

# Class 2021-2 25 Jan - 12 Feb 2021 National Defense University



# **NDU PRESIDENT**

Vice Admiral Fritz Roegge, USN

### 16th President

Vice Admiral Fritz Roegge is an honors graduate of the University of Minnesota with a Bachelor of Science in Mechanical Engineering and was commissioned through the Reserve Officers' Training Corps program. He earned a Master of Science in Engineering Management from the Catholic University of America and a Master of Arts with highest distinction in National Security and Strategic Studies from the Naval War College. He was a fellow of the Massachusetts Institute of Technology Seminar XXI program.



VADM Fritz Roegge, NDU President (Photo by NDU AV)

His sea tours include USS Whale (SSN 638), USS Florida (SSBN 728) (Blue), USS Key West (SSN 722) and command of USS Connecticut (SSN 22). His major command tour was as commodore of

Submarine Squadron 22 with additional duty as commanding officer, Naval Support Activity La Maddalena, Italy.

Ashore, he has served on the staffs of both the Atlantic and the Pacific Submarine Force commanders, on the staff of the director of Naval Nuclear Propulsion, on the Navy staff in the Assessments Division (N81) and the Military Personnel Plans and Policy Division (N13), in the Secretary of the Navy's Office of Legislative Affairs at the U. S, House of Representatives, as the head of the Submarine and Nuclear Power Distribution Division (PERS 42) at the Navy Personnel Command, and as an assistant deputy director on the Joint Staff in both the Strategy and Policy (J5) and the Regional Operations (J33) Directorates.

Roegge completed his first flag officer assignment as the deputy commander, Joint Functional Component Command for Global Strike at U.S. Strategic Command. He then served concurrently as commander, Submarine Group 8; commander submarines, Allied Naval Forces South; deputy commander, U.S. 6th Fleet; and director of operations and intelligence (N3), U.S. Naval Forces Europe-Africa. As a Rear Admiral (Upper Half) he served as director, Military Personnel Plans and Policy Division (N13) with a concurrent period as director, Total Force Manpower Division (N12) on the Navy Staff and then as Commander, Submarine Force, U.S. Pacific Fleet.

VADM Roegge assumed duties as the 16th President of the National Defense University on 25 Sep 2017.

# **SENIOR FELLOWS**



### WILLIAM "Will" M. FRASER, III GENERAL UNITED STATES AIR FORCE (RETIRED)



Former Commander U.S. Transportation Command



Will Fraser is employed as a Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs.

General Fraser completed 40 years of commissioned service, as Commander, United States Transportation Command —a Unified, Combatant Command— where he served as the single manager responsible for global air, land, and maritime transport for the Department of Defense. Prior to this assignment, General Fraser was Commander, Air Combat Command, the 34th Vice Chief of Staff of the Air Force, and Assistant to the Chairman of the Joint Chiefs. He has also held a variety of additional command and staff assignments including command of two bomb wings and an operations group. He has over 4300 flight hours in a variety of aircraft and his operational assignments included the B-1, B-2 and the B-52.

General Fraser is a distinguished graduate of the ROTC program at Texas A&M University where he earned his Bachelor of Science degree in Engineering Technology, a University of Northern Colorado graduate with a Master of Science degree in Management Information Systems. Additionally, he completed the National Security Leadership Course National Security Studies at the Maxwell School of Citizenship and Public Affairs at Syracuse University, the Executive Development Program Johnson Graduate School of Management at Cornell University, the Program for Senior Executives in National and International Security John F. Kennedy School of Government Harvard University, and the CIA Senior Intelligence Fellows Program.

General Fraser is President of W.M. Fraser Enterprises LLC and currently serving on the Texas A&M University President's Corps of Cadets Board of Visitors and Corps of Cadets Association Board of Directors. He is also a member of the Uber Military, aVolt Incorporated and Erudite Advisory Boards, the Gordian Institute and consults for the Northrop Grumman Corporation and is a Strategic Advisor for the Sierra Nevada Corporation.



PSTONE

### PATRICK Z. ALSTON COMMAND SERGEANT MAJOR UNITED STATES ARMY (RETIRED)

### Former Command Senior Enlisted Leader United States Strategic Command



Command Sergeant Major Patrick Z. Alston is employed as a Senior Fellow for the National Defense University's Capstone and Keystone programs. He is also a Senior Consultant with Burlington Capital Corporation, a diverse investment management firm located in Omaha, Nebraska.

CSM Pat Alston is a native of Columbus, Georgia. He is a graduate of Columbus High School. After graduation, he subsequently enlisted into the United States Army where he completed Basic Training at Fort Dix, New Jersey.

His initial assignment was at Fort Belvoir, Virginia, as a Medical Specialist. Subsequent assignments include Medical Specialist with 3rd Battalion, 325th Infantry Regiment, and 82nd Airborne Division. In 1984 he reclassified to the Chemical Corps and was assigned as a squad leader with 4th Chemical Company, 2nd Infantry Division; NBC NCO and Squad Leader with Alpha Company, 3rd Battalion, 73rd Armor, 82nd Airborne Division; Battalion NBC NCO with 3rd Battalion, 73rd Armor, 82nd Airborne Division; Senior NBC Operations and Staff NCO with Division Chemical, 82nd Airborne Division; NBC Operations, Staff NCO and Platoon Sergeant with 34th Support Group, Korea; Senior Drill Sergeant with Alpha Company, 82nd Chemical Battalion; Detachment Sergeant for the Contingency Support Detachment (WHITE HOUSE TEAM), 84th Chemical Battalion, U.S. Army Chemical School; Career Advisor/Branch Manager Career Management Field 74D, Total Army Personnel Command (PERSCOM); First Sergeant for Headquarters and Headquarters Company, Soldier Biological Chemical Command and Technical Escort Unit; Battalion CSM of the U.S. Army Technical Escort Battalion in Edgewood, Maryland; Division Chemical Sergeant Major for the 2nd Infantry Division, Korea; Battalion CSM of the 23rd Chemical Battalion, 19th TSC, Korea; CSM of the 23rd Area Support Group, 19th TSC, Korea; 10th Regimental CSM of the Chemical Corps, Command Senior Enlisted Leader, Defense Threat Reduction Agency/STRATCOM Center for Combating WMD and finished his Army career as the Command Senior Enlisted Leader of United States Strategic Command.

His military schools include Command Sergeant Major Course; Sergeant Major Academy (class # 51); First Sergeant Course (CDMT List); Advanced Noncommissioned Officers Course (Honor Grad); Basic Noncommissioned Officers Course (CDMT List); Primary Leadership development Course (CMDT List); Drill Sergeant School (Honor Grad); Airborne School; Air Assault School (Honor Grad); Technical Escort Course (J5) (Honor Grad); Drill Corporal Course; Customs Course; White House Executive Support Course; Executive Operations Course; Hazardous Material Course (Level 1-5); Chemical Weapons Orientation Course Joint Military Intelligence Course on Chemical Affairs; Assignment Manager/PDNCO Course; Administrative Procedures Course (DA Level), Joint Forces Staff College, United States Army Force Management Course and Keystone Course. He is currently a few classes away from receiving his Bachelors of Science Degree in Leadership with a concentration in Management from Trident University. His awards and decorations include the Defense Superior Service Medal; Legion of Merit (second oak leaf cluster); Defense Meritorious Service Medal; Meritorious Service Medal (first oak leaf cluster); Army Commendation Medal (third oak leaf cluster); the Army Achievement Medal (silver oak leaf cluster); Army Service Ribbons; the National Defense Medal; Combat Medical Badge; Space Badge; Airborne Badge; Air Assault Badge; Drivers Badge; Drill Sergeant Badge; Good Conduct Medal (Silver Clasp, third loop); Overseas Ribbon (Third Oak Leaf Cluster); Armed Forces Expeditionary Medal; Global War on Terrorism Service Medal; and the noncommissioned Officers Professional Development Ribbon (fourth award). CSM Alston is also awarded the CHEMICAL CORPS HIGHEST AWARD "THE ORDER OF THE DRAGON" as well the TRANSPORTATION CORPS "HONORABLE ORDER OF SAINT CHRISTOPHER."

# **CAPSTONE** Staff

### Gerard "Gerry" M. Mauer, Jr. Director Capstone, Keystone, Pinnacle

Rear Admiral Mauer retired from the Navy in March 2008 after over 31 years of service, which included extensive experience in fleet operations, resource management, technical innovation, Joint Professional Military Education (JPME), interagency coordination, and leading organizational change in NATO and joint commands.

From 2008 to 2011, RADM Mauer was a Group Vice President for Sabre Systems Inc. He was responsible for developing then implementing the corporate strategic plan and managing the Southeast Region's profit and loss operations, its contracts, corporate business development, human resources programs, and Capability Maturity Model Integration (CMMI) level III attainment. After leaving Sabre Systems, RADM Mauer had positions as an



Associate with Burdeshaw Associates, as a Senior Analyst for Wikistrat, as a Board member and Board Tresurer for the Navy Safe Harbor Foundation, and as a representative and the national Co-Chair for the US Global Leadership Coalition's Veterans for Smart Power.

Admiral Mauer's last position in the Navy was from 2006 to 2008, when he served as the Commandant, Industrial College of the Armed Forces (ICAF). He was responsible for executing the congressionally mandated and accredited master's degree senior Professional Military Education curriculum. As a university leader, he directly supported the direction of the National Defense University and was a key member in the development of the University's strategic plan.

From 2003 to 2006, he served as the NATO Allied Command Transformation's Director, Joint Experimentation, Exercises, and Assessment, where he developed and implemented NATO's largest Concept Development and Experimentation program. The scope included creating NATO's transformation strategic vision and aligning the vision with its concepts and requirements. As a result of his initiatives, NATO rapidly implemented new processes, policies, and systems in support of its forces in Afghanistan and Iraq as well new capabilities to support its political and military infrastructure in NATO headquarters.

From 2001 to 2003, he was the Deputy, Directorate for Information Operations (J39/DDIO), Joint Staff Director of Operations (J-3) where he was responsible for direct coordination with the Office of the Secretary of Defense staff, Combatant Commands, and interagency organizations in their global information operations. In this capacity, his responsibilities also included supervision and operational coordination of the Joint Staff's Special Technical Operations information system and its programs.

Admiral Mauer graduated from Villanova University and the Naval Postgraduate School. He was a Naval Aviator who commanded Helicopter Antisubmarine Squadrons SEVEN (HS-7) and TEN (HS-10) in addition to assignment as the Commanding Officer of USS NASSAU (LHA 4). He has vast experience at sea with deployments to the Atlantic Ocean, Mediterranean Sea, and Arabian Gulf. Ashore assignments included: Naval Postgraduate School student, Assistant Program Manager for the Naval Air Systems Command SH-60F/H helicopter program (PMA 266), and Training Officer and Instructor Pilot in Helicopter Antisubmarine Squadron ONE (HS-1). He started with Capstone in August of 2016.

### Bonnie J. Swanson Deputy Director Capstone, Keystone, Pinnacle

Bonnie Swanson is a native of Ellington, CT and a graduate of Ellington High School. After her freshman year at the University of Connecticut, she enlisted in the USMCR. Upon completing recruit training at Parris Island, SC, Bonnie returned to UCONN to continue her studies and reserve service with 6th Motor Transport Battalion, Providence, RI. In 1988 she graduated from UCONN with a Liberal Arts degree (Sociological and Educational Behavior Development) and accepted her commission in the USMC. After completion of The Basic School in 1989 and her assignment as a Military Police Officer, Bonnie reported to MCAS Cherry Point, NC for duty as a Platoon Commander and Services Officer.

In 1992, Bonnie was assigned as the Operations Officer for Recruiting Station, Baltimore, MD. Serving as an OpsO for 3 years, Bonnie was selected as the 4th Marine Corps District Contact Team Officer, Harrisburg, PA. Leading a team of three Master Gunnery Sergeants, the Contact Team trained over 350 recruiters and command group members within a 7 state area.



In 1997 Bonnie received orders to MCB, Camp Lejeune, NC as the Operations Officer, Provost Marshal's Office. She simultaneously served as the Commanding Officer, Military Police Company (330+ Marines) during this tour.

In January of 2001, Bonnie was hired by the National Defense University as the Executive Officer of Capstone. Over the years her position has evolved into the Deputy Director of Pinnacle (3 star course), Capstone, and Keystone (Command Senior Enlisted course).

Bonnie has numerous military decorations and has attended many military schools, including the Basic Law Enforcement Academy at Lackland AFB, TX and the Advanced Military Police Academy at Fort McClellan, AL. She is still a record holder at UCONN for many soccer goalkeeping statistics, including the most shutouts in a career (41.5).

In 2005 Bonnie completed a Master's Degree in Organizational Management from the University of Phoenix.



### COLONEL J. Bryan Mullins Overseas Trip Planner / OCONUS Escort

Colonel J. Bryan Mullins was born and raised primarily in Bristol, Virginia, with short stays in Fort Knox, Kentucky, Enterprise, Alabama, and Fulda, Germany.

COL Mullins was commissioned as an Armor officer and served in armored and cavalry units for the first 22 years of his career, including the 3<sup>rd</sup> Armored Cavalry Regiment, 1-77 AR Battalion in the 1<sup>st</sup> Infantry Division, 7-10 Cavalry Squadron and 1<sup>st</sup> Brigade of 4<sup>th</sup> Infantry Division, before wrapping up with a return to the 3<sup>rd</sup> ACR. Assignments included scout platoon leader, troop executive officer, squadron planner, battalion S-4 and assistant S-3, division maneuver planner, squadron and brigade S-3, squadron executive officer, and squadron commander. COL Mullins deployed to the Balkans twice, to Camp McGovern Bosnia and Camp Bondsteel Kosovo, and to Iraq three times, to Taji, southern Baghdad, and Al Kut in Wasit Province.

COL Mullins has more recently served as the executive officer for the Commander of the Combined Arms Center, returned to Kansas State University as a full time student, and acted as the J37 at USPACOM, where he supervised the exercise program for the command. COL Mullins joined the Capstone team in September 2019.



COL Mullins is a 1991 graduate of the U.S. Military Academy with a degree in History and Civil Engineering. He has an MMAS from the School of Advanced Military Studies at Fort Leavenworth and a Masters in International Land Warfare from the American Military University. COL Mullins is associated with the Army Strategic Planning and Policy Program and is ABD at Kansas State University with a defense of his PhD in Security Studies scheduled for late January 2020. His dissertation examines the evolution of Allied joint command and control at the theater level, with a special focus on the interaction between maneuver and logistics, from Operation Torch to Market Garden.

Colonel Mullins will be financially supported after retirement by his wife, Tracey, who is a veterinarian currently working in a clinic in Merrifield, Virginia. They have one daughter, Lindsey, who is rapidly approaching the day when she has to pick a college and profession.

