

BIOGRAPHICAL DATA BOOK



Class 2023-4

10 Jul - 11 Aug 2023

National Defense University



NDU PRESIDENT



Lieutenant General Mike Plehn is the 17th President of the National Defense University. As President of NDU, he oversees its five component colleges that offer graduate-level degrees and certifications in joint professional military education to over 2,000 U.S. military officers, civilian government officials, international military officers and industry partners annually.

Raised in an Army family, he graduated from Miami Southridge Senior High School in 1983 and attended the U.S. Air Force Academy Preparatory School in Colorado Springs, Colorado. He graduated from the U.S. Air Force Academy with Military Distinction and a degree in Astronautical Engineering in 1988. He is a Distinguished Graduate of Squadron Officer School as well as the College of Naval Command and Staff, where he received a Master's Degree with Highest Distinction in National Security and Strategic Studies. He also holds a Master of Airpower Art and Science degree from the School of Advanced Airpower Studies, as well as a Master of Aerospace Science degree from Embry-Riddle Aeronautical University.

Lt Gen Plehn has extensive experience in joint, interagency, and special operations, including: Middle East Policy in the Office of the Secretary of Defense, the Joint Improvised Explosive Device Defeat Organization, and four tours at the Combatant Command level to include U.S. European Command, U.S. Central Command, and twice at U.S. Southern Command, where he was most recently the Military Deputy Commander. He also served on the Air Staff in Strategy and Policy and as the speechwriter to the Vice Chief of Staff of the Air Force.

Lt Gen Plehn is a master navigator with 2,200 flight hours in the AC-130H, AC-130U, U-28, MQ-1B, MQ-9, and F-16D. He has more than 350 combat hours supporting operations over Bosnia, Somalia, Haiti, Afghanistan, and Iraq. He has commanded special operations units at the squadron, group, and wing levels, and was formerly the Deputy Commander of Air Force Special Operations Command.

His awards and decorations include the Defense Distinguished Service Medal, Distinguished Service Medal, Defense Superior Service Medal with 2 oak leaf clusters, the Legion of Merit, Bronze Star, Defense Meritorious Service Medal with oak leaf cluster, Meritorious Service Medal with 3 oak leaf clusters, Air Medal with 2 oak leaf clusters, Aerial Achievement Medal with 4 oak leaf clusters, Air Force Commendation Medal, Air Force Achievement Medal with oak leaf cluster, the Gallant Unit Citation, and the Medal for Distinguished Service to the Colombian Military Forces.

An Eagle Scout and avid reader, he speaks passable Spanish. In their quiet time, Mike and his wife enjoy watching ice hockey and providing staff assistance to their two cats.

SENIOR FELLOWS

Week 1, 2 and 5 Senior Fellow

Robert B. Neller

General Robert B. Neller served as the 37th Commandant of the United States Marine Corps from September 2015 to July 2019. He retired from active duty 1 September 2019.



A native of East Lansing, Michigan, Neller graduated from the University of Virginia in 1975 with a degree in history and speech communication. He later earned a master's degree from Pepperdine University in human resources management. After graduating from Virginia, Neller went directly into the Marine Corps via the Platoon Leader Class.

A career Infantry Officer, Neller has commanded from Platoon through Service Component HQs. He has been assigned as a General Officer in each of the 3 USMC active infantry Divisions and commanded the 3rd Marine Division. He is a joint qualified Officer having served in Europe at SHAPE as a NATO staff officer and as the J3 of the Joint Staff.

Operationally, he participated in Operation Just Cause in Panama, Operation Restore Hope in Somalia and Operation Iraqi Freedom. In OIF 05-07 during 2006, he served as the Deputy Commanding General for Multi-National Force West in Iraq's Anbar Province.

He has attended the USMC's Basic School, the Army's Armor Officer Advanced Course, USMC Command and Staff, the NATO Defense College and the Armed Forces Staff College and various other courses and training.

Upon retirement he moved to the Austin, TX area where he is affiliated with the University of Texas as adjunct faculty and continues to transition and adjust to playing the "second half of the game."



PATRICK Z. ALSTON
COMMAND SERGEANT MAJOR
UNITED STATES ARMY
(RETIRED)



Former Command Senior Enlisted Leader
United States Strategic Command

WEEKS 1, 2 AND 5

Command Sergeant Major Patrick Z. Alston is employed as a Senior Fellow for the National Defense University's Capstone and Keystone programs. He is also a Senior Consultant with Burlington Capital Corporation, a diverse investment management firm located in Omaha, Nebraska.

CSM Pat Alston is a native of Columbus, Georgia. He is a graduate of Columbus High School. After graduation, he subsequently enlisted into the United States Army where he completed Basic Training at Fort Dix, New Jersey.

His initial assignment was at Fort Belvoir, Virginia, as a Medical Specialist. Subsequent assignments include Medical Specialist with 3rd Battalion, 325th Infantry Regiment, and 82nd Airborne Division. In 1984 he reclassified to the Chemical Corps and was assigned as a squad leader with 4th Chemical Company, 2nd Infantry Division; NBC NCO and Squad Leader with Alpha Company, 3rd Battalion, 73rd Armor, 82nd Airborne Division; Battalion NBC NCO with 3rd Battalion, 73rd Armor, 82nd Airborne Division; Senior NBC Operations and Staff NCO with Division Chemical, 82nd Airborne Division; NBC Operations, Staff NCO and Platoon Sergeant with 34th Support Group, Korea; Senior Drill Sergeant with Alpha Company, 82nd Chemical Battalion; Detachment Sergeant for the Contingency Support Detachment (WHITE HOUSE TEAM), 84th Chemical Battalion, U.S. Army Chemical School; Career Advisor/Branch Manager Career Management Field 74D, Total Army Personnel Command (PERSCOM); First Sergeant for Headquarters and Headquarters Company, Soldier Biological Chemical Command and Technical Escort Unit; Battalion CSM of the U.S. Army Technical Escort Battalion in Edgewood, Maryland; Division Chemical Sergeant Major for the 2nd Infantry Division, Korea; Battalion CSM of the 23rd Chemical Battalion, 19th TSC, Korea; CSM of the 23rd Area Support Group, 19th TSC, Korea; 10th Regimental CSM of the Chemical Corps, Command Senior Enlisted Leader, Defense Threat Reduction Agency/STRATCOM Center for Combating WMD and finished his Army career as the Command Senior Enlisted Leader of United States Strategic Command.

His military schools include Command Sergeant Major Course; Sergeant Major Academy (class # 51); First Sergeant Course (CDMT List); Advanced Noncommissioned Officers Course (Honor Grad); Basic Noncommissioned Officers Course (CDMT List); Primary Leadership development Course (CMDT List); Drill Sergeant School (Honor Grad); Airborne School; Air Assault School (Honor Grad); Technical Escort Course (J5) (Honor Grad); Drill Corporal Course; Customs Course; White House Executive Support Course; Executive Operations Course; Hazardous Material Course (Level 1-5); Chemical Weapons Orientation Course Joint Military Intelligence Course on Chemical Affairs; Assignment Manager/PDNCO Course; Administrative Procedures Course (DA Level), Joint Forces Staff College, United States Army Force Management Course and Keystone Course. He is currently a few classes away from receiving his Bachelors of Science Degree in Leadership with a concentration in Management from Trident University.

IPACOM SENIOR FELLOW

Admiral Harry Harris, USN (Ret) Former U.S. Ambassador to the Republic of Korea

Admiral Harris served as the U.S. Ambassador to the Republic of Korea (ROK) from July 2018 to January 2021.



A Naval Flight Officer, he served 40 years in the U.S. Navy, retiring on 1 June 2018. He joined the State Department 3 days later. From May 2015 to May 2018, he commanded the U.S. Pacific Command (USPACOM), now known as the U.S. Indo-Pacific Command (USINDOPACOM). He is the first Asian-American to hold 4-star rank in the U.S. Navy and the first to head USPACOM. He is also the first 4-star from the Navy's Maritime Patrol Aviation community. Prior to USPACOM, he commanded the U.S. Pacific Fleet, the U.S. 6th Fleet, Striking and Support Forces NATO, Joint Task Force Guantanamo, Patrol and Reconnaissance Wing 1, and Patrol Squadron 46. He participated in Operations Attain Document (Libya 1986), Desert Shield/Storm, Southern Watch, Enduring Freedom, Iraqi Freedom, Willing Spirit (Colombian hostage recovery 2008), and Odyssey Dawn (Libya 2011). He has flown over 4400 hours, including over 400 combat hours.

From 2011 to 2013, Harris served as the representative of the Chairman of the Joint Chiefs of Staff to Secretaries of State Hillary Clinton and John Kerry. In this role, he traveled to over 80 different countries with the Secretary and participated in most of the Secretary's meetings with foreign leaders. He also served as the U.S. Roadmap Monitor for the Mid-East Peace Process where he travelled independently and extensively to Israel to meet with Israeli and Palestinian leaders.

Harris' personal decorations include the State Department's Distinguished Honor Award, 2 Defense Distinguished Service Medals, 3 Navy Distinguished Service Medals, 3 Defense Superior Service Medals, 3 Legions of Merit, 2 Bronze Stars, and the Air Medal (1 Strike/Flight). He received the Republic of Korea's Tong-il medal in 2014, Japan's Grand Cordon of the Order of the Rising Sun in 2018, and was made an Honorary Officer of the Order of Australia (AO) as part of the 2018 Special Honors list. He has also been decorated by the governments of France, Mongolia, the Philippines, and Singapore. He has been nationally recognized in the U.S. for his work as a champion of diversity.

Harris was born in Japan, reared in Tennessee and Florida, and graduated from the U.S. Naval Academy in 1978. He holds master's degrees from Harvard's Kennedy School of Government and Georgetown's School of Foreign Service. He did post-graduate studies at Oxford University and completed the Seminar 21 fellowship at MIT. He is a member of the Council on Foreign Relations.

Harris' father served in the U.S. Navy, was a veteran of World War II and the Korean War, and was stationed in Korea and Japan after World War II until he retired in 1958. Harris' mother was Japanese. She moved to Tennessee with her husband and young son in 1958 and became an American citizen in 1974.

Admiral Harris is married to Ms. Bruni Bradley, herself a retired career Naval officer.

WHEM SENIOR FELLOW



General William L. "Spider" Nyland, USMC (Ret.)

General William L. "Spider" Nyland served as the Assistant Commandant of the Marine Corps, Headquarters Marine Corps, Washington, D.C. from September 2002 until September 2005. He retired from active duty 1 November 2005.

General Nyland was commissioned a Second Lieutenant in the Marine Corps under the NROTC program upon graduation from the University of New Mexico in 1968. In addition to attaining an M.S. degree from the University of Southern California (1980), his formal military education includes The Basic School (1968), Naval Aviation Flight Training (NFO) (1969), Amphibious Warfare School (1975), Navy Fighter Weapons School (TopGun) (1977), College of Naval Command and Staff, Naval War College (1981), and Air War College (1988).

After being assigned to VMFA-531, General Nyland was ordered to Vietnam where he flew 122 combat missions with VMFA-314 and VMFA-115. In later tours of duty he flew additional combat sorties in Kosovo, Iraq and Afghanistan. General Nyland had multiple operational squadron tours and saw duty as the Congressional Liaison/Budget Officer, Headquarters, U.S. Marine Corps, Washington, D.C. In 1984 he served as the Operations Officer, Marine Aircraft Group-24, 1st Marine Amphibious Brigade, and he then commanded VMFA-232, the Marine Corps' oldest and most decorated fighter squadron, from July 1985 to July 1987.

General Nyland subsequently served as section chief for the Central Command section, European Command/Central Command Branch, Joint Operations Division, Directorate of Operations (J-3), Joint Staff, Washington, D.C. In July 1990, he assumed command of Marine Aviation Training Support Group (MATSG), Pensacola. Following his command of MATSG he assumed duties as Chief of Staff, 2nd Marine Aircraft Wing (2dMAW) on July 5, 1992, and assumed additional duties as Assistant Wing Commander on November 10, 1992. Promoted to Brigadier General on September 1, 1994, he was assigned as Assistant Wing Commander, 2d MAW serving in that billet until December 1, 1995.

He served next on the Joint Staff, J-8, as the Deputy Director for Force Structure and Resources, completing that tour on June 30, 1997. He was advanced to Major General on July 2, 1997, and assumed duties as the Deputy Commanding General, II Marine Expeditionary Force, Camp Lejeune, N.C. He served next as the Commanding General, 2d Marine Aircraft Wing, MCAS Cherry Point, North Carolina from July 1998 to June 2000. He was advanced to Lieutenant General on 30 June 2000 and assumed duties as the Deputy Commandant for Programs and Resources, Headquarters, U.S. Marine Corps. He next assumed duties as the Deputy Commandant for Aviation on 3 August 2001. He was advanced to General on 4 September 2002 and assumed his duties as the Assistant Commandant of the Marine Corps on 10 September 2002.

Upon retirement he returned to Pensacola, FL, where he offers consulting services from his home office. He is a former fellow for the Institute of Defense & Business and served in an

instructional role for Duke University (College of Continuing Education) in leadership training performed in support of BAE for four years. He is active as a Senior Mentor for the National Defense University in the “Capstone”, “Keystone” and “Pinnacle” programs. He formerly served as the Chairman of the Board for the Marine Corps Scholarship Foundation (twice) and as the Chairman for the Marine Corps Toys for Tots Foundation. He also served as The National Commander for the Marine Corps Aviation Association from Jan 2007 - Jan 2010.

Non Profit Boards

Member, Board of Directors, Marine Corps Law Enforcement Foundation, New York, NY

Member, President’s Council, Naval Aviation Museum Foundation, National Museum of Naval Aviation, Pensacola, FL

Chairman Emeritus, Marine Corps Scholarship Foundation

Member, Board of Directors, Sacred Heart Health System, Sacred Heart Hospital, Pensacola, FL

Other Positions

Institute for Human Machine Cognition (IHMC) –Deputy Director for Defense R&D

AFRICA SENIOR FELLOW



THOMAS D. WALDHAUSER
GENERAL
UNITED STATES MARINE CORPS
(RETIRED)

Former Commander
United States Africa Command



Thomas Waldhauser is employed as a Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs.

A native of South Saint Paul, Minnesota, General Thomas D. Waldhauser (Ret.) was commissioned in 1976 as an Infantry Officer in the U.S. Marine Corps. Throughout his 43 years of military service, General Waldhauser has led at all levels, including Commanding Officer of 15th Marine Expeditionary Unit (SOC); Commanding General USMC Warfighting Lab; Deputy Commander USMC Combat Development Command; Chief of Staff, U.S. Special Operations Command; Commanding General, First Marine Division; and Deputy Commandant for Plans, Policies, and Operations at Headquarters Marine Corps. He has participated in Operation Desert Storm, Desert Shield, Enduring Freedom, and Iraqi Freedom.

As the Commanding General for both I Marine Expeditionary Forces (I MEF) and U.S. Marine Forces Central Command 1 (MARCENT), General Waldhauser led both wide-ranging organizations simultaneously, and was the last general officer to do so before the role was restructured into 2 separate general officer billets.

He was then selected to serve as Senior Military Assistant to the Secretary of Defense, operating in a highly trusted capacity to advise and shape policies and operational strategies impacting the entire DoD organization.

Subsequently, General Waldhauser was appointed Director of Joint Force Development (J7) for the Joint Chiefs of Staff. During his tenure at the J7, General Waldhauser led the development of joint operations strategies and partnered with U.S. congressional members to develop the Goldwater-Nichols Act Reform.

Prior to retiring from the military in 2019, General Waldhauser was the Combatant Commander for U.S. Africa Command (AFRICOM), where he led all aspects of U.S. security operations across the entire continent of Africa, spanning 53 nations. In this role, General Waldhauser developed overarching strategies to promote defense, diplomacy, and development throughout the region. Often working with African-nation Presidents and senior officials, General Waldhauser cultivated relationships supporting allied nations while solidifying the U.S. as a preferred partner.

General Waldhauser's post-military career includes a position on the Board of Governors for the Marine Corps Heritage Foundation, as well as his position as a Fellow at National Defense University where he assists with the CAPSTONE course for newly promoted Brigadier Generals and Rear Admirals.

General Waldhauser is a graduate of Bemidji State University and the National War College with an MS in National Security Strategies. His military awards include Defense Superior Service Medal (x3), Legion of Merit with Valor, Bronze Star, Meritorious Service Medal (x4), Navy Achievement Medal (x2), and a Combat Action Ribbon.

CAPSTONE Staff

Gerard “Gerry” M. Mauer, Jr.
Director
Capstone, Keystone, Pinnacle

Rear Admiral Mauer retired from the Navy in March 2008 after over 31 years of service, which included extensive experience in fleet operations, resource management, technical innovation, Joint Professional Military Education (JPME), interagency coordination, and leading organizational change in NATO and joint commands.



From 2008 to 2011, RADM Mauer was a Group Vice President for Sabre Systems Inc. He was responsible for developing then implementing the corporate strategic plan and managing the Southeast Region's profit and loss operations, its contracts, corporate business development, human resources programs, and Capability Maturity Model Integration (CMMI) level III attainment. After leaving Sabre Systems, RADM Mauer had positions as an Associate with Burdeshaw Associates, as a Senior Analyst for Wikistrat, as a Board member and Board Treasurer for the Navy Safe Harbor Foundation, and as a representative and the national Co-Chair for the US Global Leadership Coalition's Veterans for Smart Power.

Admiral Mauer's last position in the Navy was from 2006 to 2008, when he served as the Commandant, Industrial College of the Armed Forces (ICAF). He was responsible for executing the congressionally mandated and accredited master's degree senior Professional Military Education curriculum. As a university leader, he directly supported the direction of the National Defense University and was a key member in the development of the University's strategic plan.

From 2003 to 2006, he served as the NATO Allied Command Transformation's Director, Joint Experimentation, Exercises, and Assessment, where he developed and implemented NATO's largest Concept Development and Experimentation program. The scope included creating NATO's transformation strategic vision and aligning the vision with its concepts and requirements. As a result of his initiatives, NATO rapidly implemented new processes, policies, and systems in support of its forces in Afghanistan and Iraq as well new capabilities to support its political and military infrastructure in NATO headquarters.

From 2001 to 2003, he was the Deputy, Directorate for Information Operations (J39/DDIO), Joint Staff Director of Operations (J-3) where he was responsible for direct coordination with the Office of the Secretary of Defense staff, Combatant Commands, and interagency organizations in their global information operations. In this capacity, his responsibilities also included supervision and operational coordination of the Joint Staff's Special Technical Operations information system and its programs.

Admiral Mauer graduated from Villanova University and the Naval Postgraduate School. He was a Naval Aviator who commanded Helicopter Antisubmarine Squadrons SEVEN (HS-7) and TEN (HS-10) in addition to assignment as the Commanding Officer of USS NASSAU (LHA 4). He has vast experience at sea with deployments to the Atlantic Ocean, Mediterranean Sea, and Arabian Gulf. Ashore assignments included: Naval Postgraduate School student, Assistant Program Manager for the Naval Air Systems Command SH-60F/H helicopter program (PMA 266), and Training Officer and Instructor Pilot in Helicopter Antisubmarine Squadron ONE (HS-1). He started with Capstone in August of 2016.

Bonnie J. Swanson
Deputy Director
Capstone, Keystone, Pinnacle



Bonnie Swanson is a native of Ellington, CT and a graduate of Ellington High School. After her freshman year at the University of Connecticut, she enlisted in the USMCR. Upon completing recruit training at Parris Island, SC, Bonnie returned to UCONN to continue her studies and reserve service with 6th Motor Transport Battalion, Providence, RI. In 1988 she graduated from UCONN with a Liberal Arts degree (Sociological and Educational Behavior Development) and accepted her commission in the USMC. After completion of The Basic School in 1989 and her assignment as a Military Police Officer, Bonnie reported to MCAS Cherry Point, NC for duty as a Platoon Commander and Services Officer.

In 1992, Bonnie was assigned as the Operations Officer for Recruiting Station, Baltimore, MD. Serving as an OpsO for 3 years, Bonnie was selected as the 4th Marine Corps District Contact Team Officer, Harrisburg, PA. Leading a team of three Master Gunnery Sergeants, the Contact Team trained over 350 recruiters and command group members within a 7 state area.

In 1997 Bonnie received orders to MCB, Camp Lejeune, NC as the Operations Officer, Provost Marshal's Office. She simultaneously served as the Commanding Officer, Military Police Company (330+ Marines) during this tour.

In January of 2001, Bonnie was hired by the National Defense University as the Executive Officer of Capstone. Over the years her position has evolved into the Deputy Director of Pinnacle (3 star course), Capstone, and Keystone (Command Senior Enlisted course).

Bonnie has numerous military decorations and has attended many military schools, including the Basic Law Enforcement Academy at Lackland AFB, TX and the Advanced Military Police Academy at Fort McClellan, AL. She is still a record holder at UCONN for many soccer goalkeeping statistics, including the most shutouts in a career (41.5).

In 2005 Bonnie completed a Master's Degree in Organizational Management from the University of Phoenix.



Deputy Director - OCONUS Planner

David "Leon" Hall

Colonel, U.S. Army

(202)685-4262 david.l.hall.mil@ndu.edu

Colonel David "Leon" Hall is native of Roanoke, VA. He entered the United States Army in 1990 and served eleven years as an enlisted Infantryman. After serving as the Fort Leonard Wood Drill Sergeant of the Year, he attended Officer Candidate School where he earned his commission as the Distinguished Honor Graduate and Leadership Award recipient.

He is currently a strategic intelligence officer but most of his thirty-one-year career has been spent as an infantryman and tactical intelligence officer. He has had two combat tours in Iraq and has served in command, staff, and other leadership positions, including chief of regional operations for the Joint Staff- J25. He served his Army War College Fellowship at Stanford University and the Hoover Institution. COL Hall comes to Capstone from the Joint Forces Staff College where he served as an assistant professor. He holds a Master of Business Administration as well as a Master of Science in Strategic Intelligence.

COL Hall is married to Kannary Hall, has a daughter Asheley age 27, and a son Cameron age 6.

Lieutenant Colonel Anthony C. Triviso
Deputy Director - DC Scheduler



Lieutenant Colonel Triviso graduated and Commissioned in May 2002 from the United States Naval Academy.

An Infantry Officer, he has served two combat tours in Iraq and one in Afghanistan; supported humanitarian assistance operations in Haiti, and has planned and conducted multiple exercises with allied partners in Africa, Europe, and Southwest Asia.

He has served in multiple command, staff, and leadership billets in both tactical and operational commands to include several infantry battalions and Current Operations at Marine Corps Forces Command. He is also a distinguished honor graduate of Command and Staff.

LtCol Triviso currently serves as the Deputy Director – DC Scheduling for Capstone.

He is married to the former Polly Denkova, and they have three children.



Lieutenant Colonel Ross Davis **Budget / OCONUS Escort**



Lieutenant Colonel Davis is currently Deputy Director, CAPSTONE, National Defense University. Prior to joining CAPSTONE he served as the Commander, 87th Comptroller Squadron, 87th Air Base Wing, Joint Base McGuire-Dix-Lakehurst, New Jersey.

Throughout his career, he has served in a variety of Financial Management positions to include Flight Commander for both Financial Services and Financial Analysis, Combined Joint Staff Budget Analyst, and Major Command Budget Analyst. He recently completed two successful tours as a Squadron Commander and Comptroller. In addition to Financial Management, Lt Col Davis also has experience as an Aircraft Maintenance Officer. During this career broadening tour he served in key positions to include Aircraft Maintenance Unit (AMU) Officer in Charge (OIC) and Maintenance Squadron Operations Officer.



A native of Baton Rouge, Louisiana, Lt Col Davis was commissioned through the Reserve Officer Training Corps (ROTC) program at Virginia Military Institute (VMI). In addition, he has a Master's of Science in Management from Liberty University, graduated from Air Command and Staff College (Resident), is a Certified Defense Financial Manager, has a level 3 DoD Financial Management Certification, and holds numerous personal, unit, and service military decorations. He and his wife, Rebecca, have four children and enjoy sports, outdoor activities, and family vacations.

Wheeler, Jr. Clifford E. (Cliff)
Program Manager, Keystone & Pinnacle,
clifford.wheeler.civ@ndu.edu, 202-685-4250

Clifford E. Wheeler, Jr. (Cliff) is the Program Manager for the Keystone and Pinnacle programs at CAPSTONE. He is responsible for curriculum development and execution of both courses, to include; planning, administration, assessment of educational objectives and student learning, and review and revision of course curricula as needed.

Cliff is a native of Woodville, MS. He retired from the Army in November 2014 after 28 years in active and reserve service. He began his military service in November 1986 as a 19D Cavalry Scout in the Mississippi Army National Guard. Commissioned as an Armor officer and Distinguished Military Graduate from the Ole Miss Army ROTC program, he entered active duty at Ft. Knox, KY in September 1988.



Cliff served in both staff and leadership positions in Armor and Cavalry units in Germany, Fort Hood, Texas, and Fort Stewart, Georgia. He commanded at the platoon, company, and battalion levels, culminating with command of the 5th Squadron, 7th Cavalry, 3rd Infantry Division from 2006-2008. He served two tours in Iraq, as Brigade Executive Officer for 1st Brigade, 1st Armored Division (2003-2004) and as Squadron Commander of 5-7 Cavalry in Ramadi, Fallujah, and Arab Jabour.

Key staff assignments include the Lieutenants' and Captains' Career Manager at Armor Branch, Army Personnel Command; Exercise Planner at V Corps G3 in Heidelberg, Germany; analyst for the 2006 Quadrennial Defense Review at Department of the Army, G8; and Chief of Officer Distribution at Army Human Resources Command. His final assignment was Deputy Director for Overseas Planning at CAPSTONE, National Defense University.

From 2015 to 2018, Cliff was an organizational and leadership consultant and later an Assistant Vice President and Program Manager at Command Security Corporation in Herndon, Virginia.

Among Cliff's military awards and decorations are the Legion of Merit, the Bronze Star, the Presidential Unit Citation, and the Navy Unit Commendation. He holds a Bachelor of Arts degree in History from the University of Mississippi, and Masters of Science degrees in Adult and Continuing Education from Kansas State University, and in National Resource Strategy from the National Defense University.

Cliff is a passionate volunteer for the Fredericksburg and Spotsylvania National Military Park, the Bristoe Station Battlefield Heritage Park, the National Museum of the United States Army, and the Tragedy Assistance Program for Survivors (T.A.P.S.). He is proud father of three sons; Clifford III, Stuart Ashby, and Morgan.

Mr. Eric Workman Deputy Director - Operations

Eric Workman is the newest member of the Capstone, Keystone, Pinnacle Program staff. Prior to joining the NDU Team, Eric worked at the Department of the Treasury.

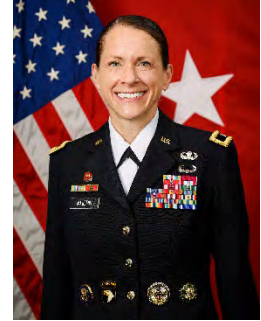
Eric graduated from the University of Pittsburgh where he received a Bachelor of Science in Economics, a Bachelor of Arts in Philosophy, a Certificate in Russian, Eurasian, and Eastern European Studies, a Minor in Turkish, and a Minor in Linguistics. While at Pitt, Eric received several national scholarships including the Department of State's Critical Language Scholarship, the Department of Defense's Boren Scholarship, and the Department of Education's Foreign Language and Area Studies Fellowship. For his work on Russian influence operations, Eric was awarded the Brackenridge Research Fellowship by the University of Pittsburgh's Honors College. Eric has presented his research at conferences and universities throughout the country including at Yale University, Columbia University, and at the annual meeting of the Middle East Studies Association.

