

Class 2023-1 19 Sep - 14 Oct 2022 National Defense University



NDU PRESIDENT



Lieutenant General Mike Plehn is the 17th President of the National Defense University. As President of NDU, he oversees its five component colleges that offer graduate-level degrees and certifications in joint professional military education to over 2,000 U.S. military officers, civilian government officials, international military officers and industry partners annually.

Raised in an Army family, he graduated from Miami Southridge Senior High School in 1983 and attended the U.S. Air Force Academy Preparatory School in Colorado Springs, Colorado. He graduated from the U.S. Air Force Academy with Military Distinction and a degree in Astronautical Engineering in 1988. He is a Distinguished Graduate of Squadron Officer School as well as the College of Naval Command and Staff, where he received a Master's Degree with Highest Distinction in National Security and Strategic Studies. He also holds a Master of Airpower Art and Science degree from the School of Advanced Airpower Studies, as well as a Master of Aerospace Science degree from Embry-Riddle Aeronautical University.

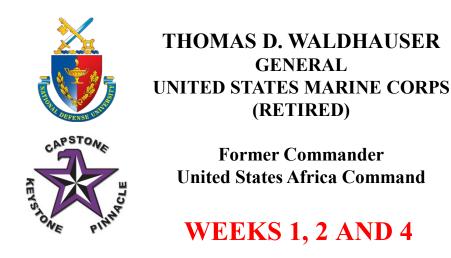
Lt Gen Plehn has extensive experience in joint, interagency, and special operations, including: Middle East Policy in the Office of the Secretary of Defense, the Joint Improvised Explosive Device Defeat Organization, and four tours at the Combatant Command level to include U.S. European Command, U.S. Central Command, and twice at U.S. Southern Command, where he was most recently the Military Deputy Commander. He also served on the Air Staff in Strategy and Policy and as the speechwriter to the Vice Chief of Staff of the Air Force.

Lt Gen Plehn is a master navigator with 2,200 flight hours in the AC-130H, AC-130U, U-28, MQ-1B, MQ-9, and F-16D. He has more than 350 combat hours supporting operations over Bosnia, Somalia, Haiti, Afghanistan, and Iraq. He has commanded special operations units at the squadron, group, and wing levels, and was formerly the Deputy Commander of Air Force Special Operations Command.

His awards and decorations include the Defense Distinguished Service Medal, Distinguished Service Medal, Defense Superior Service Medal with 2 oak leaf clusters, the Legion of Merit, Bronze Star, Defense Meritorious Service Medal with oak leaf cluster, Meritorious Service Medal with 3 oak leaf clusters, Air Medal with 2 oak leaf clusters, Aerial Achievement Medal with 4 oak leaf clusters, Air Force Commendation Medal, Air Force Achievement Medal with oak leaf cluster, the Gallant Unit Citation, and the Medal for Distinguished Service to the Colombian Military Forces.

An Eagle Scout and avid reader, he speaks passable Spanish. In their quiet time, Mike and his wife enjoy watching ice hockey and providing staff assistance to their two cats.

SENIOR FELLOWS





Thomas Waldhauser is employed as a Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs.

A native of South Saint Paul, Minnesota, General Thomas D. Waldhauser (Ret.) was commissioned in 1976 as an Infantry Officer in the U.S. Marine Corps. Throughout his 43 years of military service, General Waldhauser has led at all levels, including Commanding Officer of 15th Marine Expeditionary Unit (SOC); Commanding General USMC Warfighting Lab; Deputy Commander USMC Combat Development Command; Chief of Staff, U.S. Special Operations Command; Commanding General, First Marine Division; and Deputy Commandant for Plans, Policies, and Operations at Headquarters Marine Corps. He has participated in Operation Desert Storm, Desert Shield, Enduring Freedom, and Iraqi Freedom.

As the Commanding General for both I Marine Expeditionary Forces (I MEF) and U.S. Marine Forces Central Command 1 (MARCENT), General Waldhauser led both wide-ranging organizations simultaneously, and was the last general officer to do so before the role was restructured into 2 separate general officer billets.

He was then selected to serve as Senior Military Assistant to the Secretary of Defense, operating in a highly trusted capacity to advise and shape policies and operational strategies impacting the entire DoD organization.

Subsequently, General Waldhauser was appointed Director of Joint Force Development (J7) for the Joint Chiefs of Staff. During his tenure at the J7, General Waldhauser led the development of joint operations strategies and partnered with U.S. congressional members to develop the Goldwater-Nichols Act Reform.

Prior to retiring from the military in 2019, General Waldhauser was the Combatant Commander for U.S. Africa Command (AFRICOM), where he led all aspects of U.S. security operations across the entire continent of Africa, spanning 53 nations. In this role, General Waldhauser developed overarching strategies to promote defense, diplomacy, and development throughout the region. Often working with African-nation Presidents and senior officials, General Waldhauser cultivated relationships supporting allied nations while solidifying the U.S. as a preferred partner.

General Waldhauser's post-military career includes a position on the Board of Governors for the Marine Corps Heritage Foundation, as well as his position as a Fellow at National Defense University where he assists with the CAPSTONE course for newly promoted Brigadier Generals and Rear Admirals.

General Waldhauser is a graduate of Bemidji State University and the National War College with an MS in National Security Strategies. His military awards include Defense Superior Service Medal (x3), Legion of Merit with Valor, Bronze Star, Meritorious Service Medal (x4), Navy Achievement Medal (x2), and a Combat Action Ribbon.



PSTONA

PATRICK Z. ALSTON COMMAND SERGEANT MAJOR UNITED STATES ARMY (RETIRED)

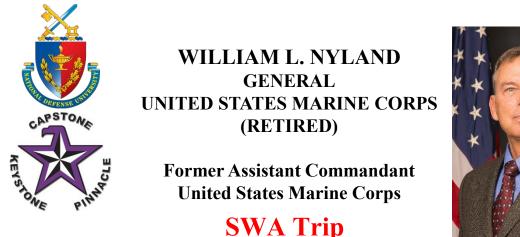
Former Command Senior Enlisted Leader United States Strategic Command WEEKS 1, 2 AND 4

Command Sergeant Major Patrick Z. Alston is employed as a Senior Fellow for the National Defense University's Capstone and Keystone programs. He is also a Senior Consultant with Burlington Capital Corporation, a diverse investment management firm located in Omaha, Nebraska.

CSM Pat Alston is a native of Columbus, Georgia. He is a graduate of Columbus High School. After graduation, he subsequently enlisted into the United States Army where he completed Basic Training at Fort Dix, New Jersey.

His initial assignment was at Fort Belvoir, Virginia, as a Medical Specialist. Subsequent assignments include Medical Specialist with 3rd Battalion, 325th Infantry Regiment, and 82nd Airborne Division. In 1984 he reclassified to the Chemical Corps and was assigned as a squad leader with 4th Chemical Company, 2nd Infantry Division; NBC NCO and Squad Leader with Alpha Company, 3rd Battalion, 73rd Armor, 82nd Airborne Division; Battalion NBC NCO with 3rd Battalion, 73rd Armor, 82nd Airborne Division; Senior NBC Operations and Staff NCO with Division Chemical, 82nd Airborne Division; NBC Operations, Staff NCO and Platoon Sergeant with 34th Support Group, Korea; Senior Drill Sergeant with Alpha Company, 82nd Chemical Battalion; Detachment Sergeant for the Contingency Support Detachment (WHITE HOUSE TEAM), 84th Chemical Battalion, U.S. Army Chemical School; Career Advisor/Branch Manager Career Management Field 74D, Total Army Personnel Command (PERSCOM); First Sergeant for Headquarters and Headquarters Company, Soldier Biological Chemical Command and Technical Escort Unit; Battalion CSM of the U.S. Army Technical Escort Battalion in Edgewood, Maryland; Division Chemical Sergeant Major for the 2nd Infantry Division, Korea; Battalion CSM of the 23rd Chemical Battalion, 19th TSC, Korea; CSM of the 23rd Area Support Group, 19th TSC, Korea; 10th Regimental CSM of the Chemical Corps, Command Senior Enlisted Leader, Defense Threat Reduction Agency/STRATCOM Center for Combating WMD and finished his Army career as the Command Senior Enlisted Leader of United States Strategic Command.

His military schools include Command Sergeant Major Course; Sergeant Major Academy (class # 51); First Sergeant Course (CDMT List); Advanced Noncommissioned Officers Course (Honor Grad); Basic Noncommissioned Officers Course (CDMT List); Primary Leadership development Course (CMDT List); Drill Sergeant School (Honor Grad); Airborne School; Air Assault School (Honor Grad); Technical Escort Course (J5) (Honor Grad); Drill Corporal Course; Customs Course; White House Executive Support Course; Executive Operations Course; Hazardous Material Course (Level 1-5); Chemical Weapons Orientation Course Joint Military Intelligence Course on Chemical Affairs; Assignment Manager/PDNCO Course; Administrative Procedures Course (DA Level), Joint Forces Staff College, United States Army Force Management Course and Keystone Course. He is currently a few classes away from receiving his Bachelors of Science Degree in Leadership with a concentration in Management from Trident University.





General William L. "Spider" Nyland served as the Assistant Commandant of the Marine Corps, Headquarters Marine Corps, Washington, D.C. from September 2002 until September 2005. He retired from active duty 1 November 2005.

General Nyland was commissioned a Second Lieutenant in the Marine Corps under the NROTC program upon graduation from the University of New Mexico in 1968. In addition to attaining an M.S. degree from the University of Southern California (1980), his formal military education includes The Basic School (1968), Naval Aviation Flight Training (NFO) (1969), Amphibious Warfare School (1975), Navy Fighter Weapons School (TopGun) (1977), College of Naval Command and Staff, Naval War College (1981), and Air War College (1988).

After being assigned to VMFA-531, General Nyland was ordered to Vietnam where he flew 122 combat missions with VMFA-314 and VMFA-115. In later tours of duty he flew additional combat sorties in Kosovo, Iraq and Afghanistan. General Nyland had multiple operational squadron tours and saw duty as the Congressional Liaison/Budget Officer, Headquarters, U.S. Marine Corps, Washington, D.C. In 1984 he served as the Operations Officer, Marine Aircraft Group-24, 1st Marine Amphibious Brigade, and he then commanded VMFA-232, the Marine Corps' oldest and most decorated fighter squadron, from July 1985 to July 1987.

General Nyland subsequently served as section chief for the Central Command section, European Command/Central Command Branch, Joint Operations Division, Directorate of Operations (J-3), Joint Staff, Washington, D.C. In July 1990, he assumed command of Marine Aviation Training Support Group (MATSG), Pensacola. Following his command of MATSG he assumed duties as Chief of Staff, 2nd Marine Aircraft Wing (2dMAW) on July 5, 1992, and assumed additional duties as Assistant Wing Commander on November 10, 1992. Promoted to Brigadier General on September 1, 1994, he was assigned as Assistant Wing Commander, 2nd MAW serving in that billet until December 1, 1995.

He served next on the Joint Staff, J-8, as the Deputy Director for Force Structure and Resources, completing that tour on June 30, 1997. He was advanced to Major General on July 2, 1997, and assumed duties as the Deputy Commanding General, II Marine Expeditionary Force, Camp Lejeune, N.C. He served next as the Commanding General, 2d Marine Aircraft Wing, MCAS Cherry Point, North Carolina from July 1998 to June 2000. He was advanced to Lieutenant General on 30 June 2000 and assumed duties as the Deputy Commandant for Programs and Resources, Headquarters, U.S. Marine Corps. He next assumed duties as the Deputy Commandant for Aviation on 3 August 2001. He was advanced to General on 4 September 2002 and assumed his duties as the Assistant Commandant of the Marine Corps on 10 September 2002.

Upon retirement he returned to Pensacola, FL, where he offers consulting services from his home office. He is a former fellow for the Institute of Defense & Business and served in an instructional role for Duke University (College of Continuing Education) in leadership training performed in support of BAE for four years. He is active as a Senior Mentor for the National Defense University in the "Capstone", "Keystone" and "Pinnacle" programs. He formerly served as the Chairman of the Board for the Marine Corps Scholarship Foundation (twice) and as the Chairman for the Marine Corps Toys for Tots Foundation. He also served as The National Commander for the Marine Corps Aviation Association from Jan 2007 - Jan 2010.

Gen Nyland (cont)

SSA Board Positions

GKN Aerospace North America, St. Louis, MO - SSA enacted 27 Mar 2007 - end date unknown

Other Boards and Advisory Positions

Member, Senior Advisory Group for Navigator Development Group, Enterprise, AL – no established end date

Non Profit Boards

Member, Board of Directors Marine Corps Law Enforcement Foundation, New York, NY - no end date established

Member, Board of Directors, Naval Aviation Museum Foundation, National Museum of Naval Aviation, Pensacola, FL

Chairman Emeritus, Marine Corps Scholarship Foundation Member, Board of Directors, Sacred Heart Health System, Sacred Heart Hospital, Pensacola, FL

Other Positions

Institute for Human Machine Cognition (IHMC) – salaried position as Deputy Director for Defense R&D



General Douglas Fraser retired from the U.S. Air Force in January 2013 after a 37 year career.

Since retiring, General Fraser works as Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs He also works as a global security consultant with several U.S. defense companies. In addition, he participates in security policy discussions with retired Chinese defense officials through a Yale University sponsored U.S.-China Track II Dialogue forum. His last assignment in the U.S. armed forces was as the Commander, U.S. Southern Command, responsible for U.S. military operations in Central and South America and the Caribbean. In this capacity, General Fraser was responsible for leading Department of Defense relief efforts following the 2010 Haiti earthquake.

Prior to commanding U.S. Southern Command, he served as the Deputy Commander, U.S. Pacific Command from 2008-2009. General Fraser commanded operational flying units across the U.S. Air Force at the squadron, group, and wing levels. As a general officer, in addition to US Southern Command, he commanded the US Air Force Space Warfare Center and four different organizations in Alaska -- Alaskan Command, the Alaskan North American Defense Region, Joint Task Force Alaska, and Eleventh Air Force. General Fraser's staff assignments include two tours in the Pentagon, first in the Headquarters US Air Force and then for the Office of the Assistant Secretary of Defense for Strategy, Resources and Requirements and for the Air Force Chief of Staff. He also served as the Executive Assistant to the Commander, U.S. Pacific Command in Hawaii. He holds a bachelors degree in Political Science from the US Air Force Academy and a masters degree in Political Science from Auburn University. Prior to joining the Air Force, he lived in Bogota, Colombia, graduating from high school at Colegio Nueva Granada in 1971. He is also a graduate of the USAF Weapons School, Squadron Officer School, Air Command and Staff College, and the National War College. He is a command pilot with more than 3,300 flying hours, primarily in all variants of the F-15 and the F-16.

Business Affiliations: Consultant -- The Boeing Company's Phantom Works

Advisory Board Member:

SAAB Defense and Security; Iridium Communications; Northrup Grumman Electronic Systems; Beechcraft Defense Company; and Baptist Health of South Florida

Other Affiliations: Trustee, USAF Academy Falcon Foundation National Association of Corporate Directors Orange Bowl Committee, Honorary Member Air Force Association, Life Member National War College Alumni Association, Life Member

CAPSTONE Staff

Gerard "Gerry" M. Mauer, Jr. Director Capstone, Keystone, Pinnacle

Rear Admiral Mauer retired from the Navy in March 2008 after over 31 years of service, which included extensive experience in fleet operations, resource management, technical innovation, Joint Professional Military Education (JPME), interagency coordination, and leading organizational change in NATO and joint commands.

From 2008 to 2011, RADM Mauer was a Group Vice President for Sabre Systems Inc. He was responsible for developing then implementing the corporate strategic plan and managing the Southeast Region's profit and loss operations, its contracts, corporate business development, human resources programs, and Capability Maturity Model Integration (CMMI) level III attainment. After leaving Sabre Systems, RADM Mauer had positions as an



Associate with Burdeshaw Associates, as a Senior Analyst for Wikistrat, as a Board member and Board Tresurer for the Navy Safe Harbor Foundation, and as a representative and the national Co-Chair for the US Global Leadership Coalition's Veterans for Smart Power.

Admiral Mauer's last position in the Navy was from 2006 to 2008, when he served as the Commandant, Industrial College of the Armed Forces (ICAF). He was responsible for executing the congressionally mandated and accredited master's degree senior Professional Military Education curriculum. As a university leader, he directly supported the direction of the National Defense University and was a key member in the development of the University's strategic plan.

From 2003 to 2006, he served as the NATO Allied Command Transformation's Director, Joint Experimentation, Exercises, and Assessment, where he developed and implemented NATO's largest Concept Development and Experimentation program. The scope included creating NATO's transformation strategic vision and aligning the vision with its concepts and requirements. As a result of his initiatives, NATO rapidly implemented new processes, policies, and systems in support of its forces in Afghanistan and Iraq as well new capabilities to support its political and military infrastructure in NATO headquarters.

From 2001 to 2003, he was the Deputy, Directorate for Information Operations (J39/DDIO), Joint Staff Director of Operations (J-3) where he was responsible for direct coordination with the Office of the Secretary of Defense staff, Combatant Commands, and interagency organizations in their global information operations. In this capacity, his responsibilities also included supervision and operational coordination of the Joint Staff's Special Technical Operations information system and its programs.

Admiral Mauer graduated from Villanova University and the Naval Postgraduate School. He was a Naval Aviator who commanded Helicopter Antisubmarine Squadrons SEVEN (HS-7) and TEN (HS-10) in addition to assignment as the Commanding Officer of USS NASSAU (LHA 4). He has vast experience at sea with deployments to the Atlantic Ocean, Mediterranean Sea, and Arabian Gulf. Ashore assignments included: Naval Postgraduate School student, Assistant Program Manager for the Naval Air Systems Command SH-60F/H helicopter program (PMA 266), and Training Officer and Instructor Pilot in Helicopter Antisubmarine Squadron ONE (HS-1). He started with Capstone in August of 2016.

Bonnie J. Swanson Deputy Director Capstone, Keystone, Pinnacle

Bonnie Swanson is a native of Ellington, CT and a graduate of Ellington High School. After her freshman year at the University of Connecticut, she enlisted in the USMCR. Upon completing recruit training at Parris Island, SC, Bonnie returned to UCONN to continue her studies and reserve service with 6th Motor Transport Battalion, Providence, RI. In 1988 she graduated from UCONN with a Liberal Arts degree (Sociological and Educational Behavior Development) and accepted her commission in the USMC. After completion of The Basic School in 1989 and her assignment as a Military Police Officer, Bonnie reported to MCAS Cherry Point, NC for duty as a Platoon Commander and Services Officer.

In 1992, Bonnie was assigned as the Operations Officer for Recruiting Station, Baltimore, MD. Serving as an OpsO for 3 years, Bonnie was selected as the 4th Marine Corps District Contact Team Officer, Harrisburg, PA. Leading a team of three Master Gunnery Sergeants, the Contact Team trained over 350 recruiters and command group members within a 7 state area.