### Lieutenant Colonel Colin Smith

Lieutenant Colonel Smith is currently a Deputy Director, CAPSTONE, National Defense University. Prior to joining CAPSTONE he served as the Commandant of the Marine Corps Senior Fellow to the Center for a New American Security (CNAS).

LtCol Smith has over 27 years' experience as a Marine Officer holding the military specialties of Combat Engineer Officer and Foreign Area Officer (FAO). He has commanded combat engineers at the



platoon, company and battalion level, most recently as the Battalion Commander of 1<sup>st</sup> Combat Engineer Battalion, 1<sup>st</sup> Marine Division, Camp Pendleton California from 2014-2016. LtCol Smith's staff assignments include serving as the Senior Engineer Officer of a Division, an Air Wing, a MEF (Marine Expeditionary Force) and as the Deputy Assistant Chief of Staff (AC/S) G-4 for a MEF. LtCol Smith also has extensive overseas experience: first serving in Bangkok Thailand on the Marine Security Guard program as the Operations Officer (OPSO) and Executive Officer, living and studying aboard in Russia; and as a FAO where he has served as a UN Military Observer in Georgia (2008), as the Senior Defense Official/ Defense Attaché (SDO/DATT) to Latvia (2009-2011) and as the U.S. Marine Attaché (MARA) to Russia until his diplomatic expulsion from Moscow in April of 2018. He was the first Marine SDO/DATT worldwide. LtCol Smith's Combat tours include a year as the 3<sup>rd</sup> MAW (FWD) Engineer and Base engineer at AI Asad airbase, Al Anbar Province, Iraq, and as the Deputy AC/S C-7 and C-7 OPSO, RC(SW), Helmand Province, Afghanistan.

LtCol Smith has a BS in Engineering from the U.S. Naval Academy ('93), a MA in National Security Affairs (Russia and Former Soviet Union) from the Naval Post Graduate School ('04), and he has graduated from Amphibious Warfare School, Marine Corps Command and Staff College (Non-Resident), the Defense Language Institute, and Top Level School as a Senior Fellow. He holds numerous personal, unit, service and international military decorations.



### Lieutenant Colonel Ross Davis Budget / OCONUS Escort



Lieutenant Colonel Davis is currently Deputy Director, CAPSTONE, National Defense University. Prior to joining CAPSTONE he served as the Commander, 87<sup>th</sup> Comptroller Squadron, 87<sup>th</sup> Air Base Wing, Joint Base McGuire-Dix-Lakehurst, New Jersey.

Throughout his career, he has served in a variety of Financial Management positions to include Flight Commander for both Financial Services and Financial Analysis, Combined Joint Staff Budget Analyst, and Major Command Budget Analyst. He recently completed two successful tours as a Squadron



Commander and Comptroller. In addition to Financial Management, Lt Col Davis also has experience as an Aircraft Maintenance Officer. During this career broadening tour he served in key positions to include Aircraft Maintenance Unit (AMU) Officer in Charge (OIC) and Maintenance Squadron Operations Officer.

A native of Baton Rouge, Louisiana, Lt Col Davis was commissioned through the Reserve Officer Training Corps (ROTC) program at Virginia Military Institute (VMI). In addition, he has a Master's of Science in Management from Liberty University, graduated from Air Command and Staff College (Resident), is a Certified Defense Financial Manager, has a level 3 DoD Financial Management Certification, and holds numerous personal, unit, and service military decorations. He and his wife, Rebecca, have four children and enjoy sports, outdoor activities, and family vacations.



Kandace L. Moore Deputy Director of Operations CAPSTONE/KEYSTONE/PINNACLE National Defense University

Kandace Moore joined National Defense University (NDU), as Office Manager, for the CAPSTONE, KEYSTONE, PINNACLE programs at National Defense University, in Washington, DC, in 2008. As Office Manager, she excelled at providing exceptional administrative and logistical support in a fast-paced environment.

In January 2013, Kandace was reassigned to Joint Forces Staff College (JFSC), National Defense University, Norfolk, VA., where she served as Executive Assistant to the Commandant. There, she provided world class executive support to the Commandant, Dean of Administration, School Directors, faculty and staff. She managed day-to-day operations, scheduled meetings and appointments, and performed a number of administrative duties while providing superlative customer service. As the Senior Executive Assistant, Kandace provided administrative support, guidance, mentor ship, and training to all members of the JFSC faculty and staff with enthusiasm and a customer service oriented attitude.

In July 2019, Kandace returned to NDU, Washington, DC, where she currently serves as Deputy Director of Operations, providing support to CAPSTONE, KEYSTONE, and PINNACLE.

Kandace's initiative and unyielding passion for accomplishing the mission are demonstrated in the high levels of camaraderie and esprit de corps she inspires on every team on which she has been a part. She is the consummate team player and her infectious "can do" attitude makes her an integral part of the unit. These unselfish attributes have earned her numerous Time-Off Awards, Quality Step Increases, Certificates of Commendation, and two Joint Civilian Service Commendation Awards.

### Wheeler, Jr. Clifford E. (Cliff) Program Manager, Keystone & Pinnacle, clifford.wheeler.civ@ndu.edu, 202-685-4250

Clifford E. Wheeler, Jr. (Cliff) is the Program Manager for the Keystone and Pinnacle programs at CAPSTONE. He is responsible for curriculum development and execution of both courses, to include; planning, administration, assessment of educational objectives and student learning, and review and revision of course curricula as needed.

Cliff is a native of Woodville, MS. He retired from the Army in November 2014 after 28 years in active and reserve service. He began his military service in November 1986 as a 19D Cavalry Scout in the Mississippi Army National Guard. Commissioned as an Armor officer and Distinguished Military Graduate from the Ole Miss Army ROTC program, he entered active duty at Ft. Knox, KY in September 1988.



Cliff served in both staff and leadership positions in Armor and Cavalry units in Germany, Fort Hood, Texas, and Fort Stewart, Georgia. He commanded at the platoon, company, and battalion levels, culminating with command of the 5<sup>th</sup> Squadron, 7<sup>th</sup> Cavalry, 3<sup>rd</sup> Infantry Division from 2006-2008. He served two tours in Iraq, as Brigade Executive Officer for 1st Brigade, 1st Armored Division (2003-2004) and as Squadron Commander of 5-7 Cavalry in Ramadi, Fallujah, and Arab Jabour.

Key staff assignments include the Lieutenants' and Captains' Career Manager at Armor Branch, Army Personnel Command; Exercise Planner at V Corps G3 in Heidelberg, Germany; analyst for the 2006 Quadrennial Defense Review at Department of the Army, G8; and Chief of Officer Distribution at Army Human Resources Command. His final assignment was Deputy Director for Overseas Planning at CAPSTONE, National Defense University.

From 2015 to 2018, Cliff was an organizational and leadership consultant and later an Assistant Vice President and Program Manager at Command Security Corporation in Herndon, Virginia.

Among Cliff's military awards and decorations are the Legion of Merit, the Bronze Star, the Presidential Unit Citation, and the Navy Unit Commendation. He holds a Bachelor of Arts degree in History from the University of Mississippi, and Masters of Science degrees in Adult and Continuing Education from Kansas State University, and in National Resource Strategy from the National Defense University.

Cliff is a passionate volunteer for the Fredericksburg and Spotsylvania National Military Park, the Bristoe Station Battlefield Heritage Park, the National Museum of the United States Army, and the Tragedy Assistance Program for Survivors (T.A.P.S.). He is proud father of three sons; Clifford III, Stuart Ashby, and Morgan.

# **Fellows**



### Rear Admiral Charles W. Brown Navy Chief of Information

Rear Adm. Charles W. Brown was born and raised on Long Island, New York, and he is a 1994 graduate of the United States Naval Academy. Brown holds a master's in Mass Communication and Media Studies from San Diego State University, and he is the first flag officer and senior active duty public affairs officer accredited in public relations and military communication.

During more than 20 years as a public affairs officer (PAO), Brown has served as the fleet PAO for both U.S. Pacific Fleet and U.S. Third Fleet, the special assistant (Public Affairs) to the Chief of Naval Operations, the force PAO for U.S. Naval Air Forces, and the aircraft carrier and battle group PAO for USS Constellation (CV 64) and Cruiser



Destroyer Group One. Brown has also served as deputy PAO for U.S. Fifth Fleet/U.S. Naval Forces Central Command, deputy PAO for Naval Surface Forces, and fleet media officer at U.S. Fleet Forces Command.

Brown has led communication campaigns that have earned a Silver Anvil Award and an Award of Excellence from the Public Relations Society of America, a Thomas Jefferson award from the Department of Defense, and numerous Rear Admiral Thompson Awards for Excellence in Navy Public Affairs. He has deployed in direct support of Operation Southern Watch and Enduring Freedom.



# BIOGRAPHY



### UNITED STATES AIR FORCE

### **BRIGADIER GENERAL TERRY L. BULLARD**

Brigadier General Terry L. Bullard is the Commander, Air Force Office of Special Investigations (AFOSI), Quantico, Virginia. As the AFOSI Commander, General Bullard derives his independent criminal and counterintelligence investigative and operational authorities directly from the Secretary of the Air Force and executes the Field Operating Agency's mission through a network of over 3,000 Total Force Airmen assigned to major Air Force installations and a variety of operating locations worldwide. General Bullard executes the mission of AFOSI under the administrative guidance and oversight of The Inspector General of the Air Force. AFOSI is a federal law enforcement agency with responsibility for conducting criminal investigations, counterintelligence and specialized investigative activities and operations, protective service operations, and integrated force protection for the Air Force globally. AFOSI is also a combat-ready military criminal investigative organization that provides the Air Force a wartime capability with counterintelligence support to force protection to find, fix, track, and neutralize enemy threats in hostile and contested environments. AFOSI is the Air Force's focal point for working with U.S. and foreign nation law enforcement and security services in order to provide timely and accurate threat information in all environments.



General Bullard entered the Air Force in 1993 as a distinguished graduate of the AFROTC program at The Citadel. Upon commissioning, he was directly accessed into AFOSI. General Bullard has served as a Special Agent, Operations Officer (garrison and deployed), Forensic Science Specialist, Joint Staff Officer, two-time Detachment Commander in overseas locations in the Indo-Pacific Command and European Command areas of responsibility, a Squadron Commander, and Region Commander, and has taught on the faculty of Air University in both the Research and Strategy Departments. General Bullard has deployed five times throughout the US Central Command (USCENTCOM) area of responsibility in a variety of positions. He has served at the tactical level conducting counterintelligence-related activities, at the operational level as the Deputy J2X Forward, USCENTCOM, and as Commander, 24th Expeditionary Field Investigations Squadron. Prior to his current position, the general was the Vice Commander, AFOSI, Quantico, Virginia.

#### **EDUCATION:**

- 1993 Bachelor of Arts, Political Science, The Citadel, Charleston, S.C.
- 1994 AFOSI Basic Investigations Course, Bolling Air Force Base, Washington, D.C.
- 1997 USAF Squadron Officer School, Maxwell AFB, Ala.
- 2001 Master of Forensic Science, The George Washington University, Washington, D.C.
- 2001 Forensic Medicine Fellow, Armed Forces Institute of Pathology, Rockville, Md.
- 2005 Master of Military Operational Art and Science, Air Command and Staff College,
- Maxwell AFB, Ala.
- 2011 Master of Strategic Studies, Air War College, Maxwell AFB, Ala.

2014 USAF Enterprise Leadership Seminar, The Kenan-Flagler Business School, University of North Carolina, Chapel Hill

2020 Leading Strategically Program, The Center for Creative Leadership, Colorado Springs, CO.

#### **ASSIGNMENTS:**

1. September 1993 – July 1996, SPECIAL AGENT, AFOSI Detachment 111, Edwards Air Force Base, Calif.

2. July 1996 – July 1998, OPERATIONS OFFICER, AFOSI Detachment 209 and CHIEF, Detachment 209 OL-A, Headquarters Eighth Air Force, Barksdale AFB, La.

3. July 1998 – July 2000, COMMANDER, AFOSI Detachment 601, Hickam AFB, Hawaii

4. July 2000 – September 2001, STUDENT, Air Force Institute of Technology, George Washington University, Washington, D.C., and FORENSIC MEDICINE FELLOW, Armed Forces Institute of Pathology, Rockville, Md.

5. September 2001 – July 2004, CHIEF, Forensic Science Branch, AFOSI Detachment 303, Travis AFB, Calif.

6. July 2004 - July 2005, STUDENT, Air Command and Staff College, Maxwell AFB, Ala.

7. July 2005 – September 2006, DEPUTY J2X-FORWARD and COUNTERINTELLIGENCE COORDINATING AUTHORITY-QATAR, Camp As Saliyah, Qatar

September 2006 – July 2009, COMMANDER, AFOSI Detachment 512, Lakenheath-Mildenhall, United Kingdom
 July 2009 – July 2012, AFOSI COMMAND CHAIR, Air University, and STUDENT, Air War College, Maxwell AFB, Ala.

10. July 2012 - July 2013, COMMANDER, AFOSI 24th Expeditionary Field Investigations Squadron and

DIRECTOR, AFOSI Special Staff, Headquarters AFCENT, AI Udeid AB, Qatar

11. July 2013 – June 2014, VICE COMMANDER, AFOSI 2nd Field Investigations Region, Joint Base Langley-Eustis, Va.

12. June 2014 – May 2017, COMMANDER, AFOSI 2nd Field Investigations Region, Joint Base Langley-Eustis, Va.

13. May 2017 - May 2019, VICE COMMANDER, Headquarters AFOSI, Quantico, Va.

14. May 2019 - present, COMMANDER, Headquarters AFOSI, Quantico, Va.

#### SUMMARY OF JOINT ASSIGNMENTS:

July 2005 – September 2006, Deputy J2X-Forward and Counterintelligence Coordinating Authority-Qatar, Camp As Saliyah, Qatar, as a Major

#### MAJOR AWARDS AND DECORATIONS:

Legion of Merit with oak leaf cluster Bronze Star Defense Meritorious Service Medal Air Force Meritorious Service Medal with three oak leaf clusters Joint Service Commendation Medal Air Force Commendation Medal with two oak leaf clusters Air Force Achievement Medal with two oak leaf clusters Joint Meritorious Unit Award Air Force Meritorious Unit Award Air Force Meritorious Unit Award Afghanistan Campaign Medal with bronze star Iraq Campaign Medal with two bronze stars Global War on Terrorism Expeditionary Medal Humanitarian Service Medal French Medaille De La Defense Nationale

#### EFFECTIVE DATES OF PROMOTION:

Second Lieutenant	20 July 1993
First Lieutenant	20 July 1995
Captain	20 July 1997
Major	01 July 2003
Lieutenant Colonel	01 Sept 2007
Colonel	01 Sept 2013
Brigadier General	03 May 2019

(Current as of 7 December 2020)



### **BG Curtis Buzzard** 78<sup>th</sup> Commandant of Cadets United States Corps of Cadets

BG Curtis A. Buzzard was commissioned as an infantry officer from the United States Military Academy in 1992. He began his career in the 82nd Airborne Division as a Rifle Platoon Leader, Support Platoon Leader, and Battalion S3 Air in 1st Battalion, 504th Parachute Infantry Regiment and later served as the Brigade S3 Air. He then served on staff and as a Company Commander in both the 2nd Squadron, 11th Armored Cavalry Regiment and later in the 3rd US Infantry Regiment (The Old Guard).