Eric grew up in a military family and moved over 15 times, but is proud to now call Washington, D.C. home. He loves traveling, trying new foods, and sports—especially running and baseball.



Fellows

BG Stephanie R. Ahern
Director of Concepts
Futures & Concepts Center, Army Futures Command
Austin, TX



BG Stephanie Ahern is the Director of Concepts for the Futures and Concepts Center, Army Futures Command, in Austin, TX. As the Director of Concepts, BG Ahern has the responsibility for the U.S. Army to develop the U.S. Army's vision of how future Army forces will operate, equip, and be organized for future warfare in coordination with Joint and multinational partners, and then lead concept development and assessment in order to provide the foundation for the design and development of the Army's future force.

Commissioned as an Engineer officer from the U.S. Military Academy in 1995, Stephanie has served in strategic to tactical level command and staff positions across the world in combat and garrison environments. She served her first U.S. Army Corps of Engineer assignment in Vilseck, Germany, deploying as platoon leader, company XO, and Battalion S1/Adjutant to Bosnia-Herzegovina (twice), Albania, and Kosovo. After serving Engineer staff assignments at Ft Stewart, GA, she deployed her combat heavy company to Afghanistan (2002) and Iraq (2003).

After becoming an Army FA59 Strategist, she taught International Relations at the U.S. Military Academy, spending summers with the Center for Army Lessons Learned in Baghdad and the State Department's Political-Military Bureau; and was a Council on Foreign Relations International Affairs Fellow at the Treasury Department, Middle East Office. She then served as lead author of the Army Campaign Plan in HQDA G-3/5/7 (DAMO-ZT); Strategic Planner and Special Assistant to the Executive Director at Arlington National Cemetery; and Senior Army Advisor for Strategy in the Strategy & Force Development Office, OSD-Policy. After attending the U.S. Army War College, she was a Director for Strategic Planning at the National Security Council, where she served as one of four authors of the 2017 National Security Strategy; the former Secretary of the Army McCarthy's Initiative Group Chief; and then became the Army's Director of Concepts in August 2020. She also served as an Assistant Adjunct Professor at Georgetown University in the Master of Science in Foreign Service (2011-16) and Security Studies Programs (2014 and 2015).

BG Ahern has a B.S. in Engineering Management from the U.S. Military Academy, a Master of Strategic Studies from the USAWC, and a Master and Ph.D. in Political Science from the University of Notre Dame.



BIOGRAPHY

UNITED STATES AIR FORCE

BRIGADIER GENERAL M. LUKE AHMANN

Brig Gen Luke Ahmann is the Deputy Director, Capability Development, Air Force Futures, Headquarters U.S. Air Force, the Pentagon, Arlington, Virginia. In this position, Gen Ahmann assists the Director in establishing capability development policy and providing guidance and direction to 220 military, civilian, and contractor personnel who represent the warfighter in the Air Force Corporate Process. The Directorate is the service's center of expertise on Capability Development and Joint Integration, comprised of 23 teams covering the entire range of Air Force programs, including next-generation weapons and sensors, autonomous platforms, command and control, space and cyber systems, base defense, and mobility. The Directorate also oversees the Air Force's Joint Capabilities Integration and Development System processes, and advocates for service positions at the Joint Requirements Oversight Council.

General Ahmann received his commission from the United States Air Force Academy in 1993. Prior to his current position, he served as Acting Director of Air National Guard Plans, Programs and Requirements for the National Guard Bureau, Joint Base Andrews, Maryland. Gen Ahmann previously served as the Deputy Director, Strategy, Policy and Plans at both United States Northern Command and Central Command. He has also served in multiple squadron, group, wing, and staff capacities and commanded an F-16 Fighter Squadron and Maintenance Group. General Ahmann is a command pilot with over 2,500 flight hours, including 325 combat hours, and extensive aerospace control alert experience in Operation NOBLE EAGLE. He served in 5 combat deployments supporting Operations IRAQI & ENDURING FREEDOM, FREEDOM'S SENTINEL, & INHERENT RESOLVE, and commanded a theater security package to South Korea.



EDUCATION

1993 Bachelor of Science, United States Air Force Academy, Colo.
1994 Lieutenants Professional Development Program, Hanscom Air Force Base, Mass.
1997 Master of Business Administration, Management, Bentley University, Mass.
1998 United States Air Force Squadron Officer School, by correspondence
2005 United States Air Force Air Command and Staff College, by correspondence
2012 National Security Fellowship, Harvard JFK School of Government, Cambridge, Mass.
2013 LEAN/Six Sigma Green Belt Certification, Thayer Engineering School, Dartmouth College, N.H.
2014 University of Tennessee Air Force Smart Operations for the 21st Century, Executive Leadership Course, 158th Fighter Wing, Vt.
2015 Air National Guard Commander's Development Course, Andrews Air Force Base, Md.
2015 Senior Leader Mission Generation Course, Maxwell Air Force Base, Ala.
2016 Distinguished Certificate-General Management, Darden School of Business, University of Virginia, Va.
2019 United States Air Force Leading Strategically Program, Center for Creative Leadership, Co.
2020 Air Force Enterprise Leadership Seminar, Kenan-Flagler Business School, University of North Carolina, N.C.
2021 Air Force Senior Leader Orientation Course, Flatter Inc., Arlington, Va.
2021 National Security Management Course, The Maxwell School of Citizenship & Public Policy, Syracuse University, N.Y.
2022 General & Flag Officer National Security Executive Seminar, Harvard JFK School of Government, Cambridge, Mass.
2022 Artificial Intelligence for National Security Leaders, Massachusetts Institute of Technology, Cambridge, Mass.

ASSIGNMENTS

1. August 1993 - January 1997, Granite Sentry Deputy Program Manager, Hanscom AFB, Mass.
2. January 1997 - March 1998, Electromagnetic Compatibility Project Manager, Joint Spectrum Center, Annapolis, Md.
3. March 1998 - September 1999, Undergraduate Pilot Training, Laughlin AFB, Texas
4. September 1999 - December 1999, Introduction to Fighter Fundamentals, Randolph AFB, Texas
5. January 2000 - May 2000, F16 Student, 162nd Fighter Wing, Arizona Air National Guard, Tucson, Ariz.
6. June 2000 - April 2001, F-16 Pilot, 134th Fighter Squadron, South Burlington, Vt.
7. April 2001 - July 2002, Assistant Chief of Standardization/Evaluation, 134th Fighter Squadron, South Burlington, Vt.
8. August 2002 - September 2003, Assistant Chief of Weapons and Tactics, 134th Fighter Squadron, South Burlington, Vt.
9. October 2003 - October 2005, Detachment Vice Commander, 158th Aerospace Control Alert Detachment, Shaw AFB, S.C.

10. November 2005 - June 2007, Assistant Director of Operations and Fighter Enhancement Program Manager, 134th Fighter Squadron, South Burlington, Vt.
11. June 2007 – February 2009, Director of Operations, 134th Fighter Squadron, South Burlington, Vt.
12. February 2009 - April 2011, Commander, 134th Fighter Squadron, South Burlington, Vt.
13. April 2011 - July 2011, Assistant to Commander, 158th Operations Group, South Burlington, Vt.
14. July 2011 - June 2012, National Security Fellow, Harvard Kennedy School, Cambridge, Mass.
15. July 2012 - March 2014, Chief of Wing Plans and Inspector General, 158th Fighter Wing, South Burlington, Vt. (February 2014 - October 2014, Strategic Analyst, National Guard Bureau (NGB/A8X), Andrews AFB, Md.)
16. March 2014 – March 2015, Director of Plans and Operations, Joint Force Headquarters, Colchester, Vt.
17. April 2015 – June 2016, Commander, 158th Maintenance Group, South Burlington, Vt.
18. June 2016 – July 2017, Director of Operations, Joint Force Headquarters, Colchester, Vt. (July 2016 – January 2017, Air Reserve Component Advisor (Forward) to AFCENT, Al Udeid AB, Qatar)
19. August 2017 – July 2018, Air National Guard Advisor to the Deputy Chief of Staff for Operations, Headquarters, United States Air Force, Pentagon, Va.
20. July 2018 – April 2019, Chief, Design Blueprint Division, Air Force Warfighting Integration Capability (AFWIC) & Chief, Air National Guard AFWIC Division, Plans, Programs & Requirements, National Guard Bureau (NGB/A5/8), Pentagon, Va.
21. April 2019 – June 2021, Deputy Director, Strategy, Policy, & Plans (DJ5), North American Aerospace Defense Command and United States Northern Command, Peterson Air Force Base, Co.
22. June 2021 – December 2022, Deputy Director, Strategy, Plans & Policy (DJ5), United States Central Command, MacDill AFB, Fla. (November 2022 – January 2023, Acting Director, Air National Guard Plans, Programs & Requirements, National Guard Bureau, Joint Base Andrews, Md.)
24. January 2023 – Present, Deputy Director, Capability Development, Air Force Futures, Headquarters Air Force, the Pentagon, Arlington, VA

SUMMARY OF JOINT ASSIGNMENTS

1. April 2019 – June 2021, Deputy Director, Strategy, Policy, & Plans (DJ5), North American Aerospace Defense Command and United States Northern Command, Peterson AFB, Co, as a brigadier general
2. June 2021 – December 2022, Deputy Director, Strategy, Plans & Policy (DJ5), United States Central Command, MacDill AFB, Fla, as a brigadier general

FLIGHT INFORMATION

Rating: Command Pilot

Flight Hours: More than 2,500 hours including 325 combat hours

Aircraft Flown: T-37, T-38, and F-16

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal with Oak Leaf Cluster

Legion of Merit

Meritorious Service Medal with two Oak Leaf Clusters

Air Medal with two Oak Leaf Clusters

Aerial Achievement Medal with three Oak Leaf Clusters

Joint Service Commendation Medal

Air Force Commendation Medal

OTHER ACHIEVEMENTS

1994 Computer Resources Acquisition Course, Kelly AFB, Texas

1994 Acquisition Fundamentals Course, Lowry AFB, Colo.

1997 Program Management, Acquisition Professional Development Program (APDP), Level I

1997 Systems Planning, Research, Development, and Engineering APDP, Level I

DATES OF PROMOTIONS

Second Lieutenant, 02 June 1993

First Lieutenant, 02 June 1995

Captain, 02 June 1997

Major, 13 November 2001

Lieutenant Colonel, 30 November 2005

Colonel, 03 April 2014

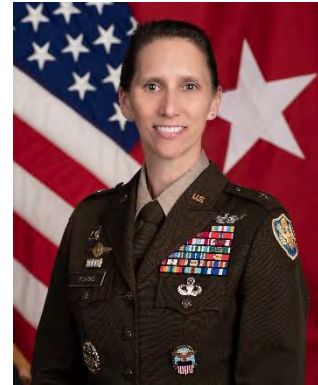
Brigadier General, 11 April 2019

(Current as of January 2023)



Gail E. Atkins
Brigadier General
U.S. Army

Commanding General
Defense Logistics Agency
Land & Maritime



Brigadier General (BG) Gail E. Atkins assumed command of Defense Logistics Agency (DLA), Land & Maritime on 22 July 2022.

Preceding her assignment at DLA, BG Atkins served as the Deputy Commanding General for Support, 7th Infantry Division, Joint Base Lewis-McChord, WA from June 2021 through July 2022, Executive Officer for the Deputy Commanding General, Army Material Command from June 2020 through May 2021, and as the Commander of the Corpus Christi Army Depot (CCAD), Corpus Christi, TX from July 2018 through May 2020.

Prior to assuming command of CCAD, she worked at the Joint Staff, J-8, Pentagon, serving as the Force Support Division Chief since June 2016.

BG Atkins served at Fort Bragg, North Carolina, as a battalion commander of the 82nd Combat Aviation Brigade's Aviation Support Battalion for 30 months. There, she was responsible for the training and mission readiness of over 700 Soldiers and deployed the unit to Afghanistan in support of Operation Enduring Freedom and Operation Freedom Sentinel/Resolute Support. The support battalion was the only aviation logistics element in the theater of operations and assumed responsibilities for all rotary wing readiness and aviation equipment retrograde.

Before assuming her role in Fort Bragg, BG Atkins served as a field grade aviation assignments officer at the US Army Human Resources Command at Fort Knox, Kentucky, where she was responsible for the mentorship, career counseling, assignment, and mission resourcing for over 850 aviation majors.

Previous military assignments include the Commander of a helicopter detachment in Chièvres Air Base in Belgium, providing direct rotary wing support to the Supreme Allied Commander of Europe (SACEUR); Air Assault Battalion Operations Officer of a 30 aircraft assault battalion (Operation Iraqi Freedom), and as an airborne infantry brigade aviation operations officer (OIF). Her command experience also includes two company grade level commands in support of the US Army Special Operations Command and the 82nd Airborne Division, both located at Fort Bragg.

BG Atkins holds a Bachelor's of Science Degree in Systems Engineering from the US Military Academy at West Point, a Master's of Science in Logistics Management from the Florida Institute of Technology, and a Master's of Science Degree in National Resource Strategy from the Eisenhower School of the National Defense University.

Commander David C. Leiker (US Navy, Retired) and BG Atkins have four daughters.

BRIGADIER GENERAL EDWARD H. “NED” BAILEY

Incoming: Commanding General, Medical Research and Development Command

BG Edward H. “Ned” Bailey attended the University of Maryland, Baltimore County, and the Uniformed Services University. His military education includes the Army Medical Department Officer Basic and Advanced Courses, as well as the Command and General Staff College and the Naval War College.

BG Bailey served in the 82nd Airborne Division from 1984-1987 with 1st Battalion (Airborne), 508th Infantry Regiment, and deployed to the Sinai as part of the Multinational Force and Observers.

He commissioned in 1993 and attended the Uniformed Services University, followed by an internship and residency in Family Medicine at Womack Army Medical Center, Fort Bragg, N.C. Following training, BG Bailey was assigned to 1st Battalion, 159th Aviation Regiment, and deployed to Bosnia-Herzegovina to serve as the Flight Surgeon for Task Force Med Eagle (SFOR 10). BG Bailey then moved to Fort Drum, N.Y., and deployed to Afghanistan as the Battalion Surgeon for 1st Battalion, 87th Infantry Regiment, 1st Brigade, 10th Mountain Division (Light Infantry). Upon redeployment, BG Bailey assumed duties as the Chief of Connor Troop Medical Clinic at Fort Drum. His next assignment was as the Brigade Surgeon for the 2nd Brigade Combat Team, 10th Mountain Division (Light Infantry) with a deployment to Iraq. BG Bailey then moved to the 10th Combat Aviation Brigade, where he served as the Chief of the Aviation Medical Clinic and later deployed to Iraq as the Flight Surgeon for Multi National Division-North. BG Bailey then served as the Division Surgeon for the 10th Mountain Division (Light Infantry) with a deployment to Afghanistan as the Command Surgeon for Regional Command-South. He then commanded U.S. Army Health Clinic Baumholder, Germany, followed by attendance at the U.S. Navy War College. BG Bailey then commanded the 86th Combat Support Hospital and Task Force Med Eagle in Operation United Assistance in Liberia. BG Bailey served as the USARCENT Command Surgeon, where he also deployed to Kuwait as the Deputy Chief of Staff (Forward). He then served as Deputy Commander and Commander of the 18th Medical Command (Deployment Support) in Hawaii. Next he was assignment was as the Command Surgeon, U.S. Army Forces Command, Fort Bragg, N.C. His last assignment was as the Commanding General Medical Readiness Command, Pacific located in Hawaii.

BG Bailey’s awards and decorations include the Legion of Merit (3 OLC), Bronze Star Medal (2 OLC), Meritorious Service Medal (4 OLC), Army Commendation Medal (2 OLC), Army Achievement Medal (2 OLC), Army Good Conduct Medal, National Defense Service Medal (1 OLC), Armed Forces Expeditionary Medal, Afghan Campaign Medal (2 service stars), Iraq Campaign Medal (3 service stars), Global War on Terrorism Expeditionary Medal, Global War on Terrorism Service Medal, Armed Forces Service Medal, Army Service Ribbon, Overseas Service Ribbon (5), NATO Medal (2), Multinational Force and Observers Medal, Army Superior Unit Award (1 OLC), Meritorious Unit Commendation (2 OLC), the Combat Medical Badge, Expert Field Medical Badge, Senior Flight Surgeon Badge, Parachutist Badge, and Air Assault Badge.





United States Navy Biography

REAR ADMIRAL SEAN R. BAILEY

Commander, Carrier Strike Group EIGHT

Rear Adm. Sean R. Bailey is a native of Lansing, Kansas, graduating from the University of Kansas with a degree in Political Science and commissioning through the Navy Reserve Officer Training Corps in 1991. He completed Naval Flight Officer training in Pensacola, Florida, earning his wings in 1992. He holds a Master of Arts in National Security and Strategic Studies from the Naval War College and completed the Navy Nuclear Power Training Program.

Bailey's operational tours include Fighter Squadron 103 (VF-103), VF-14 and VF-213 in the F-14 Tomcat, and Strike Fighter Squadron 2 (VFA-2), in the F/A-18F. He has deployed aboard USS Saratoga (CV 60), USS Enterprise (CVN 65), USS Theodore Roosevelt (CVN 71) and USS Abraham Lincoln (CVN 72). He flew combat missions on the opening nights of both Operation Enduring Freedom and Operation Iraqi Freedom.



Ashore, Bailey served as an instructor at the F-14 Fleet Replacement Squadron (VF-101); on the NATO staff of Allied Joint Command Lisbon, in Oeiras, Portugal; and as the Chief of Staff for Commander, Naval Air Forces Atlantic.

Bailey commanded the "Bounty Hunters" of VFA-2, USS Arlington (LPD 24) on her maiden deployment, and USS George H. W. Bush (CVN 77). He was additionally the first Executive Officer of USS Gerald R. Ford (CVN 78). Most recently, he served as the Deputy Commander, US Naval Forces Central Command and FIFTH Fleet in Manama, Bahrain. He assumed command of Carrier Strike Group EIGHT (CSG-8) in May 2023.

Rear Admiral Bailey's personal awards include the Legion of Merit, Defense Meritorious Service Medal, Meritorious Service Medal, and Air Medal with Combat Distinguishing Device. He has flown over 3,700 hours in the F-14 and F/A-18 and has logged over 900 arrested carrier landings.



Rear Admiral Michael L. Baker

Senior Defense Official/Defense Attaché - India



Rear Adm. Baker is a native of Charlotte, North Carolina. He is a 1995 graduate of the U.S. Naval Academy with a Bachelor of Science in History, and a 2005 graduate of Istanbul Bilgi University as an Olmsted Scholar with a Master of Arts in International Relations. He served as a 2010 International Affairs Fellow to the Council on Foreign Relations, and speaks Turkish and French.

Baker is a Navy foreign area officer with experience building partner capability & capacity, enabling U.S. Coalition operations, leading Military Attaché Operations, and directing international strategy and plans in the Africa Command, European Command, Indo-Pacific Command, and Central Command areas of responsibility.

As an E-2C Hawkeye naval flight officer, he deployed to the Western Pacific and Indian Ocean and to the Arabian Gulf and Saudi Arabia in support of Operation Southern Watch. As a foreign area officer, he deployed to Silopi, Turkey and Northern Iraq serving as liaison officer to the Turkish Special Forces in support of Operation Iraqi Freedom; and on board High Speed Vessel Swift in the Indian Ocean to support U.S. Naval Forces Africa's Africa Partnership Station.

Shore, assignments include: Naval Strike and Air Warfare Center, Weapons & Tactics instructor; Office the Chief of Naval Operations (OPNAV N52), Asia Pacific political-military planner; U.S. Africa Command, director of West Africa Engagement; Senior Defense Official/Defense Attaché to Madagascar, Comoros, Mauritius, and Seychelles; Office of Defense Cooperation Turkey, Chief of Naval Cooperation; Defense Intelligence Agency, director, Defense Attaché Service – Asia Pacific Division; Bahrain, assistant Chief of

Staff for Strategy, Plans, and Policy (N5) for U.S. Naval Forces Central/U.S. 5th Fleet; OPNAV N51 Security Cooperation & Posture, and Foreign Area Officer Community Chief of Staff

Baker is the Navy foreign area officer community leader.



BIOGRAPHY

UNITED STATES AIR FORCE

BRIGADIER GENERAL CURTIS R. BASS

Brig Gen Curtis R. Bass is the Vice Commander, U.S. Air Force Warfare Center, Nellis Air Force Base, Nevada. The USAFWC is organized under Air Combat Command, into five wings and two named units with more than 13,000 military and civilian personnel serving in the 57th Wing, 53rd Wing, 99th Air Base Wing, 505th Command and Control Wing, 350th Spectrum Warfare Wing, the Nevada Test and Training Range, and the Air Force Joint Test Program Office. The USAFWC conducts operational testing and tactics development programs, as well as advanced training schools, exercises and venues. The center develops innovative leaders and provides Airmen with proven and tested technology, the most current tactics, academic training and opportunities to practice integrated force employment.



Prior to assuming this assignment, Brig Gen Bass served as the Senior Executive Officer to the 22nd Chief of Staff of the U.S. Air Force. He performed duties as the Chief's principal military advisor, and coordination authority across the Department of the Air Force, Military Services, Joint Staff, OSD, US Govt, Industry, and with Allies/Partner nations around the world.

Brig Gen Bass commanded the E-8C JSTARS Combat Flying Squadron at Al Udeid AB, Qatar; the 609th Air Operations Center, Al Udeid Air Base, Qatar; and the 461st Air Control Wing at Robins Air Force Base, Georgia. He also previously served as the AFCENT/A3 Forward, and as an Air Force Fellow, and member of the Rockefeller Studies Program (Think Tank) as a Military Fellow at the Council on Foreign Relations (CFR) in New York City.

Brig Gen Bass is a Master Air Battle Manager with more than 2,600 hours in the E-3 AWACS and E-8C Joint STARS command and control aircraft. He has commanded at the squadron, group, and wing levels. He has served on the personal staff of the Secretary of the Air Force, the Chief of Staff of the Air Force, the Commander of Air Forces Central Command, and the North American Aerospace Defense Command Operations staff. Brig Gen Bass received his commission in the U.S. Air Force from Mississippi State University Air Force ROTC in 1995.

EDUCATION

1995 Bachelor of Arts International Law-International Relations, Mississippi State University
2001 Graduate USAF Weapons School, Nellis AFB, NV
2002 Squadron Officers School, Maxwell AFB, AL
2008 Master of Military Operational Art and Science, Air Command and Staff College (residence), Maxwell AFB, AL
2008 Air War College (correspondence), Maxwell AFB, AL
2013 Master of National Security and Strategic Studies, U.S. Naval War College, Newport NAS, RI
2018 Leading Strategically Executive Course, Center for Creative Leadership, Colorado Springs, CO
2021 SLOC-21A, Senior Leader Orientation Course, Smart Center, Andrews AFB, MD
2021 Enterprise Perspectives Seminar, Alan L. Freed Assoc, Alexandria, VA

ASSIGNMENTS

1. Jun 1995 – Oct 1995, Assistant Professor of Aerospace Science, AFROTC Det 425, Mississippi State University
2. Oct 1995 – Mar 1996, Student, Aviation Preflight Indoctrination, NAS Pensacola, Florida
3. Mar 1996 – Jul 1996, Student, Undergraduate Controller Training, 325 FW, Tyndall AFB, Florida
4. Jul 1996 – Jul 1997, Instructor/Evaluator Weapons Director & Senior Director, 621 ACS, Osan AB, Republic of Korea
5. Sep 1997 – Aug 2000, E-3 Weapons Director, Instructor Senior Director, Deputy Chief of Weapons and Tactics, 964 AACS, Tinker AFB, Oklahoma
6. Aug 2000 – Jul 2001, Instructor Senior Director, Chief of Weapons and Tactics, 966 AACS, Tinker AFB, Oklahoma
7. Aug 2001 – Feb 2002, Weapons Officer, Chief of Tactics, 962 AACS, Elmendorf AFB, Alaska

8. Feb 2002 – Jun 2003, Wing Tactics Officer, 3 WG / 3 OSS, Elmendorf AFB, Alaska
9. Jun 2003 – Feb 2004, Evaluator Senior Director, Flight Commander, Elmendorf AFB, Alaska
10. Feb 2004 – Apr 2005, Weapons School Instructor / E-3 Evaluator Senior Director, 8 WPS, Nellis AFB, Nevada
11. Apr 2005 – Jun 2006, Chief-Weapons School Academics / Editor, Weapons Review Magazine, USAF Weapons School(Gp), Nellis AFB, Nevada
12. Jun 2006 – Jun 2007, Executive Officer to the Commander, U.S. Air Force Warfare Center, Nellis AFB, Nevada
13. Aug 2007 – Jun 2008, Student, Air Command and Staff College, Maxwell AFB, Alabama
14. Jun 2008 – Jun 2009, Chief-Programs Branch, HQ AF Test & Evaluation, Policy and Programs Division, Pentagon
15. Jun 2009 – Apr 2010, Military Assistant to the Secretary of the Air Force, Pentagon
16. Apr 2010 – Jun 2011, Director of Operations, 16 ACCS, Robins AFB, Georgia
17. Jul 2011 – Jul 2012, Commander, 7 EACCS, Al Udeid AB, Qatar
18. Jul 2012 – Jun 2013, SDE Student, U.S. Naval War College, Newport NAS, Rhode Island
19. Jul 2013 – Oct 2013, Branch Chief, C2 Sys Integration Branch / C2 Sys Division, NORAD, Peterson AFB, Colorado
20. Nov 2013 – Apr 2015, Military Deputy, C2 Sys Division, NORAD, Peterson AFB, Colorado
21. May 2015 – Jun 2016, Chief, C2 Operations Divisions, NORAD, Peterson AFB, Colorado
22. Jul 2016 – Jun 2017, AFCENT A3 & Commander, 609th Air Operations Center, Al Udeid AB, Qatar
23. Jul 2017 – Jul 2019, Commander, 461 Air Control Wing, Robins AFB, Georgia
24. July 2019 – May 2020, AF Fellow / Military Fellow at the Council on Foreign Relations, New York City, New York
25. Jun 2020 – May 2022, Senior Executive Officer to the Chief of Staff of the Air Force, Pentagon
26. June 2022 – present, Vice Commander, U.S. Air Force Warfare Center, Nellis AFB, Nevada

FLIGHT INFORMATION

Rating: Master Air Battle Manager

Flight Hours: Over 2,600

Aircraft Flown: E-3B/C AWACS, E-8C JSTARS

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit with 2 oak leaf cluster

Bronze Star

Medal Meritorious Service Medal with 3 oak leaf clusters

Air Medal

Aerial Achievement Medal with 3 oak leaf clusters

Air Force Commendation Medal

Air Force Achievement Medal with 2 oak leaf clusters

PACAF Air Battle Manager of the Year 2003

EFFECTIVE DATES OF PROMOTION

Second Lieutenant - May 13, 1995

First Lieutenant - May 31, 1997

Captain - May 31, 1999

Major - November 1, 2005

Lieutenant Colonel - March 1, 2009

Colonel - July 1, 2015

Brigadier General - October 2, 2021

(Current as of May 2022)



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL PETER M. BONETTI

Brig. Gen. Peter M. Bonetti is the Director, Nuclear Enterprise Directorate, Defense Threat Reduction Agency, Fort Belvoir, Virginia. He leads an organization responsible for the surety, logistics, education, inspection oversight and contingency operations for nuclear weapons, as well as mission assurance of critical infrastructure supporting DTRA's vast enabling efforts to the U.S. Government, Department of Defense, and international allies and partners.