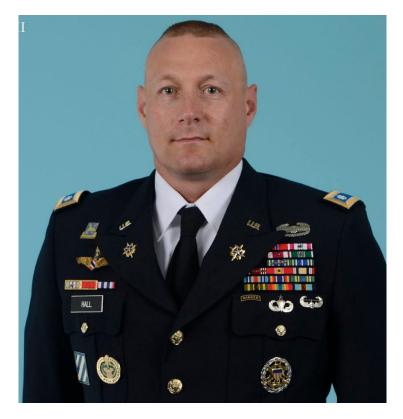


In 1997 Bonnie received orders to MCB, Camp Lejeune, NC as the Operations Officer, Provost Marshal's Office. She simultaneously served as the Commanding Officer, Military Police Company (330+ Marines) during this tour.

In January of 2001, Bonnie was hired by the National Defense University as the Executive Officer of Capstone. Over the years her position has evolved into the Deputy Director of Pinnacle (3 star course), Capstone, and Keystone (Command Senior Enlisted course).

Bonnie has numerous military decorations and has attended many military schools, including the Basic Law Enforcement Academy at Lackland AFB, TX and the Advanced Military Police Academy at Fort McClellan, AL. She is still a record holder at UCONN for many soccer goalkeeping statistics, including the most shutouts in a career (41.5).

In 2005 Bonnie completed a Master's Degree in Organizational Management from the University of Phoenix.



Deputy Director - OCONUS Planner David "Leon" Hall Colonel, U.S. Army (202)685-4262 <u>david.l.hall.mil@ndu.edu</u>

Colonel David "Leon" Hall is native of Roanoke, VA. He entered the United States Army in 1990 and served eleven years as an enlisted Infantryman. After serving as the Fort Leonard Wood Drill Sergeant of the Year, he attended Officer Candidate School where he earned his commission as the Distinguished Honor Graduate and Leadership Award recipient.

He is currently a strategic intelligence officer but most of his thirty-one-year career has been spent as an infantryman and tactical intelligence officer. He has had two combat tours in Iraq and has served in command, staff, and other leadership positions, including chief of regional operations for the Joint Staff- J25. He served his Army War College Fellowship at Stanford University and the Hoover Institution. COL Hall comes to Capstone from the Joint Forces Staff College where he served as an assistant professor. He holds a Master of Business Administration as well as a Master of Science in Strategic Intelligence.

COL Hall is married to Kannary Hall, has a daughter Asheley age 27, and a son Cameron age 6.

Lieutenant Colonel Anthony C. Triviso Deputy Director - DC Scheduler



Lieutenant Colonel Triviso graduated and Commissioned in May 2002 from the United States Naval Academy.

An Infantry Officer, he has served two combat tours in Iraq and one in Afghanistan; supported humanitarian assistance operations in Haiti, and has planned and conducted multiple exercises with allied partners in Africa, Europe, and Southwest Asia.

He has served in multiple command, staff, and leadership billets in both tactical and operational commands to include several infantry battalions and Current Operations at Marine Corps Forces Command. He is also a distinguished honor graduate of Command and Staff.

LtCol Triviso currently serves as the Deputy Director – DC Scheduling for Capstone.

He is married to the former Polly Denkova, and they have three children.



Lieutenant Colonel Ross Davis Budget / OCONUS Escort



Lieutenant Colonel Davis is currently Deputy Director, CAPSTONE, National Defense University. Prior to joining CAPSTONE he served as the Commander, 87th Comptroller Squadron, 87th Air Base Wing, Joint Base McGuire-Dix-Lakehurst, New Jersey.

Throughout his career, he has served in a variety of Financial Management positions to include Flight Commander for both Financial Services and Financial Analysis, Combined Joint Staff Budget Analyst, and Major Command Budget Analyst. He recently completed two successful tours as a Squadron



Commander and Comptroller. In addition to Financial Management, Lt Col Davis also has experience as an Aircraft Maintenance Officer. During this career broadening tour he served in key positions to include Aircraft Maintenance Unit (AMU) Officer in Charge (OIC) and Maintenance Squadron Operations Officer.

A native of Baton Rouge, Louisiana, Lt Col Davis was commissioned through the Reserve Officer Training Corps (ROTC) program at Virginia Military Institute (VMI). In addition, he has a Master's of Science in Management from Liberty University, graduated from Air Command and Staff College (Resident), is a Certified Defense Financial Manager, has a level 3 DoD Financial Management Certification, and holds numerous personal, unit, and service military decorations. He and his wife, Rebecca, have four children and enjoy sports, outdoor activities, and family vacations.

Wheeler, Jr. Clifford E. (Cliff) Program Manager, Keystone & Pinnacle, clifford.wheeler.civ@ndu.edu, 202-685-4250

Clifford E. Wheeler, Jr. (Cliff) is the Program Manager for the Keystone and Pinnacle programs at CAPSTONE. He is responsible for curriculum development and execution of both courses, to include; planning, administration, assessment of educational objectives and student learning, and review and revision of course curricula as needed.

Cliff is a native of Woodville, MS. He retired from the Army in November 2014 after 28 years in active and reserve service. He began his military service in November 1986 as a 19D Cavalry Scout in the Mississippi Army National Guard. Commissioned as an Armor officer and Distinguished Military Graduate from the Ole Miss Army ROTC program, he entered active duty at Ft. Knox, KY in September 1988.



Cliff served in both staff and leadership positions in Armor and Cavalry units in Germany, Fort Hood, Texas, and Fort Stewart, Georgia. He commanded at the platoon, company, and battalion levels, culminating with command of the 5th Squadron, 7th Cavalry, 3rd Infantry Division from 2006-2008. He served two tours in Iraq, as Brigade Executive Officer for 1st Brigade, 1st Armored Division (2003-2004) and as Squadron Commander of 5-7 Cavalry in Ramadi, Fallujah, and Arab Jabour.

Key staff assignments include the Lieutenants' and Captains' Career Manager at Armor Branch, Army Personnel Command; Exercise Planner at V Corps G3 in Heidelberg, Germany; analyst for the 2006 Quadrennial Defense Review at Department of the Army, G8; and Chief of Officer Distribution at Army Human Resources Command. His final assignment was Deputy Director for Overseas Planning at CAPSTONE, National Defense University.

From 2015 to 2018, Cliff was an organizational and leadership consultant and later an Assistant Vice President and Program Manager at Command Security Corporation in Herndon, Virginia.

Among Cliff's military awards and decorations are the Legion of Merit, the Bronze Star, the Presidential Unit Citation, and the Navy Unit Commendation. He holds a Bachelor of Arts degree in History from the University of Mississippi, and Masters of Science degrees in Adult and Continuing Education from Kansas State University, and in National Resource Strategy from the National Defense University.

Cliff is a passionate volunteer for the Fredericksburg and Spotsylvania National Military Park, the Bristoe Station Battlefield Heritage Park, the National Museum of the United States Army, and the Tragedy Assistance Program for Survivors (T.A.P.S.). He is proud father of three sons; Clifford III, Stuart Ashby, and Morgan.

Fellows



BIOGRAPHY

UNITED STATES AIR FORCE

BRIGADIER GENERAL TERRENCE A. ADAMS

Brig Gen Terrence Adams is currently the Special Assistant, Cyber Effects Operations, Headquarters, U.S. Air Force, Arlington, Virginia. In his current role, he is responsible for developing strategic policy and oversight of the U.S. Air Force's \$13.9 billion cyber portfolio and force development of over 36,0000 cyber personnel.

Brig Gen Adams was born in Tuskegee, Ala., and enlisted in the Army as a private (E-1) after high school. After serving in the Army for 6 years, he entered the Air Force through the Reserve Officer Training Corps at Alabama State University - Detachment 019 after graduating from Auburn University in Montgomery, Ala. He commanded six times at the squadron, group, and wing levels, three of these commands while deployed. Most recently he served as Commander 628th Air Base Wing Joint Base Charleston, SC. Gen Adams deployed to Seeb AB, Oman, Kirkuk AB, Iraq, Ali AB, Iraq, and Al Udeid AB, Qatar in support of Operations Southern Watch, Iraq Freedom, Enduring Freedom, New Dawn, and Combined Joint Task Force Horn of Africa. He has held a variety of positions at squadron, group, wing, major command, air staff and joint levels.



Prior to his current position, he was the Military Deputy Director Concepts and Strategy, Deputy Chief of Staff Air Force Futures, Washington, D.C.

EDUCATION

- 1994 Bachelor of Science, Computer Information Systems, Auburn University at Montgomery, Ala.
- 1995 Basic Communications Officer Training, Keesler AFB, Miss.
- 1997 Masters of Business Administration, Troy University, Troy Ala.
- 1999 Squadron Officer School, Maxwell Air Force Base, Ala.
- 2001 Masters Certificate, Organizational Management, George Washington University, Washington, D.C.
- 2004 Advanced Communications Officer Training, Keesler AFB, Miss.
- 2006 Masters in Military Operational Art & Science, Air Command and Staff College, Maxwell AFB, Ala.
- 2009 Air War College (correspondence), Air University, Maxwell AFB, Ala.
- 2013 Master of Science, National Security Strategy National War College, Ft. McNair, Washington, D.C.
- 2017 Advanced Cyber Operations, National Defense University, Washington, D.C.
- 2019 National Security Seminar, Maxwell School of Citizenship and Public Affairs, Syracuse University, Syracuse, NY
- 2020 Cybersecurity and Policy, John F. Kennedy School of Government, Harvard University, Cambridge, Mass.
- 2020 Data Science for Data Leadership Course, AGovX, Washington, D.C,

ASSIGNMENTS

- 1. June 1994 July 1995, Assistant Regional Director of Admission, Air Force Reserve Officer Training Corps, Maxwell AFB, Ala.
- 2. July 1995 November 1995, Student, Basic Communications Officer Training, Keesler AFB, Miss.
- 3. November 1995 July 1997, Team Lead, Command/Control Software, ACC Computer System Squadron, Langley AFB, Va.
- 4. November 1997 July 1998, Executive Officer, ACC Communications Group, Langley AFB, Va
- 5. July 1998 August 2000, Commander, Mission Systems Flight, 42d Communications Squadron, 42d Air Base Wing, Maxwell AFB. Ala.
- 6. August 2000 June 2001, Wing Executive Officer, 42d Air Base Wing, Maxwell AFB, Ala.
- 7. June 2001 July 2002, Air Force Intern, Pentagon, Washington, D.C.
- 8. July 2002 April 2003, Action Officer, Networking Infrastructure, HQ PACAF, Hickam AFB, Hawaii
- 9. April 2003 July 2005, Chief, C4I Combat Plans Branch, Kenny Warfighting HQ (P), Hickam AFB, Hawaii
- 10. July 2005 July 2006, Student, Air Command and Staff College, Maxwell AFB, Ala.
- 11. July 2006 July 2008, Commander, 33d Combat Communications Squadron, Tinker AFB, OK
- 12. July 2008 March 2010, Action Officer, Joint Tactical Systems, Command, Control, Communications and Computer Systems Directorate (J6), Joint Staff, Pentagon, Washington, D.C.
- 13. March 2010 Jun 2011, Executive Assistant to the Director, Command, Control, Communications and Computer, Systems Directorate (J6), Joint Staff, Pentagon, Washington, D.C.

- 14. June 2011 June 2012, Commander, 379th Expeditionary Communications Squadron, Al Udeid, AB, Qatar
- 15. July 2012 July 2013, Student, National War College, Ft. McNair, Washington, D.C.
- 16. July 2013 July 2015, Deputy Commander, Joint Communications Support Element, MacDill AFB, Fla.
- 17. July 2015 July 2017, Commander, 375th Communications Group, Scott AFB,III.
- 18. July 2017 September 2018, Director of Communications and Chief Information Officer, Headquarters Air Mobility Command, Scott AFB, III.
- 19. September 2018 May 2020, Commander, 628th Air Base Wing and Commander, Joint Base Charleston, S.C.
- 20. May 2020 June 2021, Chief, Strategic Assessments, Air Force Futures, Pentagon, Washington, D.C.
- 21. June 2021 December 2021, Military Deputy Director Concepts and Strategy, Deputy Chief of Staff Air Force Futures, Pentagon, Arlington Va.
- 22. December 2021 Present, Special Assistant, Cyber Effects Operations, Pentagon, Washington, D.C.

SUMMARY OF JOINT ASSIGNMENTS

July 2008 - March 2010, Action Officer, Joint Tactical Systems, Command, Control, Communications and Computer Systems Directorate (J6), Joint Staff, Pentagon, Washington, D.C., as a major

July 2013 - July 2015, Deputy Commander, Joint Communications Support Element, MacDill AFB, Fla., as a lieutenant colonel

MAJOR AWARDS AND DECORATIONS

Legion of Merit with one oak leaf cluster Bronze Star Medal Defense Meritorious Service Medal Meritorious Service Medal with four oak leaf clusters Air Force Commendation Medal Air Force Achievement Medal with one oak leaf cluster Army Achievement Medal with two oak leaf clusters Joint Meritorious Unit Award with one oak leaf cluster Meritorious Unit Award Air Force Outstanding Unit Award with two oak leaf clusters Air Force Organizational Excellence Award with two oak leaf clusters Combat Readiness Medal Army Good Conduct Medal National Defense Service Medal Armed Forces Expeditionary Medal Iraq Campaign Medal Global War on Terrorism Service Medal Humanitarian Service Medal Air Force Expeditionary Service Ribbon with Gold Border

OTHER ACHIEVEMENTS

Lt. Gen. Leo Marquez Award, MAJCOM Level Lance P. Sijan Leadership Award, MAJCOM Level Wing Communication and Information Field Grade Officer of the Year, PACAF HQs Top 100 Federal Award in Information Technology 2018 BEYA Military Service Award 2020 Presidential Lifetime Achievement Award 2022

EFFECTIVE DATES OF PROMOTION

Second Lieutenant June 4, 1994 First Lieutenant June 4, 1996 Captain June 4, 1998 Major November 1, 2004 Lieutenant Colonel March 1, 2009 Colonel June 1, 2015 Brigadier General September 2, 2021

(Current as of May 2022)



Brigadier General Rob Barrie

Program Executive Officer, Aviation

Brigadier General Robert L. Barrie, Jr. became the Program Executive Officer, Aviation on 1 July 2020.

BG Barrie was commissioned as an aviation officer after graduation from the United States Military Academy in 1990. After completion of UH-60 flight training, he was assigned to the 7-227th Aviation Regiment, First Armored Division, Germany, where he served as an Assault Helicopter Platoon Leader and Battalion Staff Officer.

He was then assigned to Fort Hood, Texas where he commanded B Company, 2-227th Aviation Regiment in the First Cavalry Division. After completing his company command, BG Barrie attended the Naval Postgraduate School where he earned a



Master of Science degree in Aeronautical Engineering. He was subsequently assigned to the NASA Glenn Research Center where he researched the effects of exposure to high-temperatures on turbine engine materials.

In 2004, after attending the Command and General Staff College, BG Barrie was assigned to PEO Aviation, Redstone Arsenal, Alabama where he served as the Assistant Product Manager for the UH-60M Product Office and later as the Executive Officer to the Program Executive Officer. He then served as Product Manager for the Joint Air-to-Ground Missile with PEO Missiles and Space from 2008 to 2011.

Upon completion of the Air War College in Montgomery, Alabama in 2012, BG Barrie was assigned to the Pentagon where he served as Executive Officer to the Principal Military Deputy to the Assistant Secretary of the Army for Acquisition, Logistics and Technology.

From 2013 to 2017, he was the Project Manager for Cargo Helicopters in PEO Aviation. Following this assignment, he served in the Pentagon as the Chief of Staff for ASA (ALT). He returned to PEO Aviation as the Military Deputy in 2019 and served as the Deputy PEO, Aviation from January to June 2020.

BG Barrie's awards and decorations include the Legion of Merit, Meritorious Service Medal, Army Commendation Medal, Senior Army Aviator Badge, Parachutist Badge and Air Assault Badge. He is rated in the Chinook, Black Hawk and Huey helicopters.



Rear Admiral Christopher A. Bartz Assistant Commandant for C4 & IT U.S. Coast Guard



Rear Admiral Bartz, currently serves as the U.S. Coast Guard's Assistant Commandant for Command, Control, Communications, Computers and Information Technology (CG-6). In this capacity, he also serves as the Coast Guard's Chief Information Officer.

Rear Admiral Bartz previously served as the Director of Training and Exercises (J7) at U.S. Cyber Command. There he developed joint training and readiness standards and orchestrated large scale exercises for active duty and reserve cyber mission forces, partner nations, government agencies, and private industry.

Rear Admiral Bartz has also served as the Coast Guard's Chief Information Security Officer, where he established policies and procedures focused on enhancing cybersecurity in the Service.



During his assignment as the Commanding Officer of the Coast Guard's Operation's System Center, he led software development efforts for 55 enterprise software applications and oversaw the Service's enterprise data center. He also served as the Chief of C4 and IT Capabilities where he generated and managed IT requirements for afloat, aviation and shore-based assets.

A designated Coast Guard aviator and Aeronautical Engineer, Rear Admiral Bartz received his wings in 1994 and accumulated over 3,300 hours of helicopter flight time. His operational assignments included Air Station North Bend, Oregon; Aviation Training Center Mobile, Alabama; Air Station Detroit, Michigan; and Air Station New Orleans, Louisiana. He is credited with over 120 search and rescue cases, resulting in over 60 persons saved or assisted. As a member of the Polar Operations Division, he deployed aboard Coast Guard icebreakers to support operations in Antarctica and Alaska. As well as conducting law enforcement, drug and migrant interdiction operations, he participated in the Coast Guard response to Hurricane Katrina and to the search and rescue and oil pollution response following the tragic explosion aboard the Deepwater Horizon Mobile Drilling Unit in the Gulf of Mexico.

Rear Admiral Bartz earned a Bachelor of Science in Marine Engineering and Naval Architecture from the Coast Guard Academy in 1990; a Master of Science in Aerospace Engineering from the University of Alabama in 2002; and holds a certificate in Enterprise Architecture from the National Defense University. He is certified DHS Level 3 Program Manager and a Certified Information Systems Security Professional.

His awards include the Legion of Merit (two awards), the Meritorious Service Medal (four awards), the Coast Guard Commendation Medal (three awards), and various other personal and unit awards.

Brigadier General Christopher G. Beck is the Deputy Commanding General of Maneuver for the III Armored Corps.

Prior to his selection to serve as the Deputy Commanding General of Maneuver for the III Armored Corps, Beck served as the Commander and Division Engineer of the Southwestern Division, U.S. Army Corps of Engineers.