After attending the United States Marine Corps Command and Staff College, he returned to the 82nd Airborne Division as a Battalion Operations Officer, Battalion Executive Officer, and later as Battalion Commander for 1st Battalion, 505th Parachute Infantry Regiment. He then served as the US Army War College Fellow at the Center for Strategic and International Studies, and he subsequently returned to the 82nd Airborne Division to serve as the Division G3 (Operations Officer) and later commanded the 3rd Brigade Combat Team. Next, he commanded the Joint Multinational Readiness Center (JMRC) in Hohenfels, Germany and most recently served as the Deputy Commander for Operations for the 7th Infantry Division. BG Buzzard has also served as a strategist in HQDA G3 and as the Army Military Aide to the President, serving for Presidents Bush and Obama.

BG Buzzard earned a Master's in Public Administration from Harvard University's John F. Kennedy School of Government and a Master's in Military Science from the Marine Corps University. He has deployed to both Iraq and Afghanistan, and his awards and decorations include the Defense Superior Service Medal, Legion of Merit (3 awards), Bronze Star Medal (3 awards), Meritorious Service Medal (6 awards), Army Commendation Medal (3 awards), Combat Infantryman's Badge, Expert Infantryman's Badge, Ranger Tab, Master Parachutist Badge, Air Assault Badge, Presidential Service Badge, Army Staff Badge, and numerous foreign jump wings.

Curtis and his wife Teri are the proud parents of three daughters – Katie, Caroline, and Anna.



### **BGen Melvin G. Carter, USMC Director of Intelligence, Headquarters Marine Corps**

BGen Melvin G. Carter (Jerry) serves as Director of Intelligence, Headquarters Marine Corps. He is a distinguished graduate of Morehouse College in Atlanta, Ga. where he received his Bachelor of Arts degree in Banking and Finance.

A native of York, Pa, BGen Carter enlisted in the Marine Corps in 1985. Commission as a Second Lieutenant in 1992, he was awarded the Signals Intelligence/Electronic Warfare Military Occupational Specialty before becoming a Marine Air Ground Task Force Intelligence Officer.



During his military career, BGen Carter served in a variety of staff

positions to include the S-3A, 2d Radio Battalion, II Surveillance, Reconnaissance and Intelligence Group, II Marine Expeditionary Force, J2 Operations, CENTCOM/PACOM Branch Head, Joint Special Operations Command, S2-A, 13<sup>th</sup> Marine Expeditionary Unit (Special Operation Capable), G-2 Plans, I Marine Expeditionary Force, J3 Interagency Branch Head, Joint Special Operations Command, AC/S G2, II Marine Expeditionary Force, J2, Joint Special Operations Command.

Additional assignments include duty as the Executive Officer for the Director, the Defense Intelligence Agency as well as the Executive Assistant for the Associate Director for Military Affairs, the Central Intelligence Agency.

BGen Carter's principal command tours include the Commanding Officer, 2d Radio Battalion and the Commanding Officer, Marine Corps Intelligence Activity. Other career highlights include service as the Intelligence Officer/Platoon Commander for Marine Corps Special Operation Command, Detachment One, J2, Naval Special Warfare Task Group, Arabian Peninsula, J2, Combined Forces Special Operations Component Command, Arabian Peninsula and the Coalition J2, Special Operation Joint Task Force Afghanistan.

From 2010 to 2011, BGen Carter served as the Commandant of the Marine Corps' National Security Fellow at the John F. Kennedy School of Government, Harvard University and the Timothy T. Day Fellow at the Harvard Business School in 2016.

BGen Carter is married to the former Angela M. Clagette, FNP. Angie and Jerry have two beautiful daughters, Briana and Erin.



### U.S. ARMY CORPS OF ENGINEERS

Brig. Gen. Kimberly M. Colloton Commander and Division Engineer Transatlantic Division



Brig. Gen. Kimberly M. Colloton assumed duties as Commander and Division Engineer of the U.S. Army Corps of Engineers, Transatlantic Division (TAD) on July 24, 2020.

The Transatlantic Division provides design, construction execution and related engineering services in direct support to USCENTCOM and other activities within the USCENTCOM area of responsibility to establish the conditions for regional security and stability; and enables the USSOCOM global construction program through centralized planning/programming on behalf of the USACE Enterprise. With almost 800 people, the Transatlantic Division executes projects in the majority of the countries within the USCENTCOM area, from Egypt through the Middle East and Central Asia. The Transatlantic Division, headquartered in Winchester, Virginia, oversees construction programs exceeding \$4 billion through the Middle East District, Transatlantic Afghanistan District, Task Force Essayons in Kuwait and Iraq, and Mosul Dam Task Force in Iraq. The Division also provides contingency and field force engineering resources for Operations Inherent Resolve, Freedom's Sentinel, Resolute Support, and other military activities throughout the region.

Prior to accepting command of TAD, Colloton commanded the USACE South Pacific Division, which encompasses 10 states in the Southwest including California, Nevada, Arizona, New Mexico, Utah, and parts of Colorado, Oregon, Wyoming, Idaho and Texas. As Division Commander, Colloton led a workforce of more than 2,500 military and civilian personnel and managed a portfolio of more than \$20 billion in military and civil works programs.

Colloton was commissioned into the Engineer Regiment through the Reserve Officers' Training Corps at Rensselaer Polytechnic Institute in 1992 where she earned a Bachelor of Architecture and Building Science and was a Distinguished Military Graduate. She also holds a Master of Science in Civil Engineering from Stanford University and a Master of Science in National Resource Strategy from the Eisenhower School, National Defense University. In 2008, Colloton completed a fellowship at the RAND Corporation's Arroyo Center in Santa Monica, Calif. Her military education includes Engineer Officers Basic and Advanced Courses, Command and General Staff College, and Combined Armed Services and Staff School. She is a certified Project Management Professional.

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Colloton has served in a variety of command and staff positions for engineering units both stateside and abroad. Prior to South Pacific Division, she was commander of U.S. Army Corps of Engineers Afghanistan District from August 2017-June 2018. Colloton previously served as the Mission Assurance and Protection Division Chief in the J-33, Directorate for Nuclear, Homeland and Current Operations, on the Joint Staff in Washington, D.C. She served as Deputy Commander for the 555th Engineer Brigade, and the Engineer Staff Director for I Corps (Rear) at Joint Base Lewis-McChord, Washington. She also commanded a Company within the 27th Combat Engineer Battalion, XVIII Airborne Corps, Fort Bragg, N.C. Colloton Deployed as a Battalion Operations Officer and Executive Officer in support of Operation Iraqi Freedom, 2005-07. Her other U.S. Army Corps of Engineers assignments include Commander for both Albuquerque and Los Angeles Districts, Project Manager with Los Angeles District, and Team Leader for the South Pacific Division's Forward Engineer Support Team, deploying to Iraq in 2003.

Colloton's military awards and decorations include the Defense Superior Service Medal, Legion of Merit (2nd award), Defense Meritorious Service Medal, Bronze Star Medal (2nd award), Meritorious Service Medal (7th award), Army Commendation Medal (2<sup>nd</sup> award), Army Achievement Medal (4th award), Afghanistan Campaign Medal, Iraq Campaign Medal, NATO Medal, Combat Action Badge, and Senior Parachutist Badge.

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# BIOGRAPHY



### UNITED STATES AIR FORCE

#### **BRIGADIER GENERAL COLIN J. CONNOR**

Brigadier General Colin J. Connor is the Deputy Director for Nuclear and Homeland Defense Operations, the Joint Staff, the Pentagon, Washington, D.C. He is responsible for advising the Secretary of Defense, Chairman of the Joint Chiefs of Staff and the Joint Staff Director of Operations regarding nuclear, space, homeland and missile defense operations as well as all aspects of the National Military Command System.

General Connor earned his commission from the United States Air Force Academy in 1995. He has served as an ICBM combat crew commander, instructor, evaluator, and flight commander. He also served on staff at Headquarters 8th Air Force, Headquarters Air Force Global Strike Command, and the Joint Staff. Brig Gen Connor commanded the 21st Operations Support Squadron at Peterson Air Force Base, Colo. and commanded the 91st Missile Wing, Minot Air Force Base, N.D.



Prior to his current assignment, General Connor served as the Director of Air Force General Officer Management, Headquarters Air Force.

#### **EDUCATION**

1995 Bachelor of Science, United States Air Force Academy, Colorado Springs, Colo.

1995 Undergraduate Space and Missile Training, Vandenberg AFB, Calif.

1996 Undergraduate Missile Training, Vandenberg AFB, Calif.

2000 Squadron Officer School, Maxwell AFB, Ala.

2002 United States Air Force Weapons School, Nellis AFB, Nev.

2003 Master of Business Administration, Embry-Riddle Aeronautical University

2009 Air Command and Staff College, Maxwell AFB, Ala.

2010 School of Advanced Air and Space Studies, Maxwell AFB, Ala.

2012 Air War College, Air University, Maxwell AFB, Ala

2014 National Defense Fellow (Senior Developmental Education), Security Studies Program, Massachusetts Institute of Technology, Cambridge, Mass.

#### ASSIGNMENTS

1. July 1995–September 1995, Student, Undergraduate Space and Missile Training, 392d Training Squadron, Vandenberg AFB, Calif.

2. September 1995–January 1996, Student, ICBM Initial Qualification Training, 381st Training Squadron, Vandenberg AFB, Calif.

3. February 1996–June 2001, Deputy Missile Combat Crew Instructor, Operations Support Flight Commander, and Senior Evaluator Missile Combat Crew, 90th Operations Group, F.E. Warren AFB, Wyo.

4. July 2001–Jun 2002, Flight Commander, 11th Space Warning Squadron, Schriever AFB, Colo.

5. July 2002–December 2002, Student, Space Weapons Instructor Course, Space Division, USAF Weapons School, Nellis AFB, Nev.

6. January 2003–September 2005, Assistant Director of Operations, 8th Information Warfare Flight, Barksdale AFB, La. (May 2005–September 2005, AFCENT DIRSPACEFOR Weapons Officer,

COMAFFOR Staff, Operations IRAQI FREEDOM and ENDURING FREEDOM, AI Udeid AB, Qatar) 7. October 2005–August 2006, Flight Commander, 328th Weapons Squadron, USAF Weapons School, Nellis AFB, Nev.

8. September 2006–June 2008, Deputy Director Commander's Action Group and Executive Officer, United States Air Force Warfare Center, Nellis AFB, Nev.

9. July 2008–June 2010, Student, Air Command and Staff College and School of Advanced Air and Space Studies, Air University, Maxwell AFB, Ala.

10. July 2010–April 2011, Branch Chief, Strategic Studies and Wargaming, Air Force Global Strike Command, Barksdale AFB, La.

 May 2011–July 2013, Commander, 21st Operations Support Squadron, Peterson AFB, Colo.
 August 2013–May 2014, National Defense Fellow, Massachusetts Institute Technology, Cambridge, Mass.

 June 2014–January 2015, Chief of Staff of the Air Force Fellow with duty as Chief of Operations, Operations Team 3, National Military Command Center, Joint Staff, Pentagon, Washington, D.C.
 February 2015–June 2016, Chief of Staff of the Air Force Fellow with duty as Deputy Division Chief Operations Training and Support Division in Joint Staff Operations Directorate, Joint Staff, Pentagon, Washington, D.C.

15. June 2016–August 2018, Commander, 91st Missile Wing, Minot Air Force Base, N.D.

16. August 2018–June 2020, Director, Air Force General Officer Management, Headquarters U.S. Air Force, Pentagon, Washington, D.C.

17. June 2020-Present, Deputy Director for Nuclear and Homeland Defense Operations, The Joint Staff, Pentagon, Washington, D.C.

### SUMMARY OF JOINT ASSIGNMENTS

1. June 2014–January 2015, Chief of Staff of the Air Force Fellow with duty as Chief of Operations, Operations Team 3, National Military Command Center, Joint Staff, Pentagon, Washington D.C., as a colonel

2. February 2015–June 2016, Chief of Staff of the Air Force Fellow with duty as Deputy Division Chief Operations Training and Support Division in Joint Staff Operations Directorate, Joint Staff, Pentagon, Washington D.C., as a colonel

### MAJOR AWARDS AND DECORATIONS

Legion of Merit Defense Meritorious Service Medal Meritorious Service Medal with three oak leaf clusters Air Force Commendation Medal with two oak leaf clusters Air Force Achievement Medal

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant May 31, 1995 First Lieutenant May 31, 1997 Captain May 31, 1999 Major Sept. 1, 2005 Lieutenant Colonel March 1, 2010 Colonel Oct. 1, 2014 Brigadier General May 29, 2020



## BIOGRAPHY



### UNITED STATES AIR FORCE

### **BRIGADIER GENERAL STEWART A. HAMMONS**

Brig. Gen. Stewart A. Hammons is the Director of Remotely Piloted Aircraft (RPA) and Airborne Intelligence, Surveillance and Reconnaissance (ISR) capabilities (A2/6U / A3U) on the Air Staff. As the Director of RPA and Airborne ISR capabilities, he leads an A-2/6 / A-3 matrixed organization that is the functional lead for penetrating and persistent multi-role RPA and manned airborne ISR capabilities. His multi-domain team implements ISR policy and guidance, provides functional expertise on RPA and ISR capabilities, and oversees the operational planning, allocation, integration, and employment of current Air Force RPA and airborne ISR assets. He supports a 73,000-person intelligence and cyber operations enterprise with a portfolio valued at \$72 billion across the Air Force.

Brig. Gen. Hammons has served in a variety of flying and non-flying operational, educational and staff assignments. He has commanded at the



squadron, group and wing levels. He is a command pilot with more than 2,000 hours, primarily in the MH-53 Pave Low, PC-12 and MQ-1 Predator. Brig. Gen. Hammons has participated in numerous joint and coalition exercises and has flown more than 450 combat and combat support hours over Iraq and Afghanistan.

Prior to this assignment, Brig. Gen. Hammons was the Director of Expeditionary Support and Innovation, Air Force Installation and Mission Support Center at Joint Base San Antonio-Lackland, Texas.