Brig. Gen. Bonetti enlisted in the Air Force in 1989 and received his commission in 1995. Later that same year, he earned his Combat Mission Ready status in the Minuteman III weapon system. He has commanded the 90th Missile Wing at Francis E. Warren Air Force Base, Wyoming, and the 10th Missile Squadron at Malmstrom Air Force Base, Montana. He has also served at various key staff positions in Air Force Space Command, U.S. Africa Command, and the U.S. Air Force Headquarters. Prior to his current assignment, he was the Deputy Director, Innovation and Integration, Air Force Futures, the Pentagon, Arlington, Virginia.

EDUCATION

1993 Bachelor of Science, University of Southern Illinois, Carbondale
 1999 Squadron Officer School, Maxwell Air Force Base, Montgomery, Ala.
 2002 Master of Organizational Management, George Washington University, Washington, D.C.
 2015 Master of Science in National Resource Strategy, Dwight D. Eisenhower School for National Security and Resource Strategy, Washington, D.C.

ASSIGNMENTS

1. September 1988–November 1988, Trainee, Basic Military Training, Lackland Air Force Base, Texas
2. November 1988–January 1989, Medical Admin Specialist Trainee, Sheppard AFB, Texas
3. November 1989–August 1990, Orderly Room Clerk, 380th Strategic Hospital, Plattsburgh AFB, N.Y.
4. August 1990–December 1991, Operations and Training Coordinator, 380th Strategic Hospital, Plattsburgh AFB, N.Y.
5. December 1991–June 1993, Medical Resource Management Technician, 380th Strategic Hospital, Plattsburgh AFB, N.Y.
6. June 1993–January 1995, Noncommissioned Officer in Charge, Medical Information Systems, 380th Strategic Hospital, Plattsburgh AFB, N.Y.
7. January 1995–March 1995, Student, Officer Training School, 24th Training Squadron, Maxwell AFB, Ala.
8. March 1995–November 1995, Student, Missile Combat Crew, Initial Qualification Training, 392nd Training Squadron, Vandenberg AFB, Calif.
9. November 1995–July 1996, Deputy Missile Combat Crew Instructor, Alternate Command Post, 742nd Missile Squadron, Minot AFB, N.D.
10. July 1996–June 1997, Instructor, Operations Training, 91st Operations Support Squadron, Minot AFB, N.D.
11. June 1997–April 1998, Missile Combat Crew Commander, Alternate Command Post, 742nd Missile Squadron, Minot AFB, N.D.
12. April 1998–April 1999, Chief, Operations Training Requirements, 91st Operations Support Squadron, Minot AFB, N.D.
13. April 1999–April 2000, Senior Instructor, Missile Combat Crew, Minuteman III Intercontinental Ballistic Missile, 91st Operations Support Squadron, Minot AFB, N.D.
14. April 2000–June 2001, Intern, Air Force Intern Program, Strategy, Concepts and Doctrine Division, the Pentagon, Arlington, Va.
15. June 2001–July 2002, Intern, Air Force Intern Program, Office of the Secretary of Defense for Strategy, the Pentagon, Arlington, Va.
16. July 2002–April 2003, Crew Commander, Space Operations Center, 20th Space Control Squadron, Eglin AFB, Fla.
17. April 2003–June 2005, Flight Commander, Operations Support Flight, 20th SCS, Eglin AFB, Fla.
18. June 2005–August 2006, Executive Officer, Directorate of Plans, Programs and Analyses, Headquarters Air Force Space Command, Peterson AFB, Colo.



EFFECTIVE DATES OF PROMOTION

Second Lieutenant
 March 17, 1995

First Lieutenant
 March 17, 1997

Captain
 March 17, 1999

Major
 June 01, 2005

Lieutenant Colonel
 March 01, 2009

Colonel
 June 01, 2015



19. August 2006–November 2006, Chief, Space Superiority Program, Directorate of Plans, Programs and Analyses, Headquarters AFSPC, Peterson AFB, Colo.
20. November 2006–May 2007, Speechwriter, Commander's Action Group, Headquarters AFSPC, Peterson AFB, Colo.
21. May 2007–June 2009, Aide-de-Camp to the Commander, AFSPC, Headquarters Air Force Space Command, Peterson AFB, Colo.
22. June 2009–July 2011, Commander, 10th Missile Squadron, Malmstrom AFB, Mont.
23. July 2011–July 2014, Deputy Chief, Space Forces Requirements Division, the Pentagon, Arlington, Va.
24. July 2014–July 2015, Student, Dwight D. Eisenhower School for National Security and Resource Strategy, Fort Lesley J. McNair, Washington, D.C.
25. July 2015–July 2017, Deputy Director, Resources and Assessments, United States Africa Command, Kelley Barracks, Stuttgart, Germany
26. July 2017–July 2019, Vice Commander, 341st Missile Wing, Malmstrom AFB, Mont.
27. July 2019–July 2021, Commander, 90th Missile Wing, Francis E. Warren AFB, Wyo.
28. July 2021–May 2022, Deputy Director, Innovation and Integration, Air Force Futures, the Pentagon, Arlington, Va.
29. June 2022–present, Director, Nuclear Enterprise Directorate, Defense Threat Reduction Agency, Fort Belvoir, Va.

AWARDS

Defense Superior Service Medal
Legion of Merit with oak leaf cluster
Meritorious Service Medal with two oak leaf clusters
Air Force Commendation Medal with two oak leaf clusters
Air Force Achievement Medal
Combat Readiness Medal
Air Force Good Conduct Medal
National Defense Service Medal
Global War on Terrorism Expeditionary Medal
Global War on Terrorism Service Medal
Nuclear Deterrence Operations Service Medal with 'N' device and oak leaf cluster

EFFECTIVE DATES OF PROMOTION

Second Lieutenant March 17, 1995
First Lieutenant March 17, 1997
Captain March 17, 1999
Major June 1, 2005
Lieutenant Colonel March 1, 2009
Colonel June 1, 2015
Brigadier General Frocked

(Current as of June 2022)

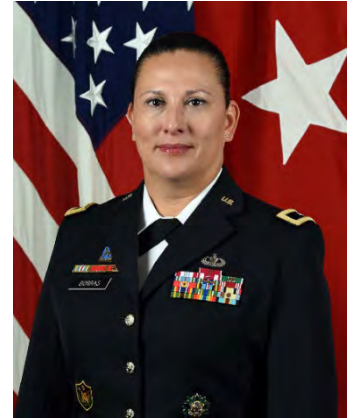


Brigadier General Aida T. Borrás

Assistant Deputy Chief of Staff, G2
Headquarters, Department of the Army

BG Borrás enlisted in the Army in 1985. During her enlisted career, she served as an intelligence Soldier in the Combined Field Army (Republic of Korea-U.S.), the 96th Civil Affairs Battalion (Airborne), the 1st Special Operations Command (Airborne), Special Forces Command (Airborne) and participated in combat operations during Operation JUST CAUSE, Panama.

In 1992, BG Borrás was selected for the Army's Green to Gold Program and graduated two years later from The George Washington University. A distinguished military graduate, she received her commission in the Military Intelligence Corps from the Georgetown University ROTC program in 1994. Following completion of the Military Intelligence Officer Basic Course, she was assigned to Detachment O, U.S. Army Foreign Intelligence Activity; the Joint Analysis Center at Molesworth, United Kingdom; and the U.S. Army Intelligence & Security Command (INSCOM). BG Borrás transitioned to the Army Reserve in the year 2000. She joined the 3431st Military Intelligence Group as a senior intelligence officer providing intelligence support to information operations. In 2001, she returned to full time military duty within the Active Guard & Reserve (AGR) Program in support of the Army Reserve.



Command assignments include: Platoon Leader, Delta Company, 629th Military Intelligence Battalion (CEWI), Maryland National Guard; Company Commander, Headquarters and Headquarters Company, INSCOM Support Battalion (Provisional); Battalion Commander, Army Reserve Element at the 1st Information Operations Command (Land); Battalion Commander, North Central Army Reserve Intelligence Support Center; Brigade Commander, Army Reserve Operational Activity; Commanding General, Military Intelligence Readiness Command; and Deputy Commanding General, Southern European Task Force, Africa.

Staff assignments include: Intelligence Watch Officer, Joint Analysis Center; Joint Information Operations Planner, Multinational Force – Iraq during Operation IRAQI FREEDOM; Director, Army Reserve G-39 (Cyber and Information Operations), Office of the Chief, Army Reserve; Director, Commander's Action Group for the Commanding General, United States Army Reserve Command and her current position as Assistant Deputy Chief of Staff, G2, Headquarters, Department of the Army.

BG Borrás holds a master's degree in strategic studies from the U.S. Army War College, a master's in education from Strayer University, and a baccalaureate degree in international affairs from The George Washington University. She is a graduate of the Jumpmaster Course; Information Operations Qualification Course; Combined Arms Services Staff School; Command and General Staff College; Defense Strategy Course; Advanced Joint Professional Military Education Course; Army War College; Senior Leader Seminar; a National Security Management fellowship, Syracuse University; General Officer Strategic Education Program; and, Joint Flag Officer Warfighting Course.

BG Borrás' awards and decorations include the Legion of Merit (2 oak leaf clusters), Defense Meritorious Service Medal, the Meritorious Service Medal (4 oak leaf clusters), the Army Commendation Medal (3 oak leaf clusters), the Joint Service Achievement Medal, the Army Achievement Medal (1 silver oak leaf), the National Defense Service Medal, the Armed Forces Expeditionary Medal, the Iraq Campaign Medal, the Korea Service Medal, the Armed Forces Reserve Medal with Bronze Hour Glass, the Overseas Service Medal, the Senior Parachutists Badge and the Knowlton Award for Intelligence professionals.



MAJOR GENERAL (MO) LEVON E. CUMPTON

The Adjutant General, Missouri



Major General Levon E. Cumpton assumed duties as the Adjutant General of the Missouri National Guard, Jefferson City, Missouri, on August 2, 2019. As the Adjutant General, on behalf of the Governor, he provides command and control of over 12,000 Missouri National Guard Soldiers, Airmen, Federal, and State employees. He ensures the Missouri National Guard is manned, trained, equipped and resourced for its dual state and federal missions.

General Cumpton was raised on a farm in Bates County, Missouri and graduated from Ballard High School. He commissioned in 1990 through the Wentworth Military Academy Reserve Officer Training Corps program. He previously served simultaneously as the 35th Engineer Brigade Commander and the Director of Manpower and Personnel for the Missouri Army National Guard. Prior

assignments include: Deputy of Operations/Plans/Training, Missouri Army National Guard; Deputy Brigade Commander, 110th Maneuver Enhanced Brigade; Commander, 1-138th Infantry Battalion; Training/Operations and Executive Officer, 1138th Engineer Battalion; Commander, C Company 2-502nd Infantry, Fort Campbell, KY.

General Cumpton's operational deployments include peacekeeping missions in the Former Yugoslavian Republic of Macedonia and Kosovo, stability operations in Bosnia, and a combat tour in support of Operation Iraqi Freedom. Additionally, in Missouri, he has supported numerous declared state emergencies.

General Cumpton earned a Bachelor of Science degree from Central Missouri State University in Warrensburg, Missouri and a Masters of Strategic Studies from the Air War College at Maxwell Airforce Base in Montgomery, Alabama.

His awards, decorations, and badges include the Legion of Merit, Bronze Star Medal, Purple Heart, Meritorious Service Medal (with one silver oak leaf cluster), Ranger Tab, Combat Action Badge and the Missouri Conspicuous Service Medal. He was awarded the Bronze Order of the de Fleury Medal and the Order of Saint Maurice (Legionnaire).

Major General Cumpton and his wife Linda have two children, Emily and Chance, and reside in Jefferson City, Missouri.



National Guard

Brigadier General ROBERT B. DAVIS

Assistant Director of the Army National Guard Operations, Plans, and Training (G-3/5/7)
Arlington, VA
Since: July 2022



SOURCE OF COMMISSIONED SERVICE ROTC

EDUCATIONAL DEGREES

Norwich University - BS - Environmental Engineering
Colorado State University - MBA - Business Administration
United States Naval War College - MA - National Security and Strategic Studies

MILITARY SCHOOLS ATTENDED

Field Artillery Officer Basic Course
Field Artillery Officer Advanced Course
Command and General Staff College
Support Operations Course
Joint Operations Fires and Effects Course
Ordnance Officer Branch Qualification Course
Senior Service College and Joint Professional Military Education Level II
United States Naval War College of Naval Warfare
Dual Status Commanders Course (NORTHCOM)
Joint Task Force Commanders Course (NORTHCOM)
Syracuse University National Security Studies Management Course
Army Senior Leader Development Seminar (SLDS)
Force Integration Course for Senior Leaders (FISCL)

FOREIGN LANGUAGE(S) None Recorded

<u>PROMOTIONS</u>	<u>DATE OF APPOINTMENT</u>
2LT	21 Sep 92
1LT	20 Sep 95
CPT	14 May 98
MAJ	17 Sep 03
LTC	16 Sep 10
COL	11 Dec 14
BG	26 Oct 20

<u>FROM</u>	<u>TO</u>	<u>ASSIGNMENT</u>
Jul 22	Present	Assistant Director of the Army National Guard Operations, Plans, and Training (G-3/5/7), Arlington, Virginia
Jul 20	Jun 22	Deputy G-3/5/7, United States Forces Command, Fort Bragg, NC
Oct 17	Jun 20	Land Component Commander, Colorado Army National Guard, Centennial, Colorado
Dec 16	Sep 17	Commander, 169th Field Artillery Brigade, OPERATION SPARTAN SHIELD and OPERATION INHERENT RESOLVE, Camp Redleg, United Arab Emirates
Jun 15	Nov 16	Commander, 169th Field Artillery Brigade, Aurora, Colorado
Jul 14	Jun 15	Student, Naval War College, Newport, Rhode Island
Nov 12	Jun 14	Commander, 3rd Battalion, 157th Field Artillery, Colorado Springs, Colorado

Nov 11	Nov 12	Deputy Commander, 169th Field Artillery Brigade, Aurora, Colorado
Jan 10	Nov 11	S-3 and Training Officer, 169th Field Artillery Brigade, Aurora, Colorado
Aug 07	Jan 10	Fire Support Coordinator, 169th Field Artillery Brigade and Colorado National CBRNE Enhanced Response Force Package (NG CERFP) Administrative Officer, Aurora, Colorado
Jul 06	Jul 07	Engagements Officer, 169th Field Artillery Brigade, 25th Infantry Division, OPERATION IRAQI FREEDOM, Iraq
Dec 04	Apr 06	S-3, 1st Battalion, 157th Field Artillery, Boulder, Colorado
Aug 03	Dec 04	Operations and Intelligence Officer, 169th Field Artillery Brigade, Aurora, Colorado
Oct 02	Aug 03	Liaison Officer, 169th Field Artillery Brigade, Aurora, Colorado
Oct 00	Oct 00	Fire Control Officer, 169th Field Artillery Brigade, Aurora, Colorado
Jun 98	Oct 00	Commander, B Battery, 1st Battalion, 157th Field Artillery, Longmont, Colorado
Sep 97	Jun 98	Fire Direction Officer, 1st Battalion, 157th Field Artillery, Longmont, Colorado
Sep 96	Sep 97	Executive Officer, B Battery, 2nd Battalion, 157th Field Artillery, Colorado Springs, Colorado
Sep 95	Sep 96	Fire Direction Officer, B Battery, 2nd Battalion, 157th Field Artillery, Colorado Springs, Colorado
Sep 93	Sep 95	Fire Direction Officer, A Battery, 1st Battalion, 103rd Field Artillery, Providence, Rhode Island

SUMMARY OF JOINT ASSIGNMENTS

Commander, 169th Field Artillery Brigade, OPERATION SPARTAN SHIELD and
OPERATION INHERENT RESOLVE, Camp Redleg, United Arab Emirates

DATE

Dec 16 - Sep 17

GRADE

Colonel

SUMMARY OF OPERATIONAL ASSIGNMENTS

Commander, 169th Field Artillery Brigade, OPERATION SPARTAN SHIELD and
OPERATION INHERENT RESOLVE, Camp Redleg, United Arab Emirates

DATE

Dec 16 - Sep 17

GRADE

Colonel

Engagements Officer, 169th Field Artillery Brigade, 25th Infantry Division,
OPERATION IRAQI FREEDOM, Iraq

Jul 06 - Jul 07

Major

US DECORATIONS AND BADGES

Legion of Merit (with 2 Bronze Oak Leaf Clusters)

Bronze Star

Meritorious Service Medal (with 3 Bronze Oak Leaf Clusters)

Army Commendation Medal (with 2 Bronze Oak Leaf Clusters)

Air Force Commendation Medal

Army Achievement Medal (with 2 Bronze Oak Leaf Clusters)

Meritorious Unit Commendation

Army Reserve Components Achievement Medal (with 1 Silver Oak Leaf Cluster and 2 Oak Leaf Clusters)

National Defense Service Medal (with Bronze Service Star)

Iraq Campaign Medal (with 2 Bronze Service Stars)

Global War on Terrorism Expeditionary Medal

Global War on Terrorism Service Medal

Humanitarian Service Medal

Armed Forces Reserve Medal (with Silver Hourglass Device and M Device)

Army Service Ribbon

Overseas Service Ribbon (with Numeral 2)

Army Reserve Components Overseas Training Ribbon (with Numeral 5)

Meritorious Unit Commendation (with Bronze Oak Leaf Cluster)

CIVILIAN OCCUPATION

Vice President of Operations Engineering, PopSockets LLC located in Boulder, Colorado. The company designs and manufactures consumer products and has over

\$250M in global sales. Responsible for a global engineering and quality team with oversight of product manufacturing in factories in North America and Asia.

PROFESSIONAL MEMBERSHIPS AND ACHIEVEMENTS

Field Artillery Association

National Guard Association of the United States

National Guard Association of Colorado



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL ROBERT D. DAVIS

Brig Gen Robert D. Davis is the Director, Cyberspace Operations, North American Aerospace Defense Command and U.S. Northern Command. In this capacity, Brig Gen Davis provides integrated command, control, communications and cyber capabilities to support the full spectrum of assigned missions and to facilitate the vital information sharing and command and control needs of both commands. Additionally, he prioritizes and oversees defense of cyber key terrain as well as the activities of assigned cyber mission forces. Prior to his current position, Brig Gen Davis was the Commander, 378th Air Expeditionary Wing, Prince Sultan Air Base, Kingdom of Saudi Arabia.

Brig Gen Davis earned his commission through the Reserve Officers' Training Corps from Texas A&M University in 1996. Following Undergraduate Pilot Training at Sheppard Air Force Base, Texas, he was assigned to the F15C Eagle and later transitioned to the F-22A Raptor. He is a Distinguished Graduate of Undergraduate Pilot Training, F-15C initial training, and the U.S. Air Force Weapons School. The general is a command pilot with 2,800 hours, including 300 combat hours. He has deployed twice to Turkey in support of operation NORTHERN WATCH and served as the Director of Security Assistance in the U.S. Embassy, Bagdad, Iraq. Brig Gen Davis has commanded at the squadron, group and wing levels.



EDUCATION

1996 Bachelor of Business Administration/Management, Texas A&M University, College Station, Texas
2003 Squadron Officer School, Maxwell Air Force Base, Ala.
2004 USAF Weapons School, Nellis AFB, Nev.
2008 Master of Business Administration, Touro University International, by correspondence
2009 Air Command and Staff College, Maxwell AFB, Ala.
2009 Master of Military Arts and Science, Air University, Maxwell AFB, Ala.
2014 Air War College, Maxwell AFB, Ala.
2014 Master of Strategic Studies, Air University, Maxwell AFB, Ala.
2016 Center for Creative Leadership, Colorado Springs, Colo.
2019 Enterprise Leadership Seminar, Kenan-Flagler Business School, University of North Carolina, Chapel Hill, N.C.

ASSIGNMENTS

1. October 1996–August 1998, Student, Undergraduate Pilot Training, Sheppard Air Force Base, Texas
2. September 1998–March 1999, Student, F-15C Basic Course, 95th Fighter Squadron, Tyndall AFB, Fla.
3. April 1999–July 2002, F-15C Instructor Pilot, 390th Fighter Squadron, Mountain Home AFB, Idaho
4. August 2002–July 2005, F-15C Instructor Pilot, Flight Commander, and Weapons Officer, 27th Fighter Squadron and 94th Fighter Squadron, Langley AFB, Va.

5. August 2005–July 2008, F-15C Instructor Pilot and Assistant Operations Officer, 433d Weapons Squadron, U.S. Air Force Weapons School, Nellis AFB, Nev.
6. August 2008–July 2009, Student, Air Command and Staff College, Maxwell AFB, Ala.
7. August 2009–June 2013, Chief of Safety, 3rd Wing; Operations Officer, 90th Fighter Squadron; Commander, 525th Fighter Squadron, Joint Base Elmendorf-Richardson, Alaska
8. July 2013–May 2014, Student, Air War College, Maxwell AFB, Ala.
9. June 2014–June 2015, Executive Officer to the Commander, Air Combat Command, Joint Base Langley-Eustis, Va.
10. July 2015–May 2017, Commander, 325th Operations Group, Tyndall AFB, Fla.
11. June 2017–June 2018, Director, Security Assistance, Office of Security Cooperation, U.S. Embassy, Baghdad, Iraq
12. August 2018–July 2020 Commander, 3rd Wing, Joint Base Elmendorf-Richardson, Alaska
13. July 2020–June 2021, Vice Director of Operations, North American Aerospace Air Defense Command, Peterson AFB, Colo.
14. June 2021–May 2022, Commander, 378th Air Expeditionary Wing, Prince Sultan AB, Kingdom of Saudi Arabia
15. June 2022–Present, Director, Cyberspace Operations, North American Aerospace Air Defense Command and US Northern Command Cyberspace Directorate, Peterson AFB, Colo.

SUMMARY OF JOINT ASSIGNMENTS

1. June 2017–June 2018, Director of Security Assistance, Office of Security Cooperation, U.S. Embassy, Baghdad, Iraq, as a colonel
2. July 2020–June 2021, Vice Director of Operations, North American Aerospace Defense Command, Peterson Air Force Base, Colo., as a colonel
3. June 2022–Present, Director, Cyberspace Operations, North American Aerospace Air Defense Command and US Northern Command Cyberspace Directorate, Peterson AFB, Colo.

FLIGHT INFORMATION

Rating: command pilot

Flight hours: 2,800, including 300 combat hours

Aircraft flown: T-37, T-38, F-15C/D, F-22, F-16C/D, C-17

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit with two oak leaf clusters

Meritorious Service Medal with three oak leaf clusters

Air Medal

Aerial Achievement Medal

Air Force Commendation Medal with one oak leaf cluster

Combat Readiness Medal

National Defense Service Medal

Armed Forces Expeditionary Medal

Inherent Resolve Campaign Medal

Global War on Terrorism Expeditionary Medal

Global War on Terrorism Service Medal

Humanitarian Service Medal

PUBLICATIONS

“Forward Arming and Refueling Points for Fighter Aircraft: Power Projection in an Antiaccess Environment,” Air & Space Power Journal, September–October 2014

EFFECTIVE DATES OF PROMOTION

Second Lieutenant Sept. 13, 1996

First Lieutenant Sept. 13, 1998

Captain Sept. 13, 2000

Major Aug. 1, 2006

Lieutenant Colonel March 1, 2010

Colonel Aug. 1, 2015



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL ALFRED K. FLOWERS, JR

Brigadier General Alfred K. Flowers, Jr is the Director, Manpower, Personnel and Resources, and Chief of the Medical Service Corps, Office of the Air Force Surgeon General, Falls Church, Virginia. As Director of Manpower, Personnel and Resources, he advises the Air Force Surgeon General on all aspects of planning, programming, budgeting, and execution for a \$42 billion Defense Health Program portfolio, and a \$6.1 billion annual budget supporting 2.6 million patients and 76 military treatment facilities worldwide. He is also responsible for personnel policy, force development and staffing requirements for over 40,000 active-duty officer, enlisted and civilian personnel and is responsible for all Air Force medical education and training worldwide. As the Medical Service Corps Chief, Brigadier General Flowers is the senior healthcare administrator in the Air Force and responsible for accessions, development and management of 1,800 Active Duty, Guard and Reserve healthcare administrative professionals in the corps.

Brigadier General Flowers received a direct commission into the Medical Service Corps and graduated Commissioned Officer Training School in 1997. He has served in various MSC, aide-de-camp, fellowship, and command positions at the squadron, center, field operating agency, headquarters level, including the Office of the Secretary of Defense, and NATO. He is board certified from the American Academy of Medical Administrators and is a member of the American College of Healthcare Executives.



EDUCATION

1995 Bachelor of Science, Finance, Rider University, Lawrenceville, N.J.

1997 Master of Arts, Health and Community Service Administration, Rider University, Lawrenceville, N.J.

1997 USAF Health Service Administration Course, Sheppard Air Force Base, Texas

2001 Squadron Officer School, Maxwell AFB, Ala.

2003 USAF Medical Intermediate Executive Skills Course, Sheppard AFB, Texas

2005 Medical Fellowship Program, Air Force Institute of Technology, Baltimore, Md.

2008 Master of Operational Art and Design, Air Command and Staff College, Maxwell AFB, Ala.

2013 Air War College, Air University, Maxwell AFB, Ala., by correspondence

2016 Senior Leader Development Course, Africa Update, Washington, D.C.

2017 Interagency Institute for Federal Health Care Executives, Washington, D.C.

2017 Military Health System Capstone Course, Joint Medical Executive Skills Institute, Defense Health Headquarters, Falls Church, Va.

2018 Master of National Security Strategy, National War College, National Defense University, Fort McNair, Washington, D.C.