Beck's previous assignments also include Commander and Division Engineer of the Transatlantic Division, U.S. Army Corps of Engineers and Director, Office of the Chief of Engineers, responsible for synchronizing Engineer Regiment priorities within Headquarters Department of Army. During his career, Beck served in command and staff positions in the United States, Germany, the Middle East, and Central Asia. His tours of duty with tactical units include the 19th Engineer Battalion; 130th Engineer Brigade; 36th Engineer Brigade; 1st Special Troops Battalion, 4th Infantry Division. At the operational level, Beck served as



the Chief of Engineer Plans for HQ, U.S. Central Command and also served as the Chief of Staff for the Maneuver Support Center of Excellence and Fort Leonard Wood, Missouri.

As part of the U.S. Army Corps of Engineers, Beck has served in the Huntington District as a Structural Design Engineer, Emergency Operations Officer, Civil Design Section Chief, Design Branch Deputy Chief, and Deputy District Commander. He also served as a Project Engineer with the Afghanistan Area Office and as the Commander of the Louisville District.

Beck received his commission from the U.S. Military Academy at West Point in 1993 graduating with a bachelor's degree in Civil Engineering. He holds master's degrees from the University of Missouri for Science and Technology in Engineering Management; from the University of Illinois Urbana-Champaign in Structural Engineering; and from the U.S. Air Force War College in Strategic Studies.

His awards and decorations include the Distinguished Service Medal, Silver Star Medal, Legion of Merit, Bronze Star Medal, Defense Meritorious Service Medal, Meritorious Service Medal, Army Commendation Medal, and Army Achievement Medal. He is also authorized to wear the Combat Action Badge, the Air Assault Badge, Parachutist Badge, and Army Service Identification Badge. Beck is a Registered Professional Engineer (West Virginia) and a certified Project Management Professional.





Brigadier General Phil Brooks received his commission in the Field Artillery Corps from the University of Memphis in 1993. He earned a Master's Degree in Military Arts and Sciences from the Command and General Staff College at Fort Leavenworth, KS.

Brigadier General Brooks served in Baumholder, Germany from 1994-1997 and deployed to Bosnia for Operation Joint Endeavor. Upon completion of the Field Artillery Captain's Career Course, he was assigned to Fort Benning, GA where he served as a Battalion S1 Officer, Task Force Fire Support Officer, and Battery Commander from 1997-2001. He then served as an Aviation Fire Support, Battery, and Battalion Observer/Controller at the National Training Center in Fort Irwin, CA from 2001-2004.

Brigadier General Brooks deployed to Irag in support of Operation Iragi Freedom three times where he served as the Executive Officer of the Commanding General, Civilian Police Assistance Training Team, Executive Officer of the Commanding General, Multinational Division-Baghdad, a Battalion Operations Officer, a Brigade Executive Officer, and as a Battalion Commander in Mosul, Iraq. He deployed to Afghanistan twice in support of Operation Enduring Freedom. He commanded Battalions in both Iraq and Afghanistan. He also served as the Deputy Chief of Staff in Regional Command East in Bagram. He deployed in support of Atlantic Resolve in Eastern Europe between 2015 and 2017 as a Brigade Commander. From 2017-2019, he served in the Pentagon as the Department of the Army's Chief of Contingency Operations and the Chief of Staff for the Army's Strategy, Plans, and Policy Directorate. In June of 2019, Brigadier General Phil Brooks served as the Commander of the 1st Infantry Division HQ(Forward) in Poland. Upon redeployment to Fort Riley, he served as the Deputy Commanding General - Maneuver. From June 2020 to May 2021, Brigadier General Phil Brooks served as the Commandant of the United States Field Artillery School, Chief of the Field Artillery, and the Deputy Commanding General of Fort Sill. From June 2021, Brigadier General Brooks began serving as the Deputy Chief of Staff (Operations) at the Headquarters Allied Rapid Reactions Corps (HQ ARRC).

Brigadier General Brooks' military schooling includes the Field Artillery Officer Basic and Advanced Courses, Airborne School, Combined Arms Services Staff College, the Senior Service College, and Joint Forces Staff College. His awards and decorations includes 3 Legion of Merit Medals, 4 Bronze Star Medals, the Defense Meritorious Service Medal, 6 Meritorious Service Medals, the Combat Action Badge, the Parachutist Badge, the Army Staff Identification Badge, and multiple Overseas Campaign and Service Ribbons.

Brigadier General Brooks is the son of Carolyn and the late Winston Brooks of Fayetteville, Tennessee, and proud husband of Lori West Brooks. Their son Wes is currently stationed at Joint Base San Antonio, TX and their daughter Amelia is attending the University of Kentucky.



BRIGADIER GENERAL JAQUELINE D. BROWN DIRECTOR OF ARCHITECTURE, OPERATIONS, AND SPACE, OFFICE OF THE DEPUTY CHIEF OF STAFF, G6, UNITED STATES ARMY.

Brigadier General Jacqueline (Denise) Brown reported to the Army Staff in August 2022.

BG Brown was born in Biloxi, Mississippi, and grew up predominantly in Austell, Georgia. She received her commission into the United States Army in 1992 from Georgia Southern University, where she graduated as a Distinguished Military Graduate with a Bachelor of Business Administration in Production and Operations Management. She also holds master's degrees in Telecommunication Management from Webster

University and in Strategic Studies from the United States Army War College. She is a graduate of the Army Command Staff College, Fort Leavenworth, Kansas.

BG Brown most recently served as the U.S. INDOPACOM, Director, J6, C4/Cyber. Her previous command and staff assignments include: Department of the Army, Office of the Chief Information Officer (CIO/G-6) as the Executive Officer to the CIO/G-6 and as the Plans and Strategy Division Chief within the Army CIO/G-6; Commander, Defense Information Systems Agency Europe Field Command; J6 Branch Chief, Joint Chiefs of Staff, Pentagon, Washington, D.C.; Commander, 307th Integrated Theater Signal Battalion, Fort Shafter, Hawaii, where she led the transformation of the Battalion to an Expeditionary Signal Battalion and its deployment to Afghanistan in support of Operation ENDURING FREEDOM in 2010; Chief of Operations and Plans G6, III Corps, Fort Hood, Texas; S3 Operations Officer, 3rd Signal Brigade, Fort Hood, Texas, during Operation IRAQI FREEDOM II; S3 Operations Officer, 57th Signal Battalion, 3rd Signal Brigade, Fort Hood, Texas, during Operation IRAQI FREEDOM 06-08; Brigade Signal Officer and Observer/Controller-Trainer, 5th Training Support Brigade, 78th Infantry Division, Fort Meade, Maryland; and multiple positions in the 4th Infantry Division and 3rd Signal Brigade, Fort Hood, Texas. She began her Army career with the 6th Signal Battalion, Fort Richardson, Alaska, where she held several companylevel leadership positions, and was later the Battalion Signal Officer in the 106th Military Intelligence Battalion.

BG Brown's awards and decorations include the Defense Superior Service Medal (1 OLC), the Legion of Merit, the Bronze Star Medal (with 1 Oak Leaf Cluster (OLC)), the Defense Meritorious Service Medal, the Meritorious Service Medal (with 4 OLCs), the Army Commendation Medal (with 2 OLCs), the Army Achievement Medal (with 1 OLC)), the Meritorious Unit Citation (with 1 OLC), the National Defense Service Medal, the Afghanistan Campaign Medal, the Iraq Campaign Medal, the Global War On Terrorism Expeditionary Medal, the Global War on Terrorism Service Medal, the Army Service Ribbon, the Joint Meritorious Unit Award, the NATO International Security Assistance Force Medal, and the Overseas Service Ribbon (with 5 Tours).

BG Brown has two sons, Justin and Cade.



Rear Admiral Jo-Ann F. Burdian

Assistant Commandant for Response Policy U.S. Coast Guard





Rear Admiral Jo-Ann Burdian assumed the duties as the Coast Guard Assistant Commandant for Response Policy in May 2022. In this capacity, she is responsible for the development of strategic response doctrine and policy guidance for all Coast Guard forces. These policies encompass seven of the eleven operational maritime missions in the areas of law enforcement, search and rescue, maritime security, counterterrorism, defense operations, marine environmental response and emergency management and disaster response programs.

In Rear Admiral Burdian's previous assignment, she served as Commander Coast Guard Sector Miami. She directed all Coast Guard missions along 182 miles of Florida coastline, including Port Miami, the Miami River, Port Everglades, and the Port of Palm Beach. She served

as Captain of the Port, Officer in Charge of Marine Inspection, Federal Maritime Security Coordinator, Search and Rescue Mission Coordinator, and Federal on Scene Coordinator for the over 250,000 square miles that constitute the Sector Miami area of responsibility.

RDML Burdian is a Coast Guard Permanent Cutterman and Honorary Chief whose previous operational assignments include Chief of Response at Sector Puget Sound, Commanding Officer of USCGC KEY BISCAYNE in St. Petersburg, Florida, and Executive Officer, USCGC ATTU in San Juan, Puerto Rico. She began her career as First Lieutenant, onboard the USCGC COURAGEOUS, in Panama City, Florida. Additionally she served as Coast Guard Liaison to the U.S. House of Representatives in Washington, D.C., where she managed all service engagements with Members of Congress, advised senior Coast Guard leaders on all matters related to the House of Representatives, and advocated for multi-billion dollar acquisition programs and advancing authorizing legislation. In addition, she served as the Senior Duty Officer in the White House Situation Room. Rear Admiral Burdian took advantage of the Coast Guard Temporary Separation program to care for her sons and drilled as a member of the Selected Reserve at Sector St. Petersburg, Florida.

Originally from Queens, New York, Rear Admiral Burdian is a 1997 graduate of the U.S. Coast Guard Academy where she earned a Bachelor of Science in Government. Also, holds a Masters in Public Administration from Florida State University. She has been awarded numerous personal, unit, campaign, and service awards. Her military awards include the Armed Forces Service Medal, Defense Meritorious Service Medal, Coast Guard Meritorious Service Medal, Coast Guard Commendation Medal, Global War Terror Service Medal, National Defense Service Medal, Coast Guard Achievement Medal, and Humanitarian Service Medal. She is married to Captain Stephen Burdian of Briarcliff, New York. Together they have three handsome sons – Jack, Sean, and James.



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL SCOTT A. CAIN

Brig. Gen. Scott A. Cain serves as the Director, Air, Space and Cyberspace Operations, Headquarters Air Force Materiel Command, Wright-Patterson Air Force Base, Ohio. He is responsible for shaping the workforce and cyber infrastructure to test, field and sustain agile war-winning capabilities. He is also responsible for the Command's policy and resource allocation for test operations, flight management, airfield services, weather services, and command and control operations.

Brig. Gen. Cain received his commission from the U.S. Air Force Academy Class of 1995, where he was a distinguished graduate, earning a bachelor's degree in Astronautical Engineering. The general attended undergraduate pilot training in 1995 and was selected to fly the F-16 Fighting Falcon. After completion of F-16 training, he served as an operational F-16 pilot in Kunsan Air Base, Korea, and Misawa AB, Japan, flying combat missions in support of Operation Southern Watch. He comes to Wright-Patterson AFB after a successful command of the 96th Test Wing, Air Force Materiel Command, Eglin AFB, Florida.



EDUCATION

1995 Bachelor of Science, Astronautical Engineering, U.S. Air Force Academy, Colorado
2002 Squadron Officer School, Maxwell Air Force Base, Alabama
2003 Master of Science, Aerospace Engineering, University of Colorado, Boulder
2003 U.S. Air Force Weapons School, Nellis AFB, Nevada
2005 U.S. Air Force Test Pilot School, Edwards AFB, California
2006 Air Command and Staff College, Maxwell AFB, Alabama, by correspondence
2008 Air Force Fellow, Defense Advanced Research Projects Agency, Arlington, Virginia
2011 Air War College, Maxwell AFB, Alabama, by correspondence
2015 Master of Science in National Resource Strategy, Eisenhower School, Washington, D.C.

ASSIGNMENTS

 September 1995-October 1996, Student, Undergraduate Pilot Training, Sheppard Air Force Base, Texas
 November 1996-February 1997, Student, Introduction to Fighter Fundamentals, Columbus AFB, Mississippi

- 3. February 1997-October 1997, Student, F-16 Fighting Falcon Qualification Training, Luke AFB, Arizona 4. October 1997-September 1998, F-16 Pilot, Chief of Training, Kunsan Air Base, Korea
- 5. October 1997-September 1996, F-16 Pilot, Chief of Current Operations, Misawa AB, Japan
- 6. December 2000-December 2004, F-117 Nighthawk Pilot, Chief of Standardization and Evaluation, Holloman AFB, New Mexico

7. January 2005-December 2005, Student, U.S. Air Force Test Pilot School, Edwards AFB, California 8. January 2006-April 2008, Developmental Test Pilot, 416th Flight Test Squadron, Edwards AFB, California

9. May 2008-May 2009, Air Force Fellow, Defense Advanced Research Projects Agency, Arlington, Virginia

10. June 2009-May 2010, Operations Officer, classified location

11. June 2010-July2012, Commander, 40th FTS, Eglin AFB, Florida

12. August 2012-July 2014, Senior Military Evaluator, Air Warfare, Office of the Deputy Assistant Secretary of Defense for Developmental Test & Evaluation, Washington D.C.

13. August 2014-June 2015, Student, Eisenhower School, Fort McNair, Washington, D.C.

14. July 2015-June 2017, Commander, 412th Operations Group, Edwards AFB, California

15. July 2017-July 2019, Commander, Arnold Engineering Development Complex, Arnold AFB, Tennessee

16. July 2019-Jun 2022, Commander, 96th Test Wing, Eglin AFB, Florida

17. July 2022-present, Director, Air, Space and Cyberspace Operations, Headquarters Air Force Materiel Command, Wright-Patterson Air AFB, Ohio

FLIGHT INFORMATION

Rating: Command pilot Flight hours: more than 2,800 hours Aircraft flown: 41 aircraft including F-35, F-16 and F-117

MAJOR AWARDS AND DECORATIONS

Legion of Merit with two oak leaf cluster Defense Meritorious Service Medal Meritorious Service Medal with three oak leaf clusters Air Medal Aerial Achievement Medal with four oak leaf cluster Air Force Commendation Medal with oak leaf cluster Air Force Achievement Medal Joint Meritorious Unit Award

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 31, 1995 First Lieutenant May 31, 1997 Captain May 31, 1999 Major July 1, 2005 Lieutenant Colonel March 1, 2009 Colonel June 1, 2015 Brigadier General June 19, 2020

(Current as of August 2022)



BGen Melvin G. Carter, USMC Director of Intelligence, United States Africa Command

BGen Melvin G. Carter (Jerry) serves as Director of Intelligence, United States Africa Command. He is a distinguished graduate of Morehouse College in Atlanta, Ga. where he received his Bachelor of Arts degree in Banking and Finance.

A native of York, Pa, BGen Carter enlisted in the Marine Corps in 1985. Commission as a Second Lieutenant in 1992, he was awarded the Signals Intelligence/Electronic Warfare Military Occupational Specialty before becoming a Marine Air Ground Task Force Intelligence Officer.



During his military career, BGen Carter served in a variety of staff positions to include the S-3A, 2d Radio Battalion, II Surveillance,

Reconnaissance and Intelligence Group, II Marine Expeditionary Force, J2 Operations, CENTCOM/PACOM Branch Head, Joint Special Operations Command, S2-A, 13th Marine Expeditionary Unit (Special Operation Capable), G-2 Plans, I Marine Expeditionary Force, J3 Interagency Branch Head, Joint Special Operations Command, AC/S G2, II Marine Expeditionary Force, J2, Joint Special Operations Command.

Additional assignments include duty as the Executive Officer for the Director, the Defense Intelligence Agency as well as the Executive Assistant for the Associate Director for Military Affairs, the Central Intelligence Agency.

BGen Carter's principal command tours include the Commanding Officer, 2d Radio Battalion and the Commanding Officer, Marine Corps Intelligence Activity. Other career highlights include service as the Intelligence Officer/Platoon Commander for Marine Corps Special Operation Command, Detachment One, J2, Naval Special Warfare Task Group, Arabian Peninsula, J2, Combined Forces Special Operations Component Command, Arabian Peninsula and the Coalition J2, Special Operation Joint Task Force Afghanistan, and Director of Intelligence, Headquarters Marine Corps.

From 2010 to 2011, BGen Carter served as the Commandant of the Marine Corps' National Security Fellow at the John F. Kennedy School of Government, Harvard University and the Timothy T. Day Fellow at the Harvard Business School in 2016.

BGen Carter is married to the former Angela M. Clagette, FNP. Angie and Jerry have two beautiful daughters, Briana and Erin.





BRIGADIER GENERAL SEAN M. CHOQUETTE

Brig. Gen. Sean Choquette is the Vice Commander, 12th Air Force (Air Forces Southern), Davis-Monthan Air Force Base, Arizona. As the Air Force component to U.S. Southern Command, Air Forces Southern conducts security cooperation and provides air, space, and cyberspace capabilities throughout Latin America and the Caribbean. Air Forces Southern supports U.S. Southern Command to deter aggression, defeat threats, rapidly respond to crises and work with our allies and partner nations to build regional capacity to ensure a secure, free and prosperous Western Hemisphere.

Brig. Gen. Choquette graduated from the U.S. Air Force Academy in 1993 and commissioned as a second lieutenant in the U.S. Army. He is a command pilot with more than 2,800 flying hours and has flown 300 deployed combat and combat support hours in support of Operations Uphold Democracy, Southern Watch, Iraqi Freedom, Enduring Freedom, and Inherent Resolve. Brig. Gen. Choquette commanded at the company, squadron, group and wing levels and served in staff assignments at Air Combat Command, U.S. Air Forces Central, Headquarters Air Force, and U.S. Embassy Baghdad. Prior to his current position, he served as the Director of Operations, 12th Air Force (Air Forces Southern).

EDUCATION

1993 Bachelor of Science, Management, U.S. Air Force Academy, Colo. 1994 Army Aviation Officer Basic Course, Fort Rucker, Ala.

1998 Army Air Defense Artillery Officer Advanced Course, Fort Bliss, Texas

2004 Air Command and Staff College, Maxwell Air Force Base, Ala.

2007 Master of Arts, International Relations, Salve Regina University, R.I. 2007 Air War College, Maxwell AFB, Ala.

2013 Master of Science, National Resource Strategy, Eisenhower School of National Security and Resource Strategy, Fort Lesley J. McNair, Washington, D.C.

2017 Enterprise Perspective Seminar, Alan L. Freed Associates, Washington, D.C. 2021 Higher Command and Staff Course, Defence Academy of the United Kingdom, Shrivenham

2021 Enterprise Leadership Seminar, Keenan-Flagler School of Business, University of North Carolina at Chapel Hill

ASSIGNMENTS

1. August 1993-September 1994, Student Initial Entry Rotary Wing Course, Fort Rucker, Ala.

2. October 1994–January 1996, Assault Platoon Leader, 3rd Battalion, 25th Aviation Regiment, Fort Drum, N.Y.

3. February 1996–January 1997, Battalion Intelligence Officer (S-2), 3rd Battalion, 25th Aviation Regiment, Fort Drum, N.Y.