#### EDUCATION

1994 Bachelor of Science, Engineering Psychology, U.S. Air Force Academy, Colorado Springs, Colo.
2001 Squadron Officer School, Maxwell Air Force Base, Ala.
2006 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
2008 Master of Joint Campaign Planning & Strategy, Joint Advanced Warfighter School, National Defense University, Norfolk, Va.
2008 Air War College, Maxwell AFB, Ala., by correspondence
2013 Master of Science, National Security Strategy, National War College, Fort Lesley J. McNair, Washington, D.C.

#### ASSIGNMENTS

1. October 1994–November 1997, Maintenance Officer, 450th Logistics Test Squadron, Edwards Air Force Base, Calif.

2. November 1997–April 1999, Maintenance Officer, 31st Special Operations Squadron, Osan Air Base, South Korea

3. April 1999-October 1999, Student Pilot, Undergraduate Pilot Training, 8th Flying Training Squadron, Vance AFB, Okla.

4. October 1999–July 2000, Student Pilot, Undergraduate Pilot Training-Helicopter, Flying Training Squadron, Fort Rucker, Ala.

5. July 2000–August 2001, MH-53J Mission Pilot Qualification Course, 551 st Flying Training Squadron, Kirtland, N.M.

6. August 2001–February 2004, Chief of Current Operations, 21st Special Operations Squadron, RAF Mildenhall, United Kingdom

7. February 2004–February 2006, Flight Commander, 20th Special Operations Squadron, Hurlburt Field, Fla.

8. February 2006–July 2007, Flight Commander Group Current Operations, 1st Special Operations Support Squadron, Hurlburt Field, Fla.

9. July 2007–August 2008, Student, Joint Advanced Warfighter School, Joint Forces Staff College, Norfolk Naval Air Station, Va.

10. August 2008–May 2010, Director of Operations, 318th Special Operations Squadron, Cannon AFB, N.M.

11. May 2010–July 2012, Commander, 3rd Special Operations Squadron, Cannon AFB, N.M.

12. July 2012–June 2013, Student, National War College, Fort Lesley J. McNair, Washington, D.C.

13. June 2013–June 2015, Division Chief, Strategy Plans and Policy, Joint Staff Pakistan Afghanistan Coordination Cell, the Pentagon, Arlington, Va.

14. June 2015–May 2017, Commander, 1st Special Operations Group, Hurlburt Field, Fla.

15. June 2017–July 2019, Commander, 27th Special Operations Wing, Cannon AFB, N.M.

16. July 2019–August 2020, Director, Expeditionary Support and Innovation, Air Force Installation and Mission Support Center, Joint Base San Antonio-Lackland, Texas

17. August 2020–present, Director, Remotely Piloted Aircraft/Airborne Intelligence, Surveillance and Reconnaissance (A2/6U / A3U), Headquarters U.S. Air Force, the Pentagon, Arlington, Va.

#### SUMMARY OF JOINT ASSIGNMENTS

1. June 2013–June 2015, Division Chief, Strategy Plans and Policy, Joint Staff Pakistan Afghanistan Coordination Cell, the Pentagon, Arlington, Va., as a colonel

#### FLIGHT INFORMATION

Rating: command pilot Flight Hours: 2,000 Aircraft Flown: T-37, UH-1H, TH-53A, MH-53J, MH-53M, PC-12, DHC-8, M-28 and MQ-1B

#### MAJOR AWARDS AND DECORATIONS

Legion of Merit with oak leaf cluster Meritorious Service Medal with three oak leaf clusters Air Medal Aerial Achievement Medal with oak leaf cluster Joint Commendation Medal Air Force Commendation Medal Air Force Achievement Medal Air Force Combat Action Medal

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant June 1, 1994 First Lieutenant June 1, 1996 Captain June 1, 1998 Major Oct. 1, 2004 Lieutenant Colonel June 1, 2008 Colonel Sept. 1, 2014 Brigadier General Oct. 2, 2019

(Current as of September 2020)

### REAR ADMIRAL JAMES L. HANCOCK Director, Health Services, Headquarters, U.S. Marine Corps/ Medical Officer of the Marine Corps

A native of Illiopolis, Illinois, Rear Adm. Hancock enlisted in the Navy in 1982 serving in Navy nuclear power, he graduated from the U.S. Naval Academy in 1990, earning a Bachelor of Science in Engineering. Additionally, he holds a Doctor of Medicine from the Uniformed Services University of the Health Sciences (USUHS).

Operationally, Hancock served as command flight surgeon, VMFA(AW)-332; group surgeon, Marine Aircraft Group 31 (forward) in support of Operation Noble Anvil; officer in charge, Marine Corps Air Station Beaufort Health Services; and officer in charge, Fleet Surgical Team 7/Commander Amphibious Group 1 surgeon/Task Force 76. Additionally, he served as task force surgeon, 2<sup>nd</sup> Battalion, 7<sup>th</sup> Marines where he developed and deployed the tactical trauma team concept, moving advanced resuscitative capabilities to the point of injury, and subsequently



developed, tested, and deployed mobile trauma bays in support of Operation Enduring Freedom (OEF). His staff assignments include Command Surgeon, U.S. Fleet Forces Command and assistant deputy chief, medical operations, Bureau of Medicine and Surgery (BUMED).

Hancock completed his family medicine residency at Naval Hospital Pensacola and an emergency medicine residency at Naval Medical Center Portsmouth. He served as staff physician and director of medical services, Naval Hospital Beaufort; director of medical services, Naval Medical Center Camp Lejeune; Deputy Commander, Naval Medical Center Portsmouth; and as commanding officer, Naval Medical Center Camp Lejeune, where he established the Navy's first trauma center. Additionally, as the Navy and Marine Corps representative to the Chairman of the Joint Chief of Staff Gray Team, he deployed multiple times in support of Operations Enduring and Iraqi Freedom, improving the policy and treatment of traumatic brain injury (TBI). Hancock's last staff tour was as deputy chief of transition, BUMED.

RDML Hancock is currently serving as the Medical Officer of the Marine Corps / Director, Health Services, Headquarters, U.S. Marine Corps with additional duty as the 13th Chief of the Medical Corps.

Hancock is qualified as a naval flight surgeon, fleet marine force medical officer, and surface warfare medical department officer. In addition to numerous unit and campaign awards, his personal awards include the Legion of Merit (four awards), Purple Heart, Meritorious Service Medal (four awards), Joint Service Commendation Medal, Navy and Marine Corps Commendation Medal (two awards), Navy and Marine Corps Achievement Medal (three awards), and the Combat Action Ribbon. Hancock maintains board certification with the American Board of Emergency Medicine and is a fellow of the American Academy of Emergency Medicine. His academic appointments include assistant professor of military/emergency medicine and assistant professor of neurology at USUHS.

## Rear Admiral Jon Hickey



### Director of Governmental and Public Affairs (CG-092) U.S. Coast Guard



Rear Admiral Hickey is the Director of Governmental and Public Affairs for the Coast Guard, where he is responsible for external engagement with Congress, the media and other inter-governmental entities. In his prior assignment, he served as Special Assistant to the Vice President where he advised the Vice President and coordinated critical policy matters across the White House National Security Council, National Economic Council, Domestic Policy Council, and multiple Cabinet agencies.

In previous tours, Rear Admiral Hickey served as the Commanding Officer of Base Alameda where he led over 500 people in providing all aspects of mission support across the Coast Guard's Eleventh District area of responsibility. Prior to reporting to Base Alameda, he served as the Commanding Officer of Project Resident Office Lockport, Louisiana where he led the 43-person unit in the project management and oversight of the \$4 billion Fast Response Cutter (FRC) shipbuilding program.



Rear Admiral Hickey's Coast Guard career has encompassed operational and mission support tours. His first assignment was Engineer Officer in Training onboard USCGC MIDGETT, home ported in Seattle, WA. He served at Civil Engineering Unit Oakland, CA as a Design & Construction Manager and at Integrated Support Center (ISC) Alameda, CA as the Industrial Manager and Assistant Facilities Engineer. He also served as Executive Officer of the Rescue 21 Project Resident Office in Scottsdale, AZ. Rear Admiral Hickey has completed two tours in the Office of Budget and Programs, first as a Program Reviewer and then as the Deputy Office Chief, working with Congress, the White House, and the Department of Homeland Security on the Coast Guard's annual budget requests.

Rear Admiral Hickey is a 1994 graduate of the Coast Guard Academy. He attended Senior Service School at the Massachusetts Institute of Technology (MIT) where he earned a Master of Science in System Design and Management. He also holds a Master of Science in Civil Engineering from the University of Illinois and a Master of Science in Project Management from the George Washington University. He is a graduate of the Advanced Acquisition Program at the Naval Postgraduate School in Monterey, CA, and is a certified Project Management Professional, a DHS Level III Program Manager and a licensed Professional Engineer in the state of California. He has been a fellow at MIT's Seminar XXI National Security Fellowship.

His honors include the Defense Superior Service Medal, the Legion of Merit, four Meritorious Service Medals, two Commendation Medals, two Achievement Medals, and a Commandant's Letter of Commendation.



United States Army

Brigadier General PAULA C. LODI

Commanding General Regional Health Command-Atlantic 9275 Doerr Road Building 1221 Fort Belvoir, Virginia 22060 Since: June 2020



### SOURCE OF COMMISSIONED SERVICE ROTC

<u>EDUCATIONAL DEGREES</u> Rutgers, the State University of New Jersey – BS – Nutrition Science Troy University – MS – Public Administration United States Army Command and General Staff College – MMS – Advanced Military Studies Naval War College – MA – National Security and Strategic Studies

### MILITARY SCHOOLS ATTENDED

Army Medical Department Officer Basic Course Combined Logistics Officer Advanced Course United States Army Command and General Staff College School of Advanced Military Studies United States Naval War College

FOREIGN LANGUAGE(S) None recorded

<b>PROMOTIONS</b>	DATE OF APPOINTMENT
2LT	24 May 90
1LT	31 May 92
CPT	1 Jun 94
MAJ	1 Nov 00
LTC	1 Dec 05
COL	1 Dec 11
BG	2 Jun 19

### FROM TO ASSIGNMENT

Jun 20	Present	Commanding General, Regional Health Command-Atlantic, Fort Belvoir, Virginia
Apr 19	Jun 20	Deputy Chief of Staff, G-3/5/7, United States Army Medical Command, Falls Church, Virginia
Jul 18	Apr 19	Director, Healthcare Operations, Office of The Surgeon General, United States Army, Falls
		Church, Virginia
May 16	Jul 18	Commander, 44th Medical Brigade, XVIII Airborne Corps, Fort Bragg, North Carolina
Jul 15	May 16	Chief, Leader Training Center, A Company, 187th Medical Battalion, United States Army
		Medical Department, Joint Base San Antonio, Texas
Jul 13	Jul 15	Commander, 14th Combat Support Hospital, 44th Medical Command, XVIII Airborne Corps,
		Fort Benning, Georgia
May 11	Jul 13	Executive Officer to the Director of the Army Staff, Office of the Chief of Staff, Army,
		Washington, DC
Aug 10	May 11	Deputy Commander, 1st Medical Brigade, III Corps, Fort Hood, Texas
T 00	A 10	

Jan 08 Aug 10 Commander, Special Troops Battalion, 15th Sustainment Brigade, 1st Cavalry Division, Fort

12/7/2020		Officer Resume
		Hood, Texas, and OPERATION IRAQI FREEDOM, Iraq
Apr 07	Jan 08	Surgeon (Rear)/Brigade Future Plans Officer, 1st Medical Brigade, III Corps, Fort Hood, Texas
Apr 06	Apr 07	Executive Officer, Task Force 21 Medical, OPERATION IRAQI FREEDOM, Iraq
May 04	Apr 06	Executive Officer, Headquarters and Headquarters Detachment, 21st Combat Support Hospital, 1st Medical Brigade, later 13th Sustainment Command (Expeditionary), Fort Hood, Texas
May 03	May 04	Logistics Plans Officer, Combined Joint Task Force 7/Multi National Corps-Iraq and OPERATION IRAQI FREEDOM, Iraq
Jun 02	May 03	Student, Advanced Military Studies, School of Advanced Military Studies, Fort Leavenworth,
Juli 02	iviay 05	Kansas
Jul 01	May 02	Student, United States Army Command and General Staff Officers Course, United States Army
		Command and General Staff College, Fort Leavenworth, Kansas
May 00	May 01	Chief, Military Personnel Branch, B Company, William Beaumont Army Medical Center, El
N 00	M 00	Paso, Texas
	May 00	Operations Officer, 18th Medical Command, Eighth United States Army, Korea
Jan 98	Nov 98	Deputy Chief, Managed Care Division, later Executive Officer, United States Army Medical Department Activity, Fort Hood, Texas
Sep 96	Jan 98	Logistics Officer/Brigade Support Operations Officer, Headquarters, Division Support
		Command, 4th Infantry Division, Fort Hood, Texas
Nov 95	Sep 96	Commander, Headquarters and Headquarters Detachment, 204th Forward Support Battalion, 4th Infantry Division, Fort Hood, Texas
Jan 95	Nov 95	Commander, C Company, 48th Forward Support Battalion, 2d Armored Division, Fort Hood,
	1101 90	Texas
Apr 94	Jan 95	Logistics Officer, 48th Forward Support Battalion, 2d Armored Division, Fort Hood, Texas
Sep 93	Apr 94	Student, Combined Logistics Officer Advanced Course, United States Army Logistics Management College, Fort Lee, Virginia
Mar 92	Sep 93	Adjutant, later Support Operations Maintenance Officer, 3d Support Battalion, 3d Infantry Division, V Corps, United States Army Europe, Germany
Sep 90	Mar 92	Ambulance Platoon Leader, later Executive Officer, C Company, 3d Support Battalion, 3d Infantry Division, V Corps, United States Army Europe, Germany

<u>SUMMARY OF JOINT ASSIGNMENTS:</u> Joint duty requirement waived due to promotion and projected utilization based primarily on scientific and technical skills.

