020, Commander, 11th Mission Support Group, Joint Base Andrews, Md.
16. February 2020–June 2020, Vice Commander and Air Force Element Commander, Joint Base Anacostia-Bolling, Washington, D.C.
17. June 2020–September 2021, Commander, Joint Base Anacostia-Bolling & Commander, 11th Wing, Washington, D.C.
18. October 2021–July 2022, USSF S40 (Logistics, Engineering, and Force Protection), USSF/S4, the Pentagon, Arlington, Va.
19. August 2022–present, Deputy Director Resource Integration, HAF/A4P, the Pentagon, Arlington, Va.

#### **SUMMARY OF JOINT ASSIGNMENTS**

1. June 2015–June 2017, Senior Military Assistant to the Director, Defense Technology Security Administration, Office of the Secretary of Defense-Policy, the Pentagon, Arlington, Va., as a colonel

#### **MAJOR AWARDS AND DECORATIONS**

Defense Superior Service Medal  
Legion of Merit Medal with two oak leaf clusters  
Defense Meritorious Service Medal  
Meritorious Service Medal with silver oak leaf cluster  
Joint Meritorious Unit Award

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant, Jan. 19, 1997  
First Lieutenant, Jan. 19, 1999  
Captain, Jan. 19, 2001  
Major, Sept. 1, 2006  
Lieutenant Colonel, Dec. 1, 2011  
Colonel, May 1, 2016  
Brigadier General, March 2, 2023

(Current as of June 2023)