4. February 1997–July 1997, Battalion Operations Officer, 3rd Battalion, 25th Aviation Regiment, Fort Drum, N.Y.

5. July 1997-February 1998, Flight Operations Officer, 3rd Battalion, 25th Aviation Regiment, Fort Drum, N.Y.

6. March 1998–July 1998, Air Defense Artillery Officers Advanced Course, Fort Bliss, Texas

7. July 1998–September 1999, Assistant Brigade Ops Officer, 4th Brigade, 1st Armored Division, Hanau, Germany

8. October 1999–September 2001, Company Commander, C/2-501st Aviation Regiment, Hanau, Germany

9. October 2001–December 2003, Chief of Tactics, 305th Rescue Squadron, Davis-Monthan AFB, Ariz.

10. January 2004–July 2005, Chief of Standardization/Evaluation, 55th Rescue Squadron, Davis-Monthan AFB, Ariz.

11. August 2005–June 2006, Chief of Standardization/Evaluation, 563rd Rescue Group, Davis-Monthan AFB, Ariz.

12. July 2006–June 2008, HH-60 Functional Area Manager, Headquarters, Air Combat Command, Langley AFB, Va.

13. July 2008–May 2009, Director of Operations, 33rd Rescue Squadron, Kadena AB, Japan

14. May 2009–May 2011, Commander, 33rd Rescue Squadron, Kadena AB, Japan

15. June 2011–June 2012, Military Assistant to the Secretary of the Air Force, the Pentagon, Arlington, Va.

16. August 2012–June 2013, Student, Eisenhower School for National Security and Resource Strategy, Fort Lesley J. McNair, Washington, D.C.

17. June 2013–May 2015, Commander, 563d Rescue Group, Davis-Monthan AFB, Ariz.

18. June 2015–June 2016, Chief, Security Assistance, Office of Security Cooperation - Iraq, U.S. Embassy Baghdad, Iraq



EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 29, 1993	
First Lieutenant May 29, 1995	
Captain June 01, 1997	Ę
Major March 25, 2003	*
Lieutenant Colonel April 01, 2008	*
Colonel October 01, 2013	
Brigadier General August 02, 2020	\Rightarrow

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19. July 2016–June 2017, Special Assistant to the Deputy Under Secretary of the Air Force International Affairs, the Pentagon, Arlington, Va.

20. June 2017–June 2019, Commander, 505th Command and Control Wing, Hurlburt Field, Fla.

21. June 2019–June 2020, Chief of Staff, U.S. Air Forces Central Command, Al Udeid AB, Qatar

22. June 2020-April 2021, Director of Operations, 12th Air Force (Air Forces Southern), Davis-Monthan AFB, Ariz.

23. May 2021-present, Vice Commander, 12th Air Force (Air Forces Southern), Davis-Monthan AFB, Ariz.

SUMMARY OF JOINT ASSIGNMENTS

1. June 2015–June 2016, Chief, Security Assistance, Office of Security Cooperation - Iraq, U.S. Embassy Baghdad, Iraq, as a colonel

2. June 2019–June 2020, Chief of Staff, U.S. Air Forces Central Command, Al Udeid Air Base, Qatar, as a colonel

FLIGHT INFORMATION

Rating: command pilot Flying Hours: 2,800 Aircraft Flown: HH-60G, UH-60A/L, EH-60A, UH-1H and HC-130J

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal Legion of Merit Bronze Star Medal Defense Meritorious Service Medal Meritorious Service Medal with silver oak leave cluster Air Medal with five oak leaf clusters Army Commendation Medal with two oak leaf clusters Aerial Achievement Medal with oak leaf cluster Army Achievement Medal with two oak leaf clusters Armed Forces Expeditionary Medal with oak leaf clusters Afghanistan Campaign Medal with four oak leaf clusters Iraq Campaign Medal with oak leaf cluster Operation Inherent Resolve Medal Humanitarian Service Medal with oak leaf cluster

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 29,1993 First Lieutenant May 29, 1995 Captain June 1, 1997 Major March 25, 2003 Lieutenant Colonel April 1, 2008 Colonel October 1, 2013 Brigadier General Aug. 2, 2020

(Current as of February 2022)





Rear Admiral William R. Daly, USN Deputy Director for Strategy, Policy, and Plans (DJ-5/8) U.S. European Command

RDML Daly is a career Surface Warfare Officer, son of a Navy Captain, and a native of Ponte Vedra Beach, FL. He is a 1993 graduate of the U.S. Naval Academy, and has master's degrees from Harvard's Kennedy School of Government, where he was the Navy's Arthur Moreau Scholar for International Relations, and from the United States Naval War College. At the Naval War College he was the American student selected for the first

full-year curriculum of the international officer's program at the Naval Staff College. RDML Daly was an MIT Seminar XXI fellow and a fellow at the Department of State Foreign Service Institute's National Security Executive Leadership Seminar. He also completed Executive Education at the Darden School of Business at the University of Virginia. He is a member of the Council on Foreign Relations.

Daly's career has been marked by numerous deployments to multiple theaters of operations; he has operated with 70 militaries or governments, and has visited 33 nations in a work capacity. In addition to his operational tours, he has trained for and been utilized in jobs requiring expertise in political-military affairs, strategy, and financial management and resourcing.

Afloat, RDML Daly deployed to operational areas in the Middle East, Western and Eastern Asia, Europe, and South America while serving on numerous cruiser and destroyer type ships. He commanded USS Farragut (DDG 99), during which time he deployed to the Arabian Gulf and Sea, and the Mediterranean. He also commanded the famed Little Beavers of Destroyer Squadron 23. In command of DESRON 23 he deployed to the Arabian Gulf, the South China Sea, and the Sea of Japan as the Sea Combat Commander for the Theodore Roosevelt Carrier Strike Group.

Ashore, RDML Daly served on the staffs of the Chairman of the Joint Chiefs (J8, Program and Budget Branch Chief), the Chief of Naval Operations (three tours – two in the Surface Warfare Directorate [N96] and one in the Strategy and Policy Directorate [N51]) and the Commander, Pacific Fleet (N3 Directorate). From 2019-2021 he was the Chief of Staff to the Commander, Naval Surface Forces and Commander, Naval Surface Force Pacific Fleet. He is a proven Naval Strategy sub-specialist, a Financial Management (FM) sub-specialist (with emphasis on resourcing and requirements), and a Political-Military (POL-MIL) sub-specialist. He assumed his current job as U.S. European Command Deputy Director for Strategy, Policy, and Plans (DJ5/8) in May 2021.



BIOGRAPHY UNITED STATES AIR FORCE



BRIGADIER GENERAL MICHAEL R. DROWLEY

Brig. Gen. Michael R. Drowley is the Director, Joint Training and Exercises (J7), U.S. Indo-Pacific Command (HQ USINDOPACOM), Camp Smith, Hawaii. As the Director, he develops and executes the Joint Exercise and Joint Training Programs for HQ USINDOPACOM, and USINDOPACOM Components and Subordinate forces within the Indo-Pacific area of responsibility. Additionally, he develops and implements concepts incorporated into the Pacific Deterrence Initiative (PDI) such as the Pacific Multi-Domain Training and Experimentation Capability (PMTEC). PMTEC enables Joint, Combined, and Coalition warfighters to realistically rehearse fighting in highly contested all-domain environments against peer adversary capabilities to support integrated deterrence.

Brig. Gen. Drowley earned a Bachelor of Science in Engineering and his commission from the United States Air Force Academy in 1996. He is a command pilot with more than 2,400 fighter hours in the A-10, including more than 200 combat hours. Brig. Gen. Drowley has commanded at the flight, squadron, group, and wing levels. Additionally, he has served on the staffs of



the Superintendent, United States Air Force Academy, the Office of the Secretary of Defense, and as Chief of Staff, Headquarters United States Air Forces Central Command, Al Udeid Air Base, Qatar. Prior to his current assignment, Brig. Gen. Drowley served as Commander, 57th Wing, Nellis AFB, Nevada

EDUCATION

1996 Bachelor of Science in Engineering, United States Air Force Academy, Colo.

2001 Distinguished Graduate, USAF Squadron Officer School, Maxwell Air Force Base, Ala.

- 2002 Academic, Flying, Distinguished Graduate Award, USAF Weapons Instructor Course, Nellis AFB, Nev.
- 2008 Air Command and Staff College, Maxwell AFB, Ala., by correspondence

2008 Master of Advanced Studies in Psychology-Counseling-Leadership, University of Colorado-Colorado Springs, Colo. 2011 Air War College, Maxwell AFB, Ala., by correspondence

2013 Master of Advanced Studies in Joint Campaign Planning and Strategy, Joint Advanced Warfighting School, National Defense University, Naval Station Norfolk, Va.

ASSIGNMENTS

1. September 1996 - July 1997, Student, Joint Specialized Undergraduate Pilot Training, NAS Whiting Field, Fla.

- 2. July 1997 February 1998, Student, Joint Specialized Undergraduate Pilot Training, Vance AFB, Okla.
- 3. December 1998 March 2000, Assistant Chief of Plans/Scheduling-Battalion Air Liaison Officer, 25th Fighter Squadron, Osan Air Base, Republic of South Korea
- 4. April 2000 June 2002, Assistant Chief of Weapons and Tactics, Chief of Training, 354th Fighter Squadron, Davis-Monthan AFB, Ariz.

5. June 2002 - July 2004, Chief, Squadron Weapons and Tactics/Flight Commander, 75th Fighter Squadron, Pope AFB, N.C.

- 6. July 2004 July 2006, Weapons School Instructor/Flight Commander, 66th Weapons Squadron, Nellis AFB, Nev.
- 7. July 2006 May 2007, Chief of Fighter Standardization and Evaluation, 57th Wing, Nellis AFB, Nev.
- 8. May 2007 May 2008, Student, University of Colorado-Colorado Springs, Colo.
- 9. May 2008 June 2009, Commander, Cadet Squadron 15, USAF Academy, Colo.

10. June 2009 - July 2010, Director, Commander's Action Group, USAF Academy, Colo.

11. September 2010 - February 2011, Assistant Director of Operations 66th Weapons Squadron, Nellis AFB, Nev.

12. February 2011 - July 2012, Commander, 66th Weapons Squadron, Nellis AFB, Nev.

13. July 2012 - June 2014, Student, Joint Advanced Warfighting School-National Defense University, Naval Station Norfolk, Va.

14. June 2013 - May 2015, Senior Plans Advisor to the Secretary of Defense, Office of the Secretary of Defense, Pentagon, Washington, D.C.

- 15. May 2015 June 2017, Commandant, United States Air Force Weapons School, Nellis AFB, Nev.
- 16. July 2017 June 2018, Chief of Staff, United States Air Forces Central Command, Al Udeid AB, Qatar
- 17. June 2018 June 2020, Commander, 355th Wing, Davis-Monthan AFB, Ariz.
- 18. June 2020-July 2022, Commander, 57th Wing, Nellis AFB, Nev.
- 19. Present- Director, Joint Training and Exercises (J7), U.S. Indo-Pacific Command

FLIGHT INFORMATION

Rating: Command Pilot Flight hours: More than 2,500 Aircraft flown: T-34, T-38, HH-60, C-130J, C-17, KC-135, B-1, B-2, B-52, F-15D, F-15E, F-16 Primary aircraft: A-10C

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal with one oak leaf cluster Legion of Merit with one oak leaf cluster Distinguished Flying Cross with Valor one oak leaf cluster Meritorious Service Medal with three oak leaf clusters Air Medal with five oak leaf clusters Aerial Achievement Medal Joint Service Commendation Medal Army Commendation Medal Air Force Commendation Medal USAFWS Robbie Risner Award 2003 Order of Daedalians USAF Exceptional Pilot Award 2003

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 29, 1996 First Lieutenant May 29, 1998 Captain May 29, 2000 Major May 1, 2006 Lieutenant Colonel Mar 1, 2010 Colonel Oct 1, 2014 Brigadier General Nov 2, 2020

(Current as of August 2022)





BRIGADIER GENERAL DAVID S. EAGLIN

Brig. Gen. David S. Eaglin is the Commander, 18th Wing, Kadena Air Base, Japan. The 18th Wing, the largest combat wing in the U.S. Air Force, provides the Commander, U.S. Indo-Pacific Command, trained and equipped tactical air superiority forces; combat search and rescue forces; command and control platforms; aeromedical evacuation capability; and global mobility resources for contingency operations. The wing flies the

F-15C, KC-135, HH-60 and E-3 aircraft. Additionally, the wing provides the 5th Air Force Commander a responsive, staging and operational air base with integrated, deployable, forward–based air power.

Brig. Gen. Eaglin was born in West Memphis, Arkansas, and earned his commission upon graduating from the U.S. Air Force Academy in 1994. He graduated with distinction from Undergraduate Pilot Training at Columbus Air Force Base, Mississippi. Brig. Gen. Eaglin has served as an F-15C Instructor Pilot, Flight Examiner, Flight Commander, Assistant Director of Operations, Chief of Standardization and Evaluation, Operations Officer, Squadron Commander, Vice Wing Commander and Wing Commander.

Brig. Gen. Eaglin has deployed in support of operations Northern Watch and Inherent Resolve, and with a U.S. Air Forces Central Command theater security package. He is a Command Pilot with more than 2,500 flight hours. Prior to his current assignment, Brig. Gen. Eaglin served as the Deputy Commander, Seventh Air Force, Air Forces Korea, and Chief of Staff, Air Component Command, Osan Air Base, South Korea. He was responsible for organizing, training and equipping the warfighting forces supporting the air component command assigned to the combined forces command, and performing missions that supported United Nations Command armistice maintenance.

EDUCATION

1994 Bachelor of Science, Management, U.S. Air Force Academy, Colorado Springs, Colo.
1997 Master of Business Administration, University of Phoenix, Utah.
2002 Squadron Officer School, Maxwell Air Force Base, Ala.
2007 Air Command and Staff College, Maxwell AFB, Ala.
2007 Master of Military Arts and Science, Maxwell AFB, Ala.
2011 Air War College, Maxwell AFB, Ala., by correspondence
2014 Army War College, Carlisle Barracks, Pa.
2014 Master of Strategic Studies, Carlisle Barracks, Pa.

ASSIGNMENTS

- 1. November 1994–June 1998, Acquisition Program Manager, Hill Air Force Base, Utah
- 2. July 1998–July 1999, Student, Specialized Undergraduate Pilot Training, Columbus AFB, Miss.
- 3. August 1999–September 1999, Student, Introduction to Fighter Fundamentals, Columbus AFB, Miss.
- 4. November 1999–April 2000, Student, F-15C Fighter Training Unit, 1st Fighter Squadron, Tyndall AFB, Fla.

5. June 2000-August 2003, Flight Lead, Mission Commander, Instructor Pilot, Flight Examiner, Chief of Training, Chief of Scheduling, Flight Commander, 19th Fighter Squadron, Elmendorf AFB, Alaska

6. September 2003–July 2006, Instructor Pilot and Flight Examiner, Chief of Weapons and Tactics, Assistant Director of Operations, 95th Fighter Squadron, Tyndall AFB, Fla.

7. August 2006–June 2007, Student, Air Command and Staff College, Maxwell AFB, Ala.



EFFECTIVE DATES OF PROMOTION

Second Lieutenant June 01, 1994	
First Lieutenant June 01, 1996	
Captain June 01, 1998	ļ.
Major October 01, 2004	*
Lieutenant Colonel September 01, 2009	*
Colonel	

8. July 2007–July 2009, Chief of Contingency Planning, Air Component Command Plans and Coordination, Osan Air Base, Republic of Korea
9. October 2009–July 2013, Instructor Pilot and Flight Examiner, Chief of Standardization and Evaluation, 18th Operations Group, Director of Operations, 67th Fighter Squadron, Commander, 44th Fighter Squadron, Kadena AB, Japan
10. July 2013–June 2014, Student, Army War College, Carlisle Barracks, Pa.
11. June 2014–May 2015, Chief, Current Operations and Power Projection Division, Joint Base Pearl Harbor-Hickam, Hawaii
12. June 2015–May 2017, Vice Commander, 48th Fighter Wing, Royal Air Force Lakenheath, England
13. June 2017–July 2018, Commander, 39th Air Base Wing, Incirlik AB, Turkey
14. July 2018–June 2019, Vice Director of Operations, North American Aerospace Defense Command, Peterson AFB, Colo.
15. June 2019–June 2021, Deputy Commander, Seventh Air Force, Air Forces Korea, and Chief of Staff, Air Component Command, Osan AB, South Korea

16. July 2021–present, Commander, 18th Wing, Kadena AB, Japan

FLIGHT INFORMATION

Rating: command pilot Flight hours: more than 2,500 Aircraft flown: F-15C, A-10C, A/T-38B, T-37 and T-378

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal Legion of Merit with two oak leaf clusters Defense Meritorious Service Medal Meritorious Service Medal with three oak leaf clusters Air Force Commendation Medal with oak leaf cluster Air Force Achievement Medal with two oak leaf clusters Air Force Outstanding Unit Award with five oak leaf clusters Combat Readiness Medal with oak leaf cluster National Defense Service Medal with one device Armed Forces Expeditionary Medal Global War on Terrorism Expeditionary Medal with one device Global War on Terrorism Service Medal Korean Defense Service Medal Nuclear Deterrence Operations Service Medal with oak leaf cluster

EFFECTIVE DATES OF PROMOTION

Second Lieutenant June 1, 1994 First Lieutenant June 1, 1996 Captain June 1, 1998 Major Oct. 1, 2004 Lieutenant Colonel Sept. 1, 2009 Colonel July 1, 2015 Brigadier General July 3, 2020

(Current as of August 2021)

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REAR ADMIRAL RONALD A. FOY Deputy Director for Global Operations J39, J3, Joint Staff



Rear Adm. Ron Foy is a native of Crossett, Arkansas and enlisted in the U.S. Navy in 1985. He is a 1992 graduate of Auburn University, receiving a commission via NROTC and holds a Master's Degree in National Security Studies from the Eisenhower School, National Defense University. He completed training with Basic Underwater Demolition/SEAL (BUD/S) Class 190 in November 1993.