2019 Joint Medical Strategic Leadership Program, San Antonio, New York City and Washington, D.C

2022 Leading Strategically, Center for Creative Leadership, Colorado Springs, Colo.

ASSIGNMENTS

1. August 1997 - February 1999, TRICARE/Patient Administration Flight Commander, 76th Medical Group, Kelly AFB, Texas
2. February 1999 - February 2000, Aide to Commander, San Antonio Air Logistics Center, Kelly AFB, Texas
3. February 2000 - February 2001, Medical Logistics Flight Commander, 22d Medical Group, McConnell AFB, Kan.
4. February 2001 - August 2002, Medical Group Associate Administrator and Business Operations Flight Commander, 22d Medical Group, McConnell AFB, Kan.
5. August 2002 - July 2004, Medical Treatment Facility Administrator and Medical Support Flight Commander, 61st Medical Squadron, Los Angeles AFB, Calif.
6. September 2004 - June 2005, Education with Industry - Senior Healthcare Fellow, United States Department of Health and Human Services, Centers for Medicare and Medicaid Services, Baltimore, Md.
7. June 2005 - July 2006, Senior Health Policy Analyst - Air Force Medical Operations Agency, Bolling AFB, Washington, D.C.
8. July 2006 - June 2007, Executive Officer to Assistant Surgeon General – Health Care Operations, Headquarters United States Air Force, Bolling AFB, Washington, D.C.
9. August 2007 - June 2008, IDE Student, Air Command and Staff College – Air University, Maxwell AFB, Ala.
10. July 2008 - June 2010, Commander, 86th Medical Support Squadron, Ramstein Air Base, Germany (September 2009 - January 2010, KFOR (Kosovo Force) Deputy Medical Advisor (SG2) / Deputy Combined Joint Medical Branch, NATO Operation JOINT GUARDIAN, Pristina, Kosovo)
11. August 2010 - June 2012, Fellow, Office of the Under Secretary of Defense (Comptroller), Defense Health Program, Pentagon, Washington, D.C.
12. July 2012 - July 2013, Executive Officer to the Air Force Surgeon General, Pentagon, Washington, D.C.
13. August 2013 - June 2015, Chief, Medical Support Operations Division, Air Force Medical Support Agency, Office of the Air Force Surgeon General, Defense Health Headquarters, Falls Church, Va.
14. July 2015 - June 2017, Commander, 52d Medical Group, Spangdahlem AB, Germany
15. August 2017 - June 2018, Student, National War College, Fort Lesley J. McNair, Washington, D.C.
16. June 2018 - July 2020, Commander, 99th Medical Group, Nellis AFB, Nev.
17. July 2020 – July 2021, Command Surgeon, Space Operations Command, Peterson AFB, Colo.
18. August 2021 – present, Director, Manpower, Personnel and Resources, and Chief, Medical Service Corps, Office of the Surgeon General, Falls Church, Va.

SUMMARY OF JOINT ASSIGNMENTS

1. September 2009 - January 2010, KFOR (Kosovo Force) Deputy Medical Advisor (SG2) / Deputy Combined Joint Medical Branch, NATO Operation JOINT GUARDIAN, Pristina, Kosovo), as a lieutenant colonel
2. August 2010 - June 2012, Fellow, Office of the Under Secretary of Defense (Comptroller), Defense Health Program, Pentagon, Washington D.C., as a lieutenant colonel

MAJOR AWARDS AND DECORATIONS

Legion of Merit with two oak leaf clusters

Defense Meritorious Service Medal

Meritorious Service Medal with six oak leaf clusters

Joint Service Achievement Medal

Air Force Organizational Excellence Award with Valor Device with three oak leaf clusters

Air Force Recognition Ribbon

Kosovo Campaign Medal

OTHER ACHIEVEMENTS

Association of Military Surgeons of the United States, Young Federal Healthcare Administrator of the Year, 2001

American College of Healthcare Executives, Early-Career Healthcare Executive Award, 2003

Department of Defense – Financial Management Team Award, 2011

Air Force Personnel Reliability Program Team of the Year, 2015

Air Force Commander-in-Chief's Installation Excellence Award, 2016

Commander, USAF Surgeon General Award for Clinic of the Year, 2016

USAF Best Inpatient Facility Patient Safety Program, 2019
Commander, USAF Surgeon General Award for Hospital of the Year, 2019
Maj Gen Michael K. Wyrick Commitment to Excellence Award, 2020

EFFECTIVE DATES OF PROMOTION

First Lieutenant July 28, 1997
Captain July 28, 1999
Major March 1, 2005
Lieutenant Colonel June 1, 2008
Colonel February 1, 2015
Brigadier General 2 September, 2021

(Current as of September 2022)



United States Army

Brigadier General GAVIN J. GARDNER

**Director for Logistics, Engineering
and Security Cooperation, J-4
United States Indo-Pacific Command
HQs USINDOPACOM J4, Box 64020
Camp H. M. Smith, Hawaii 96861
Since: June 2022**



SOURCE OF COMMISSIONED SERVICE ROTC

EDUCATIONAL DEGREES

United States Naval War College – MA – National Security and Strategic Studies
Florida Institute of Technology – MS – Logistic Management
University of Georgia – BA – Management

MILITARY SCHOOLS ATTENDED

Armor Officer Basic Course
Combined Logistics Officer Advanced Course
United States Army Command and General Staff College
United States Naval War College

FOREIGN LANGUAGE(S) None recorded

PROMOTIONS DATE OF APPOINTMENT

2LT	30 May 92
1LT	30 May 94
CPT	1 Jun 96
MAJ	1 May 03
LTC	1 Apr 09
COL	1 Jul 14
BG	2 Jun 21

FROM TO ASSIGNMENT

Jun 22	Present	Director for Logistics, Engineering and Security Cooperation, J-4, United States Indo-Pacific Command, Camp H. M. Smith, Hawaii
Jun 20	May 22	Commanding General, Joint Munitions and Lethality, Life Cycle Management Command/Joint Munitions Command, Rock Island, Illinois
Aug 18	May 20	Executive Officer to the Commanding General, United States Army Materiel Command, Redstone Arsenal, Alabama
Jun 17	Jul 18	Director, J-4, United States Forces-Afghanistan/United States National Support Element Command-Afghanistan, Operation FREEDOM'S SENTINEL, Afghanistan
Jun 15	Jun 17	Commander, 82nd Airborne Division Sustainment Brigade, XVIII Airborne Corps, Fort Bragg, North Carolina
Jul 14	May 15	Support Operations Officer, 1st Theater Sustainment Command, Fort Bragg, North Carolina and Operation INHERENT RESOLVE, Kuwait
Aug 13	Jun 14	Student, United States Naval War College, Newport, Rhode Island
Jun 12	Jun 13	Chief of Sustainment, 4th infantry Division, Fort Carson, Colorado

Jun 10	Jun 12	Commander, 100th Brigade Support Battalion, Fort Sill, Oklahoma
Feb 09	Jun 10	Deputy Assistant Chief of Staff, G-4, later Deputy Chief of Staff, 4th Infantry Division, Fort Carson, Colorado
Feb 08	Feb 09	Division Logistics Planner, 4th Infantry Division, Fort Hood, Texas and Operation IRAQI FREEDOM, Iraq
Feb 07	Feb 08	Executive Officer, 64th Brigade Support Battalion, 3rd Heavy Brigade Combat Team, 4th Infantry Division, Fort Carson, Colorado and Operation IRAQI FREEDOM, Iraq
Apr 06	Feb 07	Support Operations Officer, 64th Brigade Support Battalion, 3rd Heavy Brigade Combat Team, 4th Infantry Division, Fort Carson, Colorado
Jun 04	Apr 06	Logistics Officer, 3rd Heavy Brigade Combat Team, 4th Infantry Division, Fort Carson, Colorado and Operation IRAQI FREEDOM, Iraq
Jun 03	Jun 04	Student, United States Army Command and General Staff College, Fort Leavenworth, Kansas
Dec 02	Jun 03	Training Developer/Writer, United States Army Combined Arms Support Command, Fort Lee, Virginia
May 02	Dec 02	Student, Florida Institute of Technology, Fort Lee, Virginia
Nov 01	May 02	Student, Logistics Executive Development Course, United States Army Logistics Management College, Fort Lee, Virginia
Jul 98	Nov 01	S-1/S-4 Observer/Controller, later, Senior Maintenance Observer/Controller, later Operations Officer Trainer, Operations Group, Combat Maneuver Training Center, United States Army Europe and Seventh Army, Germany
Feb 97	Jul 98	Commander, B Company, 215th Forward Support Battalion, 1st Cavalry Division, Fort Hood, Texas
Jun 96	Jan 97	Plans Officer, Special Troop Battalion, 13th Corps Support Command, Fort Hood, Texas
Dec 95	Jun 96	Student, Combined Logistics Officer Advanced Course, United States Army Logistics Management College, Fort Lee, Virginia
Sep 94	Dec 95	Executive Officer, later Logistics Officer, B Company, 26th Support Battalion, 3rd Infantry Division, United States Army Europe and Seventh Army, Germany
Mar 94	Aug 94	Assistant Maintenance Officer, 2nd Battalion, 37th Armor Regiment, 3rd Infantry Division, United States Army Europe and Seventh Army, Germany
Nov 92	Mar 94	Platoon Leader, D Company, 2nd Battalion, 37th Armor Regiment, 3rd Infantry Division, United States Army Europe and Seventh Army, Germany and Operation DESERT SHIELD and Operation DESERT STORM, Kuwait

SUMMARY OF JOINT ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Director for Logistics, Engineering and Security Cooperation, J-4, United States Indo-Pacific Command, Camp H. M. Smith, Hawaii	Jun 22 - Present	Brigadier General
Director, J-4, United States Forces-Afghanistan/United States National Support Element Command-Afghanistan, Operation FREEDOM'S SENTINEL, Afghanistan	Jun 17 - Jul 18	Colonel

SUMMARY OF OPERATIONAL ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Director, J-4, United States Forces-Afghanistan/United States National Support Element Command-Afghanistan, Operation FREEDOM'S SENTINEL, Afghanistan	Jun 17 - Jul 18	Colonel
Support Operations Officer, 1st Theater Sustainment Command, Operation INHERENT RESOLVE, Kuwait	Aug 14 - Dec 14	Colonel
Division Logistics Planner, 4th Infantry Division, OPERATION IRAQI FREEDOM, Iraq	Feb 08 - Feb 09	Major
Executive Officer, 64th Brigade Support Battalion, 3d Heavy Brigade Combat Team, 4th Infantry Division, Operation IRAQI FREEDOM, Iraq	Nov 07 - Feb 09	Major
Logistics Officer, 3rd Heavy Brigade Combat Team, 4th Infantry Division, Operation IRAQI FREEDOM, Iraq	Nov 05 - Nov 06	Major
Platoon Leader, D Company, 2nd Battalion, 37th Armor Regiment, 3rd Infantry Division, United States Army Europe and Seventh Army,	Aug 93 - Oct 93	Second Lieutenant

Germany and Operations DESERT SHIELD and Operation DESERT
STORM, Kuwait

US DECORATIONS AND BADGES

Legion of Merit (with 2 Bronze Oak Leaf Clusters)

Bronze Star Medal (with 1 Bronze Oak Leaf Cluster)

Defense Meritorious Service Medal

Meritorious Service Medal (with Silver Oak Leaf Cluster and 1 Bronze Oak Leaf Cluster)

Army Commendation Medal (with 2 Bronze Oak Leaf Clusters)

Army Achievement Medal

Combat Action Badge

Parachutist Badge



® U.S. ARMY CORPS OF ENGINEERS Pacific Ocean Division

Brigadier General Kirk E. Gibbs Commanding General



On July 8, 2020, Brigadier General Kirk E. Gibbs became the 34th Commander and Division Engineer of the Pacific Ocean Division, U.S. Army Corps of Engineers. His previous assignment was as the Chief of Staff, Headquarters, U.S. Army Corps of Engineers. Brig. Gen. Gibbs is a native of Davisville, Missouri, graduated from the U.S. Military Academy at West Point, and was commissioned as an Engineer officer.

As the Division Engineer, he is responsible for a mission that includes engineering design, construction and real estate management for the Army in Hawaii, Army and Air Force in Alaska, and for all Department of Defense Services and Agencies in Japan, the Republic of Korea, and Kwajalein Atoll, Marshall Islands. Pacific Ocean Division administers the Corps' federal water resource development program and waters and wetlands regulatory programs in Alaska, Hawaii, American Samoa, Guam, and the Commonwealth of the Northern Mariana Islands. The Division program includes the multi-year \$10.7 billion Korea Transformation Program and the \$15.8 billion U.S.-Japan Defense Policy Review Initiative. Pacific Ocean Division also supports U.S. Pacific Command's and U.S. Army Pacific's Theater Security Cooperation strategies, Humanitarian Assistance & Disaster Response Program, and Civil-Military Emergency Preparedness with projects throughout the Indo-Asia-Pacific region.

His previous assignments include: platoon leader and executive officer in the 91st Engineer Battalion, Fort Hood, Texas; assistant operations officer, adjutant, and company commander in the 1st Engineer Battalion, Fort Riley, Kansas (including deployments to Bosnia-Herzegovina for SFOR-6 and to Kuwait for Intrinsic Action 01-03); staff and company trainer for the Sidewinder Team at the National Training Center, Fort Irwin, California; C7 senior engineer operations officer as part of the 3rd Army CFLCC Staff, Camp Arifjan, Kuwait; operations officer and executive officer in the 70th Engineer Battalion, Fort Riley, Kansas (including a deployment to Operation Enduring Freedom 06-08 in Afghanistan); the secretary of the general staff, Headquarters, U.S. Army Corps of Engineers, Washington, D.C.; Commander of the 1st Engineer Battalion, Fort Riley, Kansas; C7 engineer for CJTF-1, 1st Infantry Division, Regional Command-East, Afghanistan, in support of Operation Enduring Freedom; assistant deputy director for operations on Operations Team 2, National Military Command Center in the Pentagon, and, the 61st Commander of the Los Angeles District of the South Pacific Division, U.S. Army Corps of Engineers.

Gibbs earned a Bachelor of Science in Environmental Engineering from the U.S. Military Academy in 1994, a Master of Science in Engineering Management in 1998 from the Missouri Institute of Science and Technology in Rolla, Missouri, and a master's in National Security Strategy from the National War College in 2013. He is also a graduate of Air Assault School in 1992, Airborne School in 1994, the Engineer Officer Basic Course in 1995, the Engineer Officer Advanced Course in 1998, and the Command and General Staff College in 2005.

Gibbs' military awards include the Legion of Merit; the Bronze Star Medal; the Defense Meritorious Service Medal; the Army Meritorious Service Medal; the Army Commendation Medal; the Army Achievement Medal; the National Defense Service Medal; the Armed Forces Expeditionary Medal; the Global War on Terror Expeditionary Medal; and the NATO Medal.

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STE-CFT

Orlando, FL

Brig. Gen. William R. Glaser

Brig. Gen. William R. Glaser is the director of the Synthetic Training Environment Cross Functional Team. Prior to assuming his current position, Brig. Gen. Glaser was the Deputy Commanding Officer for the United States Army Cadet Command, Fort Knox, Kentucky.

Brig. Gen. Glaser is a native of Hendersonville, Tennessee and was commissioned as a second lieutenant in Armor from the United States Military Academy at West Point in 1993. His first assignment was with the 3rd Infantry Division in Vilseck, Germany, where he served as tank platoon leader in 2-37 Armor and deployed to Macedonia in support of Operation Able Sentry as a company executive officer.



After completing the Armor Officer Advanced Course, Brig. Gen. Glaser was assigned to 3rd Infantry Division, Fort Stewart, Georgia, where he served as an assistant S3, battalion maintenance officer, and tank company commander in 4-64 AR. He was then selected to command the 2nd Brigade Headquarters and Headquarters Company during Operation Desert Spring in Kuwait in 2002, and the Liberation Phase of Operation Iraqi Freedom in 2003. Upon redeploying, he served as a maneuver observer coach trainer in the Battle Command Training Program (BCTP) and attended the Army Command and General Staff College at Fort Leavenworth, Kansas.

In 2006, he returned to the 3rd Infantry Division to serve as the G3 chief of simulations, battle command officer, and then the G3 chief of operations while deployed to Operation Iraqi Freedom V. From 2008-2010, he attended the Naval Postgraduate School and received a Master of Science in Modeling, Virtual Environments, and Simulations.

Upon graduation, he was assigned to Office of Military Cooperation – Kuwait, where he served as the primary advisor to the J3, Kuwait Armed Forces. He was then centrally selected to serve as the director of the TRADOC Project Office – OneSAF at Fort Leavenworth, Kansas. Upon graduation from the U.S. Naval War College, Brig Gen. Glaser moved his family to Germany to serve as the USAREUR G37 chief of exercises, the deputy commanding officer of 2nd Cavalry Regiment, and the director of the Joint Multinational Simulation Center, 7th Army Training Command. He was then centrally selected to serve as the director, National Simulation Center at Fort Leavenworth, Kansas and then returned to Germany to serve as the chief of staff of the 7th Army Training Command in Grafenwoehr, Germany.

His military awards and decorations include the Legion of Merit, Bronze Star Medal, Defense Meritorious Service Medal, Army Meritorious Service Medal, Army Commendation Medal, and Army Achievement Medal. He is also authorized the wear of the Parachutist Badge and Combat Action Badge.

Rear Admiral Amy B. Grable
United States Coast Guard

Rear Admiral Amy Grable assumed the duties as the Assistant Commandant for Engineering and Logistics (CG-4) in June 2023. As the Coast Guard's "Chief Engineer", she is responsible for all civil, aeronautical, naval, and industrial engineering, including logistics for the service's 25,000 facilities, 2,100 cutters and boats and 200 aircraft. Leading a 5,600 member workforce assigned across Coast Guard Headquarters, Aviation Logistics Center, Surface Force Logistics Center, Shore Infrastructure Logistics Center, and the Coast Guard Yard, she is responsible for developing, deploying and maintaining the resources necessary to sustain Service capabilities that enable Coast Guard missions.



Rear Admiral Grable's previous assignments include Commanding Officer of Base Boston, Deputy Commander of Coast Guard Cyber Command (CGCYBER), Product Line Manager for Enterprise Information System Infrastructure, Commanding Officer of Electronic Systems Support Unit Boston, Assignment Officer at the Coast Guard Personnel Service Center, Executive Officer at Coast Guard Electronic Systems Support Unit Seattle, Assistant Technical Manager for the Rescue 21 Acquisition program, Communications Engineer at the Coast Guard Research & Development Center and Engineer Officer in Training and Damage Control Assistant aboard USCGC SPENCER (WMEC 905).

Rear Admiral Grable graduated from the Coast Guard Academy in 1995 with a Bachelor of Science degree in Electrical Engineering. In 1998, she graduated from University of Rhode Island with an M. S. in Electrical Engineering. She completed a one-year program and was honored as an Excellence in Government Senior Fellow in 2015. She was selected for Senior Service School and earned an M. S. in Government Information Leadership from the National Defense University College of Information and Cyberspace in 2018.

Rear Admiral Grable's honors include one Legion of Merit, three Meritorious Service Medals, two Coast Guard Commendation Medals, and the Coast Guard Achievement Medal. She was named the 2002 Coast Guard Elite Athlete of the Year for her accomplishments in the sport of distance running and was selected as the winner of the 2017 Women in Technology, Women in Defense leadership award.

Rear Admiral Grable is married to Timothy Grable of Hanson, Massachusetts. They have four children, Kyle (age 17), Keira (age 15), Drew and Quinn (age 12).

Major General John D. Haas

The Adjutant General - Florida National Guard



Major General John Haas is The Adjutant General of the Florida National Guard (FLNG). He commands over 12,000 Soldiers and Airmen, while exercising management authority over all FLNG programs.

General Haas has served in a variety of command and staff positions within the FLNG. Prior to assuming this position, he was the Assistant Adjutant General and Commander of the Florida Army National Guard. He has also served as the Director of Strategic Plans, Policies & Programs, for the Florida National Guard, where he was the principal advisor to The Adjutant General concerning the formulation of strategic policies, plans, and programs.

Immediately before that, he commanded the 53rd Infantry Brigade Combat Team, which supports federal war-fighting missions as well as Florida's response to natural disasters and civil disturbances.

General Haas has completed three combat tours, two in Southwest Asia and one in Grenada. His other key assignments include multiple company-level commands, Battalion Operations Officer, Squadron Executive Officer and Squadron Commander of the 1-153rd Cavalry Squadron. He also served as the FLARNG Assistant Chief of Staff and State Mobilization Officer.

General Haas graduated from Florida State University and received his commission from the Officer Candidate School at Ft. Benning, Georgia in 1990 following four years of enlisted service in the regular Army as an Infantryman. General Haas' military education includes, Ranger, Airborne and Pathfinder Schools; Infantry Basic and Advanced Courses; the U.S. Command and General Staff College; the Pre-Command Course, and the Army War College where he received a Master of Science Degree (MS) in Strategic Studies.

General Haas' awards include the Combat Infantry Badge (with Silver Star), Legion of Merit, Bronze Star Medal (with Bronze Oak Leaf Cluster), Purple Heart, Meritorious Service Medal (with 4 Oak Leaf Clusters), Joint Service Commendation Medal, Army Commendation Medal, Army Achievement Medal (with 4 Bronze Oak Leaf Clusters), Good Conduct Medal, Army Reserve Component Achievement Medal (with 2 Bronze Oak Leaf Clusters), National Defense Service Medal (with Bronze Service Star), Iraq Campaign Medal (with 2 Bronze Service Stars), Armed Forces Expeditionary Medal, Global War on Terrorism Service Medal, Global War on Terrorism Expeditionary Medal, Humanitarian Service Medal (with 2 Bronze Service Stars), Armed Forces Reserve Medal (with Silver Hourglass and "M" Device).

Other achievements include: Frank L. Lillyman Award, Lowry Leadership Award, General Douglas MacArthur Leadership Award, Order of Hamby, Order of Saint Maurice, and Draper Leadership Award.



United States Navy Biography

REAR ADMIRAL MARK F. HAIGIS DEPUTY COMMANDER, NAVY EXPEDITIONARY COMBAT COMMAND

Rear Admiral Haigis is a native of Hudson, New Hampshire and a 1991 graduate of the United States Merchant Marine Academy with a Bachelor of Science degree in Marine Transportation. He holds a Master of Business Administration from Southern New Hampshire University and is a graduate of the U.S. Air Force Air Command and Staff College and the Joint Forces Staff College.

He served on active duty as Fire Control Officer and CE Division Officer onboard USS Wasp (LHD 1) and deployed in support of Operation Provide Comfort off of Somalia and Operation Southern Watch in the Arabian Gulf.

His staff tours include Assistant Training Officer for NR Military Sealift Command Office Eastern Mediterranean 101, Division Officer and Department Head positions with Mobile Inshore Undersea Warfare Unit (MIUWU) 202, Operations Officer for NR U.S. Forces Korea Detachment 102, Department Head and Executive Officer for NR U.S. Joint Forces Command 206 and Deputy, Chief Staff Officer for NR Chief of Naval Operations Operations and Plans.

His six command tours include units supporting the Naval Leadership and Ethics Center, Commander; US Naval Forces Southern Command/4th Fleet; United States Fleet Forces Command; Commander, 7th Fleet; Commander, Fleet Activities Chinhae and Military Sealift Command's Cargo Afloat Rig Teams.

Mobilizations include MIUWU 202 in support of Operation Enduring Freedom and Cargo Afloat Rig Team Two onboard SS Cape Gibson (T-AK 5051) during Operation Iraqi Freedom. He has served on active duty as Deputy Commander, Amphibious Squadron 6 / Task Force 48 embarked onboard USS Iwo Jima (LHD 7) during the Continuing Promise 2010 Humanitarian Civic Assistance mission and with the Chief of Naval Operations staff as Executive Director of the Readiness Reform Steering Group.

His personal awards include the Legion of Merit, Defense Meritorious Service Medal, Meritorious Service Medal, Navy and Marine Corps Commendation Medal and Joint Service, Navy and Marine Corps and Coast Guard Achievement Medals. Captain Haigis served as a Committee Lead for the Navy Reserve Policy Board.



REAR ADMIRAL KAVON HAKIMZADEH

Director, Joint/Fleet Operations, U.S. Fleet Forces Command

Rear Adm. Kavon "Hak" Hakimzadeh graduated from Carnegie Mellon University with a degree in Electrical Engineering and was commissioned through NROTC in May 1992. He holds Masters Degrees from Old Dominion University, the Naval War College, and the Johns Hopkins University School of Advanced International Studies. He was also a Massachusetts Institute of Technology Seminar XXI fellow.

Operational command tours include Airborne Command and Control Squadron (VAW) 126, USS Mount Whitney (LCC 20) and USS Harry S Truman (CVN 75). During each of these tours, his teams earned recognition as the best units in the Navy in their respective categories. Additional sea duty assignments include VAW-125 as a junior officer, Carrier Strike Group Eight as Flag Lieutenant, VAW-123 as a department head, VAW-126 and USS John C. Stennis (CVN 74) as Executive Officer.

Ashore, he served as a flight instructor with VAW-120, as a student at the Naval War College, and duty under instruction as an Arthur S. Moreau fellow. Additionally, he has served in five Pentagon assignments including the Joint Staff (J-3) readiness division, SOUTHCOM Washington office, OPNAV N00X/N9I as a strike warfare analyst and assessment branch head and two tours in OPNAV N98 as Executive Assistant to the director, air warfare and aircraft carrier requirements branch head.

He assumed his current duties as Director, Joint and Fleet Operations, N3, U.S. Fleet Forces Command in April 2022.

He has accumulated over 3,100 flight hours and 815 carrier arrested landings. His decorations include the Legion of Merit, Bronze Star and Defense Meritorious Service Medal among other personal and unit awards.





BIOGRAPHY

UNITED STATES AIR FORCE



BRIGADIER GENERAL GLENN T. HARRIS

Brig. Gen. Glenn T. Harris is the Deputy Director of Global Operations, United States Strategic Command, Offutt Air Force Base, Nebraska. As Deputy Director, he serves as the command lead for nuclear operations and is responsible for the day-to-day readiness of U.S. nuclear command and control and strategic deterrent forces. He is also responsible for synchronizing component, joint and coalition operations, and directing assigned forces to achieve USSTRATCOM and national objectives.

Brig. Gen. Harris received his commission through the U.S. Air Force Academy in May 1995. He has been a squadron commander, the vice commander of the Air Force Inspection Agency, and the 91st Missile Wing Commander at Minot Air Force Base, North Dakota. Prior to his current position, Brig. Gen. Harris was the executive officer to the Commander, United States Strategic Command, Offutt Air Force Base, Nebraska.



EDUCATION

1995 Bachelor of Science in Social Sciences, U.S. Air Force Academy, Colorado Springs, Colo.

1998 Master's degree in Human Resource Management, Central Michigan University

2000 Squadron Officers School, Maxwell Air Force Base, Ala.

2003 Certificate in Organizational Management, The George Washington University, Washington, D.C.

2005 Air Command and Staff College, Maxwell AFB, Ala., by correspondence

2007 Air Force Fellow–Sandia National Laboratories Technology Fellowship, Sandia National Laboratories, N.M.

2009 Air War College, Maxwell AFB, Ala., by correspondence

2014 Master's degree in National Security Studies, National War College, National Defense University, Fort Lesley J. McNair, Washington D.C.

ASSIGNMENTS

1. July 1995–January 1996, Student, Undergraduate Space/Missile Training and Initial Qualification Training Intercontinental Ballistic Missile Operations, 381st Training Group, Vandenberg Air Force Base, Calif.

2. February 1996–July 2000, Senior Instructor Crew Commander, Chief Operations Simulator Training, Commander Evaluator, Deputy Evaluator, 91st Space Wing, Minot AFB, N.D.

3. July 2000–June 2002, Chief of Twentieth Air Force Training, Chief of Operations Training, 20th Air Force, F.E. Warren AFB, Wyo.

4. June 2002–June 2003, Student, Air Force Intern, the Pentagon, Arlington, Va.

5. June 2003–July 2006, Assistant Director of Operations, Current Operations Flight Commander, Range Operations Commander, 2d Range Operations Squadron, Vandenberg AFB, Calif.