SUMMARY OF OPERATIONAL ASSIGNMENTS Battalion Commander, 15th Support Training Battalion, 15th Sustainment Brigade, 1st Cavalry Division, OPERATION IRAQI	<u>DATE</u> Sep 09 - Jul 10	<u>GRADE</u> Lieutenant Colonel
FREEDOM, Iraq Executive Officer, Task Force 21 Medical, OPERATION IRAQI	Apr 06 - Apr 07	Lieutenant Colonel
FREEDOM, Iraq Logistics Plans Officer, Multi-National Corps-Iraq, C4 and OPERATION IRAQI FREEDOM, Iraq	Jan 04 - Jul 04	Major
<u>US DECORATIONS AND BADGES</u> Legion of Merit (with 2 Bronze Oak Leaf Clusters) Bronze Star Medal (with 2 Bronze Oak Leaf Clusters) Meritorious Service Medal (with Silver Oak Leaf Cluster) Army Commendation Medal (with 3 Bronze Oak Leaf Clusters) Army Achievement Medal (with 3 Bronze Oak Leaf Clusters) Expert Field Medical Badge Parachutist Badge Army Staff Identification Badge		

## Deputy Commanding General BG Steven M. Marks





1st Special Forces Command (Airborne)

Brigadier General Steven M. Marks was raised in Columbia, Missouri, and earned his commission from the University of Missouri ROTC Department where he received a Bachelor of Arts degree. After being commissioned as а second December lieutenant 1992 in and attending the Officer Basic Course, he reported to 2nd Battalion, 319th Airborne Field Artillery Regiment, 82nd Airborne Division, Fort Bragg, North Carolina.

Brig. Gen. Marks served in a variety of tactical assignments in the Airborne Field Artillery Regiment and Special Operations units. He served in the 82nd

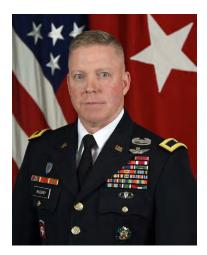


Airborne Division, 3rd Special Forces Group (Airborne), Joint Special Operations Command, United States Army Garrison – Italy, and Resolute Support Mission – Afghanistan. He also served as the Director of Operations Special Operations Task Force 33 – Afghanistan, Deputy J-3 Combined Joint Special Operations Task Force – Afghanistan, Deputy Chief of Operations Joint Special Operations Command, and Deputy J-3 Task Force 5-35 – Afghanistan.

Brig. Gen. Marks has commanded in Afghanistan at every rank from captain to lieutenant colonel, serving most recently as the Commander of the Special Operations Task Force – Northeast. He commanded the United States Army Garrison – Italy before returning to Joint Special Operations Command as the Director of the J5. He currently serves as the Deputy Commanding General for 1st Special Forces Command (Airborne).

Brig. Gen. Marks holds a Master of Arts degree in National Security and Strategic Studies from the U.S. Naval War College Newport, Rhode Island, and a Master of Science degree in Defense Analysis from the Naval Postgraduate School, Monterey, California. He is also a graduate of the Army's Command and General Staff College. His awards include the Defense Superior Service Medal, the Legion of Merit, the Bronze Star Medal with four oak leaf clusters, the Defense Meritorious Service Medal with two oak leaf clusters, and the Meritorious Service Medal with two oak leaf clusters. He also earned the Combat Infantryman Badge, Master Parachutist Badge, Military Freefall Badge, Special Forces Tab, and Ranger Tab.

### - De Oppresso Liber -



Brigadier General Michael C. "Mac" McCurry

Director of Army Aviation Office of the Deputy Chief of Staff, G-3/5/7 United States Army

Currently detailed as Director, Security and Assurance Operation Warp Speed

Brigadier General Michael C. McCurry assumed duties as Director of Army Aviation on 13 June 2019. He was commissioned a Second Lieutenant of Infantry in 1988 and following graduation, he became a Regular Army Aviation Officer and a Scout Helicopter Pilot. He holds a Baccalaureate Degree in Political Science from the University of Idaho, a Masters of Arts in National Strategic Policy from the U.S. Naval War College, and a Masters of Science in Strategic Studies from the U.S. Army War College. He is also a graduate of the National Security Policy Program and the Naval Operational Planner's Course (now MAWS), and is a certified Joint and Maritime Operational Planner.

His command and leadership assignments include: Platoon Leader, 2d Battalion, 82d Aviation Regiment, Fort Bragg, North Carolina, Saudi Arabia, and Iraq; Troop Commander, 3d Squadron, 17th Cavalry Regiment and HHC Commander, 2d Battalion (Attack), 25th Aviation Regiment, Fort Drum, New York; Squadron Commander, 6th Squadron, 17th Cavalry Regiment, Fort Wainwright, Alaska, and Kirkuk, Iraq; Deputy Brigade Commander Task Force 49, Baghdad, Iraq; Deputy Commander United States Army Alaska, Fort Wainwright, Alaska; Commander, 10th Combat Aviation Brigade, Fort Drum, New York; and Deputy Commanding General for Support, 2d Infantry Division, Camp Humphreys/Red Cloud, Korea.

His key staff and support assignments include: Maintenance Test Pilot and Company Executive Officer, 2d Battalion, 82d Aviation Regiment, Fort Bragg, North Carolina; Brigade Aviation Officer, 2nd Infantry "Commando" Brigade, Fort Drum, New York; Deputy Operations Officer, 19th Battlefield Coordination Detachment, Ramstein, Germany and Diyarbakir, Turkey; Squadron Executive Officer, 1st Squadron (Hvy), 4th Cavalry Regiment, Schweinfurt, Germany, and East Samarra, Iraq; and Squadron and Brigade Operations Officer, Fort Wainwright, Alaska and Balad, Iraq. BG McCurry previously served on the Headquarters, Department of the Army Staff as both Chief of Aviation Force Development (G-8) and the Deputy Director, Army Aviation (G-3/5/7).

His military awards and decorations include the Legion of Merit with four oak leaf clusters, the Bronze Star medal with three oak leaf clusters, the Meritorious Service Medal, the Air Medal

with Numeral 3, the Army Commendation Medal with three oak leaf clusters, the Army Achievement Medal with one oak leaf cluster, the Valorous Unit Award with one oak leaf cluster, the Meritorious Unit Citation, the Army Superior Unit Award Armed Forces Expeditionary Medal, Southwest Asia Service Medal, Iraq Campaign Medal with four Campaign Stars, Global War on Terrorism Expeditionary and Service Medals, the Armed Forces Service Medal, the Overseas Service Ribbon with six oak leaf clusters, the Army Service Ribbon and both Governments of Kuwait and Saudi Arabia-Kuwait Liberation Medals. He is authorized to wear the Combat Action, Master Army Aviator, and Parachutist badges. He is also a recipient of both the Silver Order of Saint George and the Silver Order of Saint Michael.

Brigadier General McCurry is married and has six children.

### **REAR ADMIRAL MARK MELSON Deputy Director for Joint Force Integration, J-7, Joint Staff**

Rear Adm. Mark A. Melson is a native of Dubuque, Iowa. He graduated from the University of Utah in 1992 and was awarded the Utah NROTC Unit Distinguished Naval Graduate upon commissioning. He earned a master's degree from the Eisenhower School for National Security and Resource Strategy in 2014, with a focus on the aircraft industry.

Melson was designated a naval flight officer in 1994 and has served in operational tours worldwide. Sea tours include Patrol Squadron (VP) 26, USS John F. Kennedy (CV 67) as assistant navigator, and VP-9. He



commanded VP-16 and served as executive officer and commanding officer in USS Makin Island (LHD 8), during which time the ship was awarded the Battle "E" and the Admiral Flatley award for operational and safety excellence in aviation operations.

Ashore, Melson has served as: flag lieutenant / flag aide to Commander, Surveillance and Reconnaissance Forces (CTF-67), U.S. Sixth Fleet; P-3 aviation assignments officer for shore and sea detailing at Navy Personnel Command; naval aide to the Vice President of the United States, serving in the White House; deputy director, Navy Senate Liaison; senior military assistant to the Supreme Allied Commander Europe (SACEUR), Mons, Belgium; and executive assistant to Deputy Chief of Naval Operations (OPNAV N3N5).

He assumed his role as deputy director for Joint Force Integration, J7, in June 2020.

Melson's personal awards include the Defense Superior Service Medal (two awards), Legion of Merit (two awards), Meritorious Service Medal (two awards) and other various service and joint awards.





### UNITED STATES AIR FORCE

## COLONEL BRANDON D. PARKER

Colonel Brandon Parker is the Director, Air Force Colonels Management. He leads the team coordinating personnel actions for over 4,000 Active Duty Colonels and Colonel-selects for the Deputy Chief of Staff, Manpower and Personnel. He advises the Chief of Staff, Secretary of the Air Force, and senior leaders on assignments, retirements, professional education and development opportunities, and implements force management policies, long range plans, force analysis and joint officer management.

Colonel Parker grew up in St. Louis, Missouri and Ogden, Utah, and is a 1996 graduate of the United States Air Force Academy. Prior to becoming the Director, he commanded the 7th Bomb Wing, Dyess Air Force Base, Texas. Colonel Parker also served as the vice commander of the 2nd Bomb Wing, Barksdale Air Force Base, Louisiana and commanded the 23rd Bomb Squadron, Minot Air Force Base, North Dakota. His staff assignments included duty as an executive officer to the Chief of Staff of the United States Air Force (CSAF) and as a joint planning officer at Headquarters, U.S. Strategic Command, Plans and Policy Directorate, Offutt Air Force



Base, Nebraska. Colonel Parker deployed in support of various contingencies including Operation Enduring Freedom and Operation Iraqi Freedom. He is a graduate of the U.S. Air Force Weapons School, the School of Advanced Air & Space Studies (SAASS), Air Command and Staff College (ACSC), and he served as a National Defense Fellow at Harvard's Kennedy School of Government. Colonel Parker is a command pilot with more than 2,800 hours in bomber aircraft and over 380 combat hours.

#### EDUCATION

1996 Bachelors Degree of Science, Psychology, U.S. Air Force Academy, Colo.

2003 Distinguished Graduate, Squadron Officer's School, Maxwell AFB, Ala.

2004 U.S. Air Force Weapons School, Nellis AFB, Nev., and Barksdale AFB, La.

2007 Master of Aeronautical Science Degree, Embry Riddle Aeronautical University, Daytona, Fla.

2008 Master of Military Art and Science, ACSC, Air University, Maxwell AFB, Ala.

2009 Master of Airpower Art and Science, SAASS, Air University, Maxwell AFB, Ala.

2010 Joint Forces Staff College, JPME II, Norfolk, Va.

2012 Air War College (by correspondence), Air University, Maxwell AFB, Ala.

2015 National Defense Fellow, Belfer Center, Harvard Kennedy School, Harvard University, Cambridge, Mass.

#### ASSIGNMENTS

- 1. Jan 1997 Feb 1998, student, undergraduate pilot training, Vance AFB, Okla.
- 2. Mar 1998 Sep 1998, student, B-52 initial qualification training, Barksdale AFB, La.
- 3. Oct 1998 Jul 2004, standardization/evaluation pilot, short range flight scheduler, weapons and tactics instructor pilot, and standardization/evaluation flight commander, 23rd Bomb Squadron, Minot AFB, N.D.
- 4. Aug 2004 Jul 2006, FTU weapons officer, flight commander, 11th Bomb Squadron, Barksdale AFB, La.
- 5. Aug 2006 Jul 2007, assistant director of operations, 2nd Operations Support Squadron, Barksdale AFB, La.
- 6. Aug 2007 Jun 2008, student, ACSC, Maxwell AFB, Ala.
- 7. Jul 2008 May 2009, student, SAASS, Maxwell AFB, Ala.
- 8. Jun 2009 Apr 2011, joint plans officer/strategist, HQ USSTRATCOM/J5, Offutt AFB, Neb.
- 9. May 2011 Jul 2012, assistant executive officer to the CSAF, Pentagon, Washington D.C.
- 10. Aug 2012 Jun 2014, Commander, 23rd Bomb Squadron, Minot AFB, N.D.
- 11. Jul 2014 Jun 2015, Fellow, Harvard University, Cambridge Mass.
- 12. Jul 2015 Jul 2017, Vice Commander, 2nd Bomb Wing, Barksdale AFB, La.
- 13. Aug 2017 Jun 2019, Commander, 7th Bomb Wing, Dyess AFB, Texas

14. Jul 2019 - Present, Director, Air Force Colonels Management Office, Pentagon, Washington D.C.

FLIGHT INFORMATION Rating: Command Pilot Flight Hours: 3,006 Aircraft Flown: B-1B, B-52H, T-37B, T-38A

MAJOR AWARDS AND DECORATIONS Legion of Merit with one oak leaf cluster Defense Meritorious Service Medal Meritorious Service Medal with three oak leaf clusters Air Medal with one oak leaf cluster Aerial Achievement Medal

#### EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 1996 First Lieutenant May 1998 Captain May 2000 Major May 2006 Lieutenant Colonel December 2010 Colonel July 2015

(Current as of July 2019)

## BRIGADIER GENERAL ALLAN (AL) M. PEPIN

BG Allan (AI) M. Pepin currently serves as the Deputy Commanding General for the U.S. Army Special Operations Command at Fort Bragg, NC.

Al was commissioned into the aviation branch as an ROTC graduate of Wentworth Institute of Technology, Boston Massachusetts. He has served in conventional and special operations organizations at several echelons, beginning his career as an air cavalry platoon leader in 3rd Squadron, 4th Cavalry Regiment.

As a Captain, Al served as a staff officer in 1st Attack Battalion, 101st Aviation Brigade before commanding in 1st Battalion, 187th Infantry Regiment. In 1996, Al assessed and was assigned to 1st Battalion, 160th Special Operations Aviation Regiment (Airborne) and served as a flight operations officer, an AH-6 platoon leader/executive officer, and as a special mission unit liaison officer.

As a Major, he served as the TF-160<sup>th</sup> battalion operations officer and AH-6 company commander, deploying in support of initial operations in Afghanistan after 9/11. He later deployed to Iraq as the 1-82 Aviation Task Force operations officer for the 82nd Airborne Division and served as the 82nd Aviation Brigade operations officer. Al returned to the 160th SOAR to serve as the Regiment's operations officer, while also deploying as a task force commander to Iraq and Afghanistan.

As a Lieutenant Colonel, Al served as the 160<sup>th</sup> SOAR executive officer, commanded the 1-145th Aviation Regiment, and commanded the 1st Battalion, 160th SOAR national mission force, deploying as a task force commander to Iraq and Afghanistan.

As a Colonel, he commanded the 3rd Combat Aviation Brigade and deployed the 3rd CAB to Afghanistan under 3ID HQ/ Combined Joint Task Force 3, with attachments from active duty and National Guard units to support operations in regional commands (RC) RC South, RC Southwest and RC West. After attending the Naval War College, Al served as the chief of staff for the U.S. Army Aviation Center of Excellence, and then as the executive officer for the commanding general of U.S. Forces Command.

As a Brigadier General, Al has commanded the U.S. Army Special Operations Aviation Command before assuming his current duties as the Deputy Commanding General for the U.S. Army Special Operations Command.

His spouse Heather is a Department of the Army Civilian Attorney. They are empty nesters with son Zachary married to their daughter-in-law Kayla. As a Massachusetts native, AI is a devoted New England sports fan and Heather is loyal to her Wisconsin teams. They both enjoy traveling to new places.