His operational assignments include three deployments at SEAL Team EIGHT from December 1993 to May 1999; two as Assistant Platoon Commander (MARG/EUCOM), and one deployment as the STRIKE Platoon Commander on board USS DWIGHT D. EISENHOWER (CVN 69). He then transferred to Naval Special Warfare Unit THREE, Manama, Bahrain and served as the Unit Executive Officer until March 2001 and then to Naval Special Warfare Development Group (NSWDG), Dam Neck, VA serving as a Troop and Squadron Commander from April 2001 to June 2006. He also served there as the Commanding Officer, Naval Special Warfare Tactical Development and Evaluation Squadron ONE from October 2009 to October 2011. Following his command tour, he served as the Chief Staff Officer and Operations Officer at Naval Special Warfare Development Group (NSWDG) from October 2011 to June 2013 and then as the Deputy Commander from June 2013 to August 2014. He completed his Major Command tour as the Commodore of Naval Special Warfare Group TEN from July 2015 to August 2017.

He has completed three staff assignments serving as Operations Officer for the Joint Reconnaissance Task Force (JRTF), Joint Special Operations Command Detachment Washington, DC, Ft. Belvoir, VA from June 2006 to July 2008, as Deputy Director of Operations at Joint Special Operations Command, Ft. Bragg, NC from August 2014 to June 2015, and as the N38 Branch Head/SOF Advisor to Commander, United States Fleet Forces Command from September 2017 to October 2018. He served as Assistant Commander-EAST, Naval Special Warfare Command with duty in Virginia Beach, VA from October 2018 to August 2019. He completed his most recent tour in April of 2021 serving as Naval Special Warfare Command, Deputy Commander for Operations.





BRIGADIER GENERAL JUSTIN R. HOFFMAN

Brig. Gen. Justin R. Hoffman is the Director, Strategic Plans, Programs and Requirements, Air Force Special Operations Command, Hurlburt Field, Florida. The command is the Air Force component of U.S. Special Operations Command.

Brig. Gen. Hoffman earned his commission from the U.S. Air Force Academy in 1995. He spent the majority of his career in special operations aviation assignments, deploying extensively.

Prior to his current assignment, Brig. Gen. Hoffman was Director, Legislative Affairs, U.S. Special Operations Command, Washington, D.C.

EDUCATION

1995 Bachelor of Science, Behavioral Science, U.S. Air Force Academy, Colo. 2001 Squadron Officer School, Maxwell Air Force Base, Ala.

2003 Master of Science, Business Administration, Touro University International, Cypress, Calif.

2006 Air Command and Staff College, Maxwell AFB, Ala., by correspondence 2008 Master of Science, Defense Analysis, Naval Postgraduate School, Monterey, Calif.

2012 Air War College, Maxwell AFB, Ala., by correspondence

2013 Master of Strategic Studies, U.S. Army War College, Carlisle Barracks, Pa. 2019 Enterprise Leadership Seminar, University of North Carolina, Chapel Hill

ASSIGNMENTS

1. August 1995–November 1996, Student, Joint Specialized Undergraduate Pilot Training, Laughlin Air Force Base, Texas, and Naval Air Station Corpus Christi, Texas 2. November 1996–December 1997, Student, C-130E/MC-130H Initial Mission Qualification Course, Little Rock AFB, Ark., and Kirtland AFB, N.M.

3. December 1997–January 2002, Executive Officer & Aircraft Commander, 15th Special Operations Squadron, Hurlburt Field, Fla.

4. January 2002–December 2004, Deputy Chief of Safety & Evaluator Pilot, 352nd Special Operations Group, Royal Air Force Mildenhall, U.K.

5. December 2004–June 2007, Chief of Flight Safety and Evaluator Pilot, Special Operations Squadron

6. July 2007-December 2008, Student, Naval Postgraduate School, Monterey, Calif.

7. January 2009-April 2010, Operations Officer, 319th SOS, Hurlburt Field, Fla.

8. April 2010-June 2012, Commander, 34th SOS, Hurlburt Field, Fla.

9. June 2012–June 2013, Student, U.S. Army War College, Carlisle Barracks, Pa.

10. June 2013–June 2015, J3 Operations Director & Deputy Commander, Aviation Tactics Evaluation Group, Fort Bragg, N.C.

11. July 2015–May 2017, Commander, 27th SOG, Cannon AFB, N.M.

12. May 2017–May 2018, Vice Commander, 9th Air and Space Expeditionary Task Force, Afghanistan

13. July 2018–July 2020, Commander, 58th Special Operations Wing, Kirtland AFB, N.M.

14. August 2020-August 2021, Director of Legislative Affairs, U.S. Special Operations Command, Washington, D.C.

15. August 2021–present, Director, Strategic Plans, Programs and Requirements, Air Force Special Operations Command, Hurlburt Field, Fla.

SUMMARY OF JOINT ASSIGNMENTS

1. June 2013–June 2015, J3 Operations Director and Deputy Commander, Aviation Tactics Evaluation Group, U.S. Special Operations Command, Fort Bragg, N.C., as a lieutenant colonel

2. May 2017–May 2018, Assistant to Deputy Commander–Air, U.S. Forces–Afghanistan, Kabul, Afghanistan, as a colonel

3. August 2020–August 2021, Director of Legislative Affairs, U.S. Special Operations Command, Washington, D.C., as a colonel

FLIGHT INFORMATION

Rating: command pilot Flight hours: more than 5,500 including more than 1,800 combat hours Aircraft flown: MC-130H/J, U-28A and others



Second Lieutenant May 31, 1995	
First Lieutenant May 31, 1997	
Captain May 31, 1999	1
Major July 01, 2005	*
Lieutenant Colonel March 01, 2009	*
Colonel July 01, 2015	Y
Brigadier General October 02. 2021	

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal Legion of Merit with oak leaf cluster Distinguished Flying Cross with "V" device Bronze Star Medal with four oak leaf clusters Defense Meritorious Service Medal with oak leaf cluster Meritorious Service Medal with two oak leaf clusters Combat Action Ribbon Air Medal with two silver oak leaf clusters and two oak leaf clusters Aerial Achievement Medal with two oak leaf clusters Air Force Commendation Medal

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 31, 1995 First Lieutenant May 31, 1997 Captain May 31, 1999 Major July 1, 2005 Lieutenant Colonel March 1, 2009 Colonel July 1, 2015 Brigadier General Oct. 2, 2021

(Current as of January 2022)



Rear Admiral Joseph B. Hornbuckle, USN Commander, Fleet Readiness Centers





Rear Adm. Joseph Hornbuckle is a native of Rock Hill, South Carolina. He is a 1992 graduate of the U.S. Naval Academy with a Bachelor of Science in Ocean Engineering and holds a Master of Science in Systems Engineering Management from Naval Postgraduate School.

He was designated a naval aviator in 1995 and assigned to Sea Control Squadron THREE TWO (VS-32) where he flew the S-3B Viking. He completed two Persian Gulf deployments aboard USS George Washington (CVN-73) and USS John F. Kennedy (CV-67), flying more than 30 combat missions in support of Operation Southern Watch.

In 2000, he reported to the United States Embassy in London, England as an Exchange Officer with the Royal Air Force. He qualified in both the Tornado GR-1 and GR-4 aircraft, and joined No. 617 Squadron, the "Dambusters", based at RAF Lossiemouth, Scotland. While with the Dambusters, he participated in combat operations in support of Operation Resinate South, the UK component of Operation Southern Watch, and Operation Telic, the UK component of Operation Iraqi Freedom. He flew over 25 combat missions, including numerous strike and urban close-air-support sorties.

As an Aerospace Engineering Duty Officer, his acquisition assignments encompassed multiple program management and systems engineering roles culminating as command officer and program manager of Naval Air Traffic Management Systems Program Office (PMA-213). Additional acquisition assignments included Deputy Director for Test Design at Commander, Operational Test and Evaluation Force; Senior Military Assistant for the Undersecretary of Defense (Acquisition and Sustainment); and Vice Commander for Naval Air Warfare Center - Aircraft Division. As an Individual Augmentee, Hornbuckle supported combat operations in both Iraq and Afghanistan.

Hornbuckle has accumulated over 2000 flight hours in eight aircraft types and approximately 400 carrier arrested landings. He is also certified as an FAA Airline Transport Pilot.

Hornbuckle assumed duties as Commander, Fleet Readiness Centers in May 2021.

MG James P. Isenhower III

Major General Jim Isenhower was commissioned in 1992 from the United States Military Academy at West Point, New York. He served in 101st Airborne Division (Air Assault), 1st Cavalry Division, 25th Infantry Division, 2d Stryker Cavalry Regiment, U.S. Army Pacific, and at the Pentagon on the Joint Staff and the Army Staff.

Major General Isenhower has commanded echelons through the Division level. He also served as an instructor and assistant professor in the Department of History at the United States Military Academy, and as the



executive officer to the Commanding General, US Army Pacific and to the Director of the Army Staff.

Most recently, he served as the Deputy Division Commander (Support) for the 1st Cavalry Division and then Commander of the Army's 1st Multi-Domain Task Force. He currently serves as the commander of the 1st Armored Division and Fort Bliss, Texas.

MG Isenhower has participated in operational deployments in Panama, Bosnia-Herzegovina, India, and the First Island Chain. He served three combat tours in Iraq in Mosul, Baghdad, and the Diyala Province. His military education includes the officer basic and advanced courses, the Command and General Staff College, and the National War College. He holds a BS from the U.S. Military Academy, and graduate degrees from the National War College and Duke University.



BIOGRAPHY



UNITED STATES AIR FORCE

CHAPLAIN, MAJOR GENERAL RANDALL E. KITCHENS

Ch, Maj Gen Randall E. Kitchens is the Chief of Chaplains at the Department of the Air Force, the Pentagon, Arlington, Virginia and also serves as the second Chief of Chaplains of the United States Space Force. As a member of the special staff of the Chief of Staff of the Air Force and Chief of Space Operations, he establishes guidance and provides advice on all matters pertaining to the religious and moral welfare of Air and Space Force personnel. He is responsible for establishing effective programs to meet the religious needs of Airmen, Guardians and their dependents. As Chief of Chaplains, he is the senior pastor for more than 770,000 active duty, Guard, Reserve, and civilian forces serving in the U.S. and overseas. He leads the Department of the Air Force Chaplain Corps of approximately 2,100 chaplains and religious affairs airmen from the active duty and Air Reserve components. As a member of the Armed Forces Chaplain Board, he and his colleagues advise the Secretary of Defense and the Joint Chiefs of Staff on religious, ethical and gualityof-life concerns.

Ch, Maj Gen Kitchens was ordained as a Southern Baptist minister in 1983. He entered the Air Force Reserves in 1987 and served as both a Chaplain Candidate and Chaplain. Ch, Maj Gen Kitchens then entered the active



duty Air Force as a Chaplain in February 1993. He has served as Protestant Chaplain, Installation Chaplain, Unit Chaplain, Senior Protestant Chaplain, Wing Chaplain, Staff Chaplain, Deputy Commandant, Academy Chaplain, and Command Chaplain. Prior to his current position, Ch, Maj Gen Kitchens served as the Deputy Chief of Chaplains at the Department of the Air Force, the Pentagon, Arlington, Virginia.

EDUCATION

- 1983 Bachelor of Arts, Mercer University, Macon, Ga.
- 1987 Chaplain Candidate Familiarization Course, Maxwell Air Force Base, Ala.
- 1989 Master of Divinity, Southern Baptist Theological Seminary, Louisville, Ky.
- 1992 Air Force Officer Orientation Course, Lackland AFB, Texas
- 1993 Chaplain Orientation Course, Maxwell AFB, Ala.
- 1997 Squadron Officer School, Maxwell AFB, Ala.
- 2001 Doctor of Philosophy, Louisiana Baptist University, Shreveport, La.
- 2004 Air Command and Staff College, Maxwell AFB, Ala., by seminar
- 2009 Air War College, Maxwell AFB, Ala., by correspondence
- 2013 Air War College, Maxwell AFB, Ala.
- 2013 Master of Science, Air University, Maxwell AFB, Ala.

ASSIGNMENTS OR CAREER CHRONOLOGY

- 1. April 1987 October 1990, Chaplain Candidate, Air Reserve Personnel Center, Denver
- 2. October 1990 February 1993, Reserve Chaplain, ARPC, Denver
- 3. February 1993 September 1994, Protestant Chaplain, 42nd Bomb Wing, Loring Air Force Base, Maine

- 4. October 1994 May 1997, Chief, Industrial/Readiness Ministries, 45th Space Wing, Patrick AFB, Fla.
- 5. May 1997 May 1998, Protestant Chaplain, 8th Fighter Wing, Kunsan Air Base, South Korea
- May 1998 May 2001, Operations Technology Chaplain, 451st Intelligence Squadron, Royal Air Forces Menwith Hill, United Kingdom
- 7. June 2001 June 2002, Clinical Pastoral Education Resident, Walter Reed Army Medical Center, Washington, D.C.
- 8. July 2002 July 2005, Senior Protestant Chaplain, 325th Fighter Wing, Tyndall AFB, Fla.
- 9. July 2005 July 2008, Senior Protestant Chaplain, 51st Fighter Wing, Osan AB, South Korea
- 10. August 2008 June 2011, Wing Chaplain, 21st Space Wing, Peterson AFB, Colo.
- 11. June 2011 June 2012, Staff Chaplain, Programs, Plans, & Personnel, Headquarters, Air Force Material Command, Wright-Patterson AFB, Ohio
- 12. July 2012 June 2013, Student, Air War College, Air University, Maxwell AFB, Ala.
- 13. June 2013 June 2014, Deputy Commandant, Air Force Chaplain Corps College, Fort Jackson, S.C.
- 14. June 2014 June 2016, U.S. Air Force Academy Chaplain, United States Air Force Academy, Colo.
- 15. June 2016 June 2017, Command Chaplain, U.S. Air Forces Central Command, Al Udeid Air Base, Qatar
- 16. July 2017 July 2020, Command Chaplain, Air Force Global Strike Command/Air Forces Strategic, Barksdale AFB, La.
- 17. August 2020 October 2021, Deputy Chief of Chaplains, the Pentagon, Arlington, Va.
- 18. October 2021 Present, Chief of Chaplains, the Pentagon, Arlington, Va.

MAJOR AWARDS AND DECORATIONS

Legion of Merit with oak leaf cluster Defense Meritorious Service Medal Meritorious Service Medal with silver and oak leaf cluster Air Force Commendation Medal with oak leaf cluster Air Force Achievement Medal Meritorious Unit Award Air Force Outstanding Unit Award with silver oak leaf cluster Air Force Organizational Excellence Award with oak leaf cluster Air Force Organizational Excellence Award with oak leaf cluster National Defense Service Medal with bronze star Afghanistan Campaign Medal with bronze star Global War on Terrorism Service Medal Korean Defense Service Medal Nuclear Deterrence Operations Service Medal NATO Medal

EFFECTIVE DATES OF PROMOTION

Second Lieutenant April 15, 1987 First Lieutenant Oct. 28, 1990 Captain Feb. 3, 1993 Major March 1, 2002 Lieutenant Colonel June 1, 2008 Colonel July 1, 2014 Brigadier General July 31, 2020 Major General, Oct. 29, 2021

(Current as of December 2021)



Brigadier General Mary V. Krueger Commanding General, Regional Health Command - Atlantic

BG Mary V. Krueger assumed duties as the Commanding General, Regional Health Command - Atlantic in June 2021.

BG Krueger received her Bachelor of Science degree in Biology from Houghton College in 1991 and was commissioned through the Health Professions scholarship program as a second lieutenant in the United States Army. She received her Doctor of Osteopathic Medicine in 1995 from Philadelphia College of Osteopathic Medicine in Philadelphia, Pennsylvania, and completed residency training in Family Medicine in 1998, and Faculty Development Fellowship in 2002, both at Madigan Army Medical Center, Fort Lewis, Washington. She is board certified in Family Medicine. She received a

Master's in Public Health from the University of Washington in 2002, a Masters of Military Arts and Science from the Command and General Staff College in 2008, and a Masters in National Security and Resource Strategy at the Dwight D. Eisenhower School of National Security and Resource Strategy in 2015.

BG Krueger's military education includes the War College, Army Command and General Staff College, AMEDD Officer Advanced Course, AMEDD Officer Basic Course, Army Flight Surgeon Course, Division Surgeon Course, and Brigade Command Course. BG Krueger's military assignments include Supervisory Assistant Deputy Health Affairs, Assistant Secretary of the Army for Manpower and Reserve Affairs, (MPQ), Pentagon, Washington, DC from 2015-2018; Commander, U.S. Army Health Clinic Schofield Barracks, Schofield Barracks, Hawaii from 2012-2014; Division Surgeon, 4th Infantry Division, Fort Carson, Colorado, and Tikrit, Iraq, in support of Operation Iragi Freedom and Operation New Dawn from 2009-2012; Chief of Soldier Care, Evans Army Community Hospital, Fort Carson, Colorado from 2008-2009; Director of Residency Training, Department of Family Medicine, Fort Bragg, North Carolina from 2005-2007; Associate Program Director, Department of Family Medicine, Fort Bragg, North Carolina from 2002-2005; Deputy Surgeon, Combined Joint Civil Military Operations Task Force, Bagram, Afghanistan in 2003; Director of Research, Family Medicine Residency Program, Dewitt Army Community Hospital, Fort Belvoir, Virginia; Faculty Development Fellow, Madigan Army Medical Center, Fort Lewis, Washington from 2000-2002, and Family Medicine Residency Faculty, Madigan Army Medical Center, Fort Lewis, Washington from 1998-2000, and Commander, Tripler Army Medical Center, Honolulu, Hawaii from 2018-2020. Prior to her current position, she served as the Deputy Chief of Staff for Support, G-1/4/6. Office of The Surgeon General and U.S. Army Medical Command from 2020-2021.

BG Krueger's military awards include the Bronze Star Medal (Oak Leaf Cluster), Legion of Merit (two Oak Leaf Clusters), Meritorious Service Medal (three Oak Leaf Clusters), Army Commendation Medal (two 2 Oak Leaf Clusters), and the Army Achievement Medal (Oak Leaf Cluster). BG Krueger is an Army Flight Surgeon, has earned the Expert Field Medical Badge, the Army Staff Identification Badge, and holds The Surgeon General's 9A Designation. BG Krueger is a member of the Order of Military Medical Merit.

BG Krueger is a Fellow of the American Academy of Family Physicians. BG Krueger and her husband Joseph Izaguirre remain grounded through the joy and adventures of parenting their 5 children.



Rear Admiral Stephen G. Mack

Deputy Chief of Staff, Submarines, Maritime Command Headquarters (MARCOM), Northwood, Great Britain Commander, Submarines, North Atlantic Treaty Organization (NATO)



Rear Adm. Mack is a native of Silver Spring, Maryland. He graduated from the University of New Mexico with a Bachelor of Science in Electrical Engineering under the Nuclear Enlisted Commissioning Program. He holds a master's degree in Electrical Engineering and a Post- Masters Certificate for Advanced Study in Signal Processing from Johns Hopkins.