6. July 2006–July 2007, Student, Air Force Fellow–Sandia National Laboratories Technology Fellowship, Sandia National Laboratories, Albuquerque, N.M.

7. August 2007–May 2010, Chief of ICBM Employment Analysis, Headquarters Air Force Space Command, Peterson AFB, Colo.

8. June 2010–June 2012, Commander, 90th Operations Support Squadron, F.E. Warren AFB, Wyo.
9. July 2012–June 2013, Director, Commander's Action Group, Air Force Global Strike Command, Barksdale AFB, La.
10. July 2013–June 2014, Student, National War College, Fort Lesley J. McNair, Washington, D.C.
11. June 2014–January 2015, Deputy Chief, Nuclear Surety Division, Defense Threat Reduction Agency, Fort Belvoir, Va.
12. February 2015–July 2016, Chief, Nuclear Surety Division, Defense Threat Reduction Agency, Fort Belvoir, Va.
13. July 2016–July 2018, Vice Commander, Air Force Inspection Agency, Kirtland AFB, N.M.
14. July 2018–July 2020, Commander, 91st Missile Wing, Minot AFB, N.D.
15. July 2020–July 2021, Executive Officer to the Commander, United States Strategic Command, Offutt AFB, Neb.
16. July 2021–present, Deputy Director of Global Operations, Headquarters, United States Strategic Command, Offutt AFB, Neb.

SUMMARY OF JOINT ASSIGNMENTS

1. June 2014–July 2016, Deputy Chief and Chief Nuclear Surety Division, Defense Threat Reduction Agency, Fort Belvoir, Va., as a lieutenant colonel and colonel
2. July 2020–July 2021, Executive Officer to the Commander, United States Strategic Command, Offutt AFB, Neb., as a colonel

MAJOR AWARDS AND DECORATIONS

Legion of Merit with oak leaf cluster
Defense Meritorious Service Medal
Meritorious Service Medal with three oak leaf clusters
Air Force Commendation Medal with oak leaf cluster
Joint Meritorious Unit Award
Air Force Outstanding Unit Award with three oak leaf clusters
Air Force Organizational Excellence Award
Combat Readiness Medal with oak leaf cluster
National Defense Service Medal
Global War on Terrorism Service Medal
Nuclear Deterrence Operations Service Medal with "N" Device and three oak leaf clusters

OPERATIONAL INFORMATION

Badges: Master Missile Operations Badge and Command Space Badge
Systems: Minuteman III Intercontinental Ballistic Missile System and Range Operations

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 31, 1995
First Lieutenant May 31, 1997
Captain May 31, 1999
Major Sept. 1, 2005
Lieutenant Colonel March 1, 2010
Colonel April 1, 2016
Brigadier General June 2, 2022

(Current as of July 2022)



Brigadier General Joseph E. Hilbert

Brigadier General Joseph E. Hilbert is the Director of Force Development for the Office of the Deputy Chief of Staff, G-8. He most recently served as the Commanding General for the 7th Army Training Command in Grafenwöhr, Germany.

Throughout his career, BG Hilbert has served in a variety of command and staff assignments in both the United States and Europe including Deputy Commander for Maneuver for the 3rd Infantry Division at Ft. Stewart, Georgia; Commander of Operations Group at the Joint Multinational Readiness Center in Hohenfels Germany; Commander of the 82nd Airborne Division Artillery at Ft. Bragg, North Carolina; Commander of the 5th Battalion, 3rd Field Artillery (HIMARS) at Joint Base Lewis McChord, Washington; and Commander of Headquarters and Headquarters Battery, 2nd Battalion, 3rd Field Artillery Regiment in Gießen Germany. Key staff assignments include: Chief of Current Operations at

XVIII Airborne Corps; Deputy Chief of Staff for 7th Infantry Division; Chief of Operational Fires at the Joint Special Operations Command (JSOC); and Operations Officer for the 18th Field Artillery Brigade (Airborne) and 3rd Battalion, 27th Field Artillery Regiment (HIMARS); and Aide de Camp for the Commanding General, U.S. Army Security Assistance Command (USASAC).

BG Hilbert's operational deployments include: Operation Uphold Democracy and later the United Nations Mission in Haiti; Operation Joint Guardian and the Kosovo Force; and Operation Enduring Freedom in Afghanistan.

His military education includes the Field Artillery Officer Basic Course, the Infantry Officers Advanced Course, the Command and General Staff College, and the U.S Army War College. He holds a Masters in Security Studies from the Army War College and is an Olmsted Scholar having earned a Masters in European Studies (*Magister Artium Europastudien*) from the Universität Leipzig in Leipzig, Germany.

His awards and decorations include, the Master Parachutist Badge, the Bronze Star Medal, the Legion of Merit, the Defense Meritorious Service Medal, and the Army Meritorious Service Medal. BG Hilbert was commissioned in the Regular Army Field Artillery as a Distinguished Military Graduate from the Moody Bible Institute in Chicago, IL.



Rear Admiral Kevin M. Kennedy

Assistant Commander for Career Management, PERS-4, Navy Personnel Command



Rear Adm. Kennedy is a native of Gloucester, New Jersey, and graduated from Villanova University in 1996 with bachelor's and master's degrees in English Education. He received his commission via the Naval ROTC program.

Kennedy's sea duty assignments include electrical officer on USS Normandy (CG 60), Navigator on USS Tortuga (LSD 46), operations officer in USS Stout (DDG 55) and USS Leyte Gulf (CG 55), executive officer on USS Oscar Austin (DDG 79), commanding officer on USS Gravelly (DDG 107), N5 on the staff of Commander, Carrier Strike Group Eight, and deputy commander / Commander, Destroyer Squadron Two Eight.

Ashore, Kennedy served as flag aide to Deputy Commander, U.S. Atlantic Fleet; assistant surface warfare officer community manager, Navy Personnel Command; executive assistant to the Chief of Staff, U.S. Joint Forces Command; Joint OPT lead, Joint Staff J3; Naval Surface Force requirements officer; strategic director in the Strategic Warfighting Innovation Cell (SWIC) OPNAV DCNO N7; and director, Surface Warfare Officer Distribution (PERS-41). Kennedy currently serves as assistant commander, Navy Personnel Command for Career Management (PERS-4), Millington, Tennessee.

Kennedy's personal awards include the Legion of Merit (three awards), Defense Meritorious Service Medal, Meritorious Service Medal (three awards), Navy Commendation Medal (six awards), Navy Achievement Medal (two awards), and various unit, campaign, and service medals.



Rear Admiral Jeffrey J. Kilian

Commander, Naval Facilities Engineering Systems Command Pacific/Director, Facilities and Environmental (N46) and Fleet Civil Engineer (N01CE), U.S. Pacific Fleet



Rear Admiral Jeffrey Kilian is a native of Spokane, Washington. He graduated from San Diego State University in 1994 with a Bachelor of Science degree in Civil Engineering. He also holds a Master of Science degree in Engineering (Construction Engineering and Project Management) from the University of Texas at Austin and he completed the Advanced Management Program at Duke University. Prior to joining the Navy, Kilian served four years as a Marine assigned to 1st Marine Division, I Marine Expeditionary Force.

Kilian's operational tours include assignments with Naval Mobile Construction Battalions 3 and 74; Construction Battalion Unit 427; and the 22nd Naval Construction Regiment. His contingency tours include deployments in support of the United Nations Transitional Authority in East Timor (U.S. Pacific Command); Expeditionary Strike Group ONE/Commander, Joint Task Force Disaster Assistance (Pakistan, South Asia); I & II Marine Expeditionary Force (Forward)/Operation Iraqi Freedom; Task Force Sierra/Operation Iraqi Freedom and Operation Enduring Freedom; and Combined Joint Task Force Horn of Africa.

His facilities and staff tours include Assistant Resident Officer in Charge of Construction at Commander Fleet Activities Yokosuka; Civil Engineer Corps Junior Officer Detailer, Navy Personnel Command; Engineer Planner, U.S. Support Group East Timor; Public Works Officer, Naval Air Station Joint Reserve Base Willow Grove; Gulf Coast Integrated Product Team Leader, Naval Facilities Engineering Systems Command (NAVFAC) Southeast; Executive Assistant to the Director of Navy Energy and Environmental Readiness Division (OPNAV N45) and Branch Head for Facilities Investments, Shore Readiness Division (OPNAV N46); Executive Officer, NAVFAC Engineering and Expeditionary Warfare Center; and Chief of Staff, NAVFAC Headquarters.

Kilian has previously commanded Naval Mobile Construction Battalion 4, the 30th Naval Construction Regiment, and NAVFAC Europe Africa Central.

His decorations include the Legion of Merit (4 awards), Bronze Star, Defense Meritorious Service Medal (2 awards), Meritorious Service Medal (5 awards), Joint Service Commendation Medal, Navy Commendation Medal (5 awards), Navy Achievement Medal, and Iraq Campaign Medal. Kilian is a registered professional engineer in the State of California, a member of the Defense Acquisition Corps, a Certified Energy Manager, and qualified as a Seabee Combat Warfare officer and Fleet Marine Force officer.

Updated: 23 June 2022



BIOGRAPHY



UNITED STATES AIR FORCE

MAJOR GENERAL KEITH G. MACDONALD

Maj. Gen. Keith G. MacDonald is the Commander, Air National Guard Readiness Center, Joint Base Andrews, Maryland. He leads an Air Directorate staff of over 1,200 airmen to formulate plans, policies, programs, and execution of the Air National Guard's \$12 billion annual appropriation enabling mission readiness of 108,100 military and civilian personnel in 90 Wings and 175 geographically separated units throughout the 50 states, the District of Columbia, Puerto Rico, Guam, and the Virgin Islands. General MacDonald is a principal advisor to the Director, Air National Guard for field level resourcing, planning, and execution.

General MacDonald was commissioned in 1991 as a distinguished graduate from the Reserve Officer Training Corps program at Miami University of Ohio. Following undergraduate pilot training where he was a distinguished graduate in 1993, he flew the A-10 Thunderbolt II aircraft on active duty for nine years. General MacDonald joined the Air National Guard in 2001, where he flew the A-10 as an instructor combat search and rescue pilot. He deployed to the U.S. Central Command Joint Operations Center and has also flown combat sorties in Operations IRAQI and ENDURING FREEDOM.

General MacDonald has served in various operational and staff assignments. Previous to this assignment, he served as the Director, Air National Guard Operations, National Guard Bureau A3/10. He served as the Commander, 113th Wing, District of Columbia Air National Guard as well as in a joint assignment as Senior Policy Development Analyst, Homeland Defense & Americas' Security Affairs, Office of Secretary of Defense. He has also served as Vice Commander, Air National Guard Readiness Center, and Commander, 201st Mission Support Squadron, JB Andrews, Md.



Gen MacDonald is a command pilot with over 2,900 flying hours, including 150 combat hours.

EDUCATION

1991 Miami University of Ohio, Bachelor of Science, Finance, Oxford, Ohio
1998 Squadron Officer School, Maxwell Air Force Base (AFB), Ala.
1998 USAF Aircraft Mishap Investigation Course, Kirtland AFB, N.M.
2004 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
2009 Air War College, Maxwell AFB, Ala., by correspondence
2011 Joint Task Force Commanders Course, Peterson AFB, Colo.
2012 Naval War College, Masters of Arts, National Security and Strategic Studies, Newport, R.I.
2014 Senior Manager Course in National Security, Elliott School, George Washington University, Washington, D.C.
2014 Accelerated Aircraft Maintenance Officer Course, Sheppard AFB, Texas
2018 General and Flag Officer Homeland Security Executive Seminar, Harvard University, Cambridge, Mass.
2019 National Security Studies Management Course, Syracuse University, Syracuse, N.Y.
2020 Enterprise Leadership Seminar, Kenan-Flagler Business School, University of North Carolina, Chapel Hill, N.C.
2021 Joint Flag Officer Warfighting Course (JFOWC), Lemay Center, Air University, Maxwell AFB, Ala.
2021 Senior Leader Orientation Course (SLOC), Joint Base Andrews, MD

2022 Combined Force Air Component Commander's Course (CFACC), Lemay Center for Doctrine Development and Education, Maxwell AFB, Ala.

2022 Leading Strategically, Center for Creative Leadership, Colorado Springs, Colo.

2022 Senior Executive Seminar 22-15, George C. Marshall Center, Garmisch-Partenkirchen, DE

ASSIGNMENTS

1. March 1992–March 1993, Student, Undergraduate Pilot Training, Laughlin AFB, Texas
2. March 1993–January 1994, Student, A-10 Upgrade Training, Davis-Monthan AFB, Ariz.
3. January 1994–April 1997, Instructor Pilot, 354th Wing, Eielson AFB, Alaska
4. April 1997–April 1998, Chief, Battalion Air Liaison Officers & Instructor Pilot, 51st Wing, Osan Air Base, Republic of Korea
5. April 1998–May 2001, Flight Commander and Squadron Safety Officer, 355th Wing, Davis-Monthan AFB, Ariz.
6. May 2001–May 2005, Instructor Pilot, 104th Wing, Westover, Mass.
7. January 2004–May 2005, Air National Guard Fighter Functional Area Manager, ANGRC, Andrews AFB, Md.
8. May 2005–June 2007, Chief, Operational Plans Branch, Andrews AFB, Md.
9. June 2007–May 2010, Deputy Chief, Current Operations and Plans Division, ANGRC, Andrews AFB, Md.
10. May 2010–July 2011, Chief, Current Operations, NGB Joint Staff, Crystal City, Va.
11. July 2011–June 2012, Naval War College, Naval Station Newport, R.I.
12. June 2012–June 2014, Senior Policy Development Analyst, Homeland Defense & Americas' Security Affairs, Office of the Secretary of Defense, the Pentagon, Arlington, Va.
13. June 2014–October 2015, Commander, 113th Maintenance Group, Joint Base (JB) Andrews, Md.
14. October 2015–May 2016, Director of Logistics, NGB/A4, ANGRC, JB Andrews, Md.
15. May 2016–Dec 2016, Director of Logistics and Installations, NGB/A4, ANGRC, JB Andrews, Md.
16. Dec 2016–Sep 2018, Vice Commander, ANGRC / Commander, 201st Mission Support Squadron, JB Andrews, Md.
17. Sep 2018–July 2020, Commander, 113th Wing, District of Columbia Air National Guard, JB Andrews, Md.
18. July 2020–October 2021, Director of ANG Operations, NGB/A2/3/6/10, ANGRC, JB Andrews, Md.
19. October 2021–June 2022, Director of ANG Operations, NGB/A3/10, ANGRC, JB Andrews, Md.
20. June 2022–Present, Commander, Air National Guard Readiness Center, JB Andrews, Md.

SUMMARY OF JOINT ASSIGNMENTS

1. June 2012–June 2014, Senior Policy Development Analyst, Homeland Defense & Americas' Security Affairs, Office of the Secretary of Defense, Pentagon, Va., as a Colonel

FLIGHT INFORMATION

Rating: Command Pilot

Flight Hours: More than 2,900 including more than 150 combat hours

Aircraft Flown: T-37B, T-38A, A-10A/C, C-40, F-16C/D

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit with three oak leaf clusters

Defense Meritorious Service Medal

Meritorious Service Medal

Air Medal with three oak leaf clusters

Aerial Achievement Medal with five oak leaf clusters

Joint Service Commendation Medal

Air Force Commendation Medal with two oak leaf clusters

Air Force Achievement Medal

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 15, 1991

First Lieutenant Feb 25, 1993

Captain Feb 22, 1995

Major Feb 1, 2002

Lieutenant Colonel Oct 18, 2007

Colonel March 2, 2011

Brigadier General Jun 9, 2019

Major General May 19, 2022

(Current as of September 2022)



United States Navy Biography

Captain D. Wilson Marks
Commander
Naval Surface and Mine Warfighting Development Center

Captain Marks, a native of Lynchburg, Virginia, graduated from the U.S. Naval Academy in 1994 with a Bachelor of Science in History and earned a Master of Arts in National Security Affairs in Strategic Studies from the Naval War College and a Master of Science in National Strategic Studies from the National War College.

At sea, he served as Strike Warfare Officer aboard USS Deyo (DD 989), Assistant Operations Officer aboard USS Anzio (CG 68), Operations Officer aboard USS Barry (DDG 52), Operations Officer aboard USS Vicksburg (CG 69), and forward deployed to Japan as Executive Officer of USS Mustin (DDG 89).



Ashore, he served as a Placement Officer and Assistant Captain Detailer at Naval Personnel Command, Executive Assistant to the commander of Naval Surface Force Atlantic, the Deputy for Combat System and Warfighting Integration at the Office of the Chief of Naval Operations, and as the Executive Assistant to the commander of U.S. Pacific Fleet.

Captain Marks commanded USS Mason (DDG 87), USS Robert Smalls (CG 62) formerly named USS Chancellorsville, Provincial Reconstruction Team Ghazni Province, Afghanistan, and Naval Surface Group Western Pacific.

While in command of USS Robert Smalls, his Sailors earned the Spokane Trophy as the most combat ready ship in the Pacific Fleet.

His personal awards include the Legion of Merit (three awards), the Bronze Star, Meritorious Service Medal (four awards), the Navy-Marine Corps Commendation Medal (two awards), the Army Commendation Medal, and the Navy Achievement Medal (five awards).

Captain Marks assumed the role of Commander, Naval Surface and Mine Warfighting Development Center in May 2023.



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL ROBERT A. MASAITIS

Brig. Gen. Robert A. (Rob) Masaitis is the Deputy Director, Global Integration, Joint Staff, J-5, Directorate for Strategy, Plans and Policy.

Prior to this assignment, Brig. Gen. Masaitis was the Deputy Director of Capability Development, Air Force Futures, Headquarters U.S. Air Force. In this position, Brig. Gen. Masaitis assisted the Director in establishing capability development policy and providing guidance and direction to 220 military, civilian, and contractor personnel who represent the warfighter to the Air Force Corporate Process. The Directorate is the Service's center of expertise on Capability Development and Joint Integration, comprised of 23 teams covering the entire range of Air Force programs, including next-generation weapons and sensors, autonomous platforms, command and control, space and cyber systems, base defense, and mobility.

Brig. Gen. Masaitis was commissioned through the U.S. Air Force Academy in 1995. During his 27 years of commissioned service, he has been an instructor and evaluator navigator, squadron weapons and tactics officer, major command weapons and tactics officer, operations officer, squadron, group, and wing commander. In addition to flying combat and contingency operations in the AC-130 Gunship and U-28, Brig. Gen. Masaitis served as Deputy Director for Strategy, Plans and Policy, Headquarters Special Operations Command, Pacific, Camp H.M. Smith, Hawaii.

EDUCATION

1995 Bachelor of Science, General Engineering, U.S. Air Force Academy, Colorado Springs, Colo.
2000 Squadron Officer School, Maxwell Air Force Base, Ala.
2001 U.S. Air Force Weapons School, Hurlburt Field, Fla.
2006 Master of Business Administration, University of West Florida, Pensacola, Fla.
2008 Master of Science, Defense Analysis, Naval Postgraduate School, Monterey, Calif.
2009 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
2010 Master of Airpower Art and Science, School of Advanced Air and Space Studies, Maxwell AFB, Ala.
2012 Air War College, Maxwell AFB, Ala., by correspondence
2015 Master of Science, Defense Strategy and Resourcing, National Defense University, Washington, D.C.

ASSIGNMENTS

1. October 1995–August 1997, Student, Joint Undergraduate Navigator Training, Naval Air Station Pensacola, Fla., and Randolph Air Force Base, Texas
2. September 1997–July 1999, AC-130U Navigator, Training Officer and Tactics Officer, 4th Special Operations Squadron, Hurlburt Field, Fla.
3. August 1999–July 2000, AC-130U Instructor Navigator, 19th Special Operations Squadron, Hurlburt Field, Fla.
4. August 2001–January 2004, AC-130U Instructor/Evaluator Navigator, Weapons and Tactics Officer, 4th Special Operations Squadron, Hurlburt Field, Fla.
5. January 2004–June 2007, Chief, AC-130 Weapons and Tactics, Headquarters Air Force Special Operations Command, Hurlburt Field, Fla.
6. July 2007–June 2009, Student, Naval Postgraduate School, Monterey, Calif.
7. July 2009–May 2010, Student, School of Advanced Air and Space Studies, Maxwell AFB, Ala.
8. June 2010–June 2012, Operations Officer, 73rd Special Operations Squadron, Cannon Air Force Base, N.M.
9. June 2012–June 2014, Commander, 34th Special Operations Squadron, Hurlburt Field, Fla.
10. June 2014–July 2015, Student, Eisenhower School for National Defense and Resource Strategy, Washington, D.C.
11. July 2015–July 2017, Chief, Strategy, Plans, and Analysis Branch and later, Deputy Director for Plans, Strategy, and Policy, Headquarters Special Operations Command, Pacific, Camp H.M. Smith, Hawaii
12. August 2017–July 2019, Commander, 492nd Special Operations Training Group, Hurlburt Field, Fla.
13. July 2019–July 2021, Commander, 27th Special Operations Wing, Cannon AFB, N.M.
14. July 2021–May 2022, Deputy Director, Capability Development, Air Force Futures, Headquarters U.S. Air Force, the Pentagon,



EFFECTIVE DATES OF PROMOTION

Second Lieutenant
May 31, 1995

First Lieutenant
May 31, 1997

Captain
May 31, 1999

Major
September 01, 2005

Lieutenant Colonel
July 01, 2010

Colonel
October 01, 2016

Brigadier General
August 05, 2022



Arlington, Va.

15. May 2022–present, Deputy Director, Global Integration, Joint Staff J-5, the Pentagon, Arlington, Va.

FLIGHT INFORMATION

Rating: master navigator

Flight Hours: more than 3,500 and more than 1,000 combat hours

Aircraft Flown: vT-34, T-43, T-1A, AC-130U, MC-130W, AC-130W, U-28A and AC-130J

MAJOR AWARDS AND DECORATIONS

Legion of Merit

Bronze Star

Defense Meritorious Service Medal

Meritorious Service Medal with four oak leaf clusters

Air Medal

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 31, 1995

First Lieutenant May 31, 1997

Captain May 31, 1999

Major Sept. 1, 2005

Lieutenant Colonel July 1, 2010

Colonel Oct. 1, 2016

Brigadier General Aug. 5, 2022

(Current as of August 2022)





**Assistant Judge Advocate General
for Military Law and Operations
U.S. Army
Brigadier General
David E. Mendelson**



Brigadier General David E. Mendelson grew up in Princeton, NJ. He graduated Nova Southeastern University Law School in 1994. He was commissioned in the U.S. Army Judge Advocate General's Corps in 1995.

Brigadier General Mendelson most recently served as the Staff Judge Advocate of III Corps, Fort Hood, Texas. During his time assigned to III Corps, Brigadier General Mendelson deployed to Iraq and also served as the Staff Judge Advocate, Headquarters, Combined Joint Task Force-Operation Inherent Resolve. His previous assignments include: Executive Officer to The Judge Advocate General, Office of The Judge Advocate General; Staff Judge Advocate, Fort Sill, Oklahoma; Staff Judge Advocate, Grafenwoehr, Germany; Deputy Staff Judge Advocate, USAREUR, Heidelberg, Germany; Assignments Officer, Personnel, Plans, and Training Office (PPTO); Officer-in-Charge, Hanau Branch, Heidelberg, Germany; Chief, Administrative Law, Baghdad, Iraq; Litigation Attorney, U.S. Army Legal Services Agency; Operational Law Attorney, Ethics Counselor and Chief of Client Services, Fort Hood, Texas; Legal Assistance Attorney, SAUSA, and Trial Counsel, Fort Sam Houston, Texas.

Brigadier General Mendelson received his Bachelor of Science degree in Telecommunications and Business Management from Ithaca College, Ithaca, New York in 1991; a Juris Doctorate degree from Nova Southeastern University, Fort Lauderdale, Florida in 1994; a Master's degree in Law (LL.M) from The Judge Advocate General's Legal Center and School, U.S. Army, Charlottesville, Virginia in 2004; and a Master's degree in Strategic Studies from the U.S. Army War College, Carlisle, Pennsylvania in 2014.

Brigadier General Mendelson's military education includes: The Judge Advocate Basic and Advanced Courses, the Command and General Staff Officer's Course, and the Army War College.

Brigadier General Mendelson's awards and decorations include: Legion of Merit with two Oak Leaf Clusters, the Bronze Star Medal, the Defense Meritorious Service Medal, the Meritorious Service Medal with four Oak Leaf Clusters, the Army Commendation Medal with one Oak Leaf Cluster, the Army Achievement Medal, the Iraq Campaign and Inherent Resolve Campaign Medal. He is also authorized to wear the Parachutist Badge and the Army Staff Identification Badge.

Brigadier General Mendelson and his wife Maria have two children, Aaron and Gabriel.



BIOGRAPHY



UNITED STATES SPACE FORCE

Brigadier General JACOB MIDDLETON

Brigadier General Jacob Middleton is the Director of National Security Space Policy, National Space Council, the White House, Washington, D.C. In this capacity, he is the lead for national security space policy matters on the National Space Council. In this role he advises the Vice President of the United States in her role as the Chair of the National Space Council. Brig Gen Middleton works closely with the National Security Council, Office of Science and Technology Policy, Office of Management and Budget, the Department of Defense, the Intelligence Community, and a variety of other U.S. government departments and agencies to develop policy and implement national space policy, and strategies.

Brigadier General Middleton enlisted in the Air Force in August 1992 and received his commission through the Officer Training School in November 1998. He has served in a variety of space and missile operations assignments, including tours in the 91st Space Wing, 50th Space Wing, and the National Reconnaissance Office. In addition, he served as the chief speechwriter for the Vice Chief of Staff of the Air Force and Commander of the Aerospace Data Facility Colorado (Delta 20), Buckley Air Force Base, Colorado

Prior to his current assignment, Brigadier General Middleton served as Senior Congressional Advisor for the Chief of Space Operations, Pentagon, Washington D.C.



EDUCATION

1991 Bachelor of Arts degree, Psychology, Augusta State University, Augusta, Ga.
1997 Master of Arts, Public Administration, Troy University, Troy, Ala.
2005 Squadron Officer School, Top Third Graduate, Maxwell AFB, Ala.
2007 Master of Arts, Organizational Management, George Washington University, Washington, D.C.
2007 Air Command and Staff College, by correspondence, Maxwell AFB, Ala.
2011 Master of Philosophy, Military Strategy, School of Advanced Air and Space Studies, Maxwell AFB, Ala.
2014 Air War College, by correspondence, Maxwell AFB, Ala.
2017 Master of Science in National Security Strategy, National War College, National Defense University, Fort Lesley J. McNair, Washington, D.C.

ASSIGNMENTS

1. November 1998 – August 1999, Student, Undergraduate Space and Missile Training, Vandenberg AFB, Calif.
2. August 1999 – August 2000, Deputy Missile Combat Crew Commander, 742nd Missile Squadron, Minot AFB, N.D.
3. August 2000 – August 2001, Instructor Deputy Missile Combat Crew Commander, 91st Operations Support Squadron, Minot AFB, N.D.
4. August 2001 – March 2002, Missile Combat Crew Commander, 742nd Missile Squadron, Minot AFB, N.D.
5. March 2002 – March 2003, ICBM Senior Instructor Combat Crew Commander, 91st Operations Support Squadron, Minot AFB, N.D.
6. March 2003 – July 2003, Wing Executive Officer, 91st Space Wing, Minot AFB, N.D.
7. July 2003 – May 2005, Assistant Professor of Aerospace Studies, AFROTC Detachment 015, Tuskegee University, Tuskegee, Ala.
8. May 2005 – June 2007, Air Force Intern, Office of the Assistant Secretary of Defense for Legislative

Affairs, and National Space Security Office, Pentagon, Washington, D.C.

