

UNCLASSIFIED

(For use by Fellows in preparation for the Joint Operations Module in Suffolk, VA)

23 November 2021

Subject: Global Military Integration – Executive Summary for Fellows

1. **Purpose:** Provide summary of global military integration with a focus on globally integrated operations. Incorporate CJCSI 3100.01E (Joint Strategic Planning System) dated 21 May 2021.
2. **Objective of Global Integration?** The objective of global integration is to integrate operations and resources globally and highlight force planning capabilities and tradeoffs to enable senior leader decision making in support of National Defense Strategy (NDS) objectives.
3. **Concept of Global Integration:** Global integration is achieved through the integration of planning, force management, force development, and force design—all undergirded by assessments—to enable senior leader decision making to translate strategy to outcomes.
4. **Role of the Chairman:** Section 153 of Title 10, U.S. Code requires the Chairman to perform six primary functions to assist the President and the SecDef with planning, advice, and policy formulation: (1) provide strategic direction for the Armed Forces; (2) conduct strategic and contingency planning; (3) assess comprehensive joint readiness; (4) foster joint capability development; (5) manage Joint Force development; and (6) advise on global military integration.
 - a. Section 153(a)(3) of Title 10, U.S. Code directs the Chairman to provide advice to the President and the SecDef “in matters relating to global military strategic and operational integration.” Title 10 explicitly acknowledges the global “transregional, multi-domain, and multifunctional threats” facing the Joint Force, and directs the Chairman to provide the President and the SecDef advice on “ongoing military operations.” The Chairman also provides advice to the SecDef on “the allocation and transfer of forces” among CCMDs.
 - b. The challenging global operating environment requires the Chairman and the Joint Staff to employ an integrated global perspective, and provide strategic direction for Joint operations across all domains and regions to identify efficiencies and synergies, and to champion integration with allies, partners, and the interagency at the national-strategic level.
 - c. The Chairman, through these global military integration responsibilities, guides coordination across geographic, functional, and Service seams to ensure the Joint Force collectively expands its competitive advantages across a range of global challenges. To this end, the Chairman develops military advice on global posture, readiness, and risk.
 - d. The Chairman’s military advice represents apolitical (nonpartisan), professional military judgment on a wide range of Joint Force issues and topics. The Chairman and the Joint Staff shall solicit and receive Service and NGB perspectives on all plans through approved processes within the JSPS, consistent with the Title 10, U.S. Code responsibilities of the Service secretaries and Service chiefs to review, assess, and advise the SecDef
5. **References**
 - a. CJCSI 3100.01E, Joint Strategic Planning System, 21 May 2021.
 - b. CJCSM 3105.01A, Joint Risk Analysis Methodology, 12 October 2021.
6. **POC:** Mike Findlay, JS J7, DDJT, 757.209.5939, Michael.L.Findlay.Civ@Mail.Mil