His sea duty assignments include serving as division Officer onboard USS Alaska (SSBN 732) for five strategic deterrent patrols; navigator onboard USS Memphis (SSN 691) for two North Atlantic deployments; and executive officer onboard USS Virginia (SSN 774) for her maiden deployment. Following his department head tour on USS Memphis (SSN 691), he was the first U.S. submariner to attend and pass the U.K. Submarine Command Course - Perisher. He commanded USS Hawaii (SSN

776) from January 2010 through March 2013. While in command, the ship completed two Western Pacific deployments and earned the Battle Efficiency 'E' for 2010 and 2012. He served as commodore, Submarine Development Squadron Five and most recently as chief of staff to Commander Submarine Force, Atlantic.

His staff assignments include U.S.Indo-Pacific Command, Director Current Operations Division (J33); Commander Submarine Force, Prospective Commanding officer instructor; Submarine Squadron One Deputy for Operations; Submarine Squadron Seven Deputy for Operations; exchange officer at the Submarine Headquarters at HMAS Stirling, Western Australia; and assistant director for Officer Training at Naval Submarine School, Groton, Connecticut. His personal decorations include the Defense Superior Service Medal (two awards), Legion of Merit (four awards), Meritorious Service Medal (two awards), Navy and Marine Corps Commendation Medal (five awards), and Navy and Marine Corps Achievement Medal (four awards). He is most proud of the unit awards earned by the outstanding teams with which he has been privileged to serve.



REAR ADMIRAL MARTIN J. MUCKIAN, USN COMMANDER, UNDERSEA WARFIGHTING DEVELOPMENT CENTER

Rear Admiral Muckian is a native of Elmhurst, Illinois. He was commissioned in 1995 through the Naval Reserve Officers Training Corps program at the University of Illinois, where he earned a Bachelor's Degree in Mechanical Engineering. He also holds a Master's Degree in National Security and Strategic Studies from the Naval War College, graduating with highest distinction.

His operational tours include service on four fast attack submarines. He was a Division Officer on USS GREENEVILLE (SSN 772), Engineer Officer aboard USS LOUISVILLE (SSN 724), and Executive Officer aboard USS ALEXANDRIA (SSN 757). He returned to USS GREENEVILLE (SSN 772) as her Commanding Officer from 2012 to 2014. During his tour, the ship completed two Western Pacific deployments and her crew earned a Navy Unit Commendation, a Meritorious Unit Commendation, and the Submarine Squadron ONE Battle Efficiency Award for 2013 and 2014. He commanded Submarine Squadron SIX. Most recently, he served as the Chief of Staff, Commander Submarine Force, U.S. Pacific Fleet.

In staff positions, he served as Flag Aide to Commander, Submarine Group EIGHT in Naples, Italy; two tours in the Bureau of Naval Personnel: First as Submarine Officer Community Manager and Nuclear Officer Policy Manager and Second as Special Assistant to the Chief of Naval Personnel; and as Military Assistant to the Deputy Under Secretary and Under Secretary of Defense for Policy.

His personal decorations include the Defense Superior Service Medal, Legion of Merit (three awards), Meritorious Service Medal (two awards), Navy and Marine Corps Commendation Medal (four awards), and Navy and Marine Corps Achievement Medal (two awards). He has served with crews that have earned four Battle Efficiency awards and various unit and campaign awards.



REAR ADMIRAL RANDALL W. PECK President, Board of Inspection and Survey

Rear Adm. Randall W. Peck is a native of Houston, Texas and graduated from the United States Naval Academy in 1991 with a Bachelor of Science in English. He completed flight training in San Diego, California and was "winged" as a Naval Flight Officer in July 1993.

Operationally, his assignments include Carrier Airborne Early Warning Squadron -117 (VAW-117), Cruiser Destroyer Group THREE (CCDG-3), Carrier Airborne Early Warning Squadron -116 (VAW-116), and executive officer onboard USS Abraham Lincoln (CVN 72).



Command tours include VAW-112; USS Mesa Verde (LPD-19) and USS John C. Stennis (CVN 74),

earning the 2019 Battle 'E', 2019 RADM James "Jig Dog" Ramage Award, recognizing the air wing-aircraft carrier team with the best performance as an integrated unit and excellence in Navy carrier operations, and the VADM James Flatley Memorial Award for Carrier-Air Wing Safety.

Ashore, Peck's assignments include tours at VAW-120, the Joint Staff (J-7)/Joint Advanced Warfighting Program at the Institute for Defense Analyses, and at the Navy Warfare Development Command as the Experimentation Department Head.

Peck is the 69th President, Board of Inspection and Survey. He is responsible for assessing the material readiness of the Fleet.

He is entitled to wear the Legion of Merit, as well as several other personal unit and campaign awards.



Rear Admiral Ron Piret, USN

Commander, Naval Meteorology & Oceanography Command Oceanographer, Navigator & Hydrographer of the Navy Naval Deputy to National Oceanic & Atmospheric Administration





Rear Adm. Piret is a native of Chico, Calif., and graduated in 1993 from the U.S. Naval Academy in Annapolis, Md., with a Bachelor of Science in Physical Oceanography. He holds master's degrees in oceanography and meteorology from the Naval Postgraduate School in Monterey, Calif., and national security and strategic studies from the Naval War College (NWC) in Newport, R.I., where he graduated with distinction.

Upon commissioning, Piret served in various operational positions, most notably aboard the Royal Navy's HMS HERALD as the Operations Officer, and the USS Abraham Lincoln (CVN 72), where he served as the Meteorologist and Oceanographer (METOC) during a deployment in the Western Pacific.

Ashore, he served as forecast duty officer at Naval European Meteorology and Oceanography Center, Rota, Spain; tactical hydrographic and meteorological officer at the Royal Navy School of Maritime Operations, HMS Dryad, Southwick, England; associate chairman of the Oceanography Department at the U.S. Naval Academy; deputy director of Operations for Expeditionary Warfare, Naval Oceanography Operations Command; executive officer, Naval Oceanography Operations Command; deputy assistant chief of staff for Requirements, Programs and Assessments, Commander, Naval Meteorology and Oceanography Command; arctic affairs officer for the Oceanographer of the Navy onboard the Chief of Naval Operations Staff; fellow to the Naval Command College Class of 2017, Naval War College's Senior Officer International Program; executive officer, Naval Oceanographic Office; and chief of staff, Naval Meteorology and Oceanography Command.

Piret commanded the Provincial Reconstruction Team Uruzgan in southern Afghanistan working alongside multinational and interagency partners in support of Operation Enduring Freedom. Additionally, Piret commanded the Naval Oceanographic Office at Stennis Space Center, Mississippi overseeing the operation of the Navy's six T-AGS survey vessels.

Piret assumed command of Naval Meteorology and Oceanography Command and simultaneously became the Oceanographer of the Navy, Navigator of the Navy, and Hydrographer of the Navy in July of 2021.

Personal awards include the Legion of Merit, Meritorious Service Medal, Navy and Marine Corps Commendation Medal, Navy Achievement Medal and various unit and campaign awards.

POC: LCDR Bobby Dixon, CNMOC PAO Last Updated: May 16, 2022

Brigadier General Hope C. Rampy United States Army



Brigadier General (BG) Hope Rampy graduated from Cameron University as a Distinguished Military Graduate and was commissioned as an Adjutant General's Corps Officer in May 1996. After attending the Adjutant General's Corps Officer Basic School at Fort Jackson, South Carolina, she was assigned to 3rd Signal Brigade, III Corps at Fort Hood, Texas, in January 1997, where she served as the Personnel Management Officer and later as the Brigade S1/Adjutant. She was reassigned to the 3rd Personnel Group, III Corps as the Group S1 and later took command of Alpha Detachment, 546th

Personnel Services Battalion supporting III Corps and later 1st Cavalry Division in Bosnia-Herzegovina.

Following the Adjutant General's Corps Captain's Career Course and the Combined Arms Services Staff School, BG Rampy returned to Fort Jackson, South Carolina in May 2001 and served as a Captain's Career Course Instructor. In June 2003, she was selected to serve as Board Recorder at Human Resources Command in Alexandria, Virginia. In May 2005, she moved to the Army G-1, Pentagon, Arlington, Virginia, and served as the Promotion Policy Officer in the Director for Manpower and Personnel Management (DMPM) Directorate and later as the Executive Officer to the DMPM.

Upon completion of the Intermediate Level Education program at the Command and General Staff College at Fort Leavenworth, Kansas, in June 2008, BG Rampy was assigned to the 1st Cavalry Division, Fort Hood, Texas, where she served as the Division Strength Manager and deployed with the Division in support of Operation Iragi Freedom. Upon redeployment in January 2010, she served as the Secretary General Staff, 1st Cavalry Division. In December 2011, BG Rampy took command of the 4th Brigade Special Troops Battalion, 4th Brigade Combat Team (BCT), 1st Cavalry Division. The battalion deployed to Afghanistan in November 2012. The battalion conducted route clearance, military intelligence operations, signal support and security for the BCT. BG Rampy served as lead for the Counter Improvised Explosive Device (CIED) effort in Regional Command-East. Upon redeployment, she relinquished command and reported to the Joint Staff, Pentagon, in November 2013, where she served as the Military Secretary for the Director for Operations, J-3. In August 2015 BG Rampy attended the United States Army War College as a fellow at the University of Texas. Upon graduation she reported to Fort Shafter, Hawaii in July 2016 and served as the G1, United States Army Pacific (USARPAC) until July 2018. BG Rampy served as the Executive Officer to the Army G-1 from July 2018 to June 2020, and most recently as The 62d Adjutant General of the U.S. Army from July 2020 to the end of June 2022. She is currently serving as the Director for Military Personnel Management (DMPM), HQDA Army G-1.

Her awards and decorations include the Legion of Merit (two Oak Leaf Clusters), Bronze Star (two Oak Leaf Clusters), the Defense Meritorious Service Medal, the Meritorious Service Medal (four Oak Leaf Clusters), the Army Commendation Medal (two Oak Leaf Clusters), the Army Achievement Medal with Oak Leaf Cluster, the National Defense Service Medal with Bronze Star, the Armed Forces Expeditionary Medal, the Afghan Campaign Medal, the Iraq Campaign Medal, the Global War on Terror Service Medal, the Army Service Ribbon, the Overseas Service Ribbon, the NATO Medal with Bronze Star, the Meritorious Unit Commendation, the Joint Staff Badge, the Army Staff Badge and the Parachutist Badge.

BG Rampy is a native of Lawton, Oklahoma. She holds a Bachelor of Arts in Political Science from Cameron University and a Master of Business Administration from Touro University. She is married to COL(R) Mike Rampy and they have one daughter, Lauren.

U.S. Department of Homeland Security United States Coast Guard



Rear Admiral M. W. (Joe) Raymond Commander, Coast Guard Force Readiness Command



Rear Admiral Raymond assumed the duties of Commander, Coast Guard Force Readiness Command in September 2021. He is responsible for 41 subordinate units in 17 states impacting every Coast Guard mission to deliver mission-ready forces superior performance-based training, career development, education, leader development, and readiness assessments. Prior to this assignment, Rear Admiral Raymond served as the Chief of Congressional and Governmental Affairs for the U.S. Coast Guard. In this role, he was responsible for leading the Coast Guard's external engagement with Congress and promoting the Coast Guard's legislative agenda.

Rear Admiral Raymond is a native of Williamsburg, Virginia and graduated with honors from the U.S. Coast Guard Academy in 1991. He received his Master of Science of Strategic Intelligence from the Joint Military Intelligence College and graduated with distinction from the U.S. Naval War College, College of Naval Command and Staff.

Rear Admiral Raymond is a Cutterman and his afloat assignments include Deck Watch Officer on Coast Guard Cutter NORTHLAND (WMEC 904) in Portsmouth, Virginia; Executive Officer of Coast Guard Cutter ATTU (WPB 1317) in San Juan, Puerto Rico; Commanding Officer of Coast Guard Cutter SAPELO (WPB 1314) in Key West, Florida; and Commanding Officer and Plankowner of Coast Guard Cutter SHAMAL (WPC 13) in Pascagoula, Mississippi.

Rear Admiral Raymond has also served operationally ashore as the Commanding Officer of Coast Guard Maritime Force Protection Unit (MFPU) Kings Bay and the Deputy Sector Commander for Sector Puget Sound. From 2014 - 2017, he served as the Sector Commander and Captain of the Port for Coast Guard Sector Puget Sound, where he was responsible for all Coast Guard operations in the top two-thirds of Washington State, the top third of Idaho, and all of Montana, as well as along the 125-mile long international maritime border with Canada.

In addition to his operational assignments, Rear Admiral Raymond has served in a diverse set of staff assignments. As a mid-grade officer, he completed a three-year detail with the staff for the U.S. Senate Committee on Commerce, Science, and Transportation. He later returned to Capitol Hill to serve as the Coast Guard Liaison to the U.S. Senate and afterwards as the Deputy Chief of Coast Guard Congressional and Governmental Affairs. He also served in the Office of Intelligence at Coast Guard Headquarters and as the Coast Guard Military Assistant to the Director of Net Assessment, within the Office of the Secretary of Defense. From 2017 – 2019, he served as the Executive Assistant to the 30^{th} and 31^{st} Vice Commandants of the U.S. Coast Guard, assisting them in carrying out their duties as the Vice Service Chief, Chief Operating Officer, and Component Acquisition Executive.

Rear Admiral Raymond's military awards include three Legions of Merit, the Defense Meritorious Service Medal, five Meritorious Service Medals, the Coast Guard Commendation Medal, the Coast Guard Achievement Medal, as well as various unit and campaign awards.



Rear Admiral Anthony E. "Tony" Rossi Director, Navy International Programs Office/Deputy Assistant Secretary of the Navy (International Programs)

Rear Adm. (RDML) Anthony E. "Tony" Rossi is a native of South San Francisco, CA. He earned a Bachelor of Science in Control Systems Engineering and a commissioned from the U.S. Naval Academy. RDML Rossi is a graduate of the U.S. Naval Test Pilot School and holds a Master of Science in Electrical Engineering from Tufts University and a graduate of the Air Command and Staff College and the Defense Systems Management College. RDML Rossi served operationally as a P-3 pilot in Patrol Squadron 9 Naval Air Station (NAS) Barbers Point, Hawaii; Fleet Air Reconnaissance Squadron 1, NAS Whidbey Island, Washington; and Special Projects Patrol Squadron 2, Marine Corps Base Kaneohe, Hawaii. During these tours, he participated in operations Southern Watch, Enduring Freedom, and Iraqi Freedom.

RDML Rossi's previous shore assignments included service as a test pilot in Air Test and Evaluation Squadron 20, NAS Patuxent River, Maryland and a program manager at Naval Air Systems Command, NAS Patuxent River, Maryland as the MQ-4C Triton Development Lead (PMA-262), P-8A Poseidon team lead (PMA-290); Maritime Patrol and Reconnaissance Aircraft program manager (PMA-290); and Mission Integration and Special Programs program office program manager (PMA-298). In July 2021, he will assume duty as Director, Navy International Programs Office and Deputy Assistant Secretary of the Navy (International Programs).

Personal decorations include the Legion of Merit (two awards), Meritorious Service Medal (four awards), Air Medal S/F, Navy Commendation Medal (three awards), and Navy Achievement Medal. Rossi was also recognized as the Naval Test Wing Atlantic Test Pilot of the Year for 2004 and Department of the Navy Program Manager of the Year for 2019.

Rear Admiral Aaron C. Rugh Chief Prosecutor for the Military Commissions



Rear Admiral Rugh grew up in Neosho, Missouri, a small town in the Ozark Mountain region of Southwest Missouri. He received a Bachelor of Science degree in communications from Missouri State University in 1994 and received his Juris Doctorate from Duke University School of Law in 1997. Subsequently, Rear Admiral Rugh was admitted to the Missouri Bar. In 2009, he was awarded a Masters of Law degree in Litigation and Dispute Resolution by the George Washington University School of Law.

Rear Admiral Rugh began his career in the Navy when he commissioned through the student law program in 1996 and attended Naval Justice School. Upon graduation, he reported to Naval Legal Service Office Mid-Atlantic, Norfolk, Virginia, and served as the Assistant Senior Defense Counsel and as a legal assistance attorney onboard Naval Base Norfolk, Naval Air Station Oceana, and Naval Amphibious Base Little Creek. He then reported to the U.S. Naval Academy as an Assistant Professor of Law.

In 2002, Rear Admiral Rugh transferred to Trial Service Office East, Norfolk, Virginia, where he was the Deputy Staff Judge Advocate, Navy Region Mid-Atlantic, and later, the Senior Trial Counsel. Subsequently, Rear Admiral Rugh was the Head of the Standards of Conduct and Government Ethics Branch, Administrative Law Division, and coordinated litigation programs for the Criminal Law Division, both in the Office of the Judge Advocate General.

In 2008, Rear Admiral Rugh deployed to Iraq and served as an operational law attorney for Multi-National Forces – Iraq before attending graduate school. Afterwards, he served as Executive Officer and then Commanding Officer, Naval Legal Service Office Southeast, Mayport, Florida, before reporting as a military judge in the Northern Judicial Circuit, Navy-Marine Corps Trial Judiciary. Since 2012, Rear Admiral Rugh has served as the Director, Navy Trial Counsel Assistance Program; Appellate Judge, Navy-Marine Corps Court of Criminal Appeals; and Circuit Judge, Southwest Judicial Circuit, Navy-Marine Corps Trial Judiciary. Rear Admiral Rugh's most recent assignment was as Director, Criminal Law Division, Office of the Judge Advocate General.

Rear Admiral Rugh's military decorations include the Legion of Merit, the Defense Meritorious Service Medal, and the Meritorious Service Medal. He has been designated as an "Expert" in the Navy's Military Justice Litigation Career Track.



BIOGRAPHY

UNITED STATES AIR FORCE

BRIGADIER GENERAL JEANNINE M. RYDER

Brigadier General Jeannine M. Ryder is the Commander, 59th Medical Wing and Market Director, San Antonio Military Health System, Joint Base San Antonio-Lackland and Chief, Air Force Nurse Corps. She commands the Air Force Medical Service's largest healthcare, medical education and readiness platform comprised of six groups with a staff of 8,400 personnel executing a \$317 million budget, the Wing provides 900,000 clinic visits, 18,000 surgical procedures and greater than 300 worldwide deployments annually. The 59 MDW staff at Brooke Army Medical Center supports 1.4 million patient visits and 25,000 admissions per year. As the Director for the San Antonio Military Health System, Brig Gen Ryder directs and manages the overall operations and resources of an integrated, joint-service health system with a collective operating budget of \$1.2 billion to provide highquality, safe and reliable health care to more than 255,000 local beneficiaries.

As Chief Nurse of the Air Force, General Ryder creates and evaluates policies and programs for 19,000 active duty Guard and Reserve nursing personnel. She interacts with Air Staff, Joint Staff, Department of Defense, Department of Veterans Affairs and civilian healthcare organizations to ensure the highest caliber of nursing care and personnel.