9. June 2007 – June 2008, Chief, Current Operations, National Reconnaissance Operations Center, National Reconnaissance Office, Chantilly, Va.

10. June 2008 – December 2008, Executive Officer, Deputy Director for Mission Support, National Reconnaissance Office, Chantilly, Va.

11. December 2008 – June 2010, Chief Flight Safety and Vulnerability, National Reconnaissance Operations Center, National Reconnaissance Office, Chantilly, Va.

12. June 2010 – June 2011, Student, School of Advanced Air and Space Studies, Maxwell AFB, Ala.

13. June 2011 – June 2012, Operations Officer, 50th Operations Support Squadron, Schriever AFB, Colo.

14. June 2012 – May 2014, Commander, Space Operations Squadron, Space Operations Wing, Aerospace Data Facility Colorado, Buckley AFB, Colo.

15. May 2014 – July 2015, Chief Speechwriter to the Vice Chief of Staff of the Air Force, Pentagon, Washington, D.C.

16. July 2015 – July 2016, Deputy Chief, Senate Liaison Division, Office of the Secretary of the Air Force, Pentagon, Washington, D.C.

17. July 2016 – June 2017, Student, National War College, National Defense University, Fort Lesley J. McNair, Washington, D.C.

18. June 2017 – July 2019, Vice Commander, 50th Space Wing, Schriever AFB, Colo. (January 2019 – July 2019, Director of Space Forces, Combined Air and Space Operations Center, Al Udeid Air Base, Qatar)

19. August 2019 – August 2021, Commander, Aerospace Data Facility Colorado and Space Operations Wing, Buckley AFB, Colo.

20. August 2021 – April 2022, Senior Congressional Advisor for Space, Office of the Chief of Space Operations, Pentagon, Washington, D.C.

21. April 2022 – Present, Director of National Security Space Policy, National Space Council, the White House, Washington, D.C.

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit

Defense Meritorious Service Medal with oak leaf cluster

Meritorious Service Medal with oak leaf cluster

Joint Service Commendation Medal

Air Force Commendation Medal with oak leaf cluster

Air Force Achievement Medal with four oak leaf clusters

Joint Meritorious Unit Award

Air Force Outstanding Unit Award with three oak leaf clusters

Air Force Organizational Excellence Award

General Thomas S. Power Award (2003) – Best Missile Combat Crew in USAF

OTHER ACHIEVEMENTS

National Reconnaissance Office Gold Medal

EFFECTIVE DATES OF PROMOTION

Second Lieutenant November 13, 1998

First Lieutenant November 13, 2000

Captain November 13, 2002

Major July 1, 2008

Lieutenant Colonel December 1, 2011

Colonel May 1, 2017

Brigadier General December 23, 2022

(Current as of Nov 2022)



BIOGRAPHY

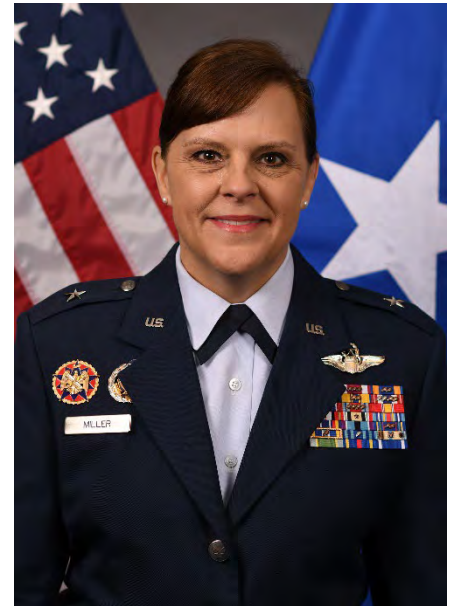


UNITED STATES AIR FORCE

BRIGADIER GENERAL ALLISON C. MILLER

Brigadier General Allison C. Miller is the Director of Operations, National Guard Bureau A3/10, Washington, D.C. As the Director of Operations, she oversees a portfolio to include airborne intelligence, surveillance and reconnaissance, combat and mobility air forces, rescue and special operations forces, command and control forces, and nuclear forces supporting and enabling over 108,400 military and civilian personnel assigned to 90 wings and 175 geographically separated units throughout the 50 States, the District of Columbia, Puerto Rico, Guam, and the Virgin Islands. Gen Miller is also responsible for the mobilization, warfighting capabilities, domestic response, and readiness of the Air National Guard (ANG).

Brigadier General Miller has served in various roles at the national headquarters level. She was the Director of Reserve Integration, Air National Guard, Office of the Secretary of Defense, Office of the Under Secretary of Defense for Personnel and Readiness, Pentagon; the Special Assistant to the Commander, Air National Guard Readiness Center; the Director of Safety, National Guard Bureau, Washington DC. She served as the Commander, 179th Airlift Wing, Mansfield, Ohio, and was dual hatted as the Chief, Air Mobility Division, 601st Air Operations Center and the steady state Director of Mobility Forces for AFNORTH, Tyndall Air Force Base, Florida, where she advised the Joint Forces Air Component Commander on mobility operations in support of homeland air defense for the continental United States, defense support of civil authorities for humanitarian assistance and disaster relief, and theater security cooperation for North America. Prior to assuming her current position, she was the Senior Executive Officer to the 29th Chief, National Guard Bureau, a member of the Joint Chiefs of Staff, where she was the Chief's coordination authority across National Guard Bureau, all federal and state government agencies, including the Military Services, Joint Staff, Office of the Secretary of Defense, and U.S. government, as well as with industry and allies and partner nations around the world.



Brigadier General Miller has served in Operations ALLIES RESOLVE, ALLIES WELCOME, NOBLE EAGLE, ENDURING FREEDOM, IRAQI FREEDOM, NEW DAWN, INHERENT RESOLVE, and sat Alpha Alert in support of Homeland Defense. She is a decorated pilot with a diverse background comprised of over 2,300 military flying hours (including 400 combat hours) and 4,000 civilian flying hours. Brig. Gen. Miller is a civilian pilot with American Airlines, currently on military leave. She graduated from Auburn University with a B.S. in Aviation in 1993, joining the Air National Guard in 1996 and commissioned as a distinguished graduate, through the Academy of Military Science, Knoxville, Tenn in 1997.

EDUCATION

1993 Bachelor of Science, Aviation Management / Professional Flight, Auburn University, Auburn, Ala.
1997 Academy of Military Science, Distinguished Graduate, Knoxville, Tenn.
2003 Squadron Officer School, Maxwell Air Force Base, Ala., by correspondence
2012 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
2013 Master of Military Operational Art & Science, Highest Academic Distinction, Air Command & Staff College, Maxwell AFB, Ala.
2014 Air War College, Air Reserve Component Seminar, Knoxville, Tenn and Maxwell AFB, Ala.
2019 Joint Combined Warfighter School, Joint Force Staff College, Norfolk, Va.
2021 Leading Strategically, Senior Leader Development Course, Colorado Springs, Co.
2022 Seminar XXI, National Security Strategy, Massachusetts Institute of Technology, Washington, D.C.
2023 Latin America Studies Seminar, Washington, D.C.
2023 General and Flag Officer Homeland Security Executive Seminar, Cambridge, Ma.

ASSIGNMENTS

1. November 1997 - December 1998, Student, Specialized Undergraduate Pilot Training, 14th Flying Training Wing, Columbus Air Force Base, Miss.
2. December 1998 - June 1999, Student, KC-135R initial training, Altus AFB, Okla.
3. June 1999 - June 2010, KC-135R Pilot, Aircraft Commander, 106th Air Refueling Squadron, Alabama Air National Guard, Birmingham, Ala.
4. June 2010 - June 2011, Command Post Officer, KC-135R Aircraft Commander, 117th Air Refueling Wing, Ala ANG, Birmingham, Ala.
5. June 2011 - October 2014, Chief of Scheduling, KC-135R Instructor Pilot, Squadron Flying Safety Officer, 106ARS, Ala

ANG, Birmingham, Ala.

6. October 2014 - February 2016, Chief of Wing Safety, KC-135R Instructor Pilot, 117ARW, Ala ANG, Birmingham, Ala.

7. February 2016 - January 2018, Director, Safety, NGB, Joint Base Andrews, Md.

8. January 2018 - July 2019, Commander, 179th Airlift Wing, Mansfield, Ohio.

9. July 2019 - August 2020, Chief, Air Mobility, 601st AOC; Director of Mobility Forces, Air Forces Northern, Tyndall AFB, Fla.

10. August 2020 - February 2021, Special Assistant to the Commander, ANG Readiness Center, Joint Base Andrews, Md.

11. February 2021 - October 2021, Director of Reserve Integration, Office of the Secretary of Defense, Pentagon, Washington, D.C.

12. October 2021 - June 2022, Senior Executive Officer, 29th Chief, National Guard Bureau, Pentagon, Washington, D.C.

13. June 22 - Present, Director of ANG Operations, NGB/A3/10, ANGRC, JB Andrews, Md.

SUMMARY OF JOINT ASSIGNMENTS

1. February 2021 – October 2021, Director of Reserve Integration, Office of the Secretary of Defense, Pentagon, Washington, D.C.

2. October 2021 – June 2022, Senior Executive Officer, 29th Chief, National Guard Bureau, Pentagon, Washington, D.C.

FLIGHT INFORMATION

Rating: Command Pilot

Flight Hours: More than 2,300 including more than 400 combat hours

Aircraft Flown: T-37, T-1, KC-135R, KC-135T, C-130H

MAJOR AWARDS AND DECORATIONS

Legion of Merit

Defense Meritorious Service Medal

Meritorious Service Medal with four oak leaf clusters

Air Medal with two oak leaf clusters

Aerial Achievement Medal

Air Force Commendation Medal with two oak leaf clusters

Meritorious Unit Award with twelve oak leaf clusters

Air Force Outstanding Unit Award with one oak leaf cluster

Combat Readiness Medal with four oak leaf clusters

National Defense Service Medal

Afghanistan Campaign Medal with one oak leaf cluster

Iraq Campaign Medal with one oak leaf cluster

Global War on Terrorism Expeditionary Medal

Global War on Terrorism Service Medal

Armed Forces Service Medal

Humanitarian Service Medal

Nuclear Deterrence Operations Service Medal with two oak leaf clusters

Air Force Expeditionary Service Ribbon with Gold Border and one oak leaf cluster

Air Force Longevity Service with five oak leaf clusters

Armed Forces Reserve Medal with 8 'M' devices

Small Arms Expert Marksmanship Ribbon

Air Force Training Ribbon

NATO medal

Alabama National Emergency Service Medal

Alabama Faithful Service Medal with four oak leaf clusters

PROFESSIONAL MEMBERSHIPS AND ASSOCIATIONS

National Guard Association of the United States (NGAUS)

OTHER ACHIEVEMENTS

Alabama Space Science Exhibit Commission (ASSEC), appointment by the Governor of Alabama

EFFECTIVE DATES OF PROMOTION

Second Lieutenant Nov. 20, 1997

First Lieutenant Nov. 20, 1999

Captain Nov. 20, 2001

Major Nov. 22, 2005

Lieutenant Colonel Nov. 22, 2012

Colonel Sept. 15, 2016

Brigadier General Jun 1, 2022

(current as of May 2023)



BIOGRAPHY

JOINT STAFF

BRIGADIER GENERAL JENNIFER R. MITCHELL

Brigadier General Jennifer Mitchell serves as Deputy Director for Counter Threats and International Cooperation in the Directorate for Strategy, Plans and Policy, the Pentagon. The deputy directorate advises the Chairman of the Joint Chiefs of Staff on all global and functional matters pertaining to stability and humanitarian engagement, security cooperation activities, the Chairman's mission to the United Nations, countering weapons of mass destruction, countering violent extremist organizations, climate, arctic, and maritime operations.

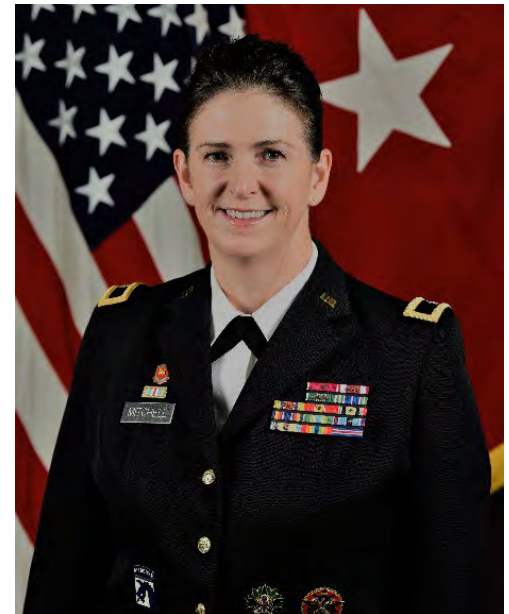
BG Mitchell is a native of Greenville, Ohio. She enlisted in the Ohio Army National Guard as a Private in 1991 as a Water Purification Specialist and attended Wright State University, Dayton, Ohio where she studied Urban Planning. She received her commission through Officer Candidate School in 1996.

BG Mitchell has commanded Engineer units at the detachment, company, battalion and brigade level. She commanded the 16th Engineer Brigade and served as the Chief of the Joint Staff, Ohio National Guard. Her contingency experience spans combat, humanitarian assistance, civil support and disaster operations, including Operation New Horizons, Joint Task Force Bravo, in Central America in support of the Engineer humanitarian relief operation following Hurricane Mitch and Operation Iraqi Freedom where she served with XVIII Airborne Corps, Multi-National Corps - Iraq.

BG Mitchell served in four Divisions at the Army National Guard Readiness Center, Arlington, Virginia: Operations Division as a Deployments Officer and Joint Reserve Intelligence Program Manager; Logistics Division as the Engineer and Chemical Item Manager; Materiel Programs Division as the Engineer Systems Integrator; and in the Installations Division as the Chief for Facilities Management.

BG Mitchell served in several assignments at the Pentagon and on Capitol Hill: previously as the Vice Director, Strategy, Policy, Plans and International Affairs (J5), National Guard Bureau; Executive Officer to the 11th Vice Chief, National Guard Bureau; Executive Officer to the Director, Army National Guard; in the Office of the Assistant Secretary of the Army (Installations, Energy and Environment) as the Director for Operational Energy and Contingency Basing Policy; in the Office of the Assistant Secretary of the Army (Financial Management & Comptroller) as an Army Budget Congressional Liaison Officer where she managed the Weapons & Tracked Combat Vehicle, Military Construction, Base Realignment and Closure and Reserve Component accounts; and in the Office of the Secretary of the Army for the Chief of Legislative Liaison where she managed the Military Construction, Energy and Environment, and Reserve Component portfolio. BG Mitchell served as an Army Congressional Fellow with the Senate Appropriations Committee during the second session of the 111th Congress.

BG Mitchell earned a Master of Science from the National Graduate School in Quality Systems Management, a Master of Professional Studies in Legislative Affairs from the George Washington University, and a Master of Strategic Studies from the U.S. Army War College.





BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL JEFFREY W. NELSON

Brig. Gen. Jeffrey W. Nelson is the Vice Commander, 19th Air Force, Joint Base San Antonio-Randolph, Texas. He assists the Commander in management and execution of the Air Education and Training Command flying training mission, from initial screening to advanced combat crew training. The 19th Air Force has more than 36,000 Total Force personnel and 1,608 aircraft assigned to 17 Total Force wings located across the U.S. The 19th Air Force executes more than 45% of the Air Force's annual flying hour program.

Brig. Gen. Nelson received his commission as a distinguished graduate of the U.S. Air Force Academy in 1997. He has commanded at the squadron level and three times at the wing level. His staff assignments include Headquarters Air Force, U.S. Central Command, and the 607th Air Operations Center, Republic of Korea. He has flown combat missions in support of operations in Kosovo, Iraq, Afghanistan, and Syria logging more than 500 combat hours.

Brig. Gen. Nelson is a weapons officer and command pilot with more than 4,400 flight hours in mobility and trainer aircraft. Prior to his current assignment, Brig. Gen. Nelson was the Commander, 379th Air Expeditionary Wing, Al Udeid Air Base, Qatar.



EDUCATION

1997 Bachelor of Science, Civil Engineering, United States Air Force Academy, Colo.

2002 Squadron Officer School, Maxwell Air Force Base, Ala.

2003 Master of Arts, Organizational Management, The George Washington University, Washington, D.C.

2005 C-17A Weapons Instructor Course, McGuire AFB, N.J.

2007 Air Command and Staff College, Maxwell AFB, Ala., by correspondence

2010 Master of Airpower Art and Science, School of Advanced Air and Space Studies, Air University, Maxwell AFB, Ala.

2011 Air War College, Maxwell AFB, Ala., by correspondence

2015 National Defense Fellow, Congressional Research Service, Library of Congress, Washington, D.C.

2017 Joint and Combined Warfighting School (JPME-II), Norfolk, Va.

2018 Enterprise Leadership Seminar, Kennan Flagler Business School, University of North Carolina, Chapel Hill

2021 Senior Leader Security Seminar, Dahlgren, Va.

ASSIGNMENTS

1. August 1997 – September 1998, Student, Specialized Undergraduate Pilot Training, Laughlin Air Force Base, Texas
2. September 1998 – December 1998, Student, C-17A Copilot Initial Qualification course, Altus AFB, Okla.
3. January 1999 – June 2002, Wing Mission Director and C-17A Instructor Aircraft Commander, 437th Operations Support Squadron and 17th Airlift Squadron, Charleston AFB, S.C.
4. June 2002 – June 2003, Intern, Air Force Intern Program, Office of the Secretary of Defense and Headquarters Air Force Staff, Pentagon, Washington, D.C.
5. June 2003 – June 2006, Assistant Director of Operations, Flight Commander, and C-17A Evaluator Aircraft Commander, 8th Airlift Squadron, McChord AFB, Wash.
6. June 2006 – June 2009, Operations Officer, Course Director, Weapons Officer, and C-17A Instructor Aircraft

Commander, 57th Weapons Squadron, McGuire AFB, N.J.

7. June 2009 – June 2010, Student, School of Advanced Air and Space Studies, Maxwell AFB, Ala.
8. June 2010 – June 2012, Strategic Planner, Strategy, Plans and Policy Directorate (J5), U.S. Central Command, MacDill AFB, Fla.
9. June 2012 – January 2014, Commander, 58th Airlift Squadron, Altus AFB, Okla.
10. January 2014 – June 2014, Deputy Commander, 97th Mission Support Group, Altus AFB, Okla.
11. July 2014 – June 2015, National Defense Fellow, Congressional Research Service, Library of Congress, Washington, D.C.
12. June 2015 – June 2016, Chief, Strategy Division, 607th Air Operations Center, Osan Air Base, Republic of Korea.
13. June 2016 – July 2017, Vice Commander, 437th Airlift Wing, Joint Base Charleston, S.C.
14. July 2017 – September 2018, Commander, 628th Air Base Wing and Commander, Joint Base Charleston, S.C.
15. September 2018 – July 2020, Commander, 60th Air Mobility Wing, Travis AFB, Calif.
16. July 2020 – August 2021, Director, Checkmate, Headquarters U.S. Air Force, the Pentagon, Washington, D.C.
17. August 2021 – May 2022, Director, Department of the Air Force Transition Cell, Office of the Assistant Secretary of Defense for Legislative Affairs, the Pentagon, Washington, D.C.
18. May 2022 – June 2023, Commander, 379th Air Expeditionary Wing, Al Udeid AB, Qatar
19. Jun 2023 – Present, Vice Commander, 19th Air Force, Joint Base San Antonio–Randolph, Texas

SUMMARY OF JOINT ASSIGNMENTS

1. June 2010 – June 2012, Strategic Planner, Strategy, Plans and Policy Directorate (J5), U.S. Central Command, MacDill AFB, Fla., as a major and lieutenant colonel

FLIGHT INFORMATION

Rating: command pilot

Flight hours: more than 4,400

Aircraft flown: C-17A, C-5M, KC-10A, KC-135R, RC-135V, T-1A, and T-37B

MAJOR AWARDS AND DECORATIONS

Legion of Merit with three oak leaf clusters

Defense Meritorious Service Medal

Meritorious Service Medal with three oak leaf clusters

Air Medal with two oak leaf clusters

Aerial Achievement Medal

Joint Service Commendation Medal

Air Force Commendation Medal

Army Commendation Medal

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 28, 1997

First Lieutenant May 28, 1999

Captain May 28, 2001

Major Nov. 1, 2006

Lieutenant Colonel Dec. 1, 2011

Colonel May 1, 2016

Brigadier General July 3, 2022

(Current as of June 2023)



Rear Admiral Benjamin Nicholson

United States Navy



Rear Adm. Benjamin Nicholson is a 1993 graduate of the U.S. Merchant Marine Academy with a Bachelor of Science in Marine Engineering. He also earned a master's degree in Systems Engineering from the Naval Postgraduate School and a master's degree in National Security from the Naval War College.

Nicholson's sea duty assignments include commander and deputy commander, Destroyer Squadron 22, embarked on USS George H. W. Bush (CVN 77); commanding officer and executive officer of USS Pinckney (DDG 91); commanding officer of USS Sentry (MCM 3), USS Gladiator (MCM 11), and USS Defender (MCM 2) as part of MCM Crew Swerve; chief engineer on USS O'Bannon (DD 987) and USS McFaul (DDG 74); and division officer on USS Mitscher (DDG 57).

During his seagoing career, he has made numerous deployments around the world from the Western Pacific, Atlantic, and Indian Oceans to the Mediterranean, Caribbean, Adriatic, Red, and North Seas as well as combat operations in the Arabian Gulf and Gulf of Oman; and counter-narcotics operations around South America. He has been fortunate to have served with multiple Battle Effectiveness Award (Battle "E") winning crews.

His ashore combat tours include civil-military operations planner in Second Marine Expeditionary Brigade, Helmand, Afghanistan; and commander, Provincial Reconstruction Team and Forward Operating Base, Farah, Afghanistan. He has also served in numerous ashore joint and staff billets to include executive assistant to the Vice Chairman of the Joint Chiefs of Staff; assistant deputy director Middle East Directorate (J5) in the Joint Staff; Special Operations Support Team to the Federal Bureau of Investigation (FBI); and head of the professional development section (N131) in the Chief of Naval Operations (OPNAV) staff.

His military decorations include the Defense Superior Service Medal, Legion of Merit, Bronze Star, Defense

Meritorious Service Medal, Meritorious Service Medal (three awards), Navy Commendation Medal (four awards), Joint Service Achievement Medal, Navy Achievement Medal (three awards), Combat Action Ribbon, and various campaign and unit awards. He is also a 2015 recipient of the FBI Director's Award.

Rear Admiral Matthew C. Paradise
Deputy Director, Future Operations, J3, U.S. Cyber Command

Rear Admiral Paradise is a native of Tacoma, Washington. He enlisted in the Navy in 1985 and attended Basic Underwater Demolition School class 138. Upon successful completion, he was assigned to Seal Team TWO where he made deployments to Northern Europe as a mountain and arctic warfare specialist. In 1989, he was selected for the Enlisted Commissioning Program and attended the University of Washington earning a degree in Electrical Engineering and a commission in August 1992. He completed Naval Aviator training in Kingsville, Texas, earning his wings in 1995. He holds a Master of Science in Systems Engineering from Johns Hopkins University and completed the Navy Nuclear Power Training Program.



Paradise's operational tours include Strike Fighter Squadron (VFA) 22, VFA-192 and VFA-34 where he assumed command of the "Blue Blasters" in 2010. He has deployed aboard USS Kitty Hawk (CV-63), USS Carl Vinson (CVN-70), USS Abraham Lincoln (CVN-72) and USS George H. W. Bush (CVN-77).

Ashore, Paradise attended USN Test Pilot School and served as a developmental test pilot in VX-23, on the NATO staff in Mons, Belgium and as the Chief of Staff for Commander Naval Air Forces.

In addition to VFA-34, Paradise commanded USS Blue Ridge (LCC-19) in Yokosuka, Japan and USS Carl Vinson (CVN-70).

He has accumulated over 3000 tactical jet flight hours and more than 900 carrier landings.

Rear Adm. Paradise's awards include the Legion of Merit, Defense Meritorious Service Medal, Meritorious Service Medal and Air Medal with Combat Distinguishing Device.



BIOGRAPHY

UNITED STATES SPACE FORCE

MAJOR GENERAL STEPHEN G. PURDY, JR.

Major General Stephen G. Purdy, Jr., is quad hatted as Program Executive Officer for Assured Access to Space; Commander, Space Launch Delta 45; Director of Launch and Range Operations, Space Systems Command; and Director of the Eastern Range, Patrick Space Force Base, Florida. He also serves as the Space Force University Partnership Program Champion for the University of Texas Austin.

General Purdy as PEO is responsible to organize train equip over 10,000 government and contractor personnel at Space Launch Delta 45 at Patrick SFB, Space launch Delta 30 at Vandenberg SFB and the Launch Enterprise Directorate at Los Angeles AFB and Kirtland AFB. Additionally, he leads the acquisition, integration, development, production, operation, and sustainment of the \$13.5B National Security Space Launch Program, Rocket System Launch Program, and Launch and Test Range System Programs. As SLD45 commander he is responsible for base infrastructure for more than 16,000 military, civilian, contractors and dependents at Patrick Space Force Base, Cape Canaveral Space Force Station and Ascension Island. He leads the safe and secure processing and launching of U.S. government and commercial satellites from Cape Canaveral Space Force Station, Florida. As range director he is final approval authority for all launches, landings and DOD testing to include Kennedy Space Center satellites and human crew on the Eastern Range, a 15-million- square-mile area that supported 36 launches in 2021 and 49 so far in 2022; aboard Falcon 9, Falcon Heavy, Atlas V, Delta IV Heavy, USN SLBMs, and Astra while onboard Vulcan, Starship, Blue Origin, Relativity Terran I and others. Finally, as Director of Launch and Range Operations he provides policy guidance and resources for the Space Force spacelift and range portfolio as well as other systems across Space Systems Center.



In addition to managing the rapid increase of U.S. space launches and launch providers, he is driving practical innovation implementation with USSF's first SparkCell, base Pitch Day, digital tool/digital HQ/data viz/IL4 chat, zero trust, supracoders, thin client/cloud patches, while exploring air/sea/ground robotics, hack-a-thons, code jams and building a gaming lounge.

General Purdy entered the Air Force as a Distinguished Graduate of the Reserve Officer Training Corps at Baylor University in 1993. He has served in a variety of engineering, acquisition and policy capacities, including assignments at the Air Force Laboratory, Pentagon, Congress, Space and Missile Systems Center and Headquarters United States Space Force. He has served as an Air Force Intern, Space/Nuclear/Cyber Congressional Appropriations Liaison, Materiel Leader in the Evolved Expendable Launch Vehicle Program Manager and as the Director Special Programs, Space and Missile Systems Center. Prior to his current assignment, General Purdy was dual-hatted as Space Operations Command's Director, Requirements, Architectures and Analysis and the Director, Plans, Programs and Financial Management.