Brigadier General Joseph A. Ryan is the U.S. Army XVIII Airborne Corps Chief of Staff at Fort Bragg, North Carolina. XVIII Airborne Corps is 90,000 Soldiers strong and is known as "America's Contingency Corps." The organization includes the 82<sup>nd</sup> and 101<sup>st</sup> Airborne Divisions, 3<sup>rd</sup> Infantry Division, 10<sup>th</sup> Mountain Division, 3<sup>rd</sup> Expeditionary Sustainment Brigade and seven Separate Brigades as assigned units. Originally from New York, Brigadier General Ryan graduated from the United States Military Academy in 1991 with a Bachelor of Science degree in Engineering Physics and was commissioned into the Infantry. He is married with three children.

He began active service at Fort Bragg, North Carolina in the 82nd Airborne Division and has also served in the 1st Armored Division (Baumholder, Germany), the 75<sup>th</sup> Ranger Regiment, the 101st Airborne Division (Air Assault), at Headquarters, Department of the Army, and in the 4th Infantry Division. Beginning in 2001, he commanded units at various levels in both Afghanistan and Iraq and has deployed globally throughout his career for operations and exercises.

He is a graduate of the Infantry Officer's Basic and Advanced Courses, the Command and General Staff College at Fort Leavenworth, Kansas, the Joint and Combined Warfighting School, and the Army War College where he served as a Fellow at Columbia University in New York City.

Brigadier General Ryan holds a Master's Degree in Business Management from Webster University and is a Massachusetts Institute of Technology Seminar XXI Fellow.





UNITED STATES AIR FORCE

#### **BRIGADIER GENERAL CHRISTOPHER S. SAGE**

Brig. Gen. Christopher S. Sage is the Deputy United States Military Representative to the North Atlantic Treaty Organization. He supports the Military Representative and the Chairman of the Joint Chiefs of Staff in executing the U.S. political-military mission at the North Atlantic Council. Prior to his current assignment, he was the Executive Officer to the Commander, U.S. European Command and the Supreme Allied Commander, Europe.

Brig. Gen. Sage is originally from Newport News, Virginia, and was commissioned in 1994 as a graduate of the U.S. Air Force Academy. He commanded the 389th Fighter Squadron, the 389th Expeditionary Fighter Squadron, the 366th Operations Group and the 4th Fighter Wing. The general's assignments are a mix of joint, operational, and training tours, culminating in more than 4,400 flight hours. As an operational F-15E fighter pilot, he has over 1,100 combat hours and participated in operations Northern Watch, Deliberate Forge, Allied Force, Enduring Freedom and Iraqi Freedom. He also served as a Naval Flight Instructor while stationed aboard Naval Air Station Whiting Field.

Brig. Gen. Sage's previous staff tours include serving as the Assistant Executive Officer to the Chief of Staff of the Air Force and the Senior Military Assistant to the Deputy Chairman of the NATO Military Committee at NATO Headquarters in Brussels, Belgium.

#### EDUCATION

1994 Bachelor of Science, Social Science, U.S. Air Force Academy, Colorado Springs, Colo.

- 2000 Master of Business Administration, Colorado State University, Fort Collins
- 2001 Squadron Officer School, Maxwell Air Force Base, Ala.
- 2005 Air Command and Staff College, Maxwell AFB, Ala., by correspondence

2008 Master of Arts, National Security and Strategic Studies, College of Naval Command and Staff College, Naval War College, Newport, R.I.

2008 Maritime Advanced Warfighting School (SAASS Equivalent), Naval War College, Newport, R.I. 2010 Air War College, Maxwell AFB, Ala., by correspondence

2012 Joint and Combined Warfighting School, Joint Forces Staff College, Norfolk, Va.

2012 U.S. Air Force Leadership Enhancement Program, Center for Creative Leadership, Greensboro, N.C.

2014 National Defense Fellow, Harvard University, Weatherhead Center for International Affairs, Cambridge, Mass. 2016 Enterprise Leadership Seminar, Kenan-Flagler School of Business, University of North Carolina, Chapel Hill

2018 Global Africa Seminar, Area Studies Seminars, Capitol Hill Club, Washington, D.C.

#### ASSIGNMENTS

1. December 1994–December 1995, Student, Joint Undergraduate Pilot Training, Reese Air Force Base, Texas

2. May 1996–December 1996, F-15E Student Pilot, 334th Fighter Squadron, Seymour Johnson AFB, N.C.

- 3. January 1996–March 2000, F-15E Instructor Pilot, Chief of Mission Planning, 492d Fighter Squadron, Royal Air Force Lakenheath, United Kingdom
- 4. April 2000–December 2003, T-34C Naval Flight Instructor, Flight Commander and Chief, Standardization/Evaluation and Training, VT-3, Naval Air Station Whiting Field, Fla. 5. April 2004–July 2007, F-15E Evaluator Pilot, Chief of Scheduling, Assistant Director of Operations, 336th Fighter

Squadron; Chief, Wing Exercises and Inspections, 4th Fighter Wing, Seymour Johnson AFB, N.C.

6. January 2005-July 2007, Presidential Advance Agent, CVAM, the Pentagon, Arlington, Va.

7. August 2007-September 2008, Student, College of Naval Command and Staff; and Maritime Advanced Warfighting School (SAASS equivalent), Naval War College, Newport, R.I.

8. August 2008–January 2009, Chief, Joint Studies and Analysis Branch, Strategy and Integration Division, A8XS, the Pentagon, Arlington, Va

- 9. February 2009–March 2010, Assistant Executive Officer to the Chief of Staff of the Air Force, Headquarters U.S. Air Force, the Pentagon, Arlington, Va 10. June 2010–January 2011, Director of Operations, 389th Fighter Squadron, Mountain Home AFB, Idaho

January 2011–March 2012, Commander, 389th Fighter Squadron, Mountain Home AFB, Idaho
 March 2012–June 2013, Commander, 366th Operations Group, Mountain Home AFB, Idaho

- July 2013–July 2014, National Defense Fellow, Weatherhead Center for International Affairs, Harvard University, Cambridge, Mass.
   July 2014–June 2016, Senior Military Assistant to the Deputy Chairman of the NATO Military Committee, NATO Headquarters, Brussels, Belgium
- June 2016–July 2018, Commander, 4th Fighter Wing, Seymour Johnson AFB, N.C.
   July 2018–May 2019, Senior Special Assistant to the Commander, U.S. European Command and Supreme Allied Commander Europe

17. May 2019-April 2020, Executive Officer to the Commander, U.S. European Command and the SACEUR

18. May 2020-present. Deputy U.S. Military Representative to the North Atlantic Treaty Organization. Brussels. Belgium

#### SUMMARY OF JOINT ASSIGNMENTS

1. July 2014–June 2016, Senior Military Assistant to the Deputy Chairman of the NATO Military Committee, NATO Headquarters, Brussels, Belgium, as a colonel

- 2. July 2018-May 2019, Senior Special Assistant to the Commander, U.S. European Command and the SACEUR, SHAPE, Belgium, as a colonel
- 3. May 2019-April 2020, Executive Officer to the Commander, U.S. European Command and the SACEUR, SHAPE, Belgium, as a colonel

4. May 2020-present, Deputy U.S. Military Representative to the North Atlantic Treaty Organization, Brussels, Belgium, as a brigadier general

#### FLIGHT INFORMATION

Rating: command pilot Flight Hours: more than 4,400 Combat Hours: 1,116 Aircraft Flown: T-37, T-38, AT-38, T-34C and F-15E

#### MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal with oak leaf cluster Legion of Merit with oak leaf cluster Meritorious Service Medal with three oak leaf clusters Air Medal with twelve oak leaf clusters Air Force Commendation Medal Naval and Marine Corps Commendation Medal Air Force Achievement Medal with two oak leaf clusters Air Force Combat Action Medal



Presidential Unit Citation Armed Forces Expeditionary Medal with three service stars Kosovo Campaign Medal with one service star Afghanistan Campaign Medal with two service stars Iraq Campaign Medal with three service stars NATO Medal with service star

**EFFECTIVE DATES OF PROMOTION** Second Lieutenant June 1, 1994 First Lieutenant June 1, 1996 Captain June 1, 1998 Major Sept. 1, 2004 Lieutenant Colonel June 1, 2008 Colonel July 1, 2012 Brigadier General Aug. 2, 2020

(Current as of September 2020)





### UNITED STATES AIR FORCE

### **BRIGADIER GENERAL DAVID J. SANFORD**

Brigadier General David J. Sanford is the Commander of Defense Supply Center Richmond and Defense Logistics Agency Aviation, Richmond, Virginia. DLA Aviation is a major subordinate command of DLA and is the agency's combat logistics and supply chain manager for aviation and nuclear assets across the Department of Defense. DLA Aviation is headquartered in Richmond and operates at 18 geographically separated sites acoss the U.S. General Sanford's team is comprised of more than 3,800 civilian and military personnel supporting more than 1,700 weapon systems as the U.S. military's integrated materiel manager for more than 1.2 million national stock number items, industrial retail supply and depot-level repairable acquisitions resulting in over \$5.8 billion in annual sales.

General Sanford received his commission through the Air Force Officer Training School, Maxwell Air Force Base, Alabama, in 1995. He graduated from Georgia State University, Atlanta, with a Bachelor of Arts in Marketing. He is a Joint Qualified Officer who performed duties as the Chief, Distribution Division, United States Central Command, MacDill Air Force Base, Florida. He has served at all levels of command to include flight, group, wing, major command and combatant command levels. Prior to this assignment, he served as the Associate Director at the Directorate of Resource Integration, Deputy Chief of Staff for Logistics, Engineering and Force Protection, Headquarters U.S. Air Force, Washington, D.C., where he assisted the director in the planning, programming and budgeting of weapons systems sustainment, vehicles and support equipment, logistics and installation resource requirements.



#### EDUCATION

- 1993 Bachelor of Arts, Marketing, Georgia State University, Atlanta, GA
- 1998 Master of Science, Logistics Management, Air Force Institute of Technology, Wright-Patterson Air Force Base, OH
- 2000 Squadron Officer School, Maxwell Air Force Base, Montgomery, AL
- 2005 Distinguished Graduate, Advanced Logistics Readiness Officer Course, Air Force Expeditionary Center, Ft. Dix, NJ
- 2007 Air Command and Staff College, Correspondence, Maxwell Air Force Base, Montgomery, AL
- 2008 Distinguished Graduate, Master of Military Operational Art and Science, Air Command and Staff College, Maxwell AFB, AL
- 2009 Air War College, Correspondence, Maxwell Air Force Base, Montgomery, AL
- 2013 Master of Science, National Security Studies, National War College, Ft. McNair, Washington D.C.
- 2014 Enterprise Leadership Seminar, University of North Carolina Kenan-Flagler Business School, Chapel Hill, NC
- 2015 Leadership Enhancement Program, Center for Creative Leadership, Greensboro, NC
- 2019 Senior Acquisition Management Course, Defense Acquisition University, Ft. Belvoir, VA
- 2020 National & International Security Leadership Seminar, Alan Freed Associates, Washington D.C.

#### ASSIGNMENTS

1. May 1995 – May 1997: Flight Commander for Materiel Storage and Distribution and Flight Commander for Supply Readiness, 23d Supply Squadron and Executive Officer, 23d Logistics Group, Pope AFB, NC

May 1997 – Sep 1998: Student, Air Force Institute of Technology, Graduate Logistics Management, Wright-Patterson AFB, OH
 Sep 1998 – Jul 2001: Chief, Supply Programs and Analysis, Logistics System Research Program Manager, Air Force

Research Laboratory, Wright- Patterson AFB, OH

Jul 2001 – Jul 2002: Flight Commander, Combat Operations Support Flight, 16th Supply Squadron, Hurlburt Field, FL
 Jul 2002 – Jun 2004: Flight Commander/Installation Deployment Officer, Readiness Flight, 16th Logistics Readiness
 Squadron, Hurlburt Field, FL

 Jul 2004 – Jul 2005: Chief, Logistics Officer Development, Air Force Personnel Command, Randolph AFB, TX
 Jul 2005 – Jul 2007: Chief, Logistics Readiness Officer Assignment Team, then Chief, Field Grade Officer Assignments, Randolph AFB, TX

8. Aug 2007 - Jun 2008: Student, Air Command and Staff College, Maxwell AFB, AL

9. Jun 2008 - Jul 2009: Commander, 332d Expeditionary Logistics Readiness Squadron, Joint Base Balad, Iraq

10. Aug 2009 – Aug 2011: Chief, Logistics Panel Programs, then Chief, Logistics Readiness Programs, and later Logistics Panel Chair, DCS for Logistics, Installations, and Mission Support, Headquarters U.S. Air Force, the Pentagon, Arlington, VA

12. Aug 2011 – Jul 2012: Chief, Corporate Branch, "AF Engine Room," Deputy Chief of Staff for Strategic Plans and Programs, Headquarters U.S. Air Force, the Pentagon, Arlington, VA

13. Aug 2012 – Jun 2013: Student, National War College, Ft. McNair, Washington D.C.

14. Jun 2013 - June 2014: Commander, 386th Expeditionary Mission Support Group, Southwest Asia

15. Jul 2014 - Jul 2016: Chief, Distribution Division, United States Central Command, MacDill AFB, FL

16. Jul 2016 - July 2018: Commander, 635th Supply Chain Operations Wing, Scott AFB, IL

17. Jul 2018 – Jul 2019: Associate Director at the Directorate of Resource Integration, Deputy Chief of Staff for Logistics,

Engineering, and Force Protection, Headquarters U.S. Air Force, the Pentagon, Arlington, VA

18. Jul 2019 – Present, Commander, Defense Supply Center Richmond and Defense Logistics Agency Aviation, Richmond, VA

#### SUMMARY OF JOINT ASSIGNMENTS

Jul 2014 – Jul 2016: Chief, Distribution Division, United States Central Command, MacDill AFB, FL as a Colonel
 Jul 2019 – Present, Commander, Defense Supply Center Richmond and Defense Logistics Agency Aviation, Richmond, VA as Brigadier General

#### MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal Legion of Merit Bronze Star Medal with oak leaf cluster Defense Meritorious Service Medal Air Force Meritorious Service Medal with three oak leaf clusters Joint Service Commendation Medal Air Force Commendation Medal with oak leaf cluster Air Force Achievement Medal with oak leaf cluster Air Force Recognition Ribbon Kosovo Campaign Medal Air and Space Campaign Medal Iraq Campaign Medal with two bronze stars Afghanistan Campaign Medal with bronze star NATO Medal with bronze star

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant May 5, 1995 First Lieutenant May 5, 1997 Captain May 5, 1999 Major June 1, 2005 Lieutenant Colonel Mar 1, 2009 Colonel Oct 1, 2013 Brigadier General Sep 24, 2019

(Current as of Aug 2020)



## Rear Admiral Richard E. Seif, U.S. Navy Commander, Undersea Warfighting Development Center

Rear Admiral Seif is a native of Pittsburgh, Pennsylvania. He graduated from the United States Naval Academy in 1992 with a Bachelor of Science in Marine Engineering. He also holds a Master's in Business Administration from the College of William and Mary's Mason School of Business.