General Ryder is a 1991 graduate of Boston College where she earned a Bachelor of Science degree in Nursing. She has commanded at the flight, squadron, and group level in both deployed and in-garrison environments. Prior to her current assignment, General Ryder was the Commander, 711th Human Performance Wing.

EDUCATION

1991 Bachelor of Science, Nursing, Boston College, Chestnut Hill, Mass.

1997 Squadron Officer School, Maxwell Air Force Base, Ala.

1998 Master of Science, Human Relations (concentration Human Resources), University of Oklahoma, Norman, Okla. 2005 Master of Arts and Science in Military Operations, Air Command Staff and College, Maxwell AFB, Ala. 2012 Master of Science in Strategic Studies, Air War College, Maxwell AFB, Ala.

2012 Master of Science in Strategic Studies, Air War College, Maxwell AFB, Ala.

ASSIGNMENTS

1. August 1991-January 1992, Nurse Intern Program, Concentration in Obstetrics, Langley AFB, Va.

2. February 1992-February 1995, Clinical Nurse, Obstetrical Unit, 36th Medical Group, Bitburg AB/52nd Medical Group, Spangdahlem AB, Germany

3. March 1995-September 1996, Clinical Nurse, Obstetrical Unit, 55th Medical Operations Squadron, Offutt AFB, Neb.

4. September 1996-July 1998, Deputy Commander, Education and Training Flight, 55th Medical Support Squadron, Offutt AFB, Neb.

5. July 1998-December 1999, Director, Education and Training, 78th Medical Group, Robins AFB, Ga.

- 6. December 1999-July 2001, Deputy Director, Human Resources, 78th Medical Group, Robins AFB, Ga.
- 7. July 2001-May 2003, Nurse Manager, Primary Care Team, 436th Medical Operations Squadron, Dover AFB, Del.
- 8. June 2003- July 2004, Pediatric Flight Commander, 436th Medical Operations Squadron, Dover AFB, Del.
- 9. August 2004-June 2005, Student, Air Command and Staff College, Maxwell AFB, Ala.

10. May 2005-June 2006, Deputy Director, Communication Studies Course I, Leadership Department, Air Command and Staff College, Maxwell AFB, Ala.

11. June 2006-July 2007, Executive Officer to the Commandant, Air Command and Staff College, Maxwell AFB, Ala.

12. July 2007-October 2008, Maternal-Child Flight Commander, 81st Inpatient Operations Squadron, Keesler AFB, Miss. (Deployed March-September 2008 Executive Officer/Aide-de-Camp, Combined Air Power Transition Force, Camp Eggers, Kabul, Afghanistan)

13. October 2008-June 2009, Deputy Commander, 81st Inpatient Operations Squadron and Deputy Chief Nurse Executive, Keesler AFB, Miss.

14. June 2009-June 2011, Commander, 75th Medical Operations Squadron, Hill AFB, Utah

15. July 2011-June 2012, Student, Air War College, Maxwell AFB, Ala.

16. July 2012-May 2013, Chief, Strategic Medical Plans Division, Air Force Medical Service Agency Defense Health Headquarters, Falls Church, Va.

17. June 2013-June 2014, Commander, 386th Expeditionary Medical Group, Southwest Asia

18. July 2014-June 2016, Commander, 72d Medical Group, Tinker AFB, Okla.

19. June 2016-June 2018, Commander 81st Medical Group, Keesler AFB, Miss.

20. July 2018-August 2020, Command Surgeon, HQ Air Force Materiel Command, Wright-Patterson AFB, Ohio

21. August 2020-April 2021, Commander, 711th Human Performance Wing, Wright-Patterson AFB, Ohio, and Chief, Air Force Nurse Corps

22. April 2021-Present, Commander, 59th Medical Wing and Market Director, San Antonio Military Health System (SAMHS), JB San Antonio-Lackland, Texas and Chief, Air Force Nurse Corps

MAJOR AWARDS AND DECORATIONS

Legion of Merit with oak leaf cluster Bronze Star Defense Meritorious Service Medal Meritorious Service medal with six oak leaf clusters Air Force Commendation Medal

CURRENT NATIONAL CERTIFICATION

Nurse Executive

EFFECTIVE DATES OF PROMOTION

Second Lieutenant June 17, 1991 First Lieutenant June 17, 1993 Captain June 17, 1995 Major October 1, 2003 Lieutenant Colonel October 1, 2008 Colonel July 1, 2012 Brigadier General August 2, 2020

(Current as of May 2021)





BRIGADIER GENERAL CHRISTOPHER S. SAGE

Brig. Gen. Christopher S. Sage is the Commander, 332nd Air Expeditionary Wing, Southwest Asia, where he commands a composite wing that includes a wide array of combat Air Force capabilities including precision strike, intelligence, surveillance and reconnaissance, and combat search and rescue in direct support of U.S. Air Forces Central and U.S. Central Command priorities. The wing is comprised of the 1st Expeditionary Rescue Group, three staff directorates and 12 additional operational and support function squadrons with more than 2,100 total force Airmen.

Brig. Gen. Sage was commissioned in 1994 as a graduate of the U.S. Air Force Academy. He commanded the 389th Fighter Squadron, the 389th Expeditionary Fighter Squadron, the 366th Operations Group and the 4th Fighter Wing. The general's assignments are a mix of joint, operational, and training tours, culminating in more than 4,600 flight hours. As an operational F-15E fighter pilot, he has over 1,200 combat hours and participated in operations Northern Watch, Deliberate Forge, Allied Force, Enduring Freedom, Iraqi Freedom, and Inherent Resolve. He also served as a Naval Flight Instructor while stationed aboard Naval Air Station Whiting Field.

Brig. Gen. Sage's previous staff tours include serving as the Assistant Executive Officer to the Chief of Staff of the Air Force and the Executive Officer to Supreme Allied Commander Europe/U.S. European Command Commander at Supreme Headquarters Allied Powers Europe, Belgium.

EDUCATION

1994 Bachelor of Science, Social Science, U.S. Air Force Academy, Colorado Springs, Colo.

- 2000 Master of Business Administration, Colorado State University, Fort Collins
- 2001 Squadron Officer School, Distinguished Graduate, Maxwell Air Force Base, Ala.
- 2005 Air Command and Staff College, Maxwell AFB, Ala., by correspondence

2008 Master of Arts, National Security and Strategic Studies, Distinguished Graduate, College of Naval Command and Staff College, Naval War College, Newport, R.I.

2008 Maritime Advanced Warfighting School (School of Advanced Air and Space Studies equivalent), Naval War College, Newport, R.I.

2010 Air War College, Maxwell AFB, Ala., by correspondence

2012 Joint and Combined Warfighting School, Joint Forces Staff College, Norfolk, Va.

2012 U.S. Air Force Leadership Enhancement Program, Center for Creative Leadership, Greensboro, N.C.

2014 National Defense Fellow, Harvard University, Weatherhead Center for International Affairs, Cambridge, Mass. 2016 Enterprise Leadership Seminar, Kenan-Flagler School of Business, University of North Carolina, Chapel Hill 2018 Global Africa Seminar, Area Studies Seminars, Capitol Hill Club, Washington, D.C.

ASSIGNMENTS

1. December 1994–December 1995, Student, Joint Undergraduate Pilot Training, Reese Air Force Base, Texas

2. May 1996–December 1996, F-15E Student Pilot, 334th Fighter Squadron, Seymour Johnson AFB, N.C.

3. January 1996–March 2000, F-15E Instructor Pilot, Chief of Mission Planning, 492nd Fighter Squadron, Royal Air Force Lakenheath, United Kingdom

4. April 2000-December 2003, T-34C Naval Flight Instructor, Flight Commander and Chief,



EFFECTIVE DATES OF PROMOTION

Second Lieutenant June 01, 1994	
First Lieutenant June 01, 1996	
Captain June 01, 1998	
Major September 01, 2004	*
Lieutenant Colonel June 01, 2008	*
Colonel	32

Standardization/Evaluation and Training, VT-3, Naval Air Station Whiting Field, Fla. 5. April 2004–July 2007, F-15E Evaluator Pilot, Chief of Scheduling, Assistant Director of Operations, 336th Fighter Squadron; Chief, Wing Exercises and Inspections, 4th Fighter Wing, Seymour Johnson AFB, N.C. 6. January 2005–July 2007, Presidential Advance Agent, Office of the Air Force Vice Chief of Staff, the Pentagon,

August 02, 2020 he Pentagon,

Arlington, Va. 7. August 2007–September 2008, Student, College of Naval Command and Staff; and Maritime Advanced

Warfighting School, Naval War College, Newport, R.I.

8. August 2008–January 2009, Chief, Joint Studies and Analysis Branch, Strategy and Integration Division, A8XS, the Pentagon, Arlington, Va.

9. February 2009–March 2010, Assistant Executive Officer to the Chief of Staff of the Air Force, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.

- 10. June 2010–January 2011, Director of Operations, 389th Fighter Squadron, Mountain Home AFB, Idaho
- 11. January 2011–March 2012, Commander, 389th Fighter Squadron, Mountain Home AFB, Idaho
- 12. March 2012–June 2013, Commander, 366th Operations Group, Mountain Home AFB, Idaho
- 13. July 2013–July 2014, National Defense Fellow, Weatherhead Center for International Affairs, Harvard University, Cambridge, Mass.
- 14. July 2014–June 2016, Senior Military Assistant to the Deputy Chairman of the NATO Military Committee, NATO Headquarters, Brussels, Belgium
- 15. June 2016–July 2018, Commander, 4th Fighter Wing, Seymour Johnson AFB, N.C.
- 16. July 2018–May 2019, Senior Special Assistant to the Commander, U.S. European Command and Supreme Allied Commander Europe
- 17. May 2019-April 2020, Executive Officer to the Commander, U.S. European Command and the SACEUR
- 18. May 2020–July 2021, Deputy U.S. Military Representative to NATO, Brussels, Belgium

19. July 2021-present, Commander, 332nd Air Expeditionary Wing, Southwest Asia

SUMMARY OF JOINT ASSIGNMENTS

1. July 2014–June 2016, Senior Military Assistant to the Deputy Chairman of the NATO Military Committee, NATO Headquarters, Brussels, Belgium, as a colonel

2. July 2018–May 2019, Senior Special Assistant to the Commander, U.S. European Command and Supreme Allied Commander Europe, Supreme Headquarters Allied Powers Europe, Belgium, as a colonel

3. May 2019–April 2020, Executive Officer to the Commander, U.S. European Command and Supreme Allied Commander Europe, SHAPE, Belgium, as a colonel 4. May 2020–July 2021, Deputy U.S. Military Representative to NATO, Brussels, Belgium, as a brigadier general

FLIGHT INFORMATION

Rating: command pilot Flight hours: more than 4,600 Combat hours: more than 1,200 Aircraft flown: T-37, T-38, AT-38, T-34C and F-15E

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal with two oak leaf clusters Legion of Merit with oak leaf cluster Bronze Star Meritorious Service Medal with two oak leaf clusters Air Medal with one "C" Device and two silver and three oak leaf clusters Air and Space Commendation Medal Naval and Marine Corps Commendation Medal Air and Space Achievement Medal with two oak leaf clusters Air Force Combat Action Medal Presidential Unit Citation Armed Forces Expeditionary Medal with three service stars Kosovo Campaign Medal with service star Afghanistan Campaign Medal with three service stars Iraq Campaign Medal with three service stars NATO Medal with service star

(Current as of June 2022)

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Brigadier General



BIOGRAPHY



UNITED STATES AIR FORCE

BRIGADIER GENERAL JENNIFER M. SHORT

Brigadier General Jennifer M. Short is the Deputy Director for Strategic Planning and Policy, United States Indo-Pacific Command. She is responsible for advising CDRUSINDOPACOM on military, political, economic, and strategic policies. General Short oversees the preparation of policy and planning of pol-mil affairs within the USINDOPACOM Area of Responsibility (AOR). She develops, coordinates, and implements USINDOPACOM's Theater Strategy, Campaign Plan, Theater Posture Plan, Operational Plans/Contingency Plans/Functional Plans and associated Time-Phased Force and Deployment Data. In addition, General Short coordinates defense related policy, security cooperation, and military assistance programs across the Indo-Pacific AOR, integrating all military engagement in support of the United States' national objectives.

In 1993, General Short graduated Magna Cum Laude with a Bachelor of Science degree in Marketing from Arizona State University. In 1995, she completed Officer Training School at Maxwell Air Force Base, Alabama as a distinguished graduate. She has held a variety of positions at the Squadron, Wing, Major Command, Headquarters, and Combatant Command levels.



General Short is a command pilot with over 1,800 hours. She has flown more than 430 combat hours in the A-10 in Operations SOUTHERN WATCH, IRAQI FREEDOM, and ENDURING FREEDOM. Prior to her current assignment, she served as the Chief of Staff, Headquarters Pacific Air Forces.

EDUCATION

1993 Bachelor of Science in Marketing, Arizona State University, Ariz.

2001 Squadron Officer School, Distinguished Graduate, Maxwell AFB, Ala.

2007 Air Command and Staff College, correspondence, Maxwell AFB, Ala.

2007 Masters of Business Administration, Touro University International, Cypress, Calif.

2012 Air War College, correspondence, Maxwell AFB, Ala.

2014 Masters in National Security Studies, National War College, National Defense University, Fort Lesley J. McNair, Washington, D.C.

2019 Enterprise Leadership Seminar, Kenan-Flagler Business School, University of North Carolina, Chapel Hill, N.C.

2021 Combined Force Maritime Component Commander Course, Pearl Harbor, Hawaii

2022 IWF Leadership Fellows Program, INSEAD, France; Harvard Business School, Mass.

2022 Combined Forces Air Component Commander Course, Maxwell AFB, Ala.

ASSIGNMENTS

- 1. March 1995 March 1996, Student, Joint Undergraduate Navigator Training, Randolph AFB, Texas
- 2. March 1996 August 1996, Student, C-130E Formal Training Unit, Little Rock AFB, Ark.
- 3. August 1996 May 1998, C-130E Navigator, Pope AFB, N.C.
- 4. June 1998 June 1999, Student, Undergraduate Pilot Training, Vance AFB, Okla.
- 5. June 1999 October 1999, Student, Introduction to Fighter Fundamentals, Randolph AFB, Texas

6. October 1999 - March 2000, Student, A-10 Formal Training Unit, Davis-Monthan AFB, Ariz.

7. May 2000 - May 2001, Stan/Eval Liaison Officer, 25th Fighter Squadron, Osan AB, Republic of Korea

8. May 2001 – November 2004, A/OA-10 IP, Flight Commander, Chief of Scheduling, 354th Fighter Squadron, Davis- Monthan AFB, Ariz.

9. November 2004 – July 2005, Chief of Wing Training, A/OA-10 IP, 355th Fighter Wing, Davis-Monthan AFB, Ariz.

10. August 2005 – July 2006, Chief, Congressional Matters, Legislative Liaison, Office of the Secretary of the Air Force, Pentagon, Washington, D.C.

11. August 2006 – December 2007, Chief, Fighter Programs, Legislative Liaison, Office of the Secretary of the Air Force, Pentagon, Washington, D.C.

12. December 2007 – December 2009, Aide-de-Camp to the Commander Pacific Air Forces, Joint Base Pearl Harbor-Hickam, Hawaii

13. January 2010 - April 2010, Student, A-10C Formal Training Unit, Davis-Monthan AFB, Ariz.

14. April 2010 – January 2012, Chief of Wing Safety, A/OA-10C IP, 355th Fighter Wing, Davis-Monthan AFB, Ariz.

15. January 2012 – July 2013, Commander, 358th Fighter Squadron, Davis-Monthan AFB, Ariz.

16. July 2013 – June 2014, Student, National War College, Fort Lesley J. McNair, Washington, D.C.

17. July 2014 - May 2016, Director, U.S Central Command Legislative Affairs, Pentagon, Washington, D.C.

18. June 2016 – June 2017, Vice Commander, 355th Fighter Wing, Davis-Monthan AFB, Ariz.

19. July 2017 – May 2019, Commander, 23d Wing, Moody Air Force Base, Ga.

20. June 2019 – June 2020, Executive Assistant to the Commander, Pacific Air Forces, Joint Base Pearl Harbor-Hickam, Hawaii

21. June 2020 – May 2021, Chief of Staff, Headquarters Pacific Air Forces, Joint Base Pearl Harbor-Hickam, Hawaii

22. May 2021 – Present, Deputy Director for Strategic Planning and Policy, U.S. Indo-Pacific Command, Camp H.M. Smith, Hawaii

SUMMARY OF JOINT ASSIGNMENTS

- July 2014 May 2016, Director, U.S. Central Command Legislative Affairs, Pentagon, Washington, D.C., as a Colonel
- Jun 2021 Present, Deputy Director for Strategic Planning and Policy, U.S. Indo-Pacific Command, Camp H.M. Smith, Hawaii, as a Brigadier General

FLIGHT INFORMATION

Rating: Command Pilot Hours Flown: more than 1,800 Aircraft Flown: A/OA-10A, A-10C, HC-130J, HH-60G, T-38, T-37

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal Legion of Merit with two oak leaf clusters Meritorious Service Medal with three oak leaf clusters Air Medal with seven oak leaf clusters Air Force Commendation Medal with two oak leaf clusters Aerial Achievement Medal with three oak leaf clusters Air Force Combat Action Medal Air Education and Training Command Commander's Trophy

EFFECTIVE DATES OF PROMOTION

Second Lieutenant March 17, 1995 First Lieutenant March 17, 1997 Captain March 17, 1999 Major June 1, 2005 Lieutenant Colonel February 1, 2010 Colonel October 1, 2014 Brigadier General August 28, 2020

(Current as of July 2022)



COMMANDING GENERAL, TRAINING COMMAND

BRIGADIER GENERAL FARRELL J. SULLIVAN

BGen Sullivan graduated from the United States Naval Academy in May 1993

with a BS in Political Science and was commissioned as a 2nd Lieutenant. After The Basic School and Infantry Officer's Course, he reported to 3rd Battalion, 8th Marine Regiment, in Camp Lejeune, NC, where he served as a Rifle Platoon Commander, Weapons Platoon Commander, Combined Anti-Armor Platoon Commander, and a Headquarters & Service Company Commander. Deployments during this period included: 24th MEU(SOC) in support of Operations Deny Flight and Provide Promise; as well as Operation Assured Response in Liberia and Operation Marathon in Cuba; and, finally a deployment to Okinawa including Korea.