EDUCATION

1993 Bachelor of Science in Engineering (Computer Emphasis), Baylor University, Texas
1995 Masters of Science in Computer Science, Baylor University, Texas
1999 Distinguished Graduate, Squadron Officer School, Maxwell Air Force Base, AL.
2001 Master of Arts, Organizational Management, George Washington University, Washington, D.C.
2006 Congressional Fellow, Air Force Legislative Fellows Program, US Senate, Washington, D.C.
2010 Certificate in Legislative Studies, Georgetown University, Government Affairs Institute, Washington, D.C.
2010 Program Managers Course (PMT 401), Defense Acquisition University, Fort Belvoir, VA.
2014 Masters of Science, National Security Strategy, National War College, National Defense University, Washington, D.C.
2014 Executive Program Manager's Course (PMT 402), Defense Acquisition University, Fort Belvoir, VA.
2017 Leadership Development Program, Center for Creative Leadership, Greensboro, NC.
2019 Executive Leadership Seminar, University of North Carolina, Chapel Hill, NC.

ASSIGNMENTS

1. September 1995 – December 1997, Simulation Systems Engineer, Wright Laboratory, Wright-Patterson AFB, OH.
2. January 1998 - July 1999, Executive Officer, Air Vehicles Directorate, Air Force Research Lab, Wright-Patterson AFB, OH.
3. August 1999 - May 2001, Air Force Intern, Pentagon, Washington, D.C. (January 2000 - June 2000, Intern, Nuclear Matters, Deputy Assistant to the Secretary of Defense, Office of the Secretary of Defense, Washington D.C.; June 2000 - December 2000, Intern, Space Programs, Assistant Secretary of the Air Force for Acquisition, Headquarters U.S. Air Force, Washington, D.C.).
4. June 2001 - December 2001, Chief, Atlas V Booster, Evolved Expendable Launch Vehicle Prog, Los Angeles AFB, CA.
5. January 2002 - May 2003, Chief, Atlas V Avionics, Evolved Expendable Launch Vehicle Program, Los Angeles AFB, CA.
6. June 2003 – March 2004, Chief Engineer, Atlas V, Evolved Expendable Launch Vehicle Program, Los Angeles AFB, CA.
7. March 2004 - July 2005, Joint Counterair Manager, Global Power Programs, Assistant Secretary of the Air Force for Acquisition, Headquarters U.S. Air Force, Washington, D.C.

8. August 2005 - December 2006, Fellow, Air Force Congressional Legislative Fellows Program, Headquarters U.S. Air Force, Washington, D.C. (Defense Fellow for United States Senator Pete V. Domenici, State of New Mexico).
9. January 2007 - December 2007, Deputy, Congressional Appropriations Strategy and Engagement Division, Congressional Budget and Appropriations Office, Deputy Assistant Secretary of the Air Force (Budget), Headquarters U.S. Air Force, Washington, D.C.
10. January 2008 - August 2008, Chief, Congressional Appropriations Strategy and Engagement Division, Congressional Budget and Appropriations Office, Deputy Assistant Secretary of the Air Force (Budget), Headquarters U.S. Air Force, Washington, D.C.
11. August 2008 - June 2009, Space and Nuclear Congressional Liaison, Congressional Budget and Appropriations Office, Deputy Assistant Secretary of the Air Force (Budget), Headquarters U.S. Air Force, Washington, D.C.
12. June 2009 - May 2010, Space, Nuclear and Cyber Congressional Liaison, Congressional Budget and Appropriations Office, Deputy Assistant Secretary of the Air Force (Budget), Headquarters U.S. Air Force, Washington, D.C.
13. June 2010 - June 2011, Senior Military Assistant/Executive Officer, Deputy Under Secretary of the Air Force (Space Programs), Headquarters U.S. Air Force, Washington, D.C.
14. July 2011 - April 2012, Materiel Leader (Squadron Commander equivalent)/Chief, Evolved Expendable Launch Vehicle Strategic Planning Branch, Launch and Range Systems Directorate, Space and Missile Systems Center, Los Angeles AFB, CA.
15. April 2012 - January 2013, Materiel Leader (Squadron Commander equivalent)/Chief, Evolved Expendable Launch Vehicle Program Management Branch, Launch and Range Systems Directorate, Space and Missile Systems Center, Los Angeles AFB, CA.
16. February 2013 - June 2013, Materiel Leader (Squadron Commander equivalent)/Chief, Evolved Expendable Launch Vehicle Program Management Branch, and Acting Branch Chief, Evolved Expendable Launch Vehicle New Entrant Acquisitions, Launch and Range Systems Directorate, Space and Missile Systems Center, Los Angeles AFB, CA.
17. July 2013 - June 2014, Student, National War College, National Defense University, Fort McNair, Washington, D.C.
18. June 2014 – June 2017, Senior Materiel Leader (Group Commander equivalent) and Division Chief, Protected Satellite Communications (Advanced Extremely High Frequency [AEHF] Satellite Program), Military Satellite Communications Systems Directorate, Space and Missile Systems Center, Los Angeles AFB, CA.
19. June 2017 – March 2020, Senior Materiel Leader (Wing Commander equivalent) and Director, Space Superiority Directorate, Space and Missile Systems Center, Los Angeles AFB, CA.
20. March 2020 – June 2020, Acting Director, Plans, Programs, Financial Management, Headquarters United States Space Force, Peterson AFB, CO.
21. June 2020 – August 2020, Director, Plans, Programs, Financial Management, Headquarters United States Space Force, Peterson AFB, CO.
22. August 2020 – October 2020, Dual Hatted, Director, Strategic Requirements, Architectures and Analysis and Director, Plans, Programs and Financial Management, Headquarters United States Space Force, Peterson AFB, CO.
23. October 2020 – January 2021, Dual Hatted, Director, Strategic Requirements, Architectures and Analysis and Director, Plans, Programs and Financial Management, Headquarters Space Operations Command, Peterson AFB, CO.
24. January 2021 – May 2021, Commander, 45th Space Wing; and Director, Eastern Range, Patrick SFB, FL.
25. May 2021 – Aug 2021, Commander, Space Launch Delta 45; and Director, Eastern Range, Patrick SFB, FL.
26. August 2021 – Present, Commander, Space Launch Delta 45; and Director, Eastern Range; and Director of Launch and Range Operations for Space Systems Command, Patrick SFB, FL.
27. February 2022 – Present, Commander, Space Launch Delta 45; and Program Executive Officer for Assured Access to Space; and Director, Eastern Range; and Director of Launch and Range Operations for Space Systems Command, Patrick SFB, FL.

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal
 Legion of Merit
 Meritorious Service Medal with three oak leaf clusters
 Air Force Commendation Medal with one oak leaf cluster
 Air Force Achievement Medal with two oak leaf clusters
 Air Force Organization Excellence Award with seven oak leaf clusters

OTHER ACHIEVEMENTS

Lt Gen John W. O'Neill Award for Outstanding Program Director, 2019
 FCW's, The Federal 100 for Exceptional Federal IT Contributions, 2022

EFFECTIVE DATES OF PROMOTION

Second Lieutenant Dec. 18, 1993
 First Lieutenant Nov. 2, 1996
 Captain Nov. 1, 1998
 Major April 1, 2005
 Lieutenant Colonel March 1, 2009
 Colonel Oct. 1, 2014
 Brigadier General Aug. 6, 2020
 Major General Dec. 1, 2022

- Current as of Dec 2022 -



MARK C. QUANDER

Brigadier General, U.S. Army

Commandant of Cadets



Brigadier General Mark C. Quander graduated from the United States Military Academy at West Point in 1995. During his years as a commissioned officer, he served in command and staff positions in the United States, the Republic of Korea, the Middle East, and Central Asia.

His tours of duty with tactical units include the: 307th Engineer Battalion, 82nd Airborne Division; 2nd Engineer Battalion, 2nd Infantry Division (Republic of Korea); 326th Engineer Battalion, 101st Airborne Division (Air Assault); 20th Engineer Brigade; and 36th Engineer Brigade.

He has also enjoyed several broadening assignments throughout his career to include Observer Controller at the Joint Readiness Training Center, Chief of the 10th Mountain Division

Commanding General's Initiatives Group, and Corps Engineer for III Corps.

At the operational level, BG Quander served as the Chief of Plans for the Multi-National Corps-Iraq C7 (Engineer) and as the Chief of Plans and Operations for the Joint Task Force Haiti-J7 (Engineer).

BG Quander served twice at the national level in the Pentagon. Within the Joint Staff, he fulfilled duties as a Joint Chiefs of Staff Intern/Politico-Military Planner in the Directorate for Strategic Plans and Policy (J5), Iraq Division. Within the Headquarters Department of the Army, he fulfilled duties as Director, Office of the Chief of Engineers.

At more senior levels, BG Quander served as the Division Commander of the Transatlantic Division, U.S. Army Corps of Engineers; Commandant of the United States Army Engineer School, Training and Doctrine Command; and Commandant of Cadets, United States Military Academy.

BG Quander holds a Bachelor of Science from the United States Military Academy in Civil Engineering; a Master of Science from the University of Missouri for Science and Technology in Engineering Management; a Master of Arts from Georgetown University in Public Policy; and a Master of Strategic Studies from the U.S. Army War College earning recognition as a Distinguished Graduate.



BG Richard Quirk
Senior Defense Official and Defense Attaché,
Kingdom of Saudi Arabia

Born in Baltimore, Maryland, BG Quirk earned a BA in Political Science and a commission from the University of Kentucky in 1992. For the next nine years, he served in tactical Military Intelligence positions in the 101st Airborne Division, the 66th Military Intelligence Group, and on the staff of U.S. Fifth Corps.

In 2001, BG Quirk became a Foreign Area Officer, specializing in the Middle East. He trained at the Defense Language Institute and the Foreign Service Institute's Arabic Field School in Tunis. In 2005, he graduated from the French Joint Staff College and subsequently attended the Johns Hopkins School of Advanced International Studies.

Beginning in 2006, BG Quirk served in a series of political-military staff positions. He worked on counter-terrorism programs with North African partners at U.S. European Command. He then joined the U.S. Africa Command Transition Team, assisting in the establishment of that command. In late 2007, he deployed to Multi-National Forces – Iraq, in Baghdad. In 2009, he became the Chief of the U.S. Military Assistance Program in Amman, Jordan, a job he held until 2012.

After a tour in Washington D.C., he was assigned as the SDO/DATT in Beirut, Lebanon, from 2015 to 2016. In 2016, he returned to Jordan as the SDO/DATT. From 2019 until 2021, BG Quirk led the North, Central, and Gulf of Guinea Regional Engagement Division at U.S. Africa Command. Since June 2021, he has been assigned as the SDO/DATT in the United Arab Emirates. In August 2023 he will begin a tour as the SDO/DATT in Saudi Arabia. He is a 2014 graduate of the National War College.

Rich and his wife, Terri, have three great kids: Dominic, Chloe, and Emma. Terri is the Community Liaison Coordinator at the U.S. Embassy in Abu Dhabi.



BIOGRAPHY


UNITED STATES AIR FORCE

BRIGADIER GENERAL MICHAEL T. RAWLS

Brig Gen Michael T. Rawls is the Commander, Air Force Operational Test and Evaluation Center, Kirtland Air Force Base, New Mexico. Brig Gen Rawls reports directly to the Air Force Chief of Staff regarding the test and evaluation of more than 98 major acquisition programs valued at more than \$1 trillion, which are being assessed at 17 different locations, and he directs the activities of more than 750 military, civilian and contractor personnel. As a key leader of the test and evaluation community, Brig Gen Rawls coordinates directly with the offices of the Secretary of Defense and Department of the Air Force while executing realistic, objective and impartial operational testing and evaluation of Air Force, Space Force, coalition, and joint warfighting capabilities.

Brig Gen Rawls entered the Air Force in 1992 as a distinguished graduate of the University of Kentucky, receiving a Bachelor of Science in Electrical Engineering. He holds master's degrees from The George Washington University, Air University, U.S. Army War College and is a graduate of the U.S. Air Force Test Pilot School. Brig Gen Rawls has served in staff positions as the Military Aide to the Deputy Secretary of Defense, Chief Air Plans, United States Military Delegation to the NATO Military Committee, Brussels, Belgium and Senior Service Lead for F-35 development, Arlington, Virginia. He has been a Squadron Commander, Commander of two Wings, Deputy Commander of NATO Mission Iraq and is a four-time member of the U.S. Military Pentathlon Team. As an operational pilot, Brig Gen Rawls flew the A-10A/C and F-15C with combat missions in Iraq and is currently flying the F-35A as a 5th gen aggressor pilot. As a Test Pilot, he had assignments in the A-10C, F-15C, F-16 and numerous classified platforms conducting advanced weapons development. Prior to his current assignment, Brig Gen Rawls served as the Commandant, Air War College, Maxwell AFB, Alabama.

Brig Gen Rawls is a command pilot and has accumulated more than 2,100 hours in 30 different aircraft.

EDUCATION

1992 Bachelor of Science, Electrical Engineering, University of Kentucky, Lexington
 1998 Squadron Officer School, Maxwell Air Force Base, Ala.
 2000 Master of Arts, Organizational Management, The George Washington University, Washington D.C.
 2002 U.S. Air Force Test Pilot School, Edwards AFB, Calif.
 2005 Master of Military Operational Art and Science, Maxwell AFB, Ala.
 2015 Master of Strategic Leadership, U.S. Army War College, Carlisle Barracks, Pa.
 2018 Executive Leadership Seminar, Kegan-Flagler Business School, University of North Carolina, Chapel Hill

ASSIGNMENTS

1. August 1993–September 1994, Student, Undergraduate Pilot Training, Sheppard Air Force Base, Texas
2. February 1995–April 1995, Student, Introduction to Fighter Fundamentals, Columbus AFB, Miss.
3. October 1994–May 1995, Student, A-10 Training Unit, Davis-Monthan AFB, Ariz.
4. June 1995–May 1996, A-10 Fighter Pilot, 55th Fighter Squadron, Shaw AFB, S.C.
5. June 1996–August 1997, A-10 Fighter Pilot, Life Support Officer, 25th FS, Osan Air Base, South Korea
6. September 1997–June 1998, T-38 Instructor Pilot, Sheppard AFB, Texas
7. July 1998–May 2000, Air Force Intern (the Pentagon)/Student, The George Washington University, Washington, D.C.
8. June 2000–November 2000, Student, F-15 Fighter Training, Tyndall AFB, Fla.
9. December 2000–June 2002, Fighter Pilot, Chief of Scheduling, 60th FS, Eglin AFB, Fla.
10. July 2002–June 2003, Student, U.S. Air Force Test Pilot School, Edwards AFB, Calif.
11. July 2003–June 2005, F-15/A-10 Test Pilot/ADO, 40th Flight Test Squadron, Eglin AFB, Fla.
12. June 2005–June 2006, Student, Air Command and Staff College, Maxwell AFB, Ala.
13. June 2006–June 2008, Operations Officer, 586th Flight Test Squadron, Holloman AFB, N.M.
14. June 2008–June 2009, Chief of Safety, Data Masked
15. June 2009–June 2011, Squadron Commander, Data Masked



EFFECTIVE DATES OF PROMOTION

Second Lieutenant
May 09, 1992

First Lieutenant
November 03, 1994

Captain
November 03, 1996

Major
May 01, 2003

Lieutenant Colonel
May 01, 2008

Colonel
May 25, 2013

Brigadier General
May 17, 2019



16. June 2011–June 2013, Chief Air Plans, Joint Staff, U.S. Military Delegation to NATO, Brussels, Belgium
17. June 2013–June 2014, Vice Wing Commander, 355th Fighter Wing, Davis-Monthan AFB, Ariz.
18. June 2014–June 2015, Student, United States Army War College, Carlisle Barracks, Pa.
19. June 2015–June 2016, F-35 3F Capabilities Manager, Joint Program Office, Arlington, Va.
20. June 2016–June 2017, Senior U.S. Air Force Service Representative to the F-35 Joint Program Office, Arlington, Va.
21. July 2017–July 2019, Commander, 435th Air Ground Operations Wing and 435th Air Expeditionary Wing, Ramstein AB, Germany
22. August 2019–July 2020, Deputy Commander NATO Mission Iraq, Forward Operating Base Union III, Baghdad, Iraq
23. July 2020–July 2022, Commandant, Air War College, Maxwell AFB, Ala.
24. July 2022–present, Commander, Air Force Operational Test and Evaluation Center, Kirtland AFB, N.M.

SUMMARY OF JOINT ASSIGNMENTS

1. July 2011–July 2013, Chief Air Plans, Joint Staff, U.S. Military Delegation to NATO, Brussels, Belgium, as a lieutenant colonel
2. August 2019–July 2020, Deputy Commander NATO Mission Iraq, Forward Operating Base Union III, Baghdad, Iraq, as a brigadier general

FLIGHT INFORMATION

Rating: command pilot

Flight Hours: more than 2,100

Aircraft Flown: F-35A, A-10A-C, F-15A-D, F-16, T-38, C-12 and more than 25 other aircraft

MAJOR AWARDS AND DECORATIONS

Legion of Merit

Bronze Star Medal

Defense Meritorious Service Medal

Air Force Meritorious Service Medal with four oak leaf clusters

Air Medal

Air Force Aerial Achievement Medal with four oak leaf clusters

Air Force Commendation Medal with oak leaf cluster

Joint Service Achievement Medal

Air Force Achievement Medal with oak leaf cluster

Meritorious Unit Award

Air Force Outstanding Unit Award

Air Force Organizational Excellence Award

National Defense Service Medal

Armed Forces Expeditionary Medal

Global War on Terrorism Service Medal

Korean Defense Service Medal

NATO Non-Article 5 Iraq Medal

OTHER ACHIEVEMENTS

Distinguished Graduate AFROTC Detachment 290, University of Kentucky

Distinguished Graduate/Top Gun A-10 FTU, Davis-Monthan Air Force Base, Ariz.

Distinguished Graduate Squadron Officer School, Maxwell AFB, Ala.

Distinguished Graduate United States Army War College, Carlisle Barracks, Pa.

Jaycee's Ten Outstanding Young Americans Award, 1996

U.S. Military Pentathlon Rookie of the Year, 1996

Lance P. Sijan Leadership Award, 46th Operations Group, Eglin AFB, Fla., 2004

Test Team of the Year Chief Pilot, 46th Test Wing, Eglin AFB, Fla. 2004 and 2006

(Current as of July 2022)





BIOGRAPHY

UNITED STATES AIR FORCE

BRIGADIER GENERAL JOEL W. SAFRANEK

Brig. Gen. Joel W. Safranek is the Director of the Air Force Security Assistance and Cooperation Directorate, and dual-hatted as Director of International Affairs, Air Force Materiel Command (AFMC), Wright-Patterson Air Force Base, Ohio. The directorate is AFMC's Foreign Military Sales enterprise focal point charged with administering a more than \$249 billion security assistance portfolio supporting 99 countries, 8 NATO agencies and 1 regional organization.

General Safranek hails from Cave Creek, AZ, and received his commission from the U.S. Air Force Academy in 1996. He has served in a variety of positions at the squadron, group and wing level, to include detachment, squadron and wing command. He has deployed in support of Operations SOUTHERN WATCH, ENDURING FREEDOM, IRAQI FREEDOM, FREEDOM'S SENTINEL, RENEWAL OF HOPE, RESOLUTE SUPPORT, NOBLE EAGLE, INHERENT RESOLVE, and DEEP FREEZE.

General Safranek is a command pilot with over 3,500 hours, in both airlift and tanker aircraft; and has been qualified as a contingency response element commander, Title 10 deputy dual status commander, director of mobility forces, and Joint Task Force-Port Opening commander.

Prior to this assignment, he was the Director of the Defense Personal Property Management Office at United States Transportation Command, Scott Air Force Base, Illinois.



EDUCATION

- 1996 Bachelor of Science in Management, United States Air Force Academy, Colorado Springs, CO
- 2001 Squadron Officer School, Maxwell AFB, AL
- 2002 Masters of Science in International Business Management, Troy State University, Troy, AL
- 2006 Air Command and Staff College, by correspondence
- 2008 Masters of Military Studies, Distinguished Graduate, U.S.M.C. Command and Staff College, Marine Corps Base Quantico, VA
- 2011 Air War College, by correspondence
- 2014 National Security Fellowship Program, Harvard University, Cambridge, MA
- 2015 Joint Task Force Commander's Course, Peterson AFB, CO
- 2015 Joint and Combined Warfighting School, Joint Forces Staff College, Naval Station Norfolk, VA
- 2016 Leadership Development Program, Center for Creative Leadership, San Diego, CA
- 2020 Enterprise Leadership Seminar, UNC Kenan-Flagler Business School, Chapel Hill, NC

ASSIGNMENTS OR CAREER CHRONOLOGY

1. Sep 1996 – Sep 1997, Student, Specialized Undergraduate Pilot Training, Laughlin AFB, TX
2. Oct 1997 – Feb 1998, Student, KC-135R/T Initial Pilot Qualification Course, 55th Air Refueling Squadron, Altus AFB, OK

3. Feb 1998 – Sep 2000, Rodeo Team Pilot, Standardization and Evaluation Liaison Officer, and KC-135R Aircraft Commander, 909th Air Refueling Squadron, Kadena AB, Japan
4. Sep 2000 – Apr 2002, Flight Commander, Chief of Training and KC-135R/T Instructor Pilot, 911th Air Refueling Squadron, Grand Forks AFB, ND
5. Apr 2002 – Sep 2003, Assistant Flight Commander and KC-135R/T Instructor Pilot, 6th Operations Support Squadron, MacDill AFB, FL
6. Sep 2003 – Oct 2004, Assistant Chief of Operations Group Standardization and Evaluation, and KC-135R/T Evaluator Pilot, 6th Operations Group, MacDill AFB, FL
7. Nov 2004 – Apr 2005, Student, C-17A Initial Aircraft Commander Qualification Course, 58th Airlift Squadron, Altus AFB, OK
8. Apr 2005 – May 2006, Assistant Director of Operations and C-17A Aircraft Commander, 7th Airlift Squadron, McChord AFB, WA (deployed, Feb 2006 – May 2006, Detachment Commander and C-17A Aircraft Commander, 817th Expeditionary Airlift Squadron, Incirlik Air Base, Turkey)
9. May 2006 – Jun 2007, Wing Executive Officer and C-17A Instructor Pilot, 62d Airlift Wing, McChord AFB, WA
10. Jul 2007 – Jun 2008, Student, U.S.M.C. Command and Staff College, Quantico MCB, VA
11. Jun 2008 – Jun 2009, Integration Branch Chief, Capabilities Based Planning Division, Operations, Plans and Requirements Directorate, Headquarters Air Force, Pentagon, Washington, D.C.
12. Jun 2009 – Jun 2010, Executive Officer, Assistant Deputy Chief of Staff for Operations, Plans and Requirements, Headquarters Air Force, Pentagon, Washington, D.C.
13. Jul 2010 – Jun 2011, Director of Staff and Chief of Safety, 615th Contingency Response Wing, Travis AFB, CA
14. Jun 2011 – Jun 2013, Commander, 573d Global Support Squadron, Travis AFB, CA
15. Jul 2013 – Jun 2014, National Security Fellow, Harvard University, Cambridge, MA
16. Jul 2014 – Apr 2016, Deputy Director, Requirements, Analysis and Resources Directorate (N-NCJ8), North American Aerospace Defense Command and U.S. Northern Command, Peterson AFB, CO
17. Apr 2016 – May 2018, Vice Commander, 621st Contingency Response Wing, Joint Base McGuire-Dix-Lakehurst, NJ (deployed, Aug 2017 – Dec 2017, Deputy Director of Mobility Forces, U.S. Air Forces Central, 609th Combined Air Operations Center, Al Udeid Air Base, Qatar)
18. May 2018 – Jan 2020, Commander, 436th Airlift Wing, Dover AFB, DE
19. Jan 2020 – Aug 2021, Deputy Director (Military), Strategic Plans, Policy and Logistics Directorate (TCJ5/4), U.S. Transportation Command, Scott AFB, IL
20. Aug 2021 – Nov 2022, Director, Defense Personal Property Management Office (TCJ9), U.S. Transportation Command, Scott AFB, IL
21. Nov 2022 – present, Director, Air Force Security Assistance and Cooperation Directorate; and Director, International Affairs, Air Force Life Cycle Management Center, Wright-Patterson AFB, OH

SUMMARY OF JOINT ASSIGNMENTS

1. July 2014 – Apr 2016, Deputy Director, Requirements, Analysis and Resources Directorate (N-NCJ8), NORAD and U.S. Northern Command, Peterson AFB, CO, as lieutenant colonel and colonel
2. Jan 2020 – Aug 2021, Deputy Director (Military), Strategic Plans, Policy and Logistics Directorate (TCJ5/4), U.S. Transportation Command, Scott AFB, IL, as colonel
3. Aug 2021 – Nov 2022, Director, Defense Personal Property Management Office (TCJ9), U.S. Transportation Command, Scott AFB, IL, as colonel and brigadier general

FLIGHT INFORMATION

Rating: Command Pilot

Flight hours: more than 3,500

Aircraft flown: T-37B, T-1A, KC-135R/T, C-17A, C-5M

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal with oak leaf cluster

Legion of Merit with oak leaf cluster

Meritorious Service Medal with four oak leaf clusters

Air Medal with four oak leaf clusters

Aerial Achievement Medal

Air Force Commendation Medal with two oak leaf clusters
Air Force Achievement Medal
Joint Meritorious Unit Award with oak leaf cluster
Air Force Meritorious Unit Award with oak leaf cluster
Air Force Outstanding Unit Award with valor device, nine oak leaf clusters

OTHER ACHIEVEMENTS

2007 Distinguished Graduate, U.S.M.C. Command and Staff College
2011 Commanded Air Mobility Command's Mobile Command and Control Unit of the Year
2012 Commanded Air Mobility Command's Contingency Response Unit of the Year

EFFECTIVE DATES OF PROMOTION

Second Lieutenant, May 29, 1996
First Lieutenant, May 29, 1998
Captain, May 29, 2000
Major, April 1, 2006
Lieutenant Colonel, March 1, 2010
Colonel, August 1, 2015
Brigadier General, March 2, 2022

(CURRENT AS OF NOVEMBER 2022)



Brigadier General Michael J. Simmering
Armor School Commandant,
U.S. Army Maneuver Center of Excellence

Brigadier General Michael Simmering currently serves as the United States Armor School Commandant and the Chief of Armor. He most recently served as the Deputy Commanding General – Operations for 1st Armored Division and Fort Bliss, Texas from 2022-2023.

In 1993, BG Simmering earned his commission as an Armor Officer from the United States Military Academy. From 1994 to 1997, he served as a platoon leader, executive officer and assistant S-3 with 1st Squadron, 3rd Armored Cavalry Regiment at Fort Bliss, Texas and Fort Carson, Colorado. Following the Armor Officer Advanced Course in 1998, he served in III Corps as an Operations Officer, Assistant S-3, and Company Commander with 1st Battalion, 67th Armor, 2nd Brigade, 4th Infantry Division. He then served as an Observer/Controller at the Combat Maneuver Training Center in Hohenfels, Germany from 2001-2003.