At sea, he has served aboard five nuclear fast attack submarines. He served as a Junior Officer aboard USS Newport News (SSN 750), Engineer Officer and Combat Systems Officer aboard USS Oklahoma City (SSN 723), and Executive Officer aboard USS Houston (SSN 713).

He commanded USS Buffalo (SSN 715), homeported in Guam, from April 2010 to February 2013. During this tour, he conducted extensive operations in the Western Pacific, and the boat was awarded the Navy Unit Commendation, the Meritorious Unit Commendation, two Battle Efficiency



awards, and the Arleigh Burke Fleet Trophy. He also commanded USS Jacksonville (SSN 699), completing a 5<sup>th</sup> and 7<sup>th</sup> Fleet deployment. Most recently, he served as Commodore, Submarine Squadron One and Chief of Staff to Commander Submarine Force, U.S. Pacific Fleet.

Ashore, he served as the Military Assistant to the Assistant Secretary for Defense for Strategy, Plans, and Capabilities; Deputy Chief of Staff for Operations for Submarine Group Seven/Task Force 74 in Yokosuka, Japan; the Navy's National Director of Submarine and Nuclear Power Recruiting; Board Member and Executive Officer of the Fleet Forces Command Nuclear Propulsion Examining Board; and Flag Aide to Commander Submarine Force, U.S Atlantic Fleet/Submarine Allied Command Atlantic.

His personal decorations include the Defense Superior Service Medal (two awards), Legion of Merit (three awards), Meritorious Service Medal (four awards), Joint Commendation Medal, Navy and Marine Corps Commendation Medal (five awards), and Navy and Marine Corps Achievement Medal (three awards). He has served with crews that have earned seven Battle Efficiency awards, two Arleigh Burke Fleet Trophies, and various unit and campaign awards.





## UNITED STATES AIR FORCE

### **BRIGADIER GENERAL REBECCA J. SONKISS**

Brig Gen Rebecca J. Sonkiss is the Deputy Director for Counter Threats and International Cooperation on the Joint Staff, Washington, D.C. The deputy directorate advises the Chairman of the Joint Chiefs of Staff on all global and functional matters pertaining to stability and humanitarian engagement, security cooperation activities, the Chairman's mission to the UN, countering weapons of mass destruction, countering violent extremist organizations, Arctic, and Maritime operations.

Brig Gen Sonkiss graduated from the US Air Force Academy in 1994. She commanded the 15th Airlift Squadron through two deployments, was the Vice Commander of the 455th Air Expeditionary Wing, Bagram, Afghanistan, and also Commanded the 62d Airlift Wing at Joint Base Lewis-McChord.

Prior to her current assignment, the general served as the Commander, 89th Airlift Wing, Joint Base Andrews, Maryland. There she was responsible for the worldwide special air mission airlift for the President, Vice President, cabinet members, combatant commanders, and other senior military and elected leaders as tasked by the White House, Air Force Chief of Staff, and Air Mobility Command, in addition to providing 24/7 alert airlift and operating an Executive Airlift Traning Center and Government Network Operations Center.



Brig Gen Sonkiss is a command pilot with more than 4,400 hours, including 1377 combat hours.

#### EDUCATION

1994 Bachelor of Science, Engineering Mechanics, United States Air Force Academy, Colorado Springs, Colo.

2001 Distinguished Graduate, Squadron Officer School, Maxwell Air Force Base, Ala.

2005 Air Command and Staff College, Maxwell AFB, Ala., by correspondence

2006 Master of Science, Aeronautical Science, Embry-Riddle Aeronautical University, Daytona Beach, Fla.

2007 Master of Science, Strategic Intelligence, Asia Regional Specialty, National Defense Intelligence College, Defense Intelligence Agency, Bolling Air Force Base, Washington, D.C.

2011 Air War College, Maxwell AFB, Ala., by correspondence

2014 Distinguished Graduate and Research Writing Award Recipient, Master of Science, National Resource Strategy, National Defense University, Dwight D. Eisenhower School, Fort Lesley J. McNair, Washington, D.C.

2018 Air Force Enterprise Leadership Seminar, University of North Carolina at Chapel Hill

#### ASSIGNMENTS

- 1. June 1994 February 1995, Executive Officer, 54th Operations Group, US Air Force Academy, Colo.
- 2. February 1995 August 1995, Student, Joint Specialized Undergraduate Pilot Training, Laughlin Air Force Base, Texas
- 3. August 1995 April 1996, Student, Joint Specialized Undergraduate Pilot training, Naval Air Station Corpus Christi, Texas
- 4. August 1996 October 1999, Squadron Scheduler, Squadron Chief of Safety, Aircraft Commander, EC-130E, 42d Airborne Command and Control Squadron, Davis-Monthan AFB, Ariz.

5. October 1999 – December 2001, Squadron Chief of Safety, Training Flight Commander, B-Flight Commander, Evaluator Pilot, RQ-1A/B, 11th Reconnaissance Squadron, Creech AFB, Nev.

6. December 2001 - May 2002, Student, C-17 Initial Aircraft Commander Qualification Course, Altus AFB, Okla.

7. May 2002 – August 2005, Squadron Operations Controller, Squadron Executive Officer, Wing Executive Officer, Instructor Aircraft Commander, C-17A, 8th Airlift Squadron, 62d Airlift Wing, Joint Base Lewis-McChord, Wash.

8. August 2005 – August 2006, Unmanned Aircraft Systems Career Field Manager, Operational Training Division, Headquarters Air Force, the Pentagon, Washington, D.C.

9. August 2006 – August 2007, Student, National Defense Intelligence College, Defense Intelligence Agency, Bolling AFB, Washington, D.C.

10. August 2007 – May 2010, Chief, 437th Airlift Wing Objective Wing Command Post, Director of Operations, 17th Airlift Squadron, Evaluator Aircraft Commander, C-17A, Charleston AFB, S.C.

11. May 2010 - May 2012, Commander, 15th Airlift Squadron, Charleston AFB, S.C.

12. June 2012 – June 2013, Executive Officer to the Commander, Air Mobility Command, Scott AFB, III.

13. July 2013 – June 2014, Student, Dwight D. Eisenhower School for National Security and Resource Strategy, National Defense University, Fort Lesley J. McNair, Washington D.C.

14. June 2014 – July 2016, USTRANSCOM liaison to USCENTCOM and USSOCOM, MacDill AFB, Fla.

15. July 2016 – July 2017, Vice Commander, 455th Air Expeditionary Wing, Bagram Airfield, Afghanistan

16. July 2017 – May 2018, Commander, 62d Airlift Wing, JB Lewis-McChord, Wash.

17. June 2018 – June 2020, Commander, 89th Airlift Wing, JB Andrews, Md.

18. July 2020 – Present, Deputy Director, Counter Threats and International Cooperation (J-5), the Joint Staff, Washington, D.C.

#### SUMMARY OF JOINT ASSIGNMENTS

1. Jun 2014 – July 2016, USTRANSCOM liaison to USCENTCOM and USSOCOM, MacDill AFB, Fla., as a colonel

#### FLIGHT INFORMATION

Rating: command pilot Flight hours: more than 4,400 Aircraft flown: T-37B, T-44, C-130E, EC-130E/H, RQ-1A/B, C-130J, C-17A, C-37A/B, and C-32A

#### MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal Legion of Merit with oak leaf cluster Bronze Star Meritorious Service Medal with seven oak leaf clusters Air Medal with six oak leaf clusters Aerial Achievement Medal with two oak leaf clusters Joint Service Commendation Medal Air Force Commendation Medal with oak leaf cluster Combat Readiness Medal with five oak leaf clusters Kosovo Campaign Medal with bronze star Afghanistan Campaign Medal with two bronze stars Global War on Terrorism Expeditionary Medal Global War on Terrorism Service Medal Humanitarian Service Medal with two bronze stars Armed Forces Expeditionary Medal Air Force Expeditionary Service Ribbon with Gold Border with five oak leaf clusters

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant June 1, 1994 First Lieutenant June 1, 1996 Captain June 1, 1998 Major September 1, 2004 Lieutenant Colonel August 1, 2009 Colonel October 1, 2014 Brigadier General July 3, 2020

(Current as of July 2020)

## Rear Admiral Dean A. VanderLey Commander, Naval Facilities Engineering Command, Atlantic Fleet Civil Engineer, U.S. Fleet Forces Command

Rear Adm. Dean VanderLey is a native of Tacoma, WA. He graduated from Calvin College with a B.S. in Mechanical Engineering and received his commission from Officer Candidate School in Newport, RI in 1991. He also holds a Master of Science in Civil and Environmental Engineering from Stanford University.

VanderLey assumed command of Naval Facilities Engineering Command, Atlantic and duties as Deputy Fleet Civil Engineer, Unites States Fleet Forces Command on 06 August, 2019. He previously commanded Naval Facilities Engineering Command Mid-Atlantic and Naval Mobile Construction Battalion 4.

After entering the Navy through the nuclear submarine training pipeline, VanderLey served on the USS MICHIGAN, SSBN 727, in various division officer positions from 1993-1996. He then served as the lead instructor for the Trident Prospective Commanding Officer course at Trident Training Facility, Bangor.



VanderLey was selected for transfer to the Civil Engineer Corps (CEC) in 1998. His initial CEC tours included Assistant Resident Officer in Charge of Construction at Puget Sound Naval Shipyard; Assistant Public Works Officer at Naval Air Station Keflavik, Iceland; and Operations Officer for Naval Mobile Construction Battalion 7.

His facilities and staff tours include Planning Officer at CNIC; Executive Assistant to the Principal Deputy Assistant Secretary of the Navy (Installations and Environment), Mr. Wayne Arny; Public Works Officer for Naval Station Norfolk; Civil Engineer Corps Head Detailer; Deputy Commander for Operations for NAVFAC Atlantic, and most recently Vice Commander for NAVFAC Atlantic.

VanderLey is a Submarine and Seabee Combat Warfare officer, a Joint Qualified Officer, a member of the Acquisition Professional Community, a registered Professional Engineer, and a Certified Energy Manager. VanderLey is proud to have served with teams authorized to wear the Army and Navy Meritorious Unit Commendations, the Navy "E" Ribbon, and the Peltier Award. His decorations include two Legion of Merits, Bronze Star, six Meritorious Service Medals, three Navy Commendation Medals, four Navy Achievement Medals, the Combat Action Ribbon, the Presidential Unit Commendation Ribbon, and the Iraq and Afghanistan Campaign Medals.

## **Rear Admiral Eric Ver Hage**

### Navy Regional Maintenance Center (CNRMC) and Director, Surface Ship Maintenance and Moderation (SEA 21)

Rear Adm. Ver Hage is a native of Mechanicsburg, Pennsylvania. He enlisted in the Navy in 1984 and served as an electronics technician until his appointment to the Naval Academy. He graduated in 1991 with a Bachelor's of Science degree in Political Science and from the Naval War College in 2008 with a Master of Art's degree in National Security and Strategic Studies.

RDML Ver Hage is a designated surface acquisition professional and has served in a variety of afloat and ashore assignments. His tours at sea include duty aboard four ships and three afloat staffs. Ship assignments include commanding officer of USS Carr (FFG 52); executive officer of USS San Jacinto (CG 56); commissioning operations officer of USS Higgins (DDG 76) and as strike officer and damage control assistant aboard USS Chancellorsville (CG 62).



Afloat staff assignments include flag aide to Commander Second Fleet/Striking Fleet Atlantic; exercise/regional engagement officer in Manama, Bahrain-based Destroyer Squadron Five Zero and as officer in charge of Tomahawk Afloat Planning System Pacific Team One embarked aboard USS Carl Vinson (CVN 70) with Commander, Cruiser-Destroyer Group Three.

Ashore, RDML Ver Hage served in a number of acquisition and staff assignments with the Missile Defense Agency (MDA) as the major program manager for Aegis Ashore, where he was responsible for the design, development, testing, Ballistic Missile Defense System integration and fielding of the Aegis Ashore program capabilities. Prior to his MDA assignment, RDML Ver Hage served as the U.S. national point of contact and program executive officer of Integrated Warfare Systems (PEO IWS) project manager for U.S. participation in the Maritime Theater Missile Defense (MTMD) forum. RDML Ver Hage served as commanding officer of Naval Surface Warfare Center, Corona Division and as commanding officer of Naval Surface Warfare Center, Port Hueneme Division.

He also served as an associate fellow with the Chief of Naval Operations (OPNAV) Strategic Studies Group XXVI and twice on the OPNAV Surface Warfare Directorate staff to include as a DDG-1000 action officer and as the Weapons and Sensors branch head.

Most recently, RDML Ver Hage served as commander, Naval Surface Warfare Center/commander, Naval Undersea Warfare Center, and led more than 27,000 scientists, engineers, technicians and support personnel, both civilian and active duty, at eight Surface Warfare Divisions and two Undersea Warfare Divisions. The NAVSEA Warfare Centers provide research, development, test and evaluation for the future Navy as well as in-service engineering and logistics support for the operational naval forces.

RDML Ver Hage assumed duties as the commander, Navy Regional Maintenance Center (CNRMC) and NAVSEA director, Surface Ship Maintenance and Modernization (SEA 21) on Apr. 24, 2020.

RDML Ver Hage's personal awards include the Defense Superior Service Medal, Legion of Merit (two awards), Meritorious Service Medal (six awards), Navy Marine Corps Commendation Medal (six awards), Joint Service Achievement Medal, Navy Marine Corps Achievement Medal (three awards) and various unit and service medals and ribbons.

## **Rear Admiral Michael Vernazza**

## **Commander, Naval Information Warfighting Development Center**

Rear Adm. Michael Vernazza is a native of New Jersey and a 1990 graduate of the U.S. Naval Academy, where he received a Bachelor of Science in Political Science. He holds a Master of Arts in Public Administration from Troy State University, a Certificate in Legislative Studies from Georgetown University, and is a graduate of the Naval War College and the Joint Forces Staff College. He is a Massachusetts Institute of Technology Seminar XXI Fellow and a Harvard Kennedy School of Government Senior Executive Fellow.



Originally he was a surface warfare officer, his initial assignments included serving as electrical officer aboard USS Aylwin (FF 1081), main propulsion assistant aboard USS Capodanno (FF 1093) and officer-in-charge of Engineering Training Group, Guantanamo Bay, Cuba.