Brigadier General Sullivan's other operational assignments include: Commanding Officer, Lima Company, 3rd Battalion, 8th Marines from 2001-2002, where he deployed to Kabul, Afghanistan in support of Operation ENDURING FREEDOM as well as a deployment to Okinawa with engagements in Korea and the Philippines; Battalion Executive Officer, 3rd Battalion, 8th Marines, where he deployed to Southeast Asia; Battalion Commander, 3rd Battalion, 8th Marines from 2009-2011, where he deployed as part of the 26th MEU to the Upper Gereshk Valley, Afghanistan; Commanding Officer, 26th Marine Expeditionary Unit from 2016-2017 where he deployed to the 5th and 6th Fleet Areas of Operation and also conducted disaster relief operations in Puerto Rico, The Virgin Islands, and Key West; Commanding General, Naval Amphibious Task Force 51/ 5th Marine Expeditionary Brigade from 2020-2022, where he led combat and non-combat operations across the Middle East, Southwest Asia, and the Horn of Africa. He led service and joint forces during Operation OCTAVE QUARTZ in Somalia, and most recently, Operation ALLIES REFUGE- overseeing the Afghanistan Non-Combatant Evacuation Operation.

His staff and supporting establishment assignments include: duty as a tactics instructor and Staff Platoon Commander at The Basic School from 1998-2000; staff officer as part of the Concepts and Plans Division, Marine Corps Combat Development Command from 2003-2006; MEF Planner at III Marine Expeditionary Force from 2008-2009; instructor at the Marine Corps Command and Staff College from 2012-2013; planner in the Joint Staff J-8 from 2013-2016; and, the Chief of Staff of the 2nd Marine Division from 2018-2020. In July of 2022, he assumed the roles and responsibilities as Commanding General of Training Command.

Brigadier General Sullivan is a graduate of The Basic School, the Infantry Officer's Course, Army Airborne Course, Marine Corps Command and Staff College, the Command and Control Systems Course, the School of Advanced Warfighting, and the Marine Corps War College. He holds Masters Degrees in Military Studies, Operational Studies, and Strategic Studies from Marine Corps University.

Brigadier General Mark W. Thompson Deputy Chief of Staff for Support, US Army Medical Command



Brigadier General Mark W. Thompson received his initial commission from the United States Military Academy at West Point, NY, graduating as a Distinguished Cadet. He received his Doctor of Medicine degree from the University of Michigan. BG Thompson completed his pediatric internship and residency training at Tripler Army Medical Center, neonatology fellowship at the University of Iowa, and medical research fellowship at Walter Reed Army Institute of Research. He earned a Master's Degree in Strategic Studies from the U.S. Army War College and a Master's in Business Administration from Abilene Christian University. BG Thompson is certified by the American Board of Pediatrics in General Pediatrics and Neonatal-

Perinatal Medicine, and is a Fellow, American Academy of Pediatrics.

BG Thompson's last assignment was as the CG, Regional Health Command Europe/Command Surgeon U.S. Army Europe and Africa/Director, Defense Health Agency Region Europe. Prior, he was the Command Surgeon at U.S. Army Forces Command in Ft. Bragg, NC. He also served as the Command Surgeon at U.S. Training and Doctrine Command in Ft. Eustis, VA. He commanded Darnall Army Medical Center in Ft Hood, TX as well as the U.S. Army Medical Department Activity Ft. Drum. BG Thompson served as the Commander of the 31st Combat Support Hospital in Camp Dwyer, Afghanistan and as the Chief of Clinical Operations of Task Force 62nd Medical Brigade at Bagram Air Field, Afghanistan. Previously, he served as the Deputy Commander for Clinical Services, Madigan Army Medical Center, Joint Base Lewis-McChord, WA; Chief of Pediatrics and Program Director of the Neonatology Fellowship at the Joint University of Hawaii/Tripler Army Medical Center (TAMC). HI: the Chief of Pediatric Services of the14th Combat Support Hospital, Bagram Air Field, Afghanistan, National Naval Medical Center, Bethesda, MD, and Walter Reed Army Medical Center, Washington, DC. He served a 4-year term as Pediatric Consultant to The Surgeon General. BG Thompson has authored over 20 peer-reviewed articles and book chapters, 12 published abstracts, and over 75 research and invited presentations, and has received several research and teaching awards.

BG Thompson's military awards include the Legion of Merit (with 6 oak leaf clusters), Bronze Star Medal, Meritorious Service Medal (with oak leaf cluster), Army Commendation Medal (with 4 oak leaf clusters), Navy-Marine Corps Commendation Medal, Army Achievement Medal (with oak leaf cluster), Navy Achievement Medal, Military Outstanding Volunteer Service Medal, and Meritorious Unit Commendation. He is the recipient of The Surgeon General's "A" Designator for career academic accomplishments and the Order of Military Medical Merit. He has been married to his wife, Kathleen for 32 years and they have 3 daughters and 1 granddaughter.

Brigadier General Colin P. Tuley

Deputy Director J5- Strategy, Policy, and Plans-- CENTCOM



BG Colin Tuley graduated from The Citadel, The Military College of South Carolina and was commissioned as an Infantry Officer.

From 1993 thru 1994, BG Colin Tuley served with the 5th Battalion, 20th Infantry Regiment (Mechanized), 2nd Infantry Division at Camp Casey, South Korea as a platoon leader and later as the Headquarters Company executive officer. Following this assignment, BG Tuley moved to Fort Benning, GA and served in 3rd Ranger Battalion, 75th Ranger Regiment from 1995 to 1997 as a Ranger Rifle Platoon Leader and Company Executive Officer.

In 1997, BG Tuley was assigned to the 25th Infantry Division where he initially served as the Assistant S3 for 2nd Brigade. He commanded Charlie Company, 1st Battalion, 27th Infantry Regiment "Wolfhounds" from December 1998 until July 2000, then took command of the Long Range Surveillance Detachment (LRSD), 125th Military Intelligence Battalion until summer 2001. Following command, he served as aide-decamp to the 25th Infantry Division Commanding General.

BG Tuley was assigned to the 2nd Ranger Battalion, 75th Ranger Regiment at Fort Lewis, WA from 2004 to 2007. During this time, he served as the Battalion Liaison Officer, Battalion Operations Officer and Battalion Executive Officer and deployed multiple times to combat in Afghanistan and Iraq.

After serving with 2nd Ranger Battalion, BG Tuley returned to Fort Benning, GA to serve in the 75th Ranger Regiment Headquarters from 2007 to 2010 as the Senior Liaison Officer, a Task Force J3 in Iraq, and subsequently as the 75th Ranger Regiment Executive Officer.

BG Tuley took command of 2nd Battalion, 35th Infantry "Cacti", 3rd Brigade, 25th Infantry Division on 28 January 2010, and commanded the battalion for the next two and a half years. During his command, from April 2011 to March 2012, the Battalion deployed to combat in eastern Afghanistan, in Kunar Province and the Pech River Valley.

After battalion command, BG Tuley served as the G3 for the 25th Infantry Division from June 2012 - May 2013. After which, BG Tuley was selected to be the Deputy Commander of the 75th Ranger Regiment from May 2013 to July 2014 where he deployed to Afghanistan for majority of the year as a Task Force Commander.

On 28 May 2015, BG Tuley took command of 1st Brigade Combat Team (BCT), 504th Parachute Regiment, 82nd Airborne Division at Fort Bragg, North Carolina. He commanded the BCT until March 2017, at which time BG Tuley was assigned to the Joint Special Operations Command (JSOC). From March 2017 to June 2019, BG Tuley served as the JSOC Chief of Staff and later as the JSOC J3 Director of Operations.

In June of 2019, BG Tuley became the Deputy Commander (Operations) for 1st Armored Division at Fort Bliss, Texas. BG Tuley deployed forward in Afghanistan at RESOLUTE SUPPORT Headquarters.

In July of 2021, BG Tuley was assigned to CENTCOM in Tampa, Florida where he currently serves as the Deputy Director J5- Strategy, Plans, & Policy.

BG Tuley is a graduate of the Infantry Officer Basic and Advanced Courses, the Command and General Staff Officers Course, the Army War College National Security Fellowship Program at UNC-Chapel Hill, and has earned a Master's Degree with a MBA.

BG Tuley earned the Ranger Tab, Combat Infantry Badge, Expert Infantry Badge, Master Parachutist Badge, Pathfinder Badge, and the Air Assault Badge.



BIOGRAPHY



UNITED STATES AIR FORCE

MAJOR GENERAL DANIEL H. TULLEY

Maj. Gen. Daniel H. Tulley is the Vice Director for Joint Force Development (J7) on the Joint Staff, Arlington, Virginia. Supporting the Director, J7, he provides oversight and direction of a diverse organization that provides for joint training, joint force development, concept development, operational analysis and lessonlearned activities to achieve the chairman's vision for the National Military Strategy.

Maj. Gen. Tulley received his commission from Duke University in 1992. He has had multiple flying tours and served as an instructor pilot in several weapons systems, deploying extensively. He has commanded at the squadron, group, and wing levels, and his staff assignments include Air Mobility Command, the Joint Staff, Headquarters U.S. Air Force and he was the Senior Military Assistant to the Secretary of the Air Force. Prior to his current position, General Tulley was the Commander, 379th Air Expeditionary Wing, Al Udeid Air Base, Qatar.



EDUCATION

1992 Bachelor of Arts, Political Science, Duke University, Durham, N.C.

1999 Squadron Officer School, Maxwell Air Force Base, Ala.

2003 Air Command and Staff College, Maxwell AFB, Ala., by correspondence

2003 Master of Aeronautical Science, Certificate in Business Administration and Management, Embry-Riddle Aeronautical University, Daytona Beach, Fla.

2006 Air War College, Maxwell AFB, Ala., by correspondence

2010 National Defense Fellow, Fletcher School of Law and Diplomacy, Tufts University, Medford, Mass.

2011 Joint and Combined Warfighting School - JPME Phase II, Norfolk, Va.

2012 Logistics Technology Seminar, University of North Carolina Kenan-Flagler Business School

2013 Senior Developmental Education, Center for Creative Leadership, Greensboro, N.C.

2014 Joint Task Force Commander Training Course, U.S. Northern Command, Colorado Springs, Colo.

2014 Lean Six Sigma Black Belt Certificate, Villanova University, Villanova, Pa.

2015 Air Force Enterprise Leadership Seminar, University of North Carolina Kenan-Flagler Business School

ASSIGNMENTS

1. August 1993-August 1994, Student, Specialized Undergraduate Pilot Training, Reese Air Force Base, Texas

2. December 1994-September 1996, KC-135R Pilot, 91st Air Refueling Squadron, Malmstrom AFB, Mont.

3. September 1996–August 1999, KC-135R Aircraft Commander, Instructor Pilot, and Mobility Officer, 91st Air Refueling Squadron, MacDill AFB, Fla.

4. August 1999–February 2000, KC-135R Instructor Pilot and Group Tactics Officer, 6th Operations Support Squadron, MacDill AFB, Fla.

5. February 2000–May 2002, C-130E Aircraft Commander, Executive Officer, Instructor Pilot and Flight Commander, 61st Airlift Squadron, Little Rock AFB, Ark.

6. May 2002–May 2004, Chief, Special Assignment Airlift Missions Planning, Tanker Airlift Control Center, and Chief, C-21, C-12, C-9, UH-1 Requirements, Directorate of Plans and Programs, Headquarters Air Mobility Command, Scott

AFB, III.

7. May 2004–January 2006, Special Missions Aircraft Commander, Executive Officer and Tactics Officer, 1st Airlift Squadron, Operations Officer, 89th Operations Support Squadron, Andrews AFB, Md.

8. January 2006–January 2007, Executive Officer to the Commander, Eighteenth Air Force, Scott AFB, III.

9. February 2007–February 2009, Commander, 41st Airlift Squadron, Little Rock AFB, Ark.

 February 2009–July 2009, Deputy Commander for Operations, 19th Operations Group, Little Rock AFB, Ark.
 July 2009–May 2010, National Defense Fellow, the Fletcher School of Law and Diplomacy, Tufts University, Medford, Mass.

12. May 2010–July 2012, Directorate for Logistics, Joint Staff, Pentagon, Arlington, Va.

13. July 2012–August 2014, Commander, 43rd Airlift Group, Pope Field, N.C.

14. August 2014–July 2016, Commander, 6th Air Mobility Wing, MacDill AFB, Fla.

15. July 2016–April 2017, Chief, Rapid Global Mobility Division, Headquarters U.S. Air Force, Arlington, Va.

16. April 2017–February 2018, Chief, Program Integration Division, Headquarters U.S. Air Force, Arlington, Va.

17. February 2018–June 2019, Senior Military Assistant to the Secretary of the Air Force, Headquarters U.S. Air Force, Pentagon, Arlington, Va.

18. June 2019 – June 2021, Commander, 379th Air Expeditionary Wing, Al Udeid Air Base, Qatar.

19. July 2021-present, Vice Director for Joint Force Development J-7, the Joint Staff, Pentagon, Arlington, Va.

SUMMARY OF JOINT ASSIGNMENTS

1. May 2010-July 2012, Chief, Strategy Division, Directorate for Logistics, Joint Staff, Pentagon, Arlington, Va., as a lieutenant colonel, then colonel

2. July 2021-present, Vice Director for Joint Force Development J-7, the Joint Staff, Pentagon, Arlington, Va.

FLIGHT INFORMATION

Rating: Command Pilot Flight hours: more than 4,000 hours Aircraft flown: T-37B, T-1A, C-12F, KC-135R/T, C-40B/C, C-130E/H/J, RC-135V/W, E-8C, B-52H

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal Legion of Merit with three oak leaf clusters Bronze Star Medal Meritorious Service Medal with four oak leaf clusters Air Medal with two oak leaf clusters Aerial Achievement Medal with five oak leaf clusters Air Force Commendation Medal with oak leaf cluster

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 16, 1992 First Lieutenant Dec. 23, 1994 Captain Dec. 23, 1996 Major May 1, 2003 Lieutenant Colonel Dec. 1, 2006 Colonel Sept. 1, 2011 Brigadier General Mar. 2, 2019 Major General Aug. 3 2021

(Current as of August 2021)



Rear Admiral John C. Vann Coast Guard Cyber Command U.S. Coast Guard



Rear Admiral John "Jay" Vann assumed duties as Commander, Coast Guard Cyber Command located in Washington, DC in May 2022. He is responsible for conducting full-spectrum cyberspace operations in support of Coast Guard, Department of Homeland Security, and Department of Defense mission objectives.

Rear Admiral Vann recently completed an assignment as Deputy Commander, U.S. Coast Guard Personnel Service Center, where he oversaw execution of the Coast Guard's human resource policies by recruiting, assigning, and managing nearly 45,000 members of the active duty and reserve workforces. Prior to that, in June 2021, he completed a Military Fellowship at the Council on Foreign Relations.



Rear Admiral Vann previously served as Assistant Superintendent of the U.S. Coast Guard Academy, and Commanding Officer of the Coast Guard's largest training center in Yorktown, Virginia. A career operations afloat officer, he commanded Coast Guard cutters HARRIET LANE and ASSATEAGUE, and served onboard cutters ACTIVE, GALLATIN, and FORWARD.

His assignments ashore have included duty as both Future Operations and Cutter Forces Chief at Coast Guard Atlantic Area, as Support and Special Staff Assignments Officer in the Officer Assignments Branch of the Coast Guard Personnel Service Center, and as the Coast Guard's first e-Learning Program Manager on the Commandant's Training, Workforce Performance and Development staff.

Rear Admiral Vann is a 1992 graduate of the U.S. Coast Guard Academy, where he earned a Bachelor of Science degree in Civil Engineering. He holds a Master of Science degree in Instructional Systems from Florida State University and a Master's Degree in Strategic Studies from the U.S. Air Force's Air War College. In 2019, Rear Admiral Vann graduated from the Harvard University Graduate School of Education's Institute for Educational Management.

Rear Admiral Vann's military decorations include two Coast Guard Legions of Merit, four Coast Guard Meritorious Service Medals, five Coast Guard Commendation Medals, and the permanent Cutterman's Pin. He was awarded the 2015 Secretary of Homeland Security's Gold Medal for Exceptional and Distinguished Service, and was designated an Honorary Chief Petty Officer in 2018. Rear Admiral Vann and his wife Darlene are the proud parents of daughters LT Hailey Murray, MC, USN, and Madison Vann.

BRIGADIER GENERAL JASON G. WOODWORTH

COMMANDING GENERAL MARINE CORPS INSTALLATIONS WEST-MARINE CORPS BASE, CAMP PENDLETON

Brigadier General Jason Woodworth currently serves as the Commanding General, Marine Corps Installations West-Marine Corps Base, Camp Pendleton, California. His prior assignment



was as the Director of Manpower Plans and Policy, Manpower and Reserve Affairs. He has served in various billets in the FMF as a FA-18 pilot, primarily at Miramar, where he commanded VMFA-323 from 2011-2013, and was the Air Station CO from 2015-2018.

His joint tour was as an Arms Control Inspection team chief with Defense Threat Reduction Agency in Germany, and he also served as a MAWTS instructor in Yuma, Arizona. Brigadier General Woodworth participated in multiple contingency operations during deployments to the Middle East.

Brigadier General Woodworth is a native of Suffield, Connecticut and attended Colgate, University of Oklahoma, and King's College, London. He and his wife, Renee, have three children.

Brigadier General J. PATRICK WORK

Director of Operations, Readiness, and Mobilization Headquarters, Department of the Army, Deputy Chief of Staff G-3/5/7



BG Brigadier General James "Pat" Work was commissioned and graduated from the United States Military Academy in 1995. He initially served as a rifle platoon leader and heavy weapons platoon leader in 3rd Battalion, 502nd Infantry Regiment, 101st Airborne Division (Air Assault), before serving as a rifle platoon leader and HHC executive officer in 3d Battalion, 75th Ranger Regiment.

Following completion of the Infantry Officers Advanced Course, BG Work commanded Company B, 1st Battalion, 23rd Infantry Regiment. He also commanded Company C, 2d Battalion, 75th Ranger Regiment.

Upon completion of the Command and General Staff Officers Course, BG Work served as the operations officer and executive officer of 1st Battalion, 325th Airborne Infantry Regiment, 2nd Brigade Combat Team, 82nd Airborne Division. From 2008-2009, he served as Aide de Camp to the 20th Secretary of the Army before serving with United States Special Operations Command. In 2011, BG Work assumed command of 3rd Battalion, 187th Infantry Regiment, 101st Airborne Division (Air Assault), and in 2013 began service as a staff officer in the Operations Directorate of the Joint Staff.

In 2016, BG Work assumed command of 2nd Brigade Combat Team, 82nd Airborne Division. He later served as Executive Officer to the 39th Chief of Staff of the Army, before an assignment as Military Deputy Director of Program Analysis and Evaluation, DCS G8. From June 2020 to May 2021, BG Work served as the Deputy Commanding General for Support of the 82nd Airborne Division. Since May 2021, he has served as the Director of Operations, Readiness, and Mobilization for the Department of the Army.

BG Work graduated from the Marine Corps War College, and earned a Master of Public Policy Degree from Georgetown University. He is married to the former Mara Shwedo, and the Works have two children, JP (20) and Sally Ann (17).