In 2004, BG Simmering returned to Fort Carson where he served as the 3rd Armored Cavalry Regimental Plans Officer and the 2nd Squadron Operations Officer, deploying to Tal Afar District of Ninewah Province, Iraq. In 2007, BG Simmering continued service as a Regimental S-3 and Regimental Executive Officer, deploying with the Regiment to Mosul, Iraq.

In 2008, he served as the Deputy Chief of Staff for the 4th Infantry Division. From 2009-2012, he commanded the 1st Combined Arms Battalion, 67th Armor Regiment, deploying to Khandahar Province, Afghanistan. Later, he assumed duties as the Division G-3, 4th Infantry Division. Following Senior Service College, he served as a Deputy Command Center Director for United States Northern Command. BG Simmering then served as the Brigade Commander for 3rd Brigade Combat Team, 3rd Infantry Division at Fort Benning, Georgia and the Deputy Commander/Chief of Staff for the Joint Readiness Training Center at Fort Polk. From 2017 to 2019, he served as the Brigade Commander for 3rd Brigade, 4th Infantry Division.

Following Brigade Command, BG Simmering served as the Commander for Operations Group at the National Training Center, Fort Irwin, California from 2019-2021. He subsequently served as the Deputy Commanding Officer (Support) from 2021-2022 for 1st Armored Division. BG Simmering's military education includes the Armor Officer Basic Course, Armor Officer Advanced Course, Command and General Staff College, and the Joint Advanced Warfighting School, National Defense University. His

civilian education includes a bachelor's degree in Engineering Management from the United States Military Academy as well as Master's degrees from Kansas State University and the National Defense University.

BG Simmering's awards and decorations include the Legion of Merit (3 OLC), Bronze Star (1 OLC), Defense Meritorious Service Medal, Army Meritorious Service Medal (4 OLC), Army Commendation Medal (4 OLC), Army Achievement Medal (1 OLC), the Parachutist's Badge, Air Assault Badge, and the Combat Action Badge.



Biography

National Guard Bureau

General Officer Management Office, Arlington, VA

MAJOR GENERAL THOMAS M. SUELZER

Maj. Gen. Thomas M. Suelzer serves as the Adjutant General for the State of Texas. As the Adjutant General, he is the senior uniformed Texas National Guard officer and head of the Texas Military Department responsible for formulating, developing and coordinating all policies, programs and plans affecting more than 22,500 military personnel in over 100 locations throughout Texas. Appointed by the Governor of Texas, General Suelzer functions as the Governor's principal adviser on military matters and is responsible for the strategic leadership, training, readiness, operational employment and performance of the Army and Air Force components of the Texas National Guard.

General Suelzer graduated from the United States Air Force Academy in 1990 with a Bachelor of Science degree in Political Science. He completed Undergraduate Pilot Training at Williams Air Force Base, Arizona and went on to serve in various operational and staff assignments during his ten years of Active Duty service and seven years in the Air Force Reserve. General Suelzer joined the Texas Air National Guard in 2007 where he served as Deputy Director of Operations for Domestic Operations. He also became a leader in the Homeland Response Force enterprise as Chief of Staff for the 71st Troop Command (JTF-71) and later the 136th Maneuver Enhancement Brigade (JTF-136). He went on to serve as the Texas Air National Guard Director of Operations, the Commander of the 136th Airlift Wing, and Director, Joint Staff for the Texas National Guard. He has served on two Texas Southwest Border missions and as the military Dual Status Commander for the COVID-19 response in Texas. Prior to his current position, General Suelzer was the Assistant Adjutant General – Air for the Texas Military Department.



EDUCATION

1990 Bachelor of Science degree in political science, United States Air Force Academy, Colorado Springs, Colo.

1997 Master's degree in aeronautical science, Embry-Riddle Aeronautical University, Daytona Beach, Fla.
1997 Squadron Officer School, Maxwell Air Force Base, Ala.
2004 Air Command and Staff College, by correspondence
2012 Air War College, by correspondence
2012 Joint Task Force Commanders Training Course, United States Northern Command, Peterson AFB, Colo.
2014 Dual Status Commander Course, United States Northern Command, Peterson AFB, Colo.
2019 Governor's Executive Development Program, Lyndon B. Johnson School of Public Affairs, University of Texas, Austin, Texas
2020 National Security Studies Management Course (NSSMC), Syracuse University, Syracuse, N.Y.
2022 General and Flag Officer Homeland Security Executive Seminar (GFOS), Harvard Kennedy School, Cambridge, Mass.

ASSIGNMENTS

1. September 1990 - November 1991, Student, Undergraduate Pilot Training, Williams Air Force Base, Ariz.
2. November 1991 - May 1992, Student, C-5 Initial Qualification Training, Altus AFB, Okla.
3. May 1992 - January 1994, C-5 Pilot, 31st Airlift Squadron, Dover AFB, Del.
4. January 1994 - August 1995, C-5 Aircraft Commander, 3rd Airlift Squadron, Dover AFB, Del.
5. August 1995 - January 1996, Student, T-37 Pilot Instructor Training, Randolph AFB, TX
6. January 1996 - May 1998, T-37 Instructor Pilot, 8th Flying Training Squadron, Vance AFB, Okla.
7. May 1998 - February 1999, Flight Commander, 8th Flying Training Squadron, Vance AFB, Okla.
8. February 1999 - November 1999, Chief, T-37 Standardization/Evaluation, 71st Operations Group, Vance AFB, Okla.
9. November 1999 - July 2002, T-37 Instructor Pilot, 5th Flying Training Squadron (AFRC), Vance AFB, Okla.
10. July 2002 - August 2005, Admissions Liaison Officer-Area 431, U.S. Air Force Academy, Colo.
11. August 2005 - February 2007, Deputy Liaison Director-Area 431, U.S. Air Force Academy, Colo.
12. February 2007 - March 2012, Homeland Defense Officer, Headquarters Texas Air National Guard, Camp Mabry, Austin, TX (May 2007 - July 2008, Director of Logistics-J4, Task Force Aviation, Operation Jump Start, Austin, TX); (July 2011 - October 2012, Chief of Staff, 71st Troop Command (JTF- 71), Austin, TX)
13. March 2012 - December 2013, Deputy Director of Operations for Domestic Operations-A3D, Headquarters Texas Air National Guard, Camp Mabry, Austin, Texas (October 2012 - September 2013, Chief of Staff, 136th Maneuver Enhancement Brigade (JTF-136), Round Rock, TX)
14. December 2013 - March 2017, Director of Operations-A3, Headquarters Texas Air National Guard, Camp Mabry, Austin, TX
15. March 2017 - December 2017, Vice Commander, 136th Airlift Wing, Naval Air Station Fort Worth Joint Reserve Base, Fort Worth, TX
16. December 2017 - January 2019, Wing Commander, 136th Airlift Wing, Naval Air Station Fort Worth Joint Reserve Base, Fort Worth, TX
17. January 2019 - January 2021, Director, Joint Staff, Joint Force Headquarters-Texas, Camp Mabry, Austin, TX
18. January 2021 - March 2022, Assistant Adjutant General-Air, Texas Military Department, Camp Mabry, Austin, Texas
19. March 2022 - Present, Adjutant General, Texas Military Department, Camp Mabry, Austin, Texas

SUMMARY OF JOINT ASSIGNMENTS

1. January 2019 - January 2021, Director, Joint Staff, Joint Force Headquarters-Texas, Camp Mabry, Austin, TX as a brigadier general
2. January 2021 - March 2022, Assistant Adjutant General-Air, Texas Military Department, Camp Mabry, Austin, Texas as a major general

FLIGHT INFORMATION

Rating: Command Pilot

Flight hours: More than 2,500

Aircraft flown: C-5, C-130H, T-37, T-38

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit

Defense Meritorious Service Medal

Meritorious Service Medal with two oak leaf clusters

Aerial Achievement Medal with two oak leaf clusters

Air Force Commendation Medal

Army Commendation Medal

Air Force Outstanding Unit Award with oak leaf cluster

Combat Readiness Medal with four oak leaf clusters

National Defense Service Medal with bronze star

Armed Forces Expeditionary Medal

Southwest Asia Service Medal with bronze star

Global War on Terrorism Service Medal

Armed Forces Service Medal with bronze star

Humanitarian Service Medal

Air Force Longevity Service Award with three oak leaf clusters

Armed Forces Reserve Medal with silver hourglass

Air Force Training Ribbon

Kuwait Liberation Medal Government of Kuwait

Lone Star Distinguished Service Medal

Texas Outstanding Service Medal

Texas Medal of Merit

Adjutant General's Individual Award with three stars

Texas Federal Service Medal

Texas Humanitarian Service Medal

Texas Homeland Defense Service Medal

Texas Faithful Service Medal with cactus leaf cluster

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 30, 1990

First Lieutenant May 30, 1992

Captain May 30, 1994

Major Oct. 1, 2001

Lieutenant Colonel Oct. 31, 2007

Colonel Dec. 6, 2013



**Brigadier General Curt Taylor
Commanding General
The National Training Center and Fort Irwin**

BG Curt Taylor graduated from the United States Military Academy at West Point in May 1994 and was commissioned as a lieutenant in the Armor branch. Over the last twenty-five years, he has served in various command and staff positions in Armored, Cavalry, and Infantry formations up through brigade combat team. His combat service includes two tours in Afghanistan and two tours in Iraq.

In 2010, BG Taylor commanded 3-66 AR in Grafenwoehr, GE and deployed with it to the Afghanistan-Pakistan border. Following battalion command, he served as the Brigade Senior Trainer at the JMRC in Hohenfels, GE. Following senior service college, he served as the Director of the Commander's Initiatives Group at Fort Leavenworth focused on the development of innovative approaches to talent management and leader development across the Army. In that capacity, he also served as the director of Strategic Assessment for the CSA 39 Transition Team in 2015.

From 2015 to 2017, BG Taylor commanded 1st Stryker Brigade Combat Team at Fort Carson, Colorado which transformed during his command into a Reconnaissance and Security Brigade Combat Team and executed a series of exercises to demonstrate the ability of a Brigade Combat Team to perform the traditional roles of operational cavalry on the 21st Century battlefield.

Following Brigade Command, BG Taylor served as the Chief of Staff of Fort Riley Kansas and the 1st Infantry Division where he oversaw the deployment of multiple combat brigades to Europe and execution of a large-scale Warfighter exercise.

From June 2019 to April 2021, BG Taylor commanded the Army's newest combat brigade, the 5th Security Force Assistance Brigade consisting of specially-selected and uniquely trained combat advisors oriented on the INDOPACOM area of operations.

In April 2021, BG Taylor assumed command of the National Training Center and Fort Irwin. BG Taylor has two Masters Degrees in Security Studies.

Curt has been married to his wife Jennifer since 1994 and they have two daughters.



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL FRANK R. VERDUGO

Brigadier General Frank R. Verdugo is the Comptroller, Headquarters Air Force Materiel Command, Wright-Patterson Air Force Base, Ohio. As the Commander's Chief Financial Officer, he is responsible for more than 35 percent of the Air Force appropriated budget. This includes the financial planning and fiscal execution of the Air Force's research, development, test, acquisition and sustainment programs. He serves as principal financial adviser to the Air Force Materiel Command Commander, and as such, is responsible for command policies regarding Chief Financial Officer Act compliance. He is responsible for identifying funding requirements; building the command's budgets; administering the Air Force Working Capital Fund; executing Air Force Materiel Command's annual budget program of the \$60 billion and providing military, civilian and contractor pay service to 75,000 personnel. He also oversees 3,000 professional financial managers providing vital services supporting the command's units worldwide, including 10 major bases.



General Verdugo was commissioned through the Air Force ROTC program at San Diego State University in 1995 and received distinguished graduate honors. He has base-level, Major Command, Headquarters Air Force, and Acquisition Comptroller experience. General Verdugo has deployed to both Iraq and Afghanistan for Operations Iraqi Freedom and Enduring Freedom. He commanded the 49th Comptroller Squadron at Holloman AFB, New Mexico and the 90th Mission Support Group at Francis E Warren AFB, Wyoming. He served as Comptroller, Headquarters United States Air Forces in Europe and United States Air Forces Africa at Ramstein Air Base, Germany. Prior to his current assignment, General Verdugo was the Director, Budget Operations and Personnel, Deputy Assistant Secretary of the Air Force for Budget, the Pentagon, Washington, D.C.

EDUCATION

1995 Bachelor of Science, Business Administration, San Diego State University, San Diego, California.
2000 Squadron Officer School, Maxwell AFB, Alabama.
2006 Master of Business Administration, University of Phoenix, Arizona.
2007 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
2009 Strategic Policy Intern, Pentagon, Washington, D.C.
2013 Air War College, Air University, Maxwell AFB, Alabama., by correspondence
2018 Air War College, Air University, Maxwell AFB, Alabama.
2018 Master of Strategic Studies, Air University, Maxwell AFB, Alabama.
2019 Enterprise Leadership Seminar, University of North Carolina, Chapel Hill, North Carolina.
2021 Senior Leader Orientation Course, Smart Center, Andrews AFB, Maryland.

ASSIGNMENTS

1. June 1995 - July 1996, Assistant Regional Director of Admissions, AFROTC Detachment 075, San Diego State University, San Diego, California.
2. July 1996 - March 1999, Financial Analyst, MILSATCOM Joint Program Office, Space and Missile Systems Center, Los Angeles AFB, California.
3. April 1999 - April 2001, Chief, Financial Analysis Branch, 36th Comptroller Flight, Andersen AFB, Guam.

4. May 2001 - May 2004, Financial Analysis Flight Commander, Financial Services Flight Commander, 31st Comptroller Squadron, 31st Fighter Wing, Aviano AB, Italy.
5. May 2004 - April 2005, Chief, Budget Integration Section, Comptroller Directorate, Headquarters Air Education and Training Command, Randolph AFB, Texas.
6. April 2005 - November 2006, Executive Officer, Comptroller Directorate, Headquarters Air Education and Training Command, Randolph AFB, Texas.
7. November 2006 - June 2008, Commander, 49th Comptroller Squadron, 49th Fighter Wing, Holloman AFB, New Mexico.
8. August 2008 - June 2009, Air Force Strategic Policy Intern, Pentagon, Washington, D.C.
9. June 2009 - June 2011, Chief, Budget Corporate Branch, Budget Programs and Integration, Deputy Assistant Secretary for Budget, Pentagon, Washington, D.C.
10. June 2011 - July 2012, Senior Military Assistant to the Assistant Secretary of the Air Force for Financial Management and Comptroller, Pentagon, Washington, D.C.
11. August 2012 - August 2014, Director, Financial Management and Comptroller, United States Air Force Academy, Colorado Springs, Colorado.
12. August 2014 - June 2015, Chief, Financial Analysis Division, Headquarters Air Force Space Command, Peterson AFB, Colorado.
13. June 2015 - June 2017, Commander, 90th Mission Support Group, F.E. Warren AFB, Wyoming.
14. July 2017 - May 2018, Student, Air War College, Maxwell AFB, Alabama.
15. July 2018 - July 2020, Director, Financial Management and Comptroller, United States Air Forces in Europe and Air Forces Africa, Ramstein AB, Germany.
16. August 2020 - June 2021, Director, Budget Programs, Deputy Assistant Secretary for Budget, Pentagon, Washington, D.C.
17. July 2021 - June 2022, Director, Budget Operations and Personnel, Deputy Assistant Secretary of the Air Force for Budget, the Pentagon, Washington, D.C.
18. June 2022 - Present, Comptroller, Headquarters Air Force Materiel Command, Wright-Patterson AFB, Ohio

DEPLOYMENTS

November 2003 - April 2004, Budget Analyst, Office of Resource Management, Combined Joint Task Force 7, Camp Victory, Iraq.

September 2007 - March 2008, Comptroller, Office of Resource Management, Combined Security Transition Command, Afghanistan, Camp Eggers, Kabul, Afghanistan.

DECORATIONS AND AWARDS

Legion of Merit with oak leaf cluster

Defense Meritorious Service Medal

Meritorious Service Medal with silver oak leaf cluster

Joint Service Commendation Medal with oak leaf cluster

Air Force Commendation Medal

Air Force Achievement Medal with oak leaf cluster

CERTIFICATIONS

DoD Financial Management Certification Level III

Certified Defense Financial Manager (2014)

PROFESSIONAL MEMBERSHIPS

American Society of Military Comptrollers

EFFECTIVE DATES OF PROMOTION

Second Lieutenant June 15, 1995

First Lieutenant May 31, 1997

Captain May 31, 1999

Major Oct. 1, 2005

Lieutenant Colonel March 1, 2010

Colonel August 1, 2015

Brigadier General March 2, 2022

(Current as of July 2022)



BIOGRAPHY



UNITED STATES AIR FORCE

MAJOR GENERAL REBECCA R. VERNON

Major General Rebecca R. Vernon is the Deputy Judge Advocate General, Office of The Judge Advocate General, Headquarters U.S. Air Force, the Pentagon, Arlington, Virginia, and the Commander, Air Force Legal Operations Agency, Joint Base Andrews, Maryland. Maj. Gen. Vernon assists The Judge Advocate General in advising the Secretary of the Air Force, the Air Force Chief of Staff, the Chief of Space Operations, and all officers and agencies of the Department of the Air Force. Additionally, she assists The Judge Advocate General in the professional oversight of more than 2,200 judge advocates, 350 civilian attorneys, 1,400 enlisted paralegals and 500 civilians in the Total Force Judge Advocate General's Corps worldwide, overseeing military justice, operational and international law, and civil law functions at all levels of Air Force and Space Force commands. As Commander, Air Force Legal Operations Agency, Maj. Gen. Vernon leads more than 530 judge advocates, 280 paralegals, and 60 civilian employees at duty stations worldwide.

Maj. Gen. Vernon entered the Air Force through the Direct Appointment Program in 1996. Maj. Gen. Vernon is admitted to practice law before the Supreme Court of New Hampshire, the Supreme Court of Massachusetts, the United States Court of Appeals for the Armed Forces, United States Court of Federal Claims, and the United States Supreme Court.



EDUCATION

- 1992 Bachelor of Arts, *cum laude*, Saint Anselm College, Goffstown, N.H.
- 1995 Juris Doctor, *cum laude*, New England School of Law, Boston, Mass.
- 2000 Squadron Officer School, Maxwell Air Force Base, Ala., by correspondence
- 2003 Master of Laws, Government Procurement, Highest Honors, The George Washington University Law School, Washington, D.C.
- 2005 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
- 2011 Air War College, Maxwell AFB, Ala., by correspondence
- 2014 Master of Science, National Security Strategy, National War College, National Defense University, Washington, D.C.

ASSIGNMENTS

1. January 1996 – December 1996, Assistant Staff Judge Advocate (Chief of Legal Assistance), 347th Wing, Moody AFB, Ga.
2. December 1996 – December 1998, Area Defense Counsel, Air Force Legal Services Agency, Moody AFB, Ga.
3. December 1998 – December 1999, Assistant Staff Judge Advocate (Chief of Civil Law), 377th Air Base Wing, Kirtland AFB, N.M.
4. December 1999 – August 2002, Program Counsel, ESC/JA, Hanscom AFB, Mass.

5. August 2002 – August 2003, Student, The George Washington University Law School, Washington, D.C.
6. August 2003 – August 2004, Special Counsel, SAF/GCQ, the Pentagon, Arlington, Va.
7. August 2004 – July 2005, Federal Court Trial Attorney, Air Force Legal Operations Agency, Arlington, Va.
8. July 2005 – June 2007, Instructor, The Judge Advocate General's School, Maxwell AFB, Ala.
9. June 2007 – June 2010, Chief, Officer Assignments Branch, AF/JAX, the Pentagon, Arlington, Va.
10. July 2010 – July 2013, Staff Judge Advocate, 1st Special Operations Wing, Hurlburt Field, Fla (June 2012–October 2012, Staff Judge Advocate, Combined Joint Special Operations Air Component-Afghanistan, Afghanistan).
11. July 2013 – June 2014, Student, National War College, National Defense University, Washington, D.C.
12. June 2014 – July 2016, Executive Officer to The Judge Advocate General, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.
13. July 2016 – July 2019, Staff Judge Advocate, Air Force Special Operations Command, Hurlburt Field, Fla.
14. July 2019 – Sept 2020, Staff Judge Advocate, Air Mobility Command, Scott AFB, Ill.
15. Sept 2020 – May 2022, Director, Military Justice and Discipline, Joint Base Andrews, Md.
16. May 2022–present, Deputy Judge Advocate General, Office of The Judge Advocate General, HAF, the Pentagon, Arlington, Va., and Commander, Air Force Legal Operations Agency, Joint Base Andrews, Md.

MAJOR AWARDS AND DECORATIONS

Distinguished Service Medal
 Legion of Merit with oak leaf cluster
 Bronze Star
 Meritorious Service Medal with five oak leaf clusters
 Air Force Commendation Medal with one oak leaf cluster
 2003 Writing Award, American Bar Association, Section of Public Contract Law
 2003 Thomas P. Keenan, Jr. Award for International and Operational Law
 2004 Outstanding Judge Advocate of the Year (Albert M. Kuhfeld Award)
 2019 AFA Outstanding Senior Judge Attorney (Stuart R. Riechart Award)

BAR ADMISSIONS

New Hampshire
 Massachusetts

EFFECTIVE DATES OF PROMOTION

First Lieutenant	2 January 1996
Captain	2 July 1996
Major	1 January 2003
Lieutenant Colonel	1 February 2009
Colonel	1 October 2013
Brigadier General	31 July 2020
Major General	19 May 2022

(Current as of May 2023)



**Rear Admiral
Will E. Watson**
Director of Governmental and
Public Affairs (CG-092)
U.S. Coast Guard



Rear Admiral Watson is the Director of Governmental and Public Affairs for the U.S. Coast Guard, where he is responsible for external engagement with Congress, the media and other inter-governmental entities. In his previous assignment, he served as Executive Assistant to the Vice Commandant. In this role, he provided executive support and counsel on all matters pertaining to the administration of the Coast Guard.

Admiral Watson's operational tours include serving as Commander, Sector New Orleans where he directed all Coast Guard missions in an area of responsibility that includes the Louisiana Gulf Coast and the Mississippi River System from Baton Rouge to the Gulf of Mexico out to the U.S. Outer Continental Shelf - among the largest, and most complex coastal and port areas in the United States. Of note, during this tour of duty, he served as Incident Commander for Hurricane Ida Response and Recovery Operations following the catastrophic impacts of one of the most powerful hurricanes to ever make landfall on the U.S. mainland. Admiral Watson also served as Commanding Officer at Marine Safety Unit Lake Charles, Louisiana, from 2012 to 2015 and as Executive Officer at Marine Safety Unit Texas City, Texas from 2010 to 2012. He also served as Executive Officer at Marine Safety Unit Cleveland, Ohio from 2005 to 2007 and deployed to Joint Field Office Baton Rouge in support of Hurricanes Katrina and Rita Rescue and Recovery Operations in 2005.

Admiral Watson's staff assignments include serving as Senior Military Assistant to the Secretary of Homeland Security from 2015 to 2017 and as Congressional Affairs Liaison from 2007 to 2010.

Admiral Watson holds a Master of Science in National Security Strategy from the National War College in Washington, D.C., a Master of Business Administration from Loyola University, New Orleans, Louisiana, as well as a Master of Arts in Education and a Bachelor of Science in Biology from Xavier University in New Orleans, Louisiana. Admiral Watson is a 2016-2017 Fellow of the Massachusetts Institute of Technology Seminar XXI on Foreign Politics, International Relations and the National Interest.

Admiral Watson's military awards include the Legion of Merit, the Meritorious Service Medal, the Coast Guard Commendation Medal, the Coast Guard Achievement Medal, the Outstanding Volunteer Service Medal, the Armed Forces Service Medal and various service and unit awards.

BRIGADIER GENERAL K. SCOTT WOODARD, USMC



HOME STATE: Louisiana

MOS: 4402 Judge Advocate/4411 Military Judge

EDUCATION: Louisiana Tech University, B.A. Political Science/Pre-Law, 1991 (with honors)
University of Arkansas (Fayetteville) School of Law, J.D., 1995 (with high honors)

MILITARY SCHOOLS:

Boot Camp, MCRD San Diego, California, 1991
Marine Combat Training, Camp Pendleton, California, 1992
School of Infantry-West, Camp Pendleton, California, 1992
Officer Candidates School, Quantico, Virginia, 1992
The Basic School, Quantico, Virginia, 1996
Naval Justice School, Newport, Rhode Island, 1996
Amphibious Warfare School (Non-Resident), 2001
Command and Staff (Non-Resident), 2006
Military Judges Course, Charlottesville, Virginia, 2017

PERSONAL HISTORY:

Brigadier General Woodard grew up in Minden, Louisiana. He is a graduate of Louisiana Tech University, earning his B.A. degree in 1991. He achieved his J.D. degree from the University of Arkansas School of Law (Fayetteville) in 1995 and was admitted into the Arkansas Bar that same year.

MILITARY HISTORY:

Brigadier General Woodard enlisted in the Marine Corps Reserves in October 1991 and upon completion of bootcamp, Marine Combat Training, and School of Infantry, he was designated as an 0341 (Mortarman). In August 1992, he was commissioned as a 2nd Lieutenant through the Platoon Leader's Class-Law program. After completion of The Basic School and Naval Justice School Basic Lawyer's Course in 1996, he was designated a Marine Corps judge advocate. As a judge advocate, Brigadier General Woodard has served as the command staff judge advocate for Battalion, Installation, Group, Division, and Expeditionary Force commands; as the Executive Officer of a deployment Combat Logistics Regiment; as the officer-in-charge of a Joint Law Center and Regional Legal Services Support Section; in numerous litigation billets such as trial counsel, defense counsel, senior trial counsel, senior defense counsel, regional trial counsel, and regional defense counsel; as an Associate Judge and Chief Appellate Judge for the Navy-Marine Corps Court of Military Appeals; as a Circuit Military Judge; and as the Deputy Director Military Justice, Judge Advocate Division. He has also served as an instructor, evidence division head, and military justice department head at the Naval Justice School; adjunct professor for military justice studies at the Naval War College and the Defense Institute of International Legal Studies; and as a CMC Fellow at the Department of Justice, National Security Division, Counterterrorism Section. Brigadier General Woodard most recently served as the Deputy Director Military Justice at Judge Advocate Division, Headquarters Marine Corps, where he advised the Staff Judge Advocate to the Commandant of the Marine Corps on all matters involving military justice policy and procedure, and served as the Marine Corps' representative to the Joint Services Committee on Military Justice.

Brigadier General Woodard was promoted to his current rank and appointed as the Marine Corps' first Lead Special Trial Counsel on 5 January 2023. As Lead Special Trial Counsel, Brigadier General Woodard will lead the Marine Corps Office of Special Trial Counsel, exercising both operational and administrative control over the personnel and activities of that office.

Brigadier General Woodard's assignments have included tours at Marine Corps Logistics Base, Albany, Georgia; Camp Pendleton, California; Naval Base, Newport, Rhode Island; Marine Corps Air Station, Cherry Point, North Carolina; multiple tours at Camp Lejeune, North Carolina; and multiple tours in the National Capital Region (Headquarters Department of Justice, Washington Navy Yard, and the Pentagon). He has twice deployed in support of combat operations.