As an intelligence officer, Vernazza's assignments included Asian tactical officer and Northeast Asia naval branch chief at Joint Intelligence Center Pacific; fleet intelligence support officer at U.S. Commander, 3rd Fleet (C3F) aboard USS Coronado (AGF 11); and intelligence requirements and readiness officer at U.S. Fleet Forces Command. His senior leadership assignments included command operations officer, Joint Forces Command Intelligence Command; deputy branch head for Battlespace Awareness Programs, Office of the Chief of Naval Operations (OPNAV); team lead for intelligence and irregular warfare, 2010 Quadrennial Defense Review, OPNAV; director for intelligence, Carrier Strike Group 11 aboard USS Nimitz (CVN 68); director for intelligence, C3F; division director, Information Warfare Community and Foreign Area Officer Assignments/Senior Intelligence Officer Detailing (PERS-47); and chief of staff, U.S. Fleet Cyber Command/U.S. 10th Fleet; Deputy Commander, U.S. 10<sup>th</sup> Fleet, and Commander, Task Force Pacific. Vernazza commanded Navy Information Operations Command (NIOC) Georgia and Commander, Task Force 1050, Ft. Gordon, Georgia.

He is the recipient of various personal, unit and campaign awards including the Edwin T. Layton Leadership Award, Legion of Merit, Defense Meritorious Service Medal and Meritorious Service Medal.





UNITED STATES AIR FORCE

## **BRIGADIER GENERAL JOHN C. WALKER**

Brigadier General John C. Walker is the Deputy Director, Air Force Warfighting Integration Capability, office of the Deputy Chief of Staff for Strategy, Integration, and Requirements, Headquarters United States Air Force, the Pentagon, Washington, D.C.

General Walker earned his commission in 1993 from the United States Air Force Academy and his pilot wings from Euro-NATO Joint Jet Pilot Training at Sheppard AFB, TX. He is a command pilot with over 2,700 hours, primarily in the F-16, and has commanded at the squadron, group, and wing levels. He is a graduate of the U.S. Army Command and General Staff College, the U.S. Army School of Advanced Military Studies, and the Joint Forces Staff College's Joint Advanced Warfighting School.

#### EDUCATION

1993 Bachelor of Science, USAF Academy, Colorado Springs, Colorado 2000 Squadron Officer School, Maxwell AFB, Alabama 2007 Master of Military Art and Science in Strategy, U.S. Army Command &

General Staff College, Fort Leavenworth, Kansas

2008 Master of Military Art and Science in Theater Operations, U.S. Army School of Advanced Military Studies, Fort Leavenworth, Kansas 2012 Master of Science in Joint Campaign Planning and Strategy, Joint

Advanced Warfighting School, Norfolk, Virginia



#### ASSIGNMENTS

- 1. November 1993 December 1994, Student Pilot, Euro-NATO Joint Jet Pilot Training, Sheppard AFB, Texas
- 2. April 1995 March 1996, Student Pilot, 309th Fighter Squadron, Luke AFB, Arizona
- 3. March 1996 September 1998, Squadron Scheduler and F-16 Pilot, 34th Fighter Squadron, Hill AFB, Utah
- 4. September 1998 July 2000, Chief of Training and F-16 Instructor Pilot, 36th Fighter Squadron, Osan AB, Korea
- 5. September 2000 September 2003, Flight Commander and Harrier GR7 Instructor Pilot, Number 1 (Fighter) Squadron, Royal Air Force Cottesmore, UK

6. January 2004 – May 2006, Assistant Director of Operations, Chief of Wing Deployments and BRAC, and F-16 Instructor Pilot and Flight Examiner, 389th Fighter Squadron, Mountain Home AFB, Idaho

- 7. July 2006 June 2007, Student, U.S. Army Command and General Staff College, Fort Leavenworth, Kansas
- 8. July 2007 May 2008, Student, U.S. Army School of Advanced Military Studies, Fort Leavenworth, Kansas
- 9. June 2008 March 2009, Director of Operations, 6th Combat Training Squadron, Nellis AFB, Nevada
- 10. March 2009 February 2010, Commander, 549th Combat Training Squadron, Nellis AFB, Nevada
- 11. June 2010 June 2011, Commander, Provincial Reconstruction Team Laghman, FOB Mehtar Lam, Afghanistan
- 12. July 2011 June 2012, Student, Joint Advanced Warfighting School, Joint Forces Staff College, Norfolk, Virginia
- 13. June 2012 July 2013, Director of Weapon Systems Integration, Office of the Under Secretary of Defense (Acquisition, Technology, and Logistics), the Pentagon, Washington, D.C.

14. July 2013 – May 2014, Military Assistant to the Assistant Secretary of Defense (Acquisition), Office of the Under Secretary of Defense (Acquisition, Technology, and Logistics), the Pentagon, Washington, D.C.

- 15. May 2014 July 2015, Commander, 8th Operations Group, Kunsan AB, Korea
- 16. July 2015 June 2017, Commander, 39th Air Base Wing, Incirlik Air Base, Turkey

17. June 2017 – June 2018, Chairman of the Joint Chiefs of Staff's Special Assistant to the Secretary of State, Joint Staff, the Pentagon, Washington, D.C.

18. June 2018 – July 2019, Director, Joint Staff Legislative Affairs, Joint Staff, the Pentagon, Washington, D.C.

19. July 2019 – November 2019, Vice Commander, 9th Air and Space Expeditionary Task Force-Afghanistan; and Deputy Commander, NATO Air Command-Afghanistan, Kabul, Afghanistan

20. December 2019 – June 2020, Commander, 378th Air Expeditionary Wing, Prince Sultan Air Base, Kingdom of Saudi Arabia 21. July 2020 – Present, Deputy Director, Air Force Warfighting Integration Capability, the Pentagon, Washington, D.C.

#### SUMMARY OF JOINT ASSIGNMENTS

1. June 2010 – June 2011, Commander, Provincial Reconstruction Team Laghman, FOB Mehtar Lam, Afghanistan, as a lieutenant colonel

2. June 2012 – July 2013, Director of Weapon Systems Integration, Office of the Under Secretary of Defense (Acquisition, Technology, and Logistics), the Pentagon, Washington, D.C., as a lieutenant colonel

3. July 2013 – May 2014, Military Assistant to the Assistant Secretary of Defense (Acquisition), Office of the Under Secretary of Defense (Acquisition, Technology, and Logistics), the Pentagon, Washington, D.C., as a colonel

4. June 2017 – June 2018, Chairman of the Joint Chiefs of Staff's Special Assistant to the Secretary of State, Joint Staff, the Pentagon, Washington, D.C., as a colonel

5. June 2018 – July 2019, Director, Joint Staff Legislative Affairs, Joint Staff, the Pentagon, Washington, D.C., as a colonel

#### FLIGHT INFORMATION

Rating: Command Pilot Flight Hours: More than 2,700, including 288 combat hours Aircraft Flown: T-37, T-38, AT-38, F-16, Hawk, and Harrier GR7

#### MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal Legion of Merit Bronze Star Meritorious Service Medal Air Medal Aerial Achievement Medal Air Force Commendation Medal Army Commendation Medal Air Force Achievement Medal Army Achievement Medal

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant June 2, 1993 First Lieutenant June 2, 1995 Captain June 2, 1997 Major Oct. 1, 2003 Lieutenant Colonel Oct. 1, 2008 Colonel Oct. 1, 2013 Brigadier General Aug. 2, 2019

(Current as of July 2020)



# **Rear Admiral Tom Williams**

## Director, Global Integration and Engagement, N5I, Office of the Chief of Naval Operations



A native of Reston, Virginia, Rear Adm. Williams received a commission through the Naval Reserve Officer Training Corps program at Cornell University, Ithaca, New York in 1992. He earned a master's degree in International Public Policy from the Johns Hopkins University School of Advanced International Studies (SAIS), Washington, District of Columbia in 1999 and a Master of Science in National Security Strategy from the National War College, Washington, District Columbia in 2013, where he was selected as a distinguished graduate. As a surface warfare officer, he deployed around the world in surface combatants and afloat staffs. Most recently Williams was commander, Destroyer Squadron Twenty Three and served as the sea combat commander for Theodore Roosevelt Strike Group and mission commander

Pacific Partnership 2016. He also was the first commanding officer of USS William P. Lawrence (DDG 110) and commanded USS Vandegrift (FFG 49). Additional sea service includes: executive officer, USS Anzio (CG 68); operations officer, Destroyer Squadron 21; operations officer, USS Higgins (DDG 76); executive and operations officer, USS Chinook (PC 9); main propulsion assistant and first lieutenant, USS Ticonderoga (CG 47).

Ashore Williams served as executive assistant to the Chief of Naval Operations; administrative aide to the Secretary of the Navy and Department of the Navy Executive Secretary; white house fellow and special assistant to the NASA Administrator; special assistant to the Vice Chief of Naval Operations; and strategist on the Navy staff (N51) and Joint staff (J5). He was also the second director of the Sea Combat Division at the Surface and Mine Warfighting Development Center in San Diego, California. Williams assumed duties as the director, Global Integration and Engagement (N5I), Office of the Chief of Naval Operations, at the Pentagon in Washington, District Columbia in June 2020.

His decorations include the Legion of Merit, Defense Meritorious Service Medal, Meritorious Service Medal and various service and campaign awards. Williams is a member of the Council on Foreign Relations, with an enduring professional and academic focus on Asia and China.



## BIOGRAPHY UNITED STATES AIR FORCE



### BRIGADIER GENERAL PARKER H. WRIGHT

Brig. Gen. Parker H. Wright is the Director, Intelligence, Surveillance, and Reconnaissance Operations, Office of the Deputy Chief of Staff for Intelligence, Surveillance, and Reconnaissance and Cyber Effects Operations, Headquarters U.S. Air Force, the Pentagon, Arlington, Virginia. He is responsible for policy, guidance, and oversight for the global Air Force ISR enterprise and equipping intelligence Airmen for multi-domain operations. Brig. Gen. Wright leads the development of future Air Force ISR concepts and capabilities, directs Air Force ISR Chief Information Office activities, and oversees execution of the \$50 billion Air Force ISR program and budget.

Brig. Gen. Wright was commissioned in 1996 as a distinguished graduate of the U.S. Air Force Academy. He is a career intelligence officer with a variety of operational assignments, including squadron, group, wing, and joint commands. Brig. Gen. Wright has deployed in support of air operations over Iraq, Afghanistan, and the Balkans. The general's staff assignments include Headquarters U.S. Air Force, U.S. Air Forces in Europe, and the Joint Staff. Brig. Gen. Wright holds advanced degrees from the Harvard Kennedy School of Government and the School of Advanced Air and Space Studies and was a National Defense Fellow at the Center for a New American Security. Prior to his current position, the general was the Commander, National Air and Space Intelligence Center, Wright-Patterson Air Force Base, Ohio.



#### EDUCATION

1996 Bachelor of Science in Political Science, Distinguished Graduate, U.S. Air Force Academy, Colo.

1998 Master of Public Policy, John F. Kennedy School of Government, Harvard University, Cambridge, Mass.

2001 Squadron Officer School, Distinguished Graduate, Maxwell AFB, Ala.

2008 Air Command and Staff College, by correspondence

2009 Master of Military Operational Art and Science, Top Graduate, Air University, Maxwell AFB, Ala.

2010 Master of Airpower Art and Science, Top Graduate, School of Advanced Air and Space Studies, Air University, Maxwell AFB, Ala.

2012 Air War College, by correspondence

2013 Senior Service School, National Defense Fellow, Center for a New American Security, in Washington, D.C.

#### ASSIGNMENTS

1. May 1996 - June 1998, Student, Harvard University, Cambridge, Mass.

2. July 1998 – March 1999, Student, Intelligence Officer Basic Course, Goodfellow AFB, Texas

3. March 1999 – May 2001, Intelligence Officer, 319th Operations Support Squadron, Grand Forks AFB, N.D.

4. May 2001 – March 2002, Senior Eurasian Analyst, Air Force Intelligence Analysis Agency, the Pentagon, Washington, D.C.

5. March 2002 – September 2002, Chief of Staff of the Air Force Intelligence Briefer, Air Force Intelligence Analysis Agency, the Pentagon, Washington, D.C.

6. September 2002 – August 2003, Speechwriter and Assistant Executive Officer to the Vice Chief of Staff, Headquarters Air Staff, the Pentagon, Washington, D.C.

7. August 2003 – February 2004, Assistant Executive Officer to the Commander, U.S. Air Forces in Europe, Ramstein Air Base, Germany

8. February 2004 – July 2004, Assistant Director of Operations, 426th Information Operations Squadron, Vogelweh, Germany 9. July 2004 – July 2006, Director of Operations, 426th Information Operations Squadron, Vogelweh, Germany

10. July 2006 – June 2008, Joint Staff Intelligence Planner, Joint Staff Directorate for Intelligence, Defense Intelligence Agency, the Pentagon, Washington, D.C.

11. July 2008 - June 2009, Student, Air Command and Staff College, Air University, Maxwell AFB, Ala.

12. July 2009 – June 2010, Student, School of Advanced Air and Space Studies, Air University, Maxwell AFB, Ala.

13. July 2010 – June 2012, Commander, Signals Analysis Squadron, National Air and Space Intelligence Center, Wright-Patterson AFB, Ohio

14. June 2012 – June 2013, Chief, Strategy Plans, 609th Air and Space Operations Center, Al Udeid AB, Qatar

July 2013 – May 2014, National Defense Fellow, Center for a New American Security, Washington, D.C.
 June 2014 – June 2016, Commander, 659th Intelligence, Surveillance, and Reconnaissance Group, Fort Meade, Md.

17. July 2016 – June 2018, Commander, Joint Intelligence Operations Center Europe Analytic Center, RAF Molesworth, United Kingdom

18. June 2018 – May 2020, Commander, National Air and Space Intelligence Center, Wright-Patterson AFB, Ohio 19. June 2020 – present, Director, ISR Operations, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.

#### SUMMARY OF JOINT ASSIGNMENTS

1. July 2006 – June 2008, Joint Staff Intelligence Planner, Joint Staff Directorate for Intelligence, Defense Intelligence Agency, the Pentagon, Washington, D.C., as a major

2. July 2016 – June 2018, Commander, Joint Intelligence Operations Center Europe Analytic Center, RAF Molesworth, United Kingdom, as a colonel

#### MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal Legion of Merit with one oak leaf cluster Defense Meritorious Service Medal Meritorious Service Medal with three oak leaf clusters Joint Service Commendation Medal Air Force Commendation Medal Joint Service Achievement Medal Air Force Achievement Medal

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant May 29, 1996 First Lieutenant May 29, 1998 Captain May 29, 2000 Major Apr. 1, 2006 Lieutenant Colonel March 1, 2010 Colonel Oct. 1, 2014 Brigadier General Oct. 2, 2020

(Current as of October 